

# 2019-20 OPERATIONAL PLAN

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## Dungog Shire Council

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# Background & General Information

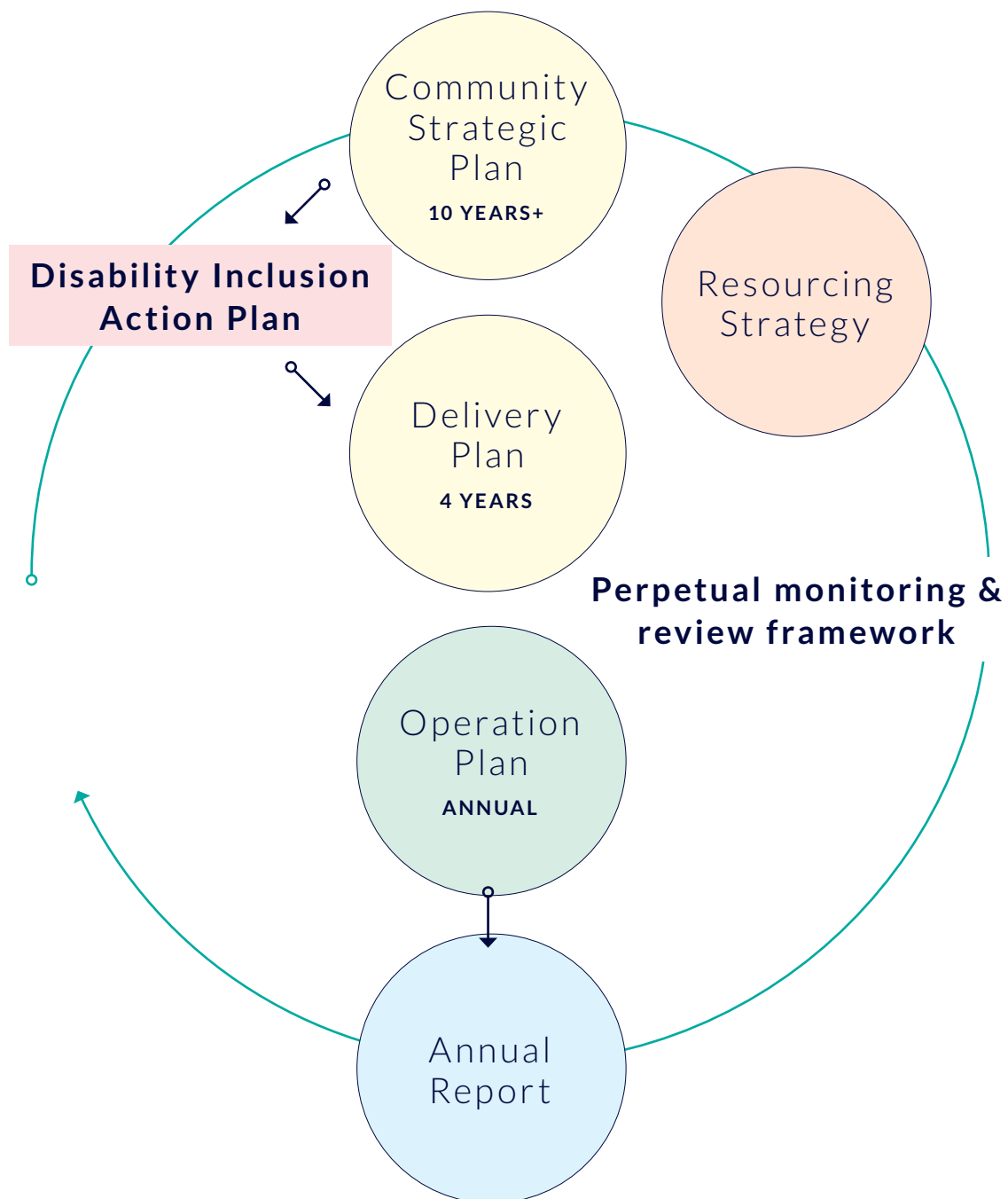
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# INTRODUCTION

The Operational Plan is a sub-plan of the Delivery Program 2018-2022 and addresses actions in detail as outlined in the Delivery Program for the financial year 2019/2020. As a small rural Council new initiatives are usually only made possible by external grants due to Council's limited resource base.

The Operational Plan must include a statement of revenue policy and be publicly exhibited for a period of 28 days inviting public submissions. The Council must consider the public submissions made on the Operational Plan before adopting such.



## COMMENTS BY THE GENERAL MANAGER



I am pleased to present Dungog Shire Council's Operational Plan for the 2019-2020 financial year. This document is required as part of the NSW Government's Integrated Planning and Reporting (IP&R) Framework and it spells out the detail of Council's Delivery Program 2018-2022.

This Operational Plan, which strongly resonates with Council's Community Strategic Plan 2030, identifies the individual projects and activities that will be undertaken in the next twelve months. It also includes Council's detailed annual budget, along with our Statement of Revenue Policy, which includes the proposed rates, fees and charges for 2019-2020.

This year at Dungog Shire Council, Operational Plan responsibilities will be linked to team planning and the staff performance system, so that they become an intrinsic part of a staff member's work planning and regular performance review.

The seven (7) community identified themes contained in Council's Operational Plan 2019-2020 and the Community Strategic Plan 2030 include:-

1. Natural Environment
2. Local Economy
3. Community and Culture
4. Rural and Urban Development
5. Recreation and Open Space
6. Public Infrastructure and Services
7. Dungog Shire Council Governance and Finance

To assist with the flow of the documents a colour based system has been used to categorise the seven (7) themes. There is also a clear relationship between the seven (7) themes in the Operational Plan 2019-2020 and the budget documentation contained in the Plan.

In the 2019-2020 financial year Dungog Shire Council in accordance with the *Local Government Act 1993* and recent Independent Pricing and Regulatory Tribunal (IPART) approval will be increasing the percentage of its general income (rates) by 15 %. The rate peg increase for the 2019/2020 financial year will be \$153,743 (a 2.7% increase that applies to all local governments in New South Wales). Added to this amount will be the annual general percentage increase amount approved by IPART of \$700,384 (which equates to a 12.3% increase taking the total increase to 15%). These funds will be utilised to enhance Council's financial sustainability, maintain and renew essential community infrastructure, reduce the infrastructure backlog and maintain existing services. The majority of the funds are to be spent on renewing road and transport infrastructure assets.

While a rate increase may not be welcomed by all, it is necessary to address Council's budget deficit and create the financial context to provide much needed services and assets to the community. The Council will ensure that the accountability to the community regarding the special rate variation spending and associated improvements to facilities and services will be high and clearly communicated. The \$700,384 is included in the 2019/2020 budget as a capital expenditure budget for Local Roads and Bridges.

I look forward to implementing the Operating Plan 2019-2020 with the staff of Dungog Shire Council for the benefit of the community and continuing to work closely with the community to create a positive future for the Shire.

CORALIE NICHOLS

General Manager

Dungog Shire Council



# 2019-20 Operational Plan

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QUARTER 1:  
JUNE 2019 -  
AUGUST 2019

QUARTER 2:  
SEPTEMBER 2019 -  
DECEMBER 2019

QUARTER 3:  
JANUARY 2020 -  
MARCH 2020

QUARTER 4:  
APRIL 2020 -  
JUNE 2020

# NATURAL ENVIRONMENT

## Goal:

The health of our natural environment and biodiversity is preserved and enhanced.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>1. Community Strategy</b>			
<i>Ensure that appropriate agencies at all levels are involved in addressing issues surrounding climate change</i>			
<b>1.1 Delivery Program Objective</b>			
<b>Climate Change</b>			
Involvement and support for regionally based climate change programs via active member of Hunter & Central Coast Regional Environmental Management Strategy (HCCREMS)	# of regional programs actively supported by Council	Q1 to Q4	Manager of Environmental Services Mayor & Councillors
<i>Partner/s: HCCREMS</i>			
<b>2. Community Strategy</b>			
<i>Manage public access and use of natural areas to enhance our environmental experience and to preserve and promote ecological values</i>			
<b>2.1 Delivery Program Objective</b>			
<b>Illegal Dumping</b>			
Promote reporting of illegal dumping to Council	# of incidents recorded on RIDONLINE	Q1 to Q4	Manager of Environmental Services Mayor & Councillors
Support regional Illegal Dumping Squad membership and use of RIDONLINE	# of fines issued Attendance at RID Squad Meetings		
<i>Partner/s: Hunter RID Squad</i>			
<b>3. Community Strategy</b>			
<i>Support and manage the responsible use of resources including the minimisation of waste and the promotion of recycling practices in homes, work places, development sites and public places</i>			
<b>3.1 Delivery Program Objective</b>			
<b>Waste and Recycling</b>			
Improve recycling, community engagement and reduce waste generation	Completion of projects contained in the action table approved by EPA	Q1 to Q4	Manager of Environmental Services Mayor & Councillors
<i>Partner/s: HCCREMS, EPA</i>			
<b>3.2 Delivery Program Objective</b>			
<b>Waste Diversion</b>			
Waste diversion initiatives at the Waste Management Facility and through other Council waste diversion programs and kerbside recycling service	Meeting EPA waste diversion targets	Q1 to Q4	Manager of Environmental Services
Provide kerbside collection of recyclables (Yellow bins)	Tonnes of Recyclables collected	Q1 to Q4	
Implement waste Diversion Programs at the Waste Management Facility	Tonnes of waste diverted	Q1 to Q4	
Pursue additional waste diversion options in accordance with markets and technological feasibility	# of new waste diversion options provided	Q1 to Q4	
<i>Partner/s: EPA</i>			

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
3.3 Delivery Program Objective			
Waste Minimisation			
Actively pursue programs that promote and educate the community in regard to waste minimisation	# of programs initiated	Q1 to Q4	Manager of Environmental Services  Mayor & Councillors
3.4 Delivery Program Objective			
Waste Collection Service			
Provide waste collection service (Red bins)	Contractors compliance with collection contract requirements  # of complaints regarding domestic waste collection service	Q1 to Q4	Manager of Environmental Services
Provide kerbside collection of bulky goods	Annual pick-up provided	Q3	
Review kerbside collection service of bulky goods	Review completed and report provided to Council	Q4	
4. Community Strategy			
Raise public awareness of the responsibilities of landholders regarding management of land			
4.1 Delivery Program Objective			
Partner with Hunter Local Land Services (HLLS)			
Collaborate and partner with HLLS on projects relevant to the Dungog Shire.  Partner/s: HLLS	# projects facilitated in LGA of which Council is involved as partner or other capacity	Q1 to Q4	Manager of Environmental Services  Mayor & Councillors
4.2 Delivery Program Objective			
Weed Management			
Implement strategies in the Regional Weeds Action Plan.	Compliant with target actions in Strategy	Q1 to Q4	Manager of Environmental Services  Mayor & Councillors
Property inspections for new weed incursions	# property Inspections per annum	Q1 to Q4	
Provision of information in relation to weeds through inspection program, phone enquiries and Council's website		Q1 to Q4	
Maintain email database of property owners, stock agents, carriers and agencies to communicate Council activities and weed management advice	Stakeholder data base updated bi-annually  # of communications to data base	Q1 to Q4	
Control weeds on public land and within Council's road corridor	Kilometres of roadside treated for noxious weeds	Q1 to Q4	
Convene Local Weeds Committee  Partner/s: Regional Weeds Strategy Group, HLLS, DPI	# of Committee activity/ programs per annum	Q1 to Q4	
4.3 Delivery Program Objective			
Community Information and Engagement			
Continually review the use of Council's website in relation to provision of land management land natural resource information	# of information links and publications on Council's website that are up to date and relevant  # of public information sessions provided with Council involvement	Q1 to Q4	Manager Environmental Services
Facilitate and partner on field days with the LLS and other relevant authorities  Partner/s: HLLS	# of attendees at field days	Q1 to Q4	Mayor & Councillors



2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
5. Community Strategy	Involve the community in maintaining and enhancing environmental health		
5.1 Delivery Program Objective	On Site Sewage Management		
Provision of information in relation to OSMS through inspection program, phone enquires and on Council's website	# of septic system inspections.  # new septic systems approved	Q1 to Q4	Manager of Environmental Services
Ongoing inspection of onsite sewage management systems across the Shire		Q1 to Q4	
Ensure new OSMS are designed, installed and maintained in accordance with Council's Policy and the OSMS Development Assessment Framework		Q1 to Q4	
5.2 Delivery Program Objective	National Tree Day		
Provide native trees to community to commemorate National Tree Day	# of trees distributed as part of National Tree Day	Q4	Manager of Environmental Services
5.3 Delivery Program Objective	Clean Up Australia Day		
Facilitate community group involvement	# of Groups involved in CUAD  Amount of waste collected	Q2	Manager of Environmental Services
6. Community Strategy	Ensure that Council's policies and processes adequately protect and enhance our natural environment and biodiversity		
6.1 Delivery Program Objective	Roadside Environmental Management Strategy		
Ensure impacts on natural biodiversity and ecology are considered in construction and maintenance within the road corridor	Biodiversity retained within the roadside corridor	Q1 to Q4	Manager of Environmental Services
6.2 Delivery Program Objective	Waste Management Facility Operation		
Provide an economic and environmentally sustainable Waste Management Facility	Facility operating cost per annum  Percentage of waste to landfill  # of complaints regarding environmental impacts of Waste Management Facility	Q1 to Q4	Manager of Environmental Services
6.3 Delivery Program Objective	Development Control		
Environmental impact, Biodiversity and Natural Resource Management considered in all development applications to Council	# of DA referrals.  # of complaints addressed	Q1 to Q4	Manager of Environmental Services  Manager Planning
6.4 Delivery Program Objective	Sewage Facilities in Villages		
Lobby/advocate for Hunter Water and other State agencies to develop sustainable management of effluent disposal in village areas  Partner/s: Hunter Water Corporation	# of meetings held or representations made to HWC and other agencies to progress sewer service provision in village areas	Q1 to Q4	Manager of Environmental Services  Mayor & Councillors
6.5 Delivery Program Objective	Clarence Town Sewer		
Enforce sewer connection in Clarence Town  Partner/s: Hunter Water Corporation	# of premises that have not connected to available sewer services in Clarence Town	Q1 to Q4	Manager of Environmental Services

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
6.6 Delivery Program Objective			
Roadside Marker Program			
Include the Regional Roadside Marker Program into Council's Roadside Environmental Management Strategy.	Roadside markers in place	Q1 to Q4	Manager of Environmental Services
Train outdoor staff in policy implementation	Staff training completed.	Q1 to Q4	Executive Manager Infrastructure & Assets
Partner/s: HCCREMS			
6.7 Delivery Program Objective			
Environmental Grants			
Apply for grants and carry out work on local projects.	# of grants applied for	Q4	Manager of Environmental Services
Partner/s: HLLS	\$ amount of grant money received		Community Project Officer
7. Community Strategy			
Ensure that local waterways and riparian areas are clean and healthy			
7.1 Delivery Program Objective			
Erosion and Sediment Control Policy			
Take effective measures to limit erosion associated with Council works within the road corridor and public spaces	# pollution incidents investigated by EPA in relation to civil works	Q1 to Q4	Manager of Environmental Services Executive Manager Infrastructure & Assets
7.2 Delivery Program Objective			
Grant Funding			
Partner HLLS in local riparian projects	# of projects completed	Q1 to Q4	Manager of Environmental Services
Partner/s: HLLS			
7.3 Delivery Program Objective			
On-Site Sewage Management System Inspection and Approval Program			
Inspect existing OSMS to ensure that they are not polluting local waterways	# of inspections carried out	Q1 to Q4	Manager of Environmental Services
Ensure new OSMS comply with recommended set backs from local waterways and rivers	# of new OSMS approved which do not comply with setback requirements from waterways.	Q1 to Q4	
7.4 Delivery Program Objective			
Reduction in Point Source Pollution within the LGA Catchments			
Facilitate and partner with Hunter Water Corporation in reducing pollution sources within the LGA catchments	# of joint catchment programs implemented with HWC.	Q1 to Q4	Manager of Environmental Services
Partner/s: Hunter Water Corporation			
7.5 Delivery Program Objective			
Healthy Rivers			
Collaborate with Hunter Water and other relevant agencies, to take measures to improve river water quality in the Dungog Shire	Measurable improvements in water quality recorded	Q1 to Q4	Manager of Environmental Services  Mayor and Councillors

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>8. Community Strategy</b>	<b>Manage and reduce the impact of weeds and pest animals on the natural environment</b>		
<b>8.1 Delivery Program Objective</b>	<b>Public Education</b>		
Support information stand at Tocal Field Days	# Tocal Field Days supported	Q4	Manager of Environmental Services Weeds Officer
<b>8.2 Delivery Program Objective</b>	<b>Roadside Weeds Treatment Program</b>		
Continue a program for management of roadside weeds.	Length of roadsides tracked.	Q1 to Q4	Weeds Officer
<b>9. Community Strategy</b>	<b>Ensure that appropriate regulatory and enforcement agencies are proactive in addressing environmental issues in our Shire</b>		
<b>9.1 Delivery Program Objective</b>	<b>Hunter &amp; Central Coast Regional Environmental Management Strategy</b>		
Advocacy role at a regional level with State and Federal Agencies  <b>Partner/s: HCCREMS</b>	# of advocacy events with government agencies in conjunction with HCCREMS	Q1 to Q4	Manager of Environmental Services Weeds Officer
<b>9.2 Delivery Program Objective</b>	<b>Referral to Enforcement Agencies</b>		
Referral of local issues and enquiries to appropriate regulatory authority	# of referrals # of Complaints received where Council is not the Appropriate Regulatory Authority	Q1 to Q4	Manager of Environmental Services Weeds Officer
<b>9.3 Delivery Program Objective</b>	<b>Underground Petroleum Storage Systems</b>		
Provide advice to local operators and ensure appropriate actions are taken by OEH until responsibility is referred to Council on 31 August 2019.	# of interactions with UPSS operators regarding responsibilities	Q1	Manager of Environmental Services Weeds Officer
<b>9.4 Delivery Program Objective</b>	<b>Communication and Co-Ordination</b>		
Work closely with State agencies to improve communication and co-ordination regarding land management issues  <b>Partner/s: NSW Office of Environment &amp; Heritage, HLLS</b>	# of projects/programs implemented	Q1 to Q4	Manager of Environmental Services Weeds Officer
<b>10. Community Strategy</b>	<b>Maintain a strong regional approach to the management of our natural environment</b>		
<b>10.1 Delivery Program Objective</b>	<b>Partnership with Hunter Local Land Services (LLS)</b>		
Work with Hunter Local Land Services to ensure regional consistency in the application of the LLS Catchment Action Plan.	# of regional programs in the LGA that are related to the Hunter Catchment Action Plan	Q1 to Q4	Manager of Environmental Services Weeds Officer

# LOCAL ECONOMY

## Goal:

Our economy is strong, innovative and sustainable providing diverse employment opportunities and ease of access to goods and services.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>1. Community Strategy</b>			
<i>Ensure that economic growth and expansion across the Shire is supported by improvement of local public and private infrastructure</i>			
<b>1.1 Delivery Program Objective</b>			
<b>Rail Services to Dungog</b>			
Work with appropriate individuals and community groups to advocate for the retention of direct rail services to/from Newcastle and the North Coast, as well as improving existing services	Effective representation is made for the retention of direct rail services  Advantageous changes made to timetable	Q1 to Q4	Manager Business Strategy & Investment  Mayor & Councillors
<b>2. Community Strategy</b>			
<i>Ensure that appropriate public and private sector agencies and business work co-operatively to strengthen and expand the Shire's economic base</i>			
<b>2.1 Delivery Program Objective</b>			
<b>Strengthen the Local Business Community</b>			
Work with the Dungog & District Chamber of Commerce to identify opportunities for grants, assistance and other funding for projects and events  <b>Partner/s: Dungog &amp; District Chamber of Commerce</b>	Value of grant monies received	Q1 to Q4	Manager Business Strategy & Investment
<b>2.2 Delivery Program Objective</b>			
<b>Economic Diversification</b>			
Facilitate opportunities for new and innovative businesses in the Shire	# of business leads identified	Q1 to Q4	Manager Business Strategy & Investment
Encourage a diversity of agricultural enterprises throughout the Shire  <b>Partner/s: Tocal College, DPI, LLS</b>	Identified broadening of diversity in agricultural enterprise		
<b>2.3 Delivery Program Objective</b>			
<b>Business Referral and Advisory Services and Startups</b>			
Work with Newcastle Business Centre and the Hunter Region Business Hub at Kurri to offer support and advice to local businesses.	# of referrals	Q1 to Q4	Manager Business Strategy & Investment
<b>3. Community Strategy</b>			
<i>Promote the Shire as a good location for the establishment of innovative, small scale, sustainable businesses</i>			
<b>3.1 Delivery Program Objective</b>			
<b>Attraction of New Businesses, Investors and Residents to the Shire</b>			
Work with the Dungog District Chamber of Commerce, NSW Office of Regional Development and others to promote Dungog Shire as a place to live, work and invest	# of business start ups in the Shire	Q1 to Q4	Manager Business Strategy & Investment
Undertake review of Dungog Local Environmental Plan 2014 with regard to land use planning and sustainable growth	LEP reviewed by Council	Q4	Manager Business Strategy & Investment  Manager Planning



2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
4. Community Strategy			
Dungog Shire Council to work closely with relevant Chambers of Commerce and Progress Associations to promote and share best business practice, offer platforms to lobby government on behalf of business where required, undertake advocacy for education, transport and health, make representation to government on critical Shire issues, and seek out grant and other funding opportunities			
4.1 Delivery Program Objective			
Securing Revenue Streams			
Work with local Chamber of Commerce and Progress Associations to apply for grant funding from State and Federal Government departments and other agencies	\$ value of grant monies received	Q1 to Q4	Manager Business Strategy & Investment
Further development the events industry in the Dungog Shire			
Partner/s: Dungog & District Chamber of Commerce, Clarence Town Progress Association, Paterson Progress Association, Gresford Community Group			
4.2 Delivery Program Objective			
Local Business Development			
Support the Dungog & District Chamber of Commerce to develop programmes which reward and encourage local purchasing (Buy Local – Sell Local campaign)	# of programmes and incentives	Q1 to Q4	Manager Business Strategy & Investment
Support for projects including the Dungog & District Chamber of Commerce Annual Business Awards Dinner			
5. Community Strategy			
Work with Dungog Regional Tourism to develop a strategic approach to growing visitors across the Shire			
5.1 Delivery Program Objective			
Visitor Economy Plan			
Support programs to enhance the contribution of the Visitor Economy to the Shire, its economy, residents and lifestyle through a range of initiatives including destination management planning, buy local campaigns and skills development programmes	Economic contribution data sourced from Destination NSW and other agencies	Q1 to Q4	Manager Business Strategy & Investment
Partner/s: Destination NSW, Dungog Regional Tourism			
5.2 Delivery Program Objective			
Visitor Information Centre			
Review the VIC operations and performance delivery for the benefit of visitors and local residents	Feedback from VIC users	Q3	Manager Business Strategy & Investment
Partner/s: Dungog Regional Tourism	Review completed and report provided to Council		
5.3 Delivery Program Objective			
Barrington Tops Promotion			
Work with Dungog Regional Tourism, Midcoast Council, Upper Hunter Council and Singleton Council as well as NPWS, NSW Forests and local operators to promote Barrington Tops and identify opportunities for joint partnerships	Development of partnerships and identification of opportunities	Q1 to Q4	Manager Business Strategy & Investment

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>8. Community Strategy</b>	<b>Identify and develop, in partnership with local business operators, local tourism opportunities with a focus on overnight stay visitors to the Shire</b>		
<b>8.1 Delivery Program Objective</b>	<b>Develop New Tourism Product</b>		
<p>Work with existing, new and proposed businesses to facilitate the development of new accommodation, attractions, events and other support infrastructure</p> <p><b>Partner/s: Dungog Regional Tourism Board</b></p>	<p>New products etc, established</p> <p># of visitors to Dungog Shire</p>	Q1 to Q4	Manager Business Strategy & Investment
<b>8.2 Delivery Program Objective</b>	<b>Promotion of Events in Dungog Shire</b>		
<p>Review and improve Council's web based and social media tourism information regarding Dungog Shire events</p> <p>Work with event organisers to expand the attendance at their event</p> <p>Deliver an Events Management Workshop for not-for-profit organisations and volunteers</p> <p>Target specific types of events that align with Dungog Shire Destination Management Plan for support and development</p> <p><b>Partner/s: Dungog Regional Tourism Board Shire Events Inc, Corporate Communications Consultancy</b></p>	<p>Access to accurate and comprehensive web based visitor information about Dungog Shire.</p> <p># of visitors to Dungog Shire.</p> <p>Expenditure of grant for Events Workshop and participant satisfaction</p>	Q1 to Q4	Manager Business Strategy & Investment
<b>9. Community Strategy</b>	<b>Improve the availability of telecommunications infrastructure to our communities and visitors</b>		
<b>9.1 Delivery Program Objective</b>	<b>Improved Mobile Phone Coverage</b>		
<p>Ongoing liaison with Federal Government, carriers and others to advocate for enhanced mobile phone capability and broadband access within the Shire</p>	<p>Increased coverage achieved</p>	Q1 to Q4	Manager Business Strategy & Investment

# COMMUNITY & CULTURE

## Goal:

We enjoy a safe supportive community characterised by vibrant cultural life and a strong sense of local heritage.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>1. Community Strategy</b>	<b>Continue to develop programs/initiatives to welcome and support new residents into the Shire</b>		
<b>1.1 Delivery Program Objective</b>	<b>Meet the Mayor Program</b>		
Establish a yearly programme	# of engagements # of people attending	Q4	Mayor Community Projects Officer
<b>2. Community Strategy</b>	<b>Create options for community participation through volunteerism</b>		
<b>2.1 Delivery Program Objective</b>	<b>Supporting Section 355 Committees</b>		
Develop a Section 355 Management Committee Information Package	Information package developed and disseminated to Committees Training completed for all Committee regarding 355 Committee Information Package	Q3	Community Projects Officer
<b>3. Community Strategy</b>	<b>Acknowledge and celebrate the contribution volunteers make to the Dungog</b>		
<b>3.1 Delivery Program Objective</b>	<b>Celebrating Dungog Shire Volunteers</b>		
Acknowledge the skills and dedication of volunteers and their contribution to the success and sustainability of our Shire	Contributions acknowledged as identified	Q1 to Q4	Mayor & Councillors Community Projects Officer
<b>4. Community Strategy</b>	<b>Raise public awareness of local activities and events that provide a foundation for community building</b>		
<b>4.1 Delivery Program Objective</b>	<b>Electronic Communication</b>		
Established electronic networks to inform, distribute and gather appropriate information  <i>Partner/s: Corporate Communications Consultancy</i>	Establishment of communication networks	Q1 to Q4	Community Projects Officer
<b>4.2 Delivery Program Objective</b>	<b>Dungog Events Inc</b>		
Continue to provide support to Dungog Shire Events Inc and other events held around the Shire.	# of events supported	Q1 to Q4	Mayor Economic & Industry Development Officer
<b>4.3 Delivery Program Objective</b>	<b>Community Events</b>		
Continue to provide support to the following national days/weeks: <ul style="list-style-type: none"> <li>Seniors Week</li> <li>International Disability Day</li> <li>NAIDOC Week</li> <li>International Women's Day</li> <li>Local Government Week</li> <li>Youth Week</li> <li>National Tree Day</li> <li>Clean Up Australia Day</li> <li>Recycling Week</li> </ul>	# events conducted or supported Grants amounts secured for events	Q1 to Q4	Mayor & Councillors Community Projects Officer

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>4.4 Delivery Program Objective</b>	<b>Celebrating Australia Day</b>		
Assist the Australia Day Committee in hosting an Australia Day event in Dungog	Event conducted	Q3	Mayor Community Projects Officer
<b>5. Community Strategy</b>	<b>Develop and initiate opportunities for greater participation of young people in local community activities</b>		
<b>5.1 Delivery Program Objective</b>	<b>Partnering to Run Youth Programs</b>		
Identify areas of need and seek funding to work in partnership with schools and not for profit organisations to provide locally responsive services for young people.  <i>Partner/s: Dungog High School, local primary schools, community organisations, Youth Development Officer &amp; Dungog Youth Service</i>	# of young people involved # of programs/ projects supported	Q1 to Q4	Community Projects Officer
<b>6. Community Strategy</b>	<b>Foster the cohesiveness of local community groups</b>		
<b>6.1 Delivery Program Objective</b>	<b>Partnering with Local Community Groups</b>		
Encouraging local groups to work in partnership with Council and each other to achieve community goals  <i>Partner/s: local community organisations, local schools and clubs</i>	# of partnership projects <b>undertaken</b>	Q1 to Q4	Mayor & Councillors Community Projects Officer
<b>7. Community Strategy</b>	<b>Enhance resident capacity to prepare for and withstand the effects of natural disasters and rapid onset events within the Shire</b>		
<b>7.1 Delivery Program Objective</b>	<b>Emergency Management Strategic Planning</b>		
Implementation of the EMPLAN  <i>Partner/s: LEMC</i>	Key activated/milestone in the EMPLAN completed	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>7.2 Delivery Program Objective</b>	<b>Community Emergency Preparedness</b>		
Engage with the community for disaster preparedness and resilience	# of partnership projects undertaken	Q1 to Q4	Executive Manager Infrastructure & Assets Community Projects Officer
<b>7.3 Delivery Program Objective</b>	<b>Community Events</b>		
Seek external funding from State & Federal governments to assist with resident capacity to prepare for and withstand the effects of natural disasters	Funding received by Council	Q1 to Q4	Executive Manager Infrastructure & Assets Projects Officer Community Projects Officer Mayor & Councillors



2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>9. Community Strategy</b>	<b>Foster and support the cultural life of the Shire</b>		
<b>9.1 Delivery Program Objective</b>	<b>Partnerships to Create Cultural Opportunities</b>		
Provide information, funding, venues and links for existing cultural groups and creative industries to maintain, expand and establish cultural opportunities within Shire	# of partnerships	Q1 to Q4	Mayor & Councillors  Economic & Industry Development Officer  Community Projects Officer
Continue to provide a regional library service that provides a wide range of free information and services accessible to all users  <i>Partner/s: Newcastle City Council</i>	# of books borrowed # of events conducted by the library Customer satisfaction ratings External funding and grants received	Q1 to Q4	Executive Manager Corporate and Customer Services
<b>9.2 Delivery Program Objective</b>	<b>Dungog Shire Cultural Plan</b>		
Secure funding to develop a Cultural Plan	Funding secured	Q1 to Q4	Economic & Industry Development Officer  Community Projects Officer  Mayor & Councillors
<b>9.3 Delivery Program Objective</b>	<b>Arts Upper Hunter</b>		
Continue to financially support Arts Upper Hunter to achieve cultural outcomes for Dungog	# of meetings attended by Councillor delegate # of events developed for the Dungog LGA	Q1	Mayor & Councillors
<b>10. Community Strategy</b>	<b>Ensure that there are locally available services and facilities to cater for people of all ages</b>		
<b>10.1 Delivery Program Objective</b>	<b>Management of Council Owned Facilities</b>		
Regular inspections of Council owned and managed facilities and development of capital improvement plans where required  <i>Partner/s: Section 355 Committees</i>	# of annual inspections undertaken by Council staff Facilities maintained in a safe and well kept manner	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>11. Community Strategy</b>	<b>Ensure that community health and safety issues are identified and addressed</b>		
<b>11.1 Delivery Program Objective</b>	<b>Dungog Shire Health Forum</b>		
Council to Chair the Dungog Shire Health Forum  <i>Partner/s: Community representatives, Hunter New England Health representatives</i>	Meeting held Critical health issues identified and resolved	Q1 to Q4	Community Projects Officer
<b>11.2 Delivery Program Objective</b>	<b>Dungog Shire Access Committee</b>		
Coordination of the Access Committee and identification of access issues	Meetings held Access issues identified and resolved	Q1 to Q4	Community Projects Officer
Review the actions as identified within the Council's Disability Inclusion Plan  <i>Partner/s: Community representatives</i>	Annual review of DIAP		Executive Manager Corporate & Customer Services  Councillors

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>11.3 Delivery Program Objective</b>	<b>Cemetery Services</b>		
Administer Cemetery Services in Councils seven cemeteries	# of burials Maintenance schedule implemented	Q1 to Q4	Manager Environmental Services
<b>11.4 Delivery Program Objective</b>	<b>Food Safety</b>		
Carry out inspection of all food outlets in accordance with risk categories	# of inspections conducted p/a # of complaints # of penalties and improvement notices issued	Q1 to Q4	Manager Environmental Services. Environmental Health Officer
<b>11.5 Delivery Program Objective</b>	<b>Food Hygiene And Health Premises Education</b>		
Educate owners and staff in food outlets on food hygiene	Usage of Online Training tool – I'm Alert	Q1 to Q4	Manager Environmental Services. Environmental Health Officer Mayor & Councillors
<b>11.6 Delivery Program Objective</b>	<b>Regional Programs for Food Safety</b>		
Participation in Hunter Central Coast Regional Food Group and regional programs	# of regional meetings attended	Q1 to Q4	Manager Environmental Services Environmental Health Officer
<b>11.7 Delivery Program Objective</b>	<b>Inspections of Other Commercial Premises</b>		
Carry out inspections of other commercial premises as required ensuring sound environmental Health practice (applicable to hairdressing, beauty salons, skin penetration, mortuaries and premises that contain regulated systems)	# of inspections conducted p/a # of complaints # of penalties and improvement notices issued	Q1 to Q4	Manager Environmental Services Environmental Health Officer
<b>11.9 Delivery Program Objective</b>	<b>Regional Environmental Health Programs</b>		
Participation in Regional Professional forums: <ul style="list-style-type: none"><li>• Environmental Health Network</li><li>• Septic Tank Advisory Group</li><li>• Hunter Councils Environmental Directors Forum</li></ul>	# of regional programs implemented and regional meetings attended	Q1 to Q4	Manager Environmental Services Environmental Health Officer Environmental Compliance Officer

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
11.10 Delivery Program Objective			
Companion Animals			
Review Companion Animals Plan	Companion Animal Plan completed	Q4	Manager Environmental Services
Review provision of dog off lead areas	# of dog off lead areas provided in the Shire	Q4	Environmental Compliance Officer
Administer Companion Animals Program	# of dog and cat registrations annually # of complaints # of Penalties issued # of Notices served under the Act	Q1 to Q4	
Provide Companion Animal pound services	# of dogs and cats impounded # of Dogs and cats euthanased	Q1 to Q4	
11.11 Delivery Program Objective			
Ranger Services			
Compliance with Companion Animals, Australian Road Rules, Protection of the Environmental Operations Act	# of offences # of Notices & Penalties issued # of complaints	Q1 to Q4	Manager Environmental Services  Environmental Health Officer  Environmental Compliance Officer
11.12 Delivery Program Objective			
Stock Impounding			
Compliance with Impounding Act	# of stock impounded	Q1 to Q4	Manager Environmental Services
Remove stock from the road reserve	# of Notices & Penalties issued	Q1 to Q4	Environmental Health Officer
11.13 Delivery Program Objective			
Vehicle Impounding			
Compliance with Impounding Act	# of vehicles impounded # of complaints	Q1 to Q4	Manager Environmental Services  Environmental Health Officer
Impound abandoned vehicles on Council/ public land			
11.14 Delivery Program Objective			
Section 68 Approvals			
Inspection of Health premises (Non food or hair/beauty premises, caravan/ camping grounds)	# of applications # of approvals	Q1 to Q4	Manager Environmental Services  Environmental Health Officer
Approval of Onsite Sewage Management Systems (OSSMS)	# of inspections		
11.15 Delivery Program Objective			
Swimming Pool and Spa Safety			
Implement Councils Barrier Inspection Program under the Swimming Pools Act	# of inspections carried out # of premises registered	Q1 to Q4	Manager Environmental Services  Environmental Compliance Officer
Ensure Compliance with the NSW Public Health Act in relation to Public Swimming Pools and Spas	Inspection frequency meets requirements of Swimming Pools Act	Q1 to Q4	

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>12. Community Strategy</b>	<b>Assist community organisations to secure funding and other resources</b>		
<b>12.1 Delivery Program Objective</b>	<b>Community Grants</b>		
Update the grant handbook for distribution and conduct annual community grant education/ information workshop	Evening conducted # of attendees	Q3	Community Projects Officer  Mayor & Councillors
Conduct the 2019 Community Grants (Small) Program	Number of grant applications submitted with the assistance of Council	Q3	
Distribute information about funding via local media and electronically.		Q1 to Q4	
Provide up to date information about grants and other funding opportunities for community organisations		Q1 to Q4	



# RURAL AND URBAN DEVELOPMENT

## Goal:

Growth is achieved through a balanced mix of development which acknowledges our unique scenic qualities, rural amenity and country lifestyle.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>1. Community Strategy</b>			
<i>Ensure that there is adequate land supply to accommodate future expected population growth</i>			
<b>1.1 Delivery Program Objective</b>			
<b>Land Use Planning</b>			
Undertake a review of land use planning framework including strategies, LEP and DCP to identify opportunities for tourism in consultation with tourism operators	Development of DCP or Council Policy	Q4	Manager Planning
Process site specific LEP's consistent with the adopted Shire Wide Land Use Strategy	Gazettal of individual LEP's to accommodate specific growth pressures within the LGA	Q1 to Q4	
<b>1.2 Delivery Program Objective</b>			
<b>Land Use Strategy</b>			
Investigate the potential benefits of preparing a land release strategy for Rural Residential Lands	Options paper developed and reported to Council	Q4	Manager Planning
<i>Partner/s: Planning NSW</i>			
<b>1.3 Delivery Program Objective</b>			
<b>Urban Consolidation and Expansion</b>			
Work with appropriate agencies to identify potential lands for future expansion of urban areas within the Shire	5 year review of Dungog Standard Instrument LEP	Q4	Manager Planning Mayor and Councillors
<i>Partner/s: Office of Environment &amp; Heritage</i>			
<b>1.4 Delivery Program Objective</b>			
<b>Real Estate Development</b>			
Continue to work on the next stage of the Melbee residential subdivision	Melbee residential subdivision progression	Q3 & Q4	Manager Planning Manager Business Strategy and Investment General Manager
<b>1.5 Delivery Program Objective</b>			
<b>Improve and Strengthen Council's Relationship with the Development Industry and Other Stakeholders</b>			
Improve the accessibility and useability of information available in print, web or through the Development Advisory Panel	# of times Development Advisory Panel and Rezoning Panel utilised	Q1 to Q4	Manager Planning
<b>1.6 Delivery Program Objective</b>			
<b>Develop and maintain an appropriate and contemporary manual of Engineering Standards</b>			
Revise the engineering standards listed in Council's Policy Register to reflect contemporary standards and practices	Review completed and new manual adopted 2019-2020	Q4	Manager Planning Executive Manager Infrastructure & Assets

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
1.7 Delivery Program Objective			
Fire Safety Program			
Complete a fire safety audit of Council owned buildings relevant to land use	# of Council owned buildings upgraded to meet fire safety standards	Q2	Manager Planning
1.8 Delivery Program Objective			
Standard Conditions of Consent			
Planning, Engineering and Building Officers will review, modify and augment the Council's current list of Standard Conditions to reflect industry best practice	Standard Conditions updated and adopted to reflect industry best practice	Q1 to Q4	Manager Planning
1.9 Delivery Program Objective			
Zoning Certificates and Property Information			
Preparation of zoning certificates in accordance with legislative requirements	# of 110.7 Certificates issued in a timely manner with minimal returns  Response times to general written property enquiries are reduced	Q1 to Q4	Manager Planning
1.10 Delivery Program Objective			
Flood Plain Management Program			
Address the actions contained in the Dungog Flood Plain Management Plans	Flood plain management plan actions completed  # of complaints regarding flood mapping data	Q1 to Q4	Manager Planning  Executive Manager Infrastructure & Assets
Apply for ongoing grant funding from OEH to deliver the Dungog Flood Plain Management Plans	Funding received	Q1 to Q4	Manager Environmental Services
1.11 Delivery Program Objective			
Council's Market Share of Contestable Building Activities.			
Construction Certificates and Complying Development Certificates are issued within timeframes comparable with Private Certifiers	# of Construction Certificates and Complying Development Certificates being issued by Council	Q1 to Q4	Manager Planning
Greater promotion regarding Council's Building Services through the website	Feedback from Building Services users	Q2	
2. Community Strategy			
Maintain a long term planning approach that caters for diversity and choice in rural and village living			
2.1 Delivery Program Objective			
Consolidate and Grow Existing Urban Centres			
Prepare a Local Strategic Planning Statement which includes specific place making guidance for Dungog, Clarence Town, Paterson, Vacy and Gresford/ East Gresford	Stability and/or increase in the population numbers and housing stock within the towns and villages	Q1 to Q4	General Manager  Manager Planning  Mayor & Councillors
2.2 Delivery Program Objective			
Strategic Planning			
Undertake a Shire Wide Rural Land Strategy to determine the appropriateness of existing rural planning provisions in a regional context	Preparation of a Draft Rural Strategy	Q4	General Manager  Manager Planning  Mayor & Councillors

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
2.3 Delivery Program Objective			
Aesthetically Pleasing and Environmentally Sustainable Development			
Prepare an urban design chapter of Dungog DCP No. 1	Adoption of urban design chapter which is consistent with Standard Instrument LEP  Innovative design and building practice information is available on Council's website	Q2	Manager Planning  Mayor & Councillors
3. Community Strategy			
Ensure the availability of land to facilitate commercial and industrial growth			
3.1 Delivery Program Objective			
Land Development			
Continue to promote availability of Council owned industrial land	# of lots sold	Q1 to Q4	Manager Business Strategy and Investment
3.2 Delivery Program Objective			
Land Use Planning			
Maintain the system to monitor uptake and development of existing commercial and industrial land	Create an electronic monitoring system	Q1 to Q4	Manager Planning  Mayor & Councillors
3.3 Delivery Program Objective			
Development of Commercial and Industrial Sites			
Conduct a study to identify potential lands for future commercial and industrial growth within the Shire	Additional areas identified and earmarked for future industrial and commercial activity/ zoning	Q4	Manager Planning  General Manager  Mayor & Councillors
4. Community Strategy			
Ensure that our land use planning for the Shire acknowledges the importance of our rural character and agricultural activities			
4.1 Delivery Program Objective			
Planning Policy Framework			
Continuous review of Council's Planning Policies to ensure a policy framework that delivers high quality development outcomes	Revised policies adopted by Council which is consistent with the Standard Instrument LEP and industry best practice	Q1 to Q4	Manager Planning  Mayor & Councillors
Develop a Council policy that identifies and acknowledges local areas of scenic significance	Scenic preservation Policy developed in consultation with the community	Q1 to Q4	
4.2 Delivery Program Objective			
Environmental Sustainability of Development Applications			
Assess Development Applications in accordance with Council's Planning Framework and Environmental Planning and Assessment legislative requirements	New approved development does not compromise the viability of existing rural and agricultural activities  Increase in the # of DA's processed within 40 days  All DA's that are not determined within 60 business days are to be listed in the Business Papers – a brief explanation for delays in processing to be attached	Q1 to Q4	Manager Planning
4.3 Delivery Program Objective			
Environmentally Sensitive Tourism Development			
Prepare a tourism chapter within Council's Development Control Plan to ensure that tourism development is in keeping with the rural character of the area  Partner/s: Dungog Regional Tourism Board	Tourism chapter of Dungog DCP developed in consultation with community and local businesses.  Increase in the # of tourist related applications lodged with Council	Q1 to Q4	Manager Planning  Manager Business Strategy and Investment

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
4.4 Delivery Program Objective			
Information System Planning Upgrade			
Upgrade of Council's mapping resources to include a rural capability layer and a vegetation layer to inform future development  Partner/s: HCCREMS	Council's mapping layers enhanced to enable improved strategic planning and environmental assessment	Q1 to Q4	Manager Planning  Executive Manager Corporate and Customer Services
4.5 Delivery Program Objective			
Illegal and Unauthorised Development			
Identifications of non-compliant developments through a consents audit process	Education programme developed to highlight to the public the need to obtain consent for certain types of development	Q1 to Q4	Manager Planning
Investigations of complaints received from the public	Regularisation of unauthorised Development, where possible  Greater use of legal mechanisms to restrain environmentally harmful illegal development	Q1 to Q4	
4.6 Delivery Program Objective			
Legal Planning Matters			
Representation of Dungog Council in legal matters pertaining to Planning	Legal disputes are dealt with in a manner consistent with Council's adopted planning provisions	Q1 to Q4	Manager Planning
Preparation of Evidence for Court proceedings and acting as an expert witness on Council's behalf	Reduction in the # of matters progressing to litigation through the use of mediation and conciliation	Q1 to Q4	
5. Community Strategy			
Ensure the heritage and streetscapes of our villages are preserved and enhanced and our town entrances are signposted			
5.1 Delivery Program Objective			
Local Heritage Fund			
Obtaining funding from Heritage Branch of Planning NSW	# of projects completed that preserve and enhance heritage buildings and places in the LGA	Q1 to Q4	Manager Planning
5.2 Delivery Program Objective			
Heritage Advisory Service			
Provide specialist advice on both strategic and development related heritage matters	# of community members using the Service and improvement in heritage related development outcomes for buildings and places	Q1 to Q4	Manager Planning
5.3 Delivery Program Objective			
Town Revitalisation			
Engage with local communities to identify projects, seek funding and work cooperatively towards beautification of local towns and villages and fostering sense of community pride	Works undertaken that improve the amenity of towns and villages by Council or community organisations	Q1 to Q4	General Manager  Manager Planning  Executive Manager Infrastructure & Assets  Mayor & Councillors
5.4 Delivery Program Objective			
Traditional owners of the land			
Seek grant funding to engage with local indigenous people and the relevant Land Councils for information on their history within the Dungog Shire  Partner/s: Local Aboriginal Land Councils	Greater understanding and documentation of the role of indigenous Australians in the history of the Dungog LGA	Q1 to Q4	Community Projects Officer  Mayor & Councillors



# RECREATION AND OPEN SPACE

## Goal:

Access to a range of places, activities and facilities which cater for diverse sporting and recreational interests.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
2. Community Strategy			
Seek external funding from State and Federal Governments to assist with better planning and the provision of recreational and open space areas in Dungog Shire			
2.1 Delivery Program Objective			
Asset Management			
Continuous review and implementation of Council's Asset Management Plans	Asset Management Plans are aligned with IP&R requirements and implemented	Q1 to Q4	Executive Manager Infrastructure & Assets
Ensure Plans of Management are developed and reviewed to reflect current issues and community needs and Crown Land Management requirements	Plans of Management are reviewed and reported to Council	Q1 to Q4	
2.2 Delivery Program Objective			
Sporting Grounds			
Support Council's Management Committees	Management Committees regularly report to Council	Q1 to Q4	Executive Manager Infrastructure & Assets
Seek ongoing collaboration with alternate providers of infrastructure for recreational and sporting facilities.	Continued use of non-Council owned facilities is permitted	Q1 to Q4	Community Project Officer Mayor & Councillors
2.3 Delivery Program Objective			
Asset Maintenance			
Maintain facilities and assets within adopted budgets	Facilities are maintained within budget	Q1 to Q4	Executive Manager Infrastructure & Assets
2.4 Delivery Program Objective			
Infrastructure Planning			
Undertake a capacity audit of existing sporting and recreational facilities	Plan developed that will support future demands of open space	Q4	Executive Manager Infrastructure & Assets
Partner/s: Office of Sport and other relevant State & Federal Departments			
2.5 Delivery Program Objective			
Funding			
Seek external funding from both State and Federal Governments to assist with better planning and provision of recreation and open space facilities within Dungog Shire	Grant applications are made  Council lobbies both State and Federal Government for funding of public infrastructure Value of grant funding received per annum \$	Q1 to Q4	Executive Manager Infrastructure & Assets  Community Project Officer.  Mayor & Councillors

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
3. Community Strategy	Ensure that local recreational and sporting facilities reflect the needs and interests of a growing community		
3.1 Delivery Program Objective	Asset Management		
Implement Council's Parks and Recreation Asset Management Plan	Asset Management Plan is developed within budgetary constraints	Q1 to Q4	Executive Manager Infrastructure & Assets
3.2 Delivery Program Objective	Sporting Grounds		
Support Council's 355 Management Committees for Sportgrounds and the Dungog Showground	Management Committees regularly report to Council	Q1 to Q4	Executive Manager Infrastructure & Assets  Community Project Officer  Mayor & Councillors
3.3 Delivery Program Objective	Plans of Management		
Ensure Council's Parks and Recreation Asset Management Plan is improved and maintained to reflect current issues, community needs and IP&R requirements	# of Plans of Management implemented and reviewed	Q1 to Q4	Executive Manager Infrastructure & Assets
3.4 Delivery Program Objective	Infrastructure Planning		
Undertake a capacity audit of existing sporting and recreational facilities.  Partner/s: Office of Sport & other relevant State & Federal Departments	Plan developed and reported to Council that will support future demands of open space	Q4	Executive Manager Infrastructure & Assets
4. Community Strategy	Ensure that sporting and recreational spaces are well maintained and provide appropriate facilities and amenities for locals and visitors		
4.1 Delivery Program Objective	Sporting Facility Maintenance		
Continue to promote a partnership approach with local communities, sporting and recreational groups for the management and maintenance of local sporting facilities	Continued support from local groups and community involvement in S355 Committees	Q1 to Q4	Executive Manager Infrastructure & Assets  Community Project Officer
4.2 Delivery Program Objective	Weed Eradication		
Spraying of Bindii and Clover weeds on sportsfields	Annual spray programme undertaken	Q2	Executive Manager Infrastructure & Assets
4.3 Delivery Program Objective	Park Playground Inspections		
Monthly inspections for safety and amenity	# of playgrounds Inspected on a monthly basis	Q1 to Q4	Executive Manager Infrastructure & Assets
4.4 Delivery Program Objective	Park Mowing		
Mowing of Parks to be undertaken on a rolling programme	All parks to be mowed once per month or as seasonally required	Q1 to Q4	Executive Manager Infrastructure & Assets
Mowing of Sporting Grounds to be undertaken on a rolling program	All Sporting Grounds to be mowed twice per month or as seasonally required		
4.5 Delivery Program Objective	Council Owned Swimming Pools Management		
Monitoring of contractor performance and compliance with Public Health requirements	# of non-compliances with contract per quarter  # of complaints received directly by Council per quarter	Q1 to Q4	Executive Manager Infrastructure & Assets

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>5. Community Strategy</b>	<b>Review the provision of improved camping and caravan facilities throughout the Shire</b>		
<b>5.1 Delivery Program Objective</b>	<b>Management of Williams River Holiday Park</b>		
Ensure the lawful and safe provision of camping and caravanning at the Park	Compliance with Section 68 Certificate and Crown Lands  Occupancy rate of the Park – quarterly figure  # of complaints from Park users – quarterly figures	Q1 to Q4	Manager Business Strategy and Investment
<b>6. Community Strategy</b>	<b>Encourage and support a diversity of sporting and recreational activities throughout the Shire</b>		
<b>6.1 Delivery Program Objective</b>	<b>Asset Maintenance</b>		
Maintain and promote the use of recreational and sports facilities	Grounds facilities are maintained to seasonal requirements within budget limits	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.2 Delivery Program Objective</b>	<b>Sporting Diversity</b>		
Continue discussions with the Office of Sport in relation to the promotion of various sporting activities	Meetings with OoS	Q1 to Q4	Community Projects Officer
<b>6.3 Delivery Program Objective</b>	<b>Funding Programs</b>		
Conduct annual workshops in relation to sporting grant funding	Annual Workshop held	Q1 to Q4	Community Projects Officer
<b>6.4 Delivery Program Objective</b>	<b>Equity of Use</b>		
Council and its representatives manage access to its sporting and recreational facilities to ensure equity amongst users	Availability of grounds to meet user requirements	Q1 to Q4	Executive Manager Infrastructure & Assets
Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's Sport & Recreation	Review identified actions	Q1 to Q4	Community Project Officer S355 Committees
<b>6.5 Delivery Program Objective</b>	<b>Pricing</b>		
Review Council's fee structure to encourage community use of local sports and recreational facilities	Fees placed on public exhibition annually  Feedback received from user groups	Q4	Executive Manager Corporate and Customer Services  Mayor & Councillors
<b>6.6 Delivery Program Objective</b>	<b>Accessibility</b>		
Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's Sport & Recreation facilities	# of actions implemented	Q1 to Q4	Executive Manager Infrastructure & Assets  Community Project Officer
<b>7. Community Strategy</b>	<b>Ensure that appropriate access to public land is maintained</b>		
<b>7.1 Delivery Program Objective</b>	<b>Access to Public Lands</b>		
Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for and accommodate a diversity of uses and interests	Engagements with relevant agencies and recorded minutes/outcomes	Q1 to Q4	Executive Manager Infrastructure & Assets  Mayor & Councillors
<b>7.2 Delivery Program Objective</b>	<b>Cemeteries Mowing</b>		
Mowing undertaken on a rolling programme	Maintenance scheduled completed - All cemeteries to be mowed a minimum of 8 times per year  # of complaints	Q1 to Q4	Executive Manager Infrastructure & Assets

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>8. Community Strategy</b>	<b><i>Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for</i></b>		
<b>8.1 Delivery Program Objective</b>	<b>Tourist Infrastructure</b>		
Continue to lobby National Parks & Wildlife Service and Forestry Corporation of NSW to upgrade visitor amenities, signage, camping infrastructure and interpretative facilities  <i>Partner/s: Dungog Regional Tourism Association</i>	# of visitors to the areas managed by NPWS & Forestry Corporation of NSW	Q1 to Q4	Mayor & Councillors

# PUBLIC INFRASTRUCTURE & SERVICES

## Goal:

Our community is supported by safe, functional, accessible and well maintained infrastructure and effective local and regional transport networks.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>1. Community Strategy</b>	<b>Improve the safety and functionality of our road network</b>		
<b>1.1 Delivery Program Objective</b>	<b>Council Advocacy</b>		
Lobby State and Federal Governments for the appropriate allocation of funding for local road upgrade and maintenance  Work with the State Government on the process of road re-classification  Apply for relevant grants for road improvements (ie: Black Spot Funding)	Appropriate levels of funds secured for road upgrades  Dungog Shire Council prioritized in the State Government road reclassification process	Q1 to Q4	The General Manager  Executive Manager Infrastructure & Assets  Mayor & Councillors
<b>1.2 Delivery Program Objective</b>	<b>Road Asset Management Policy and Plans</b>		
Review and update Council's Road and Transport Asset Management Plan and associated policy documents	Policies and Plans are reviewed and adopted by Council	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>1.3 Delivery Program Objective</b>	<b>Unsealed Rural Road Network Review</b>		
Review the Unsealed Road Network to provide improved equity for residents	Unsealed Rural Road Network is reviewed and reported to Council	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>1.4 Delivery Program Objective</b>	<b>Funding</b>		
Continue to submit bids for funding through State and Federal Grants for the road network	Bids are submitted	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>1.5 Delivery Program Objective</b>	<b>Road Safety</b>		
Undertake road safety audits across the Shire  <i>Partner/s: Roads and Maritime Services</i>	% of road network reviewed	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>1.6 Delivery Program Objective</b>	<b>Road Funding</b>		
Development of Route Access Strategy documents for the balance of Council's Regional Road Network	Route Access documents developed and reported to Council  Priority projects are known by the community and Government	Q4	Executive Manager Infrastructure & Assets

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>2. Community Strategy</b>	<b>Ensure a local police presence throughout the Shire</b>		
<b>2.1 Delivery Program Objective</b>	<b>Work with Local NSW Police Service Via Local Networks and Programs</b>		
Participate in Community Safety Precinct Committees	Attendance at quarterly meetings	Q1 to Q4	Community Projects Officer
Major event notification to ensure awareness of Local Area Commands for potential increased resource demands  <i>Partner/s: NSW Police Association, Licensees, Liquor Accords, Dungog Shire Events</i>	Decrease in the # of alcohol related incidents at events	Q1 to Q4	Mayor
<b>2.2 Delivery Program Objective</b>	<b>Lobbying for Greater Police Presence in Our Shire.</b>		
Ongoing communications to the Local Member and Minister for Police in relation to Police numbers  <i>Partner/s: NSW Police Association</i>	Increased local Police numbers within the Shire	Q1 to Q4	Mayor & Councillors
<b>2.3 Delivery Program Objective</b>	<b>Foster Community Awareness to Report Incidents to Crimestoppers</b>		
Support awareness through promotions and Council's website  <i>Partner/s: NSW Police</i>	Increased incident reports	Q1 to Q4	Community Projects Officer  Mayor and Councillors
<b>3. Community Strategy</b>	<b>Ensure that our communities have local access to quality educational and health &amp; social services/ facilities</b>		
<b>3.1 Delivery Program Objective</b>	<b>Health Services</b>		
Host quarterly Health Forums with Hunter New England Health and NGO's	Health Forums conducted	Q1 to Q4	Community Projects Officer
Support development of suitable promotional material that reflects local needs	Promotional material disseminated through community	Q1 to Q4	Mayor & Councillors
Provide information through Council's website		Q1 to Q4	
Participation in the Hunter New England Health Local Health Committee (Dungog Branch)  <i>Partner/s: Hunter New England Health, allied health services, NGO health providers</i>	Attendance at Committee meetings Advocacy/ support for availability of health services within the Dungog Shire  Community awareness of available health services	Q1 to Q4	
<b>4. Community Strategy</b>	<b>Ensure our local bridge network is safe and able to accommodate heavy vehicle load requirements</b>		
<b>4.1 Delivery Program Objective</b>	<b>Bridge Assessments</b>		
Undertake Bridge inspections on a regular basis	All bridges are inspected once per annum	Q1 to Q4	Executive Manager Infrastructure & Assets
Undertake load assessments on bridges where identified by bridge inspections and/or for heavy vehicle route assessments	Load assessments are undertaken as required	Q1 to Q4	
Install and monitor load restrictions on bridges where the need is identified	Load restrictions implemented where required  Load restrictions are monitored	Q1 to Q4	



2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
4.2 Delivery Program Objective		Timber Bridge Upgrades	
Implementation of Council's Timber Bridge replacement program	# of timber bridges upgraded or replaced to meet current load standards	Q1 to Q4	Executive Manager Infrastructure & Assets
4.3 Delivery Program Objective		Community Consultation	
The community is consulted with respect to the timber bridge replacement/ upgrade program	Community consultation is undertaken and ongoing	Q1 to Q4	Executive Manager Infrastructure & Assets  Mayor & Councillors
4.4 Delivery Program Objective		Funding	
Grants are applied for from both State and Federal Government	# of grant applications made  # of successful applications	Q1 to Q4	Executive Manager Infrastructure & Assets
Council sources funding for matching grants where required	Funding is sourced to match grant funding where required	Q1 to Q4	General Manager
Council engages with the State and Federal Governments for improved funding for timber bridge replacement	Over the next 4 years, inclusion of \$16M grant funding into Council's budget for the replacement of timber bridges in the Shire	Q2/Q3	Executive Manager Infrastructure & Assets  General Manager  Mayor & Councillors
5. Community Strategy		Improve the provision of transport services to communities within the Shire facilities	
5.1 Delivery Program Objective		Rail Services	
Lobby State Government to ensure that local passenger rail services are maintained and improved	Access to rail services is retained	Q1 to Q4	Mayor & Councillors
Lobby State Government for improved accessibility at local stations	Station upgrades are undertaken	Q1 to Q4	
5.2 Delivery Program Objective		Community Transport	
Continue to support Dungog and District Neighbourcare in relation to community transport needs	Lobby to ensure that funding levels to Neighbourcare are maintained	Q1 to Q4	Community Project Officer  Mayor & Councillors
6. Community Strategy		Ensure that community assets and facilities and public infrastructure are maintained and improved to a reasonable standard	
6.1 Delivery Program Objective		Water/Sewer	
Ongoing participation with the Hunter Water Community Consultative Committee	Attendance at meetings	Q1 to Q4	Mayor  General Manager
Quarterly meetings with Hunter Water Managing Director, Mayor and General Manager to ensure Dungog Shire needs are responded to by Hunter Water			
6.2 Delivery Program Objective		Unsealed Road Grading	
Maintenance grading works as per Council's adopted annual programme	% of programme completed	Q1 to Q4	Executive Manager Infrastructure & Assets

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>6.3 Delivery Program Objective</b>	<b>Rural Local Sealed Roads Shoulder Grading</b>		
Shoulder grading undertaken as required	Minimum 5% by length of Rural Local Sealed Roads are shoulder graded	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.4 Delivery Program Objective</b>	<b>Rural Regional Roads Shoulder Grading</b>		
Shoulder grading undertaken as required	Minimum 7.5% by length of Rural Regional Sealed Roads are shoulder graded	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.5 Delivery Program Objective</b>	<b>Rural Local Sealed Roads – Roadside Slashing</b>		
Slashing undertaken on rolling programme	All sealed Rural Local Roads slashed twice per annum or as seasonally required	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.6 Delivery Program Objective</b>	<b>Rural Regional Roads – Roadside Slashing</b>		
Slashing undertaken on rolling programme	All Regional Roads slashed three times per annum or as seasonally required	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.7 Delivery Program Objective</b>	<b>Construction And Rehabilitation Works</b>		
Works undertaken as funding allows	% of annual rehabilitation and construction funding spent	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.8 Delivery Program Objective</b>	<b>Rural Local Sealed Roads - Resealing</b>		
Resealing undertaken as per Council's programme	Minimum 3% by length of Rural Local Sealed Roads are Resealed	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.9 Delivery Program Objective</b>	<b>Regional Roads – Resealing</b>		
Resealing undertaken as per Council's programme	Minimum 3% by length of Rural Regional Roads are resealed	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.10 Delivery Program Objective</b>	<b>Urban Local Sealed Roads – Resealing</b>		
Resealing undertaken as per Council's programme	Minimum 3% by length of Rural Local Sealed Roads are resealed	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.11 Delivery Program Objective</b>	<b>Concrete Footpath Inspections</b>		
Inspections carried out on a regular basis	Dowling Street High Pedestrian Section of footpath inspected every 3 months and the remaining network inspected once per annum	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.12 Delivery Program Objective</b>	<b>Public Toilet Inspection and Cleaning</b>		
Undertaken twice per week	Maintenance schedule is met		Executive Manager Infrastructure & Assets
<b>6.13 Delivery Program Objective</b>	<b>Street and Gutter Clean</b>		
Undertaken twice per week in Dungog	Maintenance schedule is met	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>6.14 Delivery Program Objective</b>	<b>Guardrail</b>		
Guardmesh is replaced as funding allows – generally as part of rehabilitation works	Length of guardmesh installed or replaced	Q1 to Q4	Executive Manager Infrastructure & Assets

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>7. Community Strategy</b>	<b>Ensure that the provision of public infrastructure and services reflect the needs of a growing and changing population</b>		
<b>7.1 Delivery Program Objective</b>	<b>Emergency Management</b>		
Continuous review and implementation of EMPLAN	EMPLAN Implemented	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>7.2 Delivery Program Objective</b>	<b>Emergency Services</b>		
Ongoing liaison with local RFS and SES volunteers to ensure that they are being adequately resourced	Local organisations adequately equipped to meet required service levels	Q1 to Q4	Executive Manager Infrastructure & Assets  Community Projects Officer
<b>7.3 Delivery Program Objective</b>	<b>Sewerage Services</b>		
Continue to advocate for the provision of reticulated sewerage to the villages of Paterson/Vacy/Gresford	Recognition within the Hunter Water long term Capital Works Program	Q1 to Q4	Mayor & Councillors
<b>7.4 Delivery Program Objective</b>	<b>Aged Accommodation</b>		
Maintain Alison Court units to the required standard in accordance with budget	% of maintenance budget expended # of facility inspections undertaken	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>7.5 Community Strategy</b>	<b>Bike Plan</b>		
Review and update Council's Bike Plan	Bike Plan endorsed by Council and strategies	Q4	Executive Manager Infrastructure & Assets
<b>7.6 Delivery Program Objective</b>	<b>Infrastructure &amp; Services Gap Analysis</b>		
Respond to the outcomes and gap analysis in the 2018 Community Survey conducted by Micromex	Gap between community identified service priority and service delivery reflected in adopted budgets and capital works	Q1 to Q4	General Manager  Executive Manager Infrastructure & Assets  Mayor and Councillors
<b>8. Community Strategy</b>	<b>Advocate for improved rail services in the Dungog Shire</b>		
<b>8.1 Delivery Program Objective</b>	<b>Rail Services</b>		
Lobby State Government to ensure that local passenger rail services and timetables are appropriate, maintained and improved	General Public Access to rail services is retained	Q1 to Q4	Mayor & Councillors
<b>9. Community Strategy</b>	<b>Ensure that community assets, facilities and public infrastructure are planned for, improved and maintained to a reasonable standard</b>		
<b>9.1 Delivery Program Objective</b>	<b>Asset Management</b>		
Continuous review and implementation of Building Asset Management Plan in relation to community facilities	Building Asset Management Plan implemented	Q1 to Q4	Executive Manager Infrastructure & Assets  Manager Planning
Implement Council adopted Development Contributions Plan	New plan implemented	Q1 to Q4	

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>9.2 Delivery Program Objective</b>	<b>Asset Maintenance</b>		
Maintain facilities and assets within budgetary limitations	% of maintenance budget expended	Q1 to Q4	Executive Manager Infrastructure & Assets
<b>9.3 Delivery Program Objective</b>	<b>Funding</b>		
Continue to explore opportunities to submit grant applications for facility upgrades	Value of grant funding received per annum \$	Q1 to Q4	Executive Manager Infrastructure & Assets  Community Project Officer  Sec 355 Committees.
<b>9.4 Delivery Program Objective</b>	<b>Community Facilities</b>		
Review the quantity, locality and accessibility of public toilets within the Shire	Report submitted to Council and Capital Works Program developed	Q4	Executive Manager Infrastructure & Assets
Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's community facilities		Q1 to Q4	

# COUNCIL GOVERNANCE & FINANCE

## Goal:

Dungog Shire Council is recognised for strong community leadership, financial sustainability and ethical, accountable and responsive governance.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>1. Community Strategy</b>	<b>Councillors are responsive, accessible and actively involved within local communities</b>		
<b>1.1 Delivery Program Objective</b>	<b>Councillor Representation</b>		
Councillor attendance at Statutory Meetings  Councillor engagement with Section 355 Committees  Councillor involvement in community meetings and events	# of Statutory Meetings attended by Councillor  Councillor attendance at 355 Committee meetings in their Wards as required  Councillor participation in local community activities	Q1 to Q4	Mayor & Councillors
<b>1.2 Delivery Program Objective</b>	<b>Councillor Access to Information</b>		
Web page information maintained	Information is complete and current	Q1 to Q4	General Manager
Provision of comprehensive and professional Council Business Papers		Q1 to Q4	Executive Officer
<b>1.3 Delivery Program Objective</b>	<b>Councillor Information Sessions</b>		
Briefing sessions scheduled for Councillors on a regular basis	A minimum of 8 Councillor Strategic Workshops held per annum	Q1 to Q4	General Manager
<b>1.4 Delivery Program Objective</b>	<b>Councillor Training</b>		
Training needs identified and information disseminated in a timely manner	Councillors involvement in training sessions/ attendance	Q1 to Q4	General Manager Senior HR Advisor NSW Office of Local Government
<b>1.5 Delivery Program Objective</b>	<b>Councillors Professional Development</b>		
Professional development opportunities identified and offered to the Mayor and Councillors	# of Councillors who undertake professional development activities	Q1 to Q4	General Manager Senior HR Advisor
Assessment of individual Councillors key competencies  <i>Partner/s: LGNSW, NSW OLG</i>	Community satisfaction with Councillors performance	Q1 to Q4	Mayor & Councillors.

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>2. Community Strategy</b>	<b>Decision-making processes are open, transparent and inclusive</b>		
<b>2.1 Delivery Program Objective</b>	<b>Governance – Meetings</b>		
Review and adopt new model Code of Meeting Practice  <i>Partner/s: NSW OLG</i>	Model Code of Meeting Practice reviewed and adopted	Q1	General Manager Mayor & Councillors
Review and adopt new model Code of Conduct  <i>Partner/s: NSW OLG</i>	Model Code of Conduct reviewed and adopted	Q1	General Manager Mayor & Councillors
Commence as a minimum audio recording of Council Ordinary Meetings for the purpose of facilitating public access	Recordings in place in the Council Chamber by December 2019	Q2	General Manager Executive Manager Corporate and Customer Services Mayor & Councillors
<b>2.2 Delivery Program Objective</b>	<b>Governance – Delegations</b>		
Ensure Council Delegations of Authority are up to date and relevant	Delegations of Authority reviewed and adopted by Council as required	Q1 to Q4	General Manager Mayor & Councillors.
<b>2.3 Delivery Program Objective</b>	<b>Governance – Public Access</b>		
Continue to fulfil Council's obligations under the Government Information (Public Access) Act	Publications guide updated regularly	Q1 to Q4	Executive Manager Corporate and Customer Services
<b>3. Community Strategy</b>	<b>Council undertakes broad and effective communication and engagement with the communities across the Shire</b>		
<b>3.1 Delivery Program Objective</b>	<b>Mayoral Update</b>		
Mayoral updates are disseminated to media outlets on a weekly basis	Weekly distribution completed 90% of the year	Q1 to Q4	Mayor
<b>3.2 Delivery Program Objective</b>	<b>Maintain Relationship with the Media</b>		
Media releases prepared on issues as they arise  <i>Partner/s: C7EVEN Communications</i>	# of press releases issued per annum # of media interviews undertaken	Q1 to Q4	General Manager Mayor
<b>3.3 Delivery Program Objective</b>	<b>Community Engagement Strategy</b>		
Community Engagement Plan	Strategy reviewed and reported to Council	Q4	General Manager
<b>4. Community Strategy</b>	<b>Council's governance and organisational structure reflects the vision, priorities and directions outlined in the Community Strategic Plan 2030</b>		
<b>4.1 Delivery Program Objective</b>	<b>Organisational Structure</b>		
Ensure the organisational structure is capable of delivering on the strategic direction of Council with a focus on customer service and the operational readiness of the Infrastructure and Assets Department	Structure reviewed to reflected adopted Council strategy	Q1 to Q4	General Manager Senior HR Advisor Mayor & Councillor Committee
Annual review of General Manager's performance  <i>Partner/s: LGNSW</i>	General Manager performance review undertaken		



2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
<b>4.2 Delivery Program Objective</b>	<b>Corporate Brand</b>		
Review Dungog Shire Council's brand and reputation in accordance with the aspiration of Council's Community Strategic Plan 2030 and contemporary local government practice  <i>Partner/s: C7EVEN Communications</i>	Review completed with Council	Q3	General Manager  Mayor & Councillors
<b>5. Community Strategy</b>	<b>Council undertakes prudent financial management to ensure its long-term viability</b>		
<b>5.1 Delivery Program Objective</b>	<b>Budget</b>		
Continue to provide monthly works cost statement to Council	Monthly reports provided in the Council Business Paper to Council's satisfaction	Q1 to Q4	Executive Manager Corporate & Customer Services
<b>5.2 Delivery Program Objective</b>	<b>Debt Recovery</b>		
Continue to proactively manage debt recovery action	Outstanding rates <7%	Q1 to Q4	Executive Manager Corporate & Customer Services
<b>5.3 Delivery Program Objective</b>	<b>Fleet Operations</b>		
Review Council's fleet operations to ensure returns on investment	Positive return to Plant Reserve annually	Q1 to Q4	Executive Manager Corporate & Customer Services
<b>5.4 Delivery Program Objective</b>	<b>Finance – Investments</b>		
Invest surplus funds in accordance with Council policy	Investment returns equal 90 day BBSW  Reports provided in the Council Business Paper to Council's satisfaction	Q1 to Q4	Executive Manager Corporate & Customer Services
<b>5.5 Delivery Program Objective</b>	<b>Investments</b>		
Investigate the feasibility of outsourcing the management of Council's investment portfolio to a third party	Report submitted to Council following evaluation	Q4	Executive Manager Corporate & Customer Services
<b>5.6 Delivery Program Objective</b>	<b>Financial Planning</b>		
Continuous review of Council's Long Term Financial Plan to assist deliberations on future funding decisions of Council	LTFP reviewed and scenarios developed for Council's consideration as required	Q1 to Q4	Executive Manager Corporate & Customer Services
<b>5.7 Delivery Program Objective</b>	<b>Financial Sustainability</b>		
Monitor Council's long term financing strategy to fund renewal of infrastructure including additional Special Rate Variations and borrowings	Quarterly reports provided to Council	Q1 to Q4	Executive Manager Corporate & Customer Services
<b>6. Community Strategy</b>	<b>Review of Council's Workforce Management Plan to ensure Council has the right employees, with the right skills, to deliver the services required by the community, both now and in the future in accordance with the Dungog Shire Council Delivery Program 2018-2022</b>		
<b>6.1 Delivery Program Objective</b>	<b>Corporate</b>		
Salary System meets Local Government Award requirements		Q1 to Q4	General Manager  Senior Human Resources Advisor
Develop organizational wide values in consultation with staff	Organisational values identified and endorsed by staff that guide day to day behaviours	Q2	General Manager  Senior Human Resources Advisor

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
6.2 Delivery Program Objective	Workplace Health and Safety		
Comprehensive review of Council's Workplace, Health and Safety framework/systems and processes  Partner/s: Riskology Pty Ltd	Policy documents reviewed and updated and staff training completed and recorded	Q2	General Manager  Senior Human Resources Advisor
6.3 Delivery Program Objective	Employee Relations		
Maintain funding for Council's Employee Assistance Program	Designated budget adopted by Council	Q1	Executive Manager Corporate & Customer Services
6.4 Delivery Program Objective	Human Resources Policy Development		
Development of a suitable range of Human Resource policies to assist/ support staff	Policies submitted to Council by 30 June 2020	Q4	Senior Human Resources Advisor
6.5 Delivery Program Objective	Workforce Strategy		
Implement strategic initiatives within Council's Workforce Strategy	Strategic initiatives implemented	Q1 to Q4	Senior Human Resources Advisor
7. Community Strategy	Council maintains a regional outlook and seeks opportunities for strategic alliances with neighbouring councils		
7.1 Delivery Program Objective	Hunter Joint Organisation (HJO)		
Ongoing advocacy role at HJO Board level	Attendance at Board Meetings and participation in strategic planning	Q1 to Q4	General Manager  Mayor
General Managers Advisory Committee	Attendance at GMAC and participation in strategic planning	Q1 to Q4	
Representation on professional network groups by staff with regional advocacy matters being reported through to GMAC	# of regional advocacy matters addressed	Q1 to Q4	
7.2 Delivery Program Objective	Strategic Services Aust Ltd (SSA)		
Ensure that SSA business activities protect and promote the interests of the shareholders	Attendance at SSA Board Meetings as a shareholder  Reports to the HJO Board  Updates provided to Dungog Shire Council	Q1 to Q4	General Manager
7.3 Delivery Program Objectie	Resource Sharing		
Engagement and dialogue with neighbouring councils interested in facilitating shared services/ resources to reduce costs and improve efficiencies in service delivery	# of resource sharing initiatives Council involved in per annum	Q1 to Q4	Senior Management.
8. Community Strategy	Council will advocate for the communities in the Dungog Shire by actively pursuing constructive relationships with the other spheres of government		
8.1 Delivery Program Objective	Political Advocacy		
Maintain regular contact with local State & Federal members and their support staff	Regular contact maintained	Q1 to Q4	General Manager  Mayor
Follow established protocols when seeking meetings with various Ministers	Request to local member and briefing paper supplied	Q1 to Q4	General Manager  Mayor
Maintain relationship with Hunter Regional Director of Premiers & Cabinet	Six monthly meeting held	Ongoing	General Manager

2019/20 ACTIONS	PERFORMANCE INDICATORS	TIMING	RESPONSIBILITY
9. Community Strategy	Communities across the Shire have access to a range of communication formats for receipt and exchange of information		
9.1 Delivery Program Objective	Corporate Support – Information Systems		
Enhance Council’s Information Systems so as to meet the current and future needs of the organisation	Designated budget adopted by Council  System upgrade undertaken as necessary  Organisation operates on current version of software for LG Application	Q1 to Q4	Executive Manager Corporate & Customer Services.
Monitor Council's managed services provider to ensure system outages / downtime meets service agreement	Downtime less than 1% of annual working hours	Q1 to Q4	
Implement mobile computing modules to key users	Mobile computing operational	Q1 to Q4	
Maintain an online presence	Council’s website accessible 95% of time	Q1 to Q4	
Monitor information uploaded to Council’s website	Nil complaints in relation to copyright/ privacy breaches	Q1 to Q4	
Partner/s: C7EVEN Communications			
10. Community Strategy	Other Council programs and activities supporting Council governance and finance		
10.1 Delivery Program Objective	Corporate Records Management		
Safeguard Council's records and meet legislative responsibilities	% of records held in record repository  Compliance with State Records Act	Q1 to Q4	Executive Manager Corporate & Customer Services.
10.2 Delivery Program Objective	Risk Management		
Undertake annual Public Liability and WHS Audits	Audits undertaken  Improved performance	Q1 to Q4	Executive Manager Corporate & Customer Services.
Attend regional risk management meetings and disseminate information to relevant staff	80% of meetings attended	Q1 to Q4	Senior Human Resources Advisor
Maintain Council’s insurance portfolio	Insurance renewed annually within timeframe	Q1 to Q4	
Monitor Council’s workers compensation claims	Claims are monitored and RTW programs implemented	Q1 to Q4	
Monitor Council’s Return to Work programmes	Workers Compensation Premium is monitored and minimised where possible	Q1 to Q4	
Lead the organisation in respect of new online risk register database	# of employees with greater than 5 days lost time per annum	Q1 to Q4	
Development and review of business and continuity plan	Business continuity plan tested annually	Q1 to Q4	
10.3 Delivery Program Objective	Service NSW Agency		
Ensure Service NSW payments agency is operational during Council opening hours	Trained staff available to meet operational requirements	Q1 to Q4	Executive Manager Corporate & Customer Services.
Comply with Service NSW performance and statutory expectations	Nil Deficiency/ Compliance reports	Q1 to Q4	



# Council's Revenue Strategy

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# STATEMENT CONTAINING DETAILED ESTIMATE OF COUNCIL'S INCOME AND EXPENDITURE

## BUDGET COMMENTARY 2019-2020

### Introduction

The budget document shows a deficit situation of \$45,155 for financial year 2019-20.

Council's financial budget for the ensuing year is submitted with the inclusion of the rate peg limit of 2.7% and the Independent Pricing & Regulatory Tribunal (IPART) approved special variation of 12.3%. The increases for general rates are detailed in Table 1.

**Table 1 – General Rate Summary**

	2019 / 20	2020 / 21	2021 / 22	2022 / 23
Notional Yield	5,846,270	5,992,426	6,142,236	6,295,791
Approved Special Variation 2019	700,259	1,536,354	2,139,501	2,814,201
Total Rates	6,546,529	7,528,780	8,281,737	9,109,992

Waste management charges have been increased with the individual charges being; Domestic waste \$310.00, domestic & non-domestic recycling \$135.00, commercial waste \$339.00, non rateable waste \$339.00 and vacant waste \$32.50. Transfer to reserves for works has again been factored into these budget areas and in line with the Local Government (General) Regulation 2005, any surplus or deficit generated from Domestic Waste and Domestic Recycling are transferred to a Domestic Waste restricted asset.

The Protection of the Environment Operations Act 1997 Section 88 levy again applies in this budget to all waste entering the Short Street, Dungog landfill. This charge commenced in 2009/10 at \$10 per tonne rising by an additional \$10 each year plus CPI until 2015/16, the estimated charge this year will be \$90.00. The Domestic Waste Charge component of this charge is estimated to be \$60. As anticipated this has generated additional administration costs for the collection and reporting of this levy.

Charges in relation to Onsite Sewage Management have increased to \$85; this fee applies as the initial inspection fee as well as being the charge for both the initial approval to operate and renewals of approval to operate. Initial inspections will no longer attract a fee; however re-inspections will continue to attract a fee.

Council's fees and charges have been modified wherever practicable, although many of the statutory fees have remained unchanged for a number of years. The relevant Government Departments have not considered the financial impact that their decisions are having on the ratepayer as a whole. The concept of user pays with certain regulatory fees is questionable as the pricing structure has remained unchanged for many years.

Insurance costs have again risen over prior years with increases of 5% applied to general insurance, vehicles, property and public liability.

Workers compensation has remained fairly static at \$100K, based on current premium estimates. It is stressed that the level of premium is predominantly calculated on claims history and may need to be altered depending on claims history adjustments at year-end. Public liability claims excess has been retained at previous levels and again any savings will be transferred to an insurance equalisation reserve to spread the burden of future claims from past events.

Salaries have been costed with an increase of 2.5% which is the anticipated award increase.

Changes have been made to staff travelling expenses where applicable to more accurately reflect the costs incurred. Although these changes may result in an increase or decrease within a particular cost area the charge is an internal charge and is offset in plant hire income with no real effect to the bottom line result.

Indexation has been applied to recurrent items at the anticipated CPI index rate of 1.8% with energy costs indexed at 5% in line with anticipated increases. Water and sewerage charges have been increased by 5% for both residential and business holdings. An oncost rate of 51% has been applied to jobs utilising day labour.

Major revenue items include unrestricted general rates \$5.8M, interest on investments \$419K, FAG general \$1.55M, FAG roads & bridges component \$889K, roads to recovery funding \$401K, regional road capital funding \$3.5M, domestic waste & recycling charges \$1.62M, other waste & recycling charges \$271K, stormwater levy \$41K, OSM special rates \$238K, building inspection fees \$45K, DA fees and Complying \$100K, and RMS agency commissions \$90K. Other funding is sourced from loans, contributions, grants, reserves and user charges.

Recurrent expenditures and some transfers to restricted assets have been retained in this year's budget; these expenditures are important as capital works are funded by these reserve funds.

Table 2 summarises the major capital items included within the budget document, while a commentary on recurrent items is provided after the table.

Table 2 - Capital Expenditure Items			
Area	Project	Budget	Funding Source
Corporate	Office Equipment	2,000	Revenue
	Furniture & Fittings	5,000	Revenue
Engineering	Plant Purchases	1,068,000	Reserve Plant
	Small Plant & Tools	15,000	Reserve Plant
	2 Way Radio Installations	100,000	Reserve Plant
	Store Building	150,000	Reserve Plant
	Workshop Building	25,000	Reserve – Shire Property Property Plant
	Environmental Controls	50,000	Reserve Plant
Governance	Local Government Election	30,000	Revenue
SES	Building & Grounds	6,000	Revenue
Aged Housing	Buildings Carport	15,000	Reserve
Public Toilets	Amenities Upgrade	2,500	Revenue
	Amenities Tucker Park	250,000	Grant
Public Cemetery	Cemetery Capital Works	5,000	Reserve
Library	Books etc.	37,500	Grants/Reserves & Revenue
	Furniture & PC upgrade	7,000	Revenue/Reserve
	Building & Equipment	4,500	Revenue
Community & Cultural	Building & Grounds	1,000	Revenue
Public Halls	Building & Grounds	1,000	Revenue
Sporting Grounds	Clarence Town Sports Facility	575,003	Grant/Revenue
	Accessible Amenities Bennet Park	282,535	Grant/Revenue
	Arena Lighting Dungog Showground	56,030	Grant/Revenue
	Dungog District Netball Courts	127,977	Grant/Revenue
Parks & Gardens	Building & Grounds	2,000	Revenue
	Tucker Park Shelters	190,000	Grant



**Table 2 - Capital Expenditure Items Continued**

Area	Project	Budget	Funding Source
Swimming Pools	Plant & Equip – Dungog	2,000	Revenue
	Buildings – Dungog	8,390	Revenue
	Plant & Equip – Clarence Town	2,000	Revenue
Urban Roads	Reseals	83,887	Revenue
Rural Roads	Webbers Creek Rd – 0.0 – 1.9km	587,796	FAG/Roads to Recovery
	Reseals	588,614	Revenue/Reserve
Bridges	Coulston Bridge	1,050,610	Grant/Loan
	Spooner Bridge	1,028,500	Grant/Loan
Regional Roads	MR101	1,533,000	Special Grant / Black Spot
	Reseals	242,413	Reserve
	RR 7778	1,162,000	Repair/Black Spot
Caravan Parks	Amenities	20,000	Reserve
Tourism	Building & Ground Reserves	1,000	Revenue
	Advertising Advantages of Area	4,000	Revenue

### Corporate & Client Services

Recurrent expenditures and most transfers to restricted assets have remained at similar levels to last year.

Local Government elections are held every 4th year, an amount of \$90K has been allocated toward the election to be held in September 2020, \$66K of these funds are held in restricted assets – election reserves.

Plant purchases are in accordance with the plant replacement program. All costs for plant are funded from reserve.

Employees' leave entitlements have been partially funded, with an amount of \$50K being allocated to the restriction. Increases in the provisions for unused long service leave in recent years requires additional funds be restricted to reduce the possibility of Council's exposure should a large turnover of senior and long serving staff occur.

### Public Order & Safety

From 1 July 2009 the NSW State Emergency Service (SES) was brought under the same contributory funding system as the NSW Rural Fire Service (RFS) and the NSW Fire Brigades (NSWFB).

Fire protection services – the budget has been prepared on the basis of a statutory contribution to the NSW Fire Brigades of \$23K.

Council has received advice the NSW Rural Fire Service of contribution will increase significantly by over \$70 thousand dollars to \$409K. The balance of the budget is prepared based on recurrent funding levels for individual line items.

Animal control – companion animal fines have not been included as they are immaterial and cannot be relied upon. Expenses have remained static with CPI increases only applied.

SES – Council's statutory contribution is estimated at \$23K, anything over this will have a detrimental effect on the budget.

Enforcement LG Regulations – Processing costs have been held at previous levels in line with current trends and compliance services continuing to be undertaken in house by the Environmental Compliance Officer. Fine revenue has been reduced to \$10K, swimming pool registrations and inspections income of \$8K is estimated.

### Health

Health administration & food control – All income and expenditure has been retained at similar levels to previous years.

Noxious weeds control – operating expenses have increased in line with actual costs.

## Community Services & Education

Community services & education – funding for this position has not been guaranteed by the NSW Department of Community Services and has again not been included, all other items remain static with CPI increases applied. Transfers to reserves retained at 1/3 of DINS rental.

Alison Court – all operating expenditure increased by CPI.

## Housing & Community Amenities

Town Planning – All costs are CPI indexed.

Public Amenities – All costs are CPI indexed.

Public Cemeteries - Other costs are CPI indexed.

Other Sanitation & Garbage – Pan collection costs remain static with the cost to Council for the service contractor being passed onto the recipients of this service; however any decreases in the number of users of the service will result in additional cost to Council due to contract agreements with the service provider. Reduction in numbers is expected to continue over time with the operation of the Clarence Town sewer scheme. On-site Sewerage Management (OSM) fees have increased to \$85 per annum.

Stormwater Drainage – remains static, the stormwater levy will generate revenue of \$41K which is to be used for asset data collection and planning, construction and maintenance of drainage systems and stormwater treatment measures.

Other Waste Management – The contribution from domestic waste has been retained at 60% of the landfill operational costs, all other costs being CPI or wage indexed. Section 88 levy estimates and income have been included. Commercial and non rateable waste charges have been set at a higher level than domestic waste services, with recycling charges being the same across all categories of service.

Domestic Waste Management (DWM) & Domestic Recycling (DRM) – these areas are a revenue neutral area with all profits and losses funded by transfers to/from reserves in accordance with legislation. Contractor charges for collection are indexed by CPI in line with the contract.

## Recreation & Culture

Library, Museums, Community Centres, Public Halls, Sporting Grounds, Clarence Town Swimming Pool, Dungog Swimming Pool and Parks and Gardens have all remained static other than CPI indexation.

## Mining Manufacturing & Construction

Building Control – has remained static other than CPI indexation.

Quarries & pits – this budget area has been reported retrospectively in previous years based on the cost of winning material.

## Transport & Communication

Maintenance allocations have generally been increased by estimated CPI of 1.8%.

Capital road & bridge projects are fully funded from either grant funding or restricted contributions. The project sources of funds are FAG roads and bridges component \$889K. Capital work projects scheduled total \$3.3MK and loan repayments total \$193K.

Regional roads – block grant funding has been anticipated at \$1.17M with 3x4 funding at existing levels. The net cost to Council is held to the same level as the overheads charged.

Road Safety Officer has been reduced to allow for delivery of a funded program.

## Economic Affairs

Williams River Holiday Park – CPI has been applied to recurrent expenditure. Caretaker commission and site fee revenue will be reviewed and adjusted down to reflect the number of available sites; cabin hire charges have been removed. Any further adjustments in this area will impact the budget deficit.

Saleyards – the net return on lease income after expenditure has been transferred to restricted assets with no significant change to prior year budget.

Real Estate Development - Loan repayments externally for land south of Melbee and Common Road have been shown, funding for which comes from Real Estate reserves, the balance of which is dependent on continuing sales from Melbee Estate.

Tourism/Economic Development – Operational areas remaining relatively static with minor increases in salary costs.

## General Purpose Revenues

General rates have been budgeted to increase by the rate peg limit of 2.7% and the Independent Pricing & Regulatory Tribunal (IPART) approved special variation of 12.3%. The FAG equalisation component has been anticipated at \$1.5M. Interest from investments and Council's bank account have remained static at \$419 with \$32K applicable to Section 94 developer contributions held and being transferred to restricted assets and \$1K applicable to bonding deeds.

## Special Rate Variation 2019/20

On 13 May 2019 the Independent Pricing & Regulatory Tribunal (IPART) provided partial approval of Council's special rate variation (SRV) application.

Council's amended SRV, as approved by IPART, will be rolled out over the next five years with a cumulative increase of 76% in the following way:

- 2019/2020: 15% increase per annum
- 2020/2021: 15% increase per annum
- 2021/2022: 10% increase per annum
- 2022/2023: 10% increase per annum
- 2023/2024: 10% increase per annum

The timing of this information has not allowed significant alteration of the draft budget therefore the budget document has been prepared inclusive of single line items depicting the approved SRV income and expenditure for each year commencing 2019/2020.

Ratepayers who are concerned about the financial impacts of the special rate variation are encouraged to make contact to discuss their circumstances confidentially. There are measures we can put in place to assist members of our community who are in financial difficulty and we will work closely and respectfully with our community through this transition period.

## Summary

As Councillor's can see the budget document again highlights a deficit and requires continued fiscal restraint. Several years of budget "pruning" has resulted in a document with no real scope for significant savings without cutting service levels. The need to service additional statutory requirements, growing community expectations and the increased costs associated with the continued maintenance requirements of Council's existing operations leaves no room to move within the existing revenue structures.

General rate income which provides the majority of operating revenues is insufficient to meet the current and future needs of the community, and generally any increases under rate capping are not sufficient to cover award wage increases, let alone increased costs associated with road and bridge maintenance in particular.

As noted above council has received partial approval from the Independent Pricing & Regulatory Tribunal (IPART) regarding its special rate variation (SRV) application. Whilst this is welcome advice the funds from this increase will not begin to generate significant additional income until 2022 and must be used for the purposes noted in council's application i.e. to fund operating and capital expenditure for key assets including the road network, timber bridges and community facilities, enhancing financial sustainability and beginning to reduce council's infrastructure backlog.

Many of the capital works projects within the budget are being funded from restricted assets and without replenishing or topping up these restricted asset accounts Council is further reducing its capacity to undertake future capital works.

During the course of the budget review process some projects have been excluded because of lack of available funds. Council needs to be mindful that if any projects are to be added they will have to have funding sources identified and or reduce projects or service levels from another area of the budget to counteract the addition. Conversely the removal of any individual projects needs to take into account that any wages component of that project will have to be reallocated to other budget areas.

Shaun Chandler

Executive Manager Corporate Services

# COUNCIL – SUMMARY INCOME & EXPENDITURE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Expenditure</b>					
Corporate & Client Services	5,231,820	5,407,157	5,504,446	5,486,101	5,249,197
Public Order & Safety	754,089	867,167	879,441	891,944	904,788
Health	162,918	166,201	170,626	173,682	176,861
Community Services & Education	271,778	277,858	282,013	285,733	289,563
Housing & Community Amenities	4,061,430	4,717,830	4,715,874	4,580,044	4,291,777
Recreation & Culture	1,883,010	3,114,382	2,580,792	1,931,602	1,948,416
Mining Manufacture & Construction	441,298	481,131	487,527	494,857	502,337
Transport & Communication	19,823,403	14,965,274	13,565,001	13,434,790	13,254,619
Economic Affairs	1,292,716	766,282	555,988	555,246	554,914
General Purpose Revenues	82,000	82,000	82,000	82,000	82,000
<b>Sub Total General Fund</b>	<b>34,004,462</b>	<b>30,845,281</b>	<b>28,823,708</b>	<b>27,915,999</b>	<b>27,254,471</b>

<b>Total Expenditure</b>	<b>34,004,462</b>	<b>30,845,281</b>	<b>28,823,708</b>	<b>27,915,999</b>	<b>27,254,471</b>
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<b>Revenue</b>					
Corporate & Client Services	3,341,803	3,545,532	3,452,437	3,441,616	2,951,169
Public Order & Safety	318,124	292,795	293,195	293,595	294,005
Health	68,850	68,750	67,160	67,870	68,600
Community Services & Education	214,876	217,390	219,550	221,750	223,990
Housing & Community Amenities	3,327,237	3,872,784	3,946,802	3,771,826	3,638,809
Recreation & Culture	975,753	2,086,341	1,520,412	834,866	821,295
Mining Manufacture & Construction	221,897	234,096	233,766	234,226	234,696
Transport & Communication	16,653,874	11,322,537	9,027,422	8,244,314	7,419,497
Economic Affairs	1,074,115	580,232	340,525	359,571	219,953
General Purpose Revenues	7,710,264	8,579,669	9,599,620	10,390,997	11,258,402
<b>Sub Total General Fund</b>	<b>33,906,793</b>	<b>30,800,126</b>	<b>28,700,889</b>	<b>27,860,631</b>	<b>27,130,416</b>
<b>Total Revenue</b>	<b>33,906,793</b>	<b>30,800,126</b>	<b>28,700,889</b>	<b>27,860,631</b>	<b>27,130,416</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Net Cost</b>					
Corporate & Client Services	1,890,011	1,861,625	2,052,009	2,044,485	2,298,028
Public Order & Safety	435,965	574,372	586,246	598,349	610,783
Health	94,068	97,451	103,466	105,812	108,261
Community Services & Education	56,902	60,468	62,463	63,983	65,573
Housing & Community Amenities	734,193	845,046	769,072	808,218	652,968
Recreation & Culture	907,257	1,028,041	1,060,380	1,096,736	1,127,121
Mining Manufacture & Construction	219,401	247,035	253,761	260,631	267,641
Transport & Communication	3,169,529	3,642,737	4,537,579	5,190,476	5,835,122
Economic Affairs	218,601	186,050	215,463	195,675	334,961
General Purpose Revenues	-7,628,264	-8,497,669	-9,517,620	-10,308,997	-11,176,402
<b>Sub Total General Fund</b>	<b>97,663</b>	<b>45,155</b>	<b>122,819</b>	<b>55,369</b>	<b>124,055</b>
<b>Net Cost to Council</b>	<b>97,663</b>	<b>45,155</b>	<b>122,819</b>	<b>55,369</b>	<b>124,055</b>

# COUNCIL - INCOME & EXPENDITURE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Corporate & Client Services	2,795,124	2,963,651	3,014,115	2,956,939	3,066,689
Public Order & Safety	748,089	861,167	873,441	885,944	898,788
Health	162,918	166,201	170,626	173,682	176,861
Community Services & Education	234,126	227,938	230,587	234,497	238,617
Housing & Community Amenities	3,729,537	4,165,181	4,147,590	4,301,750	3,998,368
Recreation & Culture	1,721,042	1,785,265	1,787,926	1,819,572	1,853,140
Mining Manufacture & Construction	431,298	471,131	477,527	484,857	492,337
Transport & Communication	8,830,753	7,920,684	7,991,038	8,065,856	8,124,581
Economic Affairs	455,244	514,406	522,349	532,519	544,444
<b>Sub-Total General Fund</b>	<b>19,108,131</b>	<b>19,075,624</b>	<b>19,215,199</b>	<b>19,455,616</b>	<b>19,393,825</b>
<b>Total Operating Expenditure</b>	<b>19,108,131</b>	<b>19,075,624</b>	<b>19,215,199</b>	<b>19,455,616</b>	<b>19,393,825</b>

<b>Non Operating Expenditure</b>					
Corporate & Client Services	2,436,696	2,443,506	2,490,331	2,529,162	2,182,508
Public Order & Safety	6,000	6,000	6,000	6,000	6,000
Health	0	0	0	0	0
Community Services & Education	37,652	49,920	51,426	51,236	50,946
Housing & Community Amenities	331,893	552,649	568,284	278,294	293,409
Recreation & Culture	161,968	1,329,117	792,866	112,030	95,276
Mining Manufacture & Construction	10,000	10,000	10,000	10,000	10,000
Transport & Communication	10,992,650	7,044,590	5,573,963	5,368,934	5,130,038
Economic Affairs	837,472	251,876	33,639	22,727	10,470
General Purpose Revenues	82,000	82,000	82,000	82,000	82,000
<b>Sub-Total General Fund</b>	<b>14,896,331</b>	<b>11,769,657</b>	<b>9,608,509</b>	<b>8,460,383</b>	<b>7,860,647</b>
<b>Total Non Operating Expenditure</b>	<b>14,896,331</b>	<b>11,769,657</b>	<b>9,608,509</b>	<b>8,460,383</b>	<b>7,860,647</b>

<b>Total Expenditure</b>	<b>34,004,462</b>	<b>30,845,281</b>	<b>28,823,708</b>	<b>27,915,999</b>	<b>27,254,471</b>
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Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Corporate & Client Services	192,073	201,223	210,788	212,287	215,167
Public Order & Safety	67,779	42,450	42,850	43,250	43,660
Health	68,850	68,750	67,160	67,870	68,600
Community Services & Education	113,990	122,390	124,550	126,750	128,990
Housing & Community Amenities	3,074,955	3,676,185	3,748,588	3,576,899	3,442,067
Recreation & Culture	90,394	1,302,974	773,165	86,529	87,958
Mining Manufacture & Construction	91,350	90,300	90,330	90,360	90,390
Transport & Communication	12,107,031	5,856,139	2,895,129	2,955,471	2,992,654
Economic Affairs	201,603	166,090	169,772	173,828	177,949
General Purpose Revenues	7,710,264	8,579,669	9,599,620	10,390,997	11,258,402
<b>Sub-Total General Fund</b>	<b>23,718,289</b>	<b>20,106,170</b>	<b>17,721,952</b>	<b>17,724,241</b>	<b>18,505,837</b>
<b>Total Operating Revenues</b>	<b>23,718,289</b>	<b>20,106,170</b>	<b>17,721,952</b>	<b>17,724,241</b>	<b>18,505,837</b>

<b>Non Operating Revenues</b>					
Corporate & Client Services	3,149,730	3,344,309	3,241,649	3,229,329	2,736,002
Public Order & Safety	250,345	250,345	250,345	250,345	250,345
Health	0	0	0	0	0
Community Services & Education	100,886	95,000	95,000	95,000	95,000
Housing & Community Amenities	252,282	196,599	198,214	194,927	196,742
Recreation & Culture	885,359	783,367	747,247	748,337	733,337
Mining Manufacture & Construction	130,547	143,796	143,436	143,866	144,306
Transport & Communication	4,546,843	5,466,398	6,132,293	5,288,843	4,426,843
Economic Affairs	872,512	414,142	170,753	185,743	42,004
General Purpose Revenues	0	0	0	0	0
<b>Sub-Total General Fund</b>	<b>10,188,504</b>	<b>10,693,956</b>	<b>10,978,937</b>	<b>10,136,390</b>	<b>8,624,579</b>
Water Supplies	0	0	0	0	0
Sewerage Services	0	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>10,188,504</b>	<b>10,693,956</b>	<b>10,978,937</b>	<b>10,136,390</b>	<b>8,624,579</b>
<b>Total Revenue</b>	<b>33,906,793</b>	<b>30,800,126</b>	<b>28,700,889</b>	<b>27,860,631</b>	<b>27,130,416</b>

<b>Net Result By Fund</b>					
General Fund	97,669	45,155	122,819	55,369	124,055
<b>Net Cost to Council</b>	<b>97,663</b>	<b>45,155</b>	<b>122,819</b>	<b>55,369</b>	<b>124,055</b>



# CORPORATE & CLIENT SERVICES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Corporate Support	1,378,908	1,313,032	1,293,330	1,309,377	1,391,290
Governance	566,180	714,930	810,062	708,757	717,790
Engineering Administration	403,041	444,003	433,721	454,936	466,694
Other Support Services	446,995	491,686	477,002	483,869	490,915
<b>Total Operating Expenditure</b>	<b>2,795,124</b>	<b>2,963,651</b>	<b>3,014,115</b>	<b>2,956,939</b>	<b>3,066,689</b>

<b>Capital Renewal</b>					
Corporate Support	47,000	7,000	7,000	7,000	7,000
Governance	30,000	30,000	0	30,000	30,000
Engineering Administration	1,020,300	1,084,600	1,125,600	1,123,100	761,700
Other Support Services	0	0	0	0	0
<b>Total Capital Renewal</b>	<b>1,097,300</b>	<b>1,121,600</b>	<b>1,132,600</b>	<b>1,160,100</b>	<b>798,700</b>

<b>Capital Other</b>					
Corporate Support	48,428	49,956	46,553	48,224	49,286
Governance	0	0	0	0	0
Engineering Administration	1,265,419	1,250,733	1,290,296	1,308,064	1,334,522
Other Support Services	25,549	21,217	20,882	12,774	0
<b>Total Capital Other</b>	<b>1,339,396</b>	<b>1,321,906</b>	<b>1,357,731</b>	<b>1,369,062</b>	<b>1,383,808</b>

<b>Capital Expenditure</b>					
Corporate Support	95,428	56,956	53,553	55,224	56,286
Governance	30,000	30,000	0	30,000	30,000
Engineering Administration	2,285,719	2,335,333	2,415,896	2,431,164	2,096,222
Other Support Services	25,549	21,217	20,882	12,774	0
<b>Total Capital Expenditure</b>	<b>2,436,696</b>	<b>2,443,506</b>	<b>2,490,331</b>	<b>2,529,162</b>	<b>2,182,508</b>

<b>Total Expenditure</b>	<b>5,231,820</b>	<b>5,407,157</b>	<b>5,504,446</b>	<b>5,486,101</b>	<b>5,249,197</b>
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Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Corporate Support	122,205	133,350	135,750	138,199	140,677
Governance	0	0	0	0	0
Engineering Administration	46,000	47,000	47,828	48,670	49,530
Other Support Services	23,868	20,873	27,210	25,418	24,960
<b>Total Operating Revenues</b>	<b>192,073</b>	<b>201,223</b>	<b>210,788</b>	<b>212,287</b>	<b>215,167</b>
<b>Non-Operating Revenues</b>					
Corporate Support	407,000	249,000	129,000	86,500	44,000
Governance	0	100,000	100,000	100,000	100,000
Engineering Administration	2,452,067	2,749,692	2,759,986	2,790,620	2,346,103
Other Support Services	290,663	245,617	252,663	252,209	245,899
<b>Total Non-Operating Revenues</b>	<b>3,149,730</b>	<b>3,344,309</b>	<b>3,241,649</b>	<b>3,229,329</b>	<b>2,736,002</b>
<b>Total Revenues</b>	<b>3,341,803</b>	<b>3,545,532</b>	<b>3,452,437</b>	<b>3,441,616</b>	<b>2,951,169</b>
<b>Net Cost to Council</b>	<b>1,890,017</b>	<b>1,861,625</b>	<b>2,052,009</b>	<b>2,044,485</b>	<b>2,298,028</b>

# ADMINISTRATION - CORPORATE SUPPORT

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Administration Salaries & Allowances	1,091,252	1,133,342	1,151,680	1,170,470	1,189,737
Administration Leave Entitlements	118,548	91,874	94,170	96,520	98,930
Superannuation	125,956	132,286	135,590	138,980	142,458
Vacancy Rate - 3.5%	-142,873	-180,152	-184,660	-189,280	-194,010
Fringe Benefits tax	68,206	73,000	148,624	151,301	154,023
Employment costs other	2,711	30,000	30,540	31,090	31,650
Conferences & Seminars	10,860	12,000	12,220	12,440	12,660
Staff Travelling	61,630	62,000	63,120	64,260	65,410
Advertising	26,270	28,000	28,500	29,010	29,530
Auditors Remuneration	43,200	46,000	46,830	47,670	48,530
Internal Audit	30,000	30,000	30,000	30,540	31,090
Printing & Stationery	31,520	33,000	33,590	34,190	34,810
Postage	30,630	32,000	32,580	33,170	33,770
Insurances	26,250	62,570	65,700	68,990	72,440
Subscriptions & Publications	13,110	15,000	13,110	13,110	13,110
Telephone Rents & Charges	30,030	32,600	34,230	35,940	37,740
Office equipment M&R	3,640	4,010	4,180	4,370	4,560
Office furniture M&R	3,790	4,010	4,170	4,350	4,530
Hunter Records - Retrieval & Storage	4,016	5,500	5,500	5,500	5,500
Interest on Loans & Advances	25,374	22,737	21,141	19,474	17,737
Legal Expenses	10,180	12,000	12,000	12,000	12,000
Legal Expenses - Rate Recovery	15,970	17,500	17,500	17,500	17,500
Bank Fees & Charges	34,630	37,000	37,670	38,350	39,040
Operational Leases - Computer & Copier	68,870	74,000	75,330	76,690	78,070
Hardware/Software Licensing & Support	663,520	603,770	495,460	499,620	561,363
Printing/Stationery & Consumables	23,880	25,500	25,960	26,430	26,910
Valuer Generals Fees	38,800	44,000	44,790	45,600	46,420

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
Revaluation of Property Assets	6,000	5,000	10,000	1,500	1,750
Property Related Searches	1,100	1,000	1,020	1,040	1,060
Rates & Charges	2,842	3,000	3,080	3,160	3,240
Water/Sewer Consumption Charges	1,640	1,800	1,830	1,860	1,890
Energy Costs	14,340	16,500	17,330	18,200	19,110
Building M&R	10,620	12,020	12,260	12,500	12,750
Cleaning	21,780	23,630	24,200	24,770	25,350
Provision for Doubtful Debts	1,000	1,000	1,000	1,000	1,000
Special Rate Variation - records	0	5,000	0	0	0
Depreciation Building & Equipment	46,000	44,000	44,000	44,000	44,000
Allocation of Corporate Overheads to:	0				
AMP overhead	-61,804	-60,695	-60,695	-58,958	-58,308
Environmental Services Charge	0	0	0	0	0
Other General fund activities	-1,124,580	-1,222,770	-1,240,220	-1,257,980	-1,276,060
Other office expenses	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>1,378,908</b>	<b>1,313,032</b>	<b>1,293,330</b>	<b>1,309,377</b>	<b>1,391,290</b>

<b>Capital Expenditure</b>					
<b>Capital Renewal</b>					
Furniture & Fittings	5,000	5,000	5,000	5,000	5,000
Furniture & Fittings - Carpet	40,000	0	0	0	0
Office Equipment	2,000	2,000	2,000	2,000	2,000
<b>Total Capital Renewal</b>	<b>47,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Capital Other</b>					
Principal Repayment on loans	36,428	37,956	39,553	41,224	42,286
Tfr to RA - Revaluation Reserve	2,000	2,000	2,000	2,000	2,000
Tfr to RA - Building/Special Projects	10,000	10,000	5,000	5,000	5,000
<b>Total Capital Other</b>	<b>48,428</b>	<b>49,956</b>	<b>46,553</b>	<b>48,224</b>	<b>49,286</b>

<b>Total Capital</b>	<b>95,428</b>	<b>56,956</b>	<b>53,553</b>	<b>55,224</b>	<b>56,286</b>
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<b>Total Expenditure</b>	<b>1,474,336</b>	<b>1,369,988</b>	<b>1,346,883</b>	<b>1,364,601</b>	<b>1,447,576</b>
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Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Certificates Sec 603	17,650	20,000	20,360	20,730	21,100
Annual Charges - Petrol Pumps	860	900	920	940	960
Public Gates & Ramps	5,510	5,400	5,500	5,600	5,700
Sundry Sales & Commissions	4,990	10,000	10,180	10,360	10,540
GIPA & Privacy	205	150	150	150	150
RTA Agency Commissions	86,530	90,000	91,620	93,269	94,947
HCRCMA Commission	6,460	6,900	7,020	7,150	7,280
<b>Total Operating Revenues</b>	<b>122,205</b>	<b>133,350</b>	<b>135,750</b>	<b>138,199</b>	<b>140,677</b>

<b>Non Operating Revenue</b>					
<b>Depreciation</b>	46,000	44,000	44,000	44,000	44,000
Tfr from RA - Special Projects Misc	20,000	0	0	0	0
Tfr from RA - Special Projects Training	40,000	0	0	0	0
Tfr from RA - Property Valuations	86,000	0	0	0	0
Tfr from RA - SRV	50,000	120,000	0	0	0
Tfr from RA - Shire Property	40,000	0	0	0	0
Tfr from RA - Special Projects IT	125,000	0	0	0	0
Tfr from RA - Corp Strategy	0	85,000	85,000	42,500	0
<b>Total Non Operating Revenues</b>	<b>407,000</b>	<b>249,000</b>	<b>129,000</b>	<b>86,500</b>	<b>44,000</b>

<b>Total Revenue</b>	<b>529,205</b>	<b>382,350</b>	<b>264,750</b>	<b>224,699</b>	<b>184,677</b>
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<b>Net Cost to Council</b>	<b>945,132</b>	<b>987,638</b>	<b>1,082,133</b>	<b>1,139,902</b>	<b>1,262,899</b>
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# ADMINISTRATION - GOVERNANCE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Mayoral Allowance	15,200	16,000	16,290	16,580	16,880
Councillors Fees	81,000	82,600	84,090	85,600	87,140
Councillors Travelling	11,000	11,000	12,000	12,000	12,000
Delegates Expenses	11,000	11,000	11,000	11,000	11,000
Councillor Development	30,000	20,000	20,000	20,000	20,000
Code Conduct Investigations	2,000	4,000	2,000	2,000	2,000
Fit for the Future	0	0	0	0	0
Mobile Telephone	500	500	500	500	500
Meeting Expenses	4,000	4,500	1,500	1,500	1,500
C&O Insurance	10,500	15,000	15,750	16,540	17,370
LGSA membership	23,767	24,250	24,690	25,130	25,580
Hunter Council's Membership + Project funding	24,000	24,000	24,432	5,000	5,000
Arts Upper Hunter Inc Contributions	7,373	7,500	7,635	7,772	7,911
Sec 356 Expenditure	6,500	6,500	6,617	6,000	6,000
Sec 356 - Fee Refunds	2,000	2,000	2,000	2,000	2,000
Sec 356 - Legal Expenses Contributions	2,000	2,000	2,000	2,000	2,000
Sec 356 - Anzac Day	300	350	356	250	250
Sec 356 - Australia Day Activities	3,000	3,010	2,890	2,880	2,860
Council Elections	0	0	90,000	0	0
General Manager - Appraisal	3,500	4,000	4,072	4,145	4,219
Organisational Review	50,000	0	0	0	0
Consultancy	0	170,000	170,000	170,000	170,000
Overheads Allocation	0				
Corporate Support	278,540	306,720	312,240	317,860	323,580
<b>Total Operating Expenditure</b>	<b>566,180</b>	<b>714,930</b>	<b>810,062</b>	<b>708,757</b>	<b>717,790</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Capital Expenditure</b>					
Tfr to RA - Elections	30,000	30,000	0	30,000	30,000
<b>Total Capital Expenditure</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>30,000</b>	<b>30,000</b>
<b>Total Expenditure</b>	<b>596,180</b>	<b>744,930</b>	<b>810,062</b>	<b>738,757</b>	<b>747,790</b>
<b>Operating Revenues</b>					
Dividends	0	0	0	0	0
Council Elections - Miscellaneous	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Operating Revenues</b>					
Tfr from RA Corp Strategy	0	100,000	100,000	100,000	100,000
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Total Revenue</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Net Cost to Council</b>	<b>596,180</b>	<b>644,930</b>	<b>710,062</b>	<b>638,757</b>	<b>647,790</b>

# ADMINISTRATION - ENGINEERING ADMINISTRATION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Administration Salaries & Allowances	405,683	468,543	480,262	492,272	504,582
Employment On costs	50,084	38,676	56,912	57,902	58,922
Superannuation	41,163	48,429	49,642	50,882	52,152
Employment costs other	1,000	2,000	1,000	1,000	1,000
Conferences & Seminars	10,000	10,000	10,180	10,360	10,550
Staff Travelling	115,000	115,000	117,070	119,180	121,330
Office Expenses	6,000	6,000	6,000	6,000	6,000
Advertising	6,500	6,500	6,500	6,500	6,500
Mt Richardson Site Agreement	8,000	8,200	8,400	8,600	8,800
Weight of Loads Membership	15,537	15,850	16,140	16,430	16,730
Misc Vandalism	0	15,851	16,140	16,430	16,730
Emergency Management	0	20,000	20,360	20,730	21,100
Consultancy fees	65,000	65,000	66,170	67,360	68,570
Risk Management PL Insurance	168,336	176,000	184,800	194,040	203,740
Public Liability Claims Excess	2,700	2,700	2,700	2,700	2,700
Legal Expenses	1,100	1,000	1,020	1,100	1,100
IPWEA Roads Directorate	2,510	2,600	2,650	2,700	2,750
Depreciation	41,000	41,000	41,000	41,000	41,000
Overheads Allocation					
Corporate Support	53,100	57,700	58,740	59,800	60,880
Allocation of Corporate Overheads to:	0				
General Fund Operations	-301,685	-340,125	-346,360	-352,700	-359,160
<b>Fleet Operations</b>	<b>0</b>				
Plant maintenance & running expense	818,591	886,795	878,984	896,347	912,233
<b>Operational Plant Income</b>	<b>-1,501,578</b>	<b>-1,598,716</b>	<b>-1,639,589</b>	<b>-1,658,697</b>	<b>-1,686,515</b>
Depreciation - Plant	395,000	395,000	395,000	395,000	395,000
<b>Total Operating Expenditure</b>	<b>403,041</b>	<b>444,003</b>	<b>433,721</b>	<b>454,936</b>	<b>466,694</b>



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Capital Expenditure</b>					
<b>Capital Renewal</b>					
Plant Purchases	1,018,700	1,083,000	1,124,000	1,121,500	760,100
Engineering Equipment - Office Equipment	1,600	1,600	1,600	1,600	1,600
<b>Total Capital Renewal</b>	<b>1,020,300</b>	<b>1,084,600</b>	<b>1,125,600</b>	<b>1,123,100</b>	<b>761,700</b>
Tfr to Restricted Asset	0	0	0	0	0
Tfr to Restricted Asset - Plant	1,215,419	1,200,733	1,240,296	1,258,064	1,284,522
Tfr to Restricted Asset - ELE	50,000	50,000	50,000	50,000	50,000
<b>Total Capital Other</b>	<b>1,265,419</b>	<b>1,250,733</b>	<b>1,290,296</b>	<b>1,308,064</b>	<b>1,334,522</b>
<b>Total Capital</b>	<b>2,285,719</b>	<b>2,335,333</b>	<b>2,415,896</b>	<b>2,431,164</b>	<b>2,096,222</b>
<b>Total Expenditure</b>	<b>2,688,760</b>	<b>2,779,336</b>	<b>2,849,617</b>	<b>2,886,100</b>	<b>2,562,916</b>
<b>Operating Revenues</b>					
Inspection Fees DA etc	45,000	46,000	46,828	47,670	48,530
Sale of Old Materials & Depot Sundry	500	500	500	500	500
Sundry Income	500	500	500	500	500
Crown Land Management	0	0	0	0	0
<b>Total Operating revenues</b>	<b>46,000</b>	<b>47,000</b>	<b>47,828</b>	<b>48,670</b>	<b>49,530</b>
<b>Non Operating Revenues</b>					
Depreciation	436,000	436,000	436,000	436,000	436,000
Tfr from RA - Plant	1,839,050	2,049,795	2,057,739	2,085,963	1,740,086
Profit on Sale of Asset - Plant	12,000	5,000	5,000	5,000	5,000
Tfr from RA - Org Restructure	0	93,880	96,230	98,640	0
Cost of Asset sold - Plant	165,017	165,017	165,017	165,017	165,017
<b>Total Non Operating Revenue</b>	<b>2,452,067</b>	<b>2,749,692</b>	<b>2,759,986</b>	<b>2,790,620</b>	<b>2,346,103</b>
<b>Total Revenue</b>	<b>2,498,067</b>	<b>2,796,692</b>	<b>2,807,814</b>	<b>2,839,290</b>	<b>2,395,633</b>
<b>Net Cost to Council</b>	<b>190,693</b>	<b>-17,356</b>	<b>41,803</b>	<b>46,810</b>	<b>167,283</b>

# ADMINISTRATION - SUPPORT SERVICES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Operations Salaries	110,267	117,368	120,300	123,310	126,390
Operations On Costs	14,091	14,680	14,920	15,170	15,430
Operations Superannuation	11,345	12,075	12,290	12,510	12,740
Operations Travel Cost	24,000	24,000	24,430	24,870	25,320
Employees Leave Entitlements	200,726	204,130	207,620	211,190	214,850
Superannuation	233,921	238,130	242,420	246,780	251,220
Public Holidays NEI	83,181	85,260	87,390	89,570	91,810
Sick Leave NEI	68,183	69,890	71,640	73,430	75,270
Compassionate leave	3,410	3,500	3,590	3,680	3,770
Special Leave	11,430	11,500	11,790	12,080	12,380
Industry Allowance	23,775	24,000	24,600	25,220	25,850
On Call Allowance	9,105	9,000	9,160	9,320	9,490
Consult Committee & Award Restructure	16,800	16,040	16,960	17,280	17,600
Workers Compensation Insurance	99,763	100,760	101,770	102,790	103,820
Workers Comp Insurance Excess	2,000	2,000	2,000	2,000	2,000
EEO Support	200	200	200	200	200
Staff Training Corporate development	89,360	90,250	92,400	94,600	96,850
MEU Executive Representation	4,520	4,530	4,530	4,530	4,530
Medical expenses & first aid	3,000	3,000	3,000	3,000	3,000
WHS Requirements	47,970	49,020	49,950	50,900	51,860
Safety Equipment/Clothing	13,280	13,000	13,230	13,470	13,710
Depot Operational Costs	195,277	184,693	190,032	195,191	200,549
Stores Unaccounted for.	1,000	1,000	1,000	1,000	1,000

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Overheads Charge</b>					
Corporate Support	111,400	122,000	124,200	126,440	128,720
Waste Management	-24,770	-46,490	-47,330	-48,180	-49,050
General fund functions	-9,950	-18,950	-19,310	-19,680	-20,050
Road Grant Projects	-36,410	-2,170	-36,400	-36,400	-36,400
Wages Oncost Distributed to Functions	-846,139	-827,260	-835,670	-856,442	-877,734
Stores Oncost Distributed to Functions	-13,740	-13,470	-13,710	-13,960	-14,210
<b>Total Operating Expenditure</b>	<b>446,995</b>	<b>491,686</b>	<b>477,002</b>	<b>483,869</b>	<b>490,915</b>

<b>Capital Expenditure</b>					
Tfr to RA - ELE Internal Loan Int	6,938	3,943	2,270	467	0
Tfr to RA - ELE loan repayments	18,612	17,274	18,612	12,307	0
<b>Total Capital</b>	<b>25,549</b>	<b>21,217</b>	<b>20,882</b>	<b>12,774</b>	<b>0</b>

<b>Total Expenditure</b>	<b>472,544</b>	<b>512,903</b>	<b>497,884</b>	<b>496,643</b>	<b>490,915</b>
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<b>Operating Revenues</b>					
MEU Reimbursement	4,520	4,530	4,530	4,530	4,530
Depot Sales - Water	410	400	410	420	430
PL/PI Insurance Rebate	8,000	8,000	8,000	8,000	8,000
Workers Compensation Rebate	4,000	4,000	4,000	4,000	4,000
Internal Loan - Land Development (SC Common Rd)	6,938	3,943	2,270	468	0
Regional Procurement Rebate	0	8,000	8,000	8,000	8,000
<b>Total Operating Revenues</b>	<b>23,868</b>	<b>20,873</b>	<b>27,210</b>	<b>25,418</b>	<b>24,960</b>

<b>Non Operating Revenue</b>					
Tfr from RA - Special Projects	38,000	0	0	0	0
ELE Repayment Common Road	18,612	17,274	18,612	12,307	0
Net Increase ELE	234,051	228,343	234,051	239,902	245,899
<b>Total Non operating Revenues</b>	<b>290,663</b>	<b>245,617</b>	<b>252,663</b>	<b>252,209</b>	<b>245,899</b>

<b>Total Revenues</b>	<b>314,531</b>	<b>266,490</b>	<b>279,873</b>	<b>277,627</b>	<b>270,859</b>
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<b>Net Cost to Council</b>	<b>158,014</b>	<b>246,413</b>	<b>218,011</b>	<b>219,016</b>	<b>220,056</b>
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# PUBLIC ORDER & SAFETY

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operating Expenditure</b>					
Fire Control	595,633	703,025	711,635	720,395	729,315
Animal Control	33,130	34,130	34,700	35,290	35,890
State Emergency Service	51,600	54,160	55,730	57,370	59,120
Enforcement Local Govt. Regulations	67,726	69,852	71,376	72,889	74,463
<b>Total Operating Expenditure</b>	<b>748,089</b>	<b>861,167</b>	<b>873,441</b>	<b>885,944</b>	<b>898,788</b>
<b>Capital Expenditure</b>					
Fire Control	0	0	0	0	0
State Emergency Services	6,000	6,000	6,000	6,000	6,000
<b>Total Capital Expenditure</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Total Expenditure</b>	<b>754,089</b>	<b>867,167</b>	<b>879,441</b>	<b>891,944</b>	<b>904,788</b>
Fire Control	28,809	6,000	6,000	6,000	6,000
Animal Control	17,100	16,850	16,900	16,950	17,000
State Emergency Services	0	0	0	0	0
Enforcement of Local Gov't Regs	21,870	19,600	19,950	20,300	20,660
<b>Total Operating Revenues</b>	<b>67,779</b>	<b>42,450</b>	<b>42,850</b>	<b>43,250</b>	<b>43,660</b>
<b>Non-Operating Revenues</b>					
Fire Control	231,345	231,345	231,345	231,345	231,345
State Emergency Service	19,000	19,000	19,000	19,000	19,000
<b>Total Non-Operating Revenues</b>	<b>250,345</b>	<b>250,345</b>	<b>250,345</b>	<b>250,345</b>	<b>250,345</b>
<b>Total Revenues</b>	<b>318,124</b>	<b>292,795</b>	<b>293,195</b>	<b>293,595</b>	<b>294,005</b>
<b>Net Cost to Council</b>	<b>435,965</b>	<b>574,372</b>	<b>586,246</b>	<b>598,349</b>	<b>610,783</b>

## PUBLIC ORDER & SAFETY - FIRE PROTECTION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operational Expenditure</b>					
NSW Fire Brigades Contribution	23,000	23,000	23,410	23,830	24,260
NSW Rural Fire Service Contribution	301,240	409,000	416,360	423,850	431,480
Energy Costs	862	0	0	0	0
Fire Control HQ M&R	0	0	0	0	0
Tankers M&R	0	0	0	0	0
Bushfire Brigades M&R	1,474	0	0	0	0
Volunteers Welfare N.C.I.	1,500	1,500	1,530	1,560	1,590
Fire fighting Activities N.C.I.	1,110	1,000	1,020	1,040	1,060
Rates & Charges N.C.I.	10,822	10,800	11,070	11,350	11,630
Water Consumption N.C.I.	5,480	5,480	5,620	5,760	5,900
Depreciation	231,345	231,345	231,345	231,345	231,345
Overheads Charge:					
Infrastructure & Asset	12,300	13,800	14,050	14,300	14,560
Corporate Support	6,500	7,100	7,230	7,360	7,490
<b>Total Operating Expenditure</b>	<b>595,633</b>	<b>703,025</b>	<b>711,635</b>	<b>720,395</b>	<b>729,315</b>
Capital Expenditure					
<b>Total Expenditure</b>	<b>595,633</b>	<b>703,025</b>	<b>711,635</b>	<b>720,395</b>	<b>729,315</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operating Revenues</b>					
M&R Reimbursement	264	0	0	0	0
RFS Program Charges	22,545	0	0	0	0
Mt Richardson Rentals	6,000	6,000	6,000	6,000	6,000
<b>Total Operating Revenues</b>	<b>28,809</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Non Operating Revenues</b>					
Depreciation	231,345	231,345	231,345	231,345	231,345
<b>Total Non Operating Revenues</b>	<b>231,345</b>	<b>231,345</b>	<b>231,345</b>	<b>231,345</b>	<b>231,345</b>
<b>Total Revenues</b>	<b>260,154</b>	<b>237,345</b>	<b>237,345</b>	<b>237,345</b>	<b>237,345</b>
<b>Net Cost to Council</b>	<b>335,479</b>	<b>465,680</b>	<b>474,290</b>	<b>483,050</b>	<b>491,970</b>

# PUBLIC ORDER & SAFETY - ANIMAL CONTROL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operational Expenditure</b>					
<u>Companion Animals</u>					
Impounding & Sustenance	2,000	2,000	2,000	2,000	2,000
Publicity & Promotion	100	100	100	100	100
Destruction of Animals	440	450	460	470	480
Overheads:					
Corporate Services	7,500	7,900	8,040	8,180	8,330
Enforcement of Local Gov't Regulations	17,400	17,400	17,710	18,030	18,350
Environmental Services	5,200	5,800	5,900	6,010	6,120
<u>Livestock Impounding</u>					
Impounding Costs	490	480	490	500	510
<b>Total Operating Expenditure</b>	<b>33,130</b>	<b>34,130</b>	<b>34,700</b>	<b>35,290</b>	<b>35,890</b>

<b>Total Expenditure</b>	<b>33,130</b>	<b>34,130</b>	<b>34,700</b>	<b>35,290</b>	<b>35,890</b>
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<b>Operating Revenues</b>					
<u>Companion Animals</u>					
Companion Animals Commission	14,000	14,000	14,000	14,000	14,000
Impounding & Sustenance	2,740	2,500	2,550	2,600	2,650
Cat Trap Rentals & deposits	150	150	150	150	150
<u>Stock Impounding</u>					
Impounding Fees	210	200	200	200	200
<b>Total Operating Revenues</b>	<b>17,100</b>	<b>16,850</b>	<b>16,900</b>	<b>16,950</b>	<b>17,000</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Non Operating Revenues</b>					
Depreciation	0	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>17,100</b>	<b>16,850</b>	<b>16,900</b>	<b>16,950</b>	<b>17,000</b>
<b>Net Cost to Council</b>	<b>16,030</b>	<b>17,280</b>	<b>17,800</b>	<b>18,340</b>	<b>18,890</b>



# PUBLIC ORDER & SAFETY - SES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operational Expenditure</b>					
SES Contributions	22,470	23,000	24,150	25,360	26,630
Plant & Equipment running costs	0	0	0	0	0
Building M&R	3,210	3,100	3,170	3,230	3,300
Insurances	2,020	2,220	2,440	2,680	2,950
Depreciation	19,000	19,000	19,000	19,000	19,000
Rates & Charges	1,700	1,740	1,780	1,820	1,870
Overheads:					
Operations Department	1,700	3,400	3,460	3,520	3,580
Corporate Services	1,500	1,700	1,730	1,760	1,790
<b>Total Operating Expenditure</b>	<b>51,600</b>	<b>54,160</b>	<b>55,730</b>	<b>57,370</b>	<b>59,120</b>
<b>Capital Expenditure</b>					
Tfr to RA - Building & Grounds Reserves	6,000	6,000	6,000	6,000	6,000
<b>Total Capital Expenditure</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Total Expenditure</b>	<b>57,600</b>	<b>60,160</b>	<b>61,730</b>	<b>63,370</b>	<b>65,120</b>
<b>Non Operating Revenues</b>					
Depreciation	19,000	19,000	19,000	19,000	19,000
<b>Total Non Operating Revenues</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>
<b>Total Revenue</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>
<b>Net Cost to Council</b>	<b>38,600</b>	<b>41,160</b>	<b>42,730</b>	<b>44,370</b>	<b>46,120</b>

# PUBLIC ORDER & SAFETY - ENFORCEMENT OF LOCAL GOVERNMENT REGULATIONS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operating Expenditure</b>					
Salaries	33,434	34,269	35,125	36,003	36,903
Salary Oncosts	2,774	2,843	2,914	2,986	3,060
Staff Travelling	9,000	9,000	9,160	9,320	9,490
Legal & fine processing costs	3,736	3,700	3,770	3,840	3,910
Superannuation	3,438	3,510	3,597	3,660	3,730
Collection of Derelict Vehicles	954	750	760	770	780
Audit Fees - Drives24	2,140	2,000	2,040	2,080	2,120
RID Squad Membership	1,500	1,500	1,500	1,500	1,500
Equipment	530	500	510	520	530
Swimming Pool & Resuscitation Signs	530	500	510	520	530
Overheads:					
From Companion Animals	-17,400	-17,400	-17,710	-18,030	-18,350
Corporate Services	9,300	10,000	10,180	10,360	10,550
Environmental Services	17,790	18,680	19,020	19,360	19,710
<b>Total Expenditure</b>	<b>67,726</b>	<b>69,852</b>	<b>71,376</b>	<b>72,889</b>	<b>74,463</b>

<b>Total Operating Revenues</b>					
Swimming Pool Inspections	8,300	8,300	8,450	8,600	8,750
Registration Pools & Spas	100	200	200	200	200
Registration Public Pools	210	100	100	100	100
Sale of Pool Signs	530	500	510	520	530
Abandoned articles impounding fee	730	500	510	520	530
Fines - Infringement Processing Bureau	12,000	10,000	10,180	10,360	10,550
<b>Total Operating Revenues</b>	<b>21,870</b>	<b>19,600</b>	<b>19,950</b>	<b>20,300</b>	<b>20,660</b>

<b>Net Cost to Council</b>	<b>45,856</b>	<b>50,252</b>	<b>51,426</b>	<b>52,589</b>	<b>53,803</b>
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# HEALTH SERVICES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operational Expenditure</b>					
Health Services	29,860	30,450	30,990	31,540	32,100
Noxious Weeds	133,058	135,751	139,636	142,142	144,761
<b>Total Operating Expenditure</b>	<b>162,918</b>	<b>166,201</b>	<b>170,626</b>	<b>173,682</b>	<b>176,861</b>
<b>Total Expenditure</b>	<b>162,918</b>	<b>166,201</b>	<b>170,626</b>	<b>173,682</b>	<b>176,861</b>
<b>Operating Revenues</b>					
Health Services	8,960	8,800	8,940	9,630	10,340
Noxious Weeds	59,890	59,950	58,220	58,240	58,260
<b>Total Operating Revenues</b>	<b>68,850</b>	<b>68,750</b>	<b>67,160</b>	<b>67,870</b>	<b>68,600</b>
<b>Non-Operating Revenues</b>					
Health Services	0	0	0	0	0
Noxious Weeds	0	0	0	0	0
<b>Total Non-Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>68,850</b>	<b>68,750</b>	<b>67,160</b>	<b>67,870</b>	<b>68,600</b>
<b>Net Cost to Council</b>	<b>94,068</b>	<b>97,451</b>	<b>103,466</b>	<b>105,812</b>	<b>108,261</b>

# HEALTH ADMIN & FOOD CONTROL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operational Expenditure</b>					
<u>1. Health Administration</u>					
Staff Travelling	750	750	760	770	780
Overheads:					
Corporate Support	3,890	4,080	4,150	4,220	4,300
Environmental Services	6,840	7,180	7,310	7,440	7,570
<b>Total Health Admin Expenditures</b>	<b>11,480</b>	<b>12,010</b>	<b>12,220</b>	<b>12,430</b>	<b>12,650</b>
<u>2. Food Control</u>					
Staff Travelling	2,210	2,100	2,140	2,180	2,220
Consumables	800	200	200	200	200
Overheads:					
Corporate Support	3,500	3,680	3,750	3,820	3,890
Environmental Services	11,870	12,460	12,680	12,910	13,140
<b>Total Food Control Expenditures</b>	<b>18,380</b>	<b>18,440</b>	<b>18,770</b>	<b>19,110</b>	<b>19,450</b>
<b>Total Operating Expenditure</b>	<b>29,860</b>	<b>30,450</b>	<b>30,990</b>	<b>31,540</b>	<b>32,100</b>
<b>Total Expenditure</b>	<b>29,860</b>	<b>30,450</b>	<b>30,990</b>	<b>31,540</b>	<b>32,100</b>
<b>Operating Revenues</b>					
<u>Health Revenues</u>					
Food Shop Inspections	8,160	8,000	8,140	8,790	9,450
Public Health Licenses	800	800	800	840	890
<b>Total Operating Revenues</b>	<b>8,960</b>	<b>8,800</b>	<b>8,940</b>	<b>9,630</b>	<b>10,340</b>
<b>Total Revenue</b>	<b>8,960</b>	<b>8,800</b>	<b>8,940</b>	<b>9,630</b>	<b>10,340</b>
<b>Net Cost to Council</b>	<b>20,900</b>	<b>21,650</b>	<b>22,050</b>	<b>21,910</b>	<b>21,760</b>

# HEALTH SERVICES - NOXIOUS WEED CONTROL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operational Expenditure</b>					
Salaries Contribution	34,108	34,961	35,836	36,732	37,651
Staff Training	1,120	1,000	1,030	1,050	1,080
Conferences & Seminars	3,080	3,010	3,080	3,080	3,080
Administration	1,690	1,650	1,700	1,740	1,790
Advertising Community Information	550	500	510	520	530
Hunter Central Coast Management Comm.	0	0	2,700	2,700	2,700
Community Awareness Programme	1,140	1,100	1,090	1,070	1,060
EPA Licence	590	600	610	620	630
Private Property Inspections	58,730	60,330	60,750	62,210	63,700
Roadside Environmental Weeds	0	0	0	0	0
Weeds Software	2,400	2,400	2,000	2,000	2,000
Destruction of Weeds	19,950	20,010	19,960	19,910	19,880
Depreciation	0	0	0	0	0
Overheads:					
Corporate Support	3,740	3,930	4,000	4,070	4,140
Environmental Services	5,960	6,260	6,370	6,480	6,600
<b>Total Operating Expenditure</b>	<b>133,058</b>	<b>135,751</b>	<b>139,636</b>	<b>142,142</b>	<b>144,761</b>

<b>Total Expenditure</b>	<b>133,058</b>	<b>135,751</b>	<b>139,636</b>	<b>142,142</b>	<b>144,761</b>
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<b>Operating Revenues</b>					
Grants - Noxious Weeds Regional Group	58,500	58,750	57,000	57,000	57,000
Property Information Certificates	1,390	1,200	1,220	1,240	1,260
<b>Total Operating Revenues</b>	<b>59,890</b>	<b>59,950</b>	<b>58,220</b>	<b>58,240</b>	<b>58,260</b>

<b>Total Revenues</b>	<b>59,890</b>	<b>59,950</b>	<b>58,220</b>	<b>58,240</b>	<b>58,260</b>
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<b>Net Cost to Council</b>	<b>73,168</b>	<b>75,801</b>	<b>81,416</b>	<b>83,902</b>	<b>86,501</b>
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# COMMUNITY SERVICES & EDUCATION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
<b>Operating Expenditure</b>					
Community Project Officer	50,666	50,978	52,177	53,377	54,627
Community Services Contributions	13,100	8,100	7,000	7,000	7,000
Other Community Services	25,370	25,780	26,140	26,520	26,920
Alison Court Housing	144,990	143,080	145,270	147,600	150,070
<b>Total Operating Expenditure</b>	<b>234,126</b>	<b>227,938</b>	<b>230,587</b>	<b>234,497</b>	<b>238,617</b>
<b>Capital Expenditure</b>					
Other Community Services	1,566	0	1,626	1,656	1,686
Alison Court	36,086	49,920	49,800	49,580	49,260
<b>Total Capital Expenditure</b>	<b>37,652</b>	<b>49,920</b>	<b>51,426</b>	<b>51,236</b>	<b>50,946</b>
<b>Total Expenditure</b>	<b>271,778</b>	<b>277,858</b>	<b>282,013</b>	<b>285,733</b>	<b>289,563</b>
<b>Operating Revenues</b>					
Other Community Services	7,400	7,390	7,480	7,570	7,660
Alison Court	106,590	115,000	117,070	119,180	121,330
<b>Total Operating Revenues</b>	<b>113,990</b>	<b>122,390</b>	<b>124,550</b>	<b>126,750</b>	<b>128,990</b>
<b>Non-Operating Revenues</b>					
Other Community Services	22,000	17,000	17,000	17,000	17,000
Alison Court	78,886	78,000	78,000	78,000	78,000
<b>Total Non-Operating Revenues</b>	<b>100,886</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>
<b>Total Revenues</b>	<b>214,876</b>	<b>217,390</b>	<b>219,550</b>	<b>221,750</b>	<b>223,990</b>
<b>Net Cost to Council</b>	<b>56,902</b>	<b>60,468</b>	<b>62,463</b>	<b>63,983</b>	<b>65,573</b>

# COMMUNITY SERVICES - COMMUNITY PROJECT OFFICER - COMMUNITY SERVICES GENERAL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
<u>Community Project Officer</u>					
Salaries	33,660	34,505	35,379	36,259	37,169
Employment Oncosts	4,793	3,483	3,552	3,622	3,702
Superannuation	3,463	3,550	3,646	3,736	3,826
Staff Travelling	550	540	550	560	570
Conference & Seminars	500	500	500	500	500
Overheads Allocation:					
Corporate Services	7,700	8,400	8,550	8,700	8,860
<b>Total Community Project Officer</b>	<b>50,666</b>	<b>50,978</b>	<b>52,177</b>	<b>53,377</b>	<b>54,627</b>

<b>Community Services Contributions</b>					
Community Services Projects Initiatives	10,000	5,000	5,000	5,000	5,000
Youth Week	1,100	1,100	0	0	0
Seniors Week	500	500	500	500	500
International Disability Day	500	500	500	500	500
International Womens Day	1,000	1,000	1,000	1,000	1,000
<b>Total Community Services Contribs</b>	<b>13,100</b>	<b>8,100</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Other Community Services</b>					
DINS Building M&R	1,980	2,040	2,090	2,140	2,190
Rates & Charges	1,210	1,240	1,270	1,300	1,330
Water/Sewer Consumption Charges	1,450	1,490	1,530	1,570	1,610
Insurances	1,830	2,010	2,210	2,430	2,670
Depreciation	17,000	17,000	17,000	17,000	17,000
Overheads Allocation:					
Corporate Services	1,000	1,000	1,020	1,040	1,060
Infrastructure & Assets	900	1,000	1,020	1,040	1,060
<b>Total Other Community Services</b>	<b>25,370</b>	<b>25,780</b>	<b>26,140</b>	<b>26,520</b>	<b>26,920</b>
<b>Total Operating Expenditure</b>	<b>89,136</b>	<b>84,858</b>	<b>85,317</b>	<b>86,897</b>	<b>88,547</b>
<b>Capital Expenditure</b>					
Tfr to RA - DINS Rental Building Reserves	1,566	0	1,626	1,656	1,686
<b>Total Capital Expenditure</b>	<b>1,566</b>	<b>0</b>	<b>1,626</b>	<b>1,656</b>	<b>1,686</b>
<b>Total Expenditure</b>	<b>90,702</b>	<b>84,858</b>	<b>86,943</b>	<b>88,553</b>	<b>90,233</b>
<b>Operating Revenues</b>					
Youth Week	1,100	1,100	1,100	1,100	1,100
International Womens Day	1,000	1,000	1,000	1,000	1,000
Arts in The Park	0	0	0	0	0
Seniors Week	500	500	500	500	500
DINS Rental	4,800	4,790	4,880	4,970	5,060
<b>Total Operating Revenue</b>	<b>7,400</b>	<b>7,390</b>	<b>7,480</b>	<b>7,570</b>	<b>7,660</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenue</b>					
Tfr from RA	5,000	0	0	0	0
Depreciation	17,000	17,000	17,000	17,000	17,000
<b>Total Non Operating Revenue</b>	<b>22,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Total Revenue</b>	<b>29,400</b>	<b>24,390</b>	<b>24,480</b>	<b>24,570</b>	<b>24,660</b>
<b>Net Cost to Council</b>	<b>61,302</b>	<b>60,468</b>	<b>62,463</b>	<b>63,983</b>	<b>65,573</b>

# COMMUNITY SERVICES & EDUCATION - AGED HOUSING ACCOMMODATION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
<u>Alison Court</u>					
Buildings & Furnishings M&R	14,530	12,000	12,260	12,530	12,810
Pest Control & Inspections	3,480	2,500	2,540	2,590	2,630
Grounds M&R	8,630	8,520	8,720	8,920	9,140
Cleaning Expenses	2,120	2,110	2,170	2,230	2,300
Insurances	10,000	10,000	11,000	12,100	13,310
Rates & Charges	3,240	3,450	3,540	3,630	3,720
Water/Sewer Consumption Charges	11,490	11,500	11,710	11,920	12,130
Energy Costs	1,500	2,000	2,100	2,210	2,320
Depreciation	78,000	78,000	78,000	78,000	78,000
Overheads Allocation:					
Corporate Services	5,800	6,100	6,210	6,320	6,430
Infrastructure & Assets	6,200	6,900	7,020	7,150	7,280
<b>Total Operating Expenditure</b>	<b>144,990</b>	<b>143,080</b>	<b>145,270</b>	<b>147,600</b>	<b>150,070</b>
<b>Capital Expenditure</b>					
Buildings - Carport & Common Room	886	15,000	0	0	10,000
Refurbish Units 1 & 10	0	0	10,000	10,000	0
Tfr to RA	35,200	34,920	39,800	39,580	39,260
<b>Total Capital Expenditure</b>	<b>36,086</b>	<b>49,920</b>	<b>49,800</b>	<b>49,580</b>	<b>49,260</b>
<b>Total Expenditure</b>	<b>181,076</b>	<b>193,000</b>	<b>195,070</b>	<b>197,180</b>	<b>199,330</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Income</b>					
Rentals	106,590	115,000	117,070	119,180	121,330
<b>Total Operating Income</b>	<b>106,590</b>	<b>115,000</b>	<b>117,070</b>	<b>119,180</b>	<b>121,330</b>
<b>Non Operating Revenues</b>					
Depreciation	78,000	78,000	78,000	78,000	78,000
Tfr from RA	886	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>78,886</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>
<b>Total Revenues</b>	<b>185,476</b>	<b>193,000</b>	<b>195,070</b>	<b>197,180</b>	<b>199,330</b>
<b>Net Cost to Council</b>	<b>-4,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# HOUSING & COMMUNITY AMENITIES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Town Planning	902,554	953,088	875,747	971,267	907,147
Environmental Protection	83,135	361,038	364,713	364,057	65,469
Public Conveniences	113,303	111,900	114,040	116,240	118,520
Public Cemeteries	52,010	54,170	55,700	57,260	58,850
Other Sanitation & Garbage	263,562	294,311	298,293	304,403	309,612
Urban Stormwater Drainage	88,517	91,166	91,423	91,843	92,263
Waste Management Operations	810,085	828,528	848,123	814,961	837,761
Domestic Waste Recycling	435,358	447,500	456,150	464,960	473,930
Domestic Waste Management	981,013	1,023,480	1,043,401	1,116,759	1,134,816
<b>Total Operating Expenditure</b>	<b>3,729,537</b>	<b>4,165,181</b>	<b>4,147,590</b>	<b>4,301,750</b>	<b>3,998,368</b>

<b>Capital Expenditure</b>					
Town Planning	0	0	0	0	0
Environmental Protection	0	0	0	0	0
Public Conveniences	0	252,500	252,500	2,500	2,500
Public Cemeteries	17,000	5,000	5,000	2,500	2,500
Urban Stormwater Drainage	36,951	18,102	17,845	17,425	17,005
Waste Management Operations	117,036	118,117	117,200	118,284	118,370
Domestic Waste Recycling	63,784	64,950	68,760	72,720	76,830
Domestic Waste Management	97,122	93,980	106,979	64,865	76,204
<b>Total Capital Expenditure</b>	<b>331,893</b>	<b>552,649</b>	<b>568,284</b>	<b>278,294</b>	<b>293,409</b>

<b>Total Expenditure</b>	<b>4,061,430</b>	<b>4,717,830</b>	<b>4,715,874</b>	<b>4,580,044</b>	<b>4,291,777</b>
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Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Town Planning	172,314	184,750	191,220	190,730	193,280
Environmental Protection	1,727	200,000	200,000	200,000	0
Public Conveniences	-1	250,000	0		
Public Cemeteries	37,460	38,770	40,110	41,480	42,870
Other Sanitation & Garbage	246,138	256,795	257,035	271,105	271,315
Urban Stormwater Drainage	41,780	41,975	41,975	41,975	41,975
Waste Management Operations	988,615	1,073,985	1,092,958	1,112,305	1,130,847
Domestic Waste Recycling	499,142	512,450	524,910	537,680	550,760
Domestic Waste Management	1,087,779	1,117,460	1,150,380	1,181,624	1,211,020
<b>Total Operating Revenues</b>	<b>3,074,954</b>	<b>3,676,185</b>	<b>3,498,588</b>	<b>3,576,899</b>	<b>3,442,067</b>

<b>Non-Operating Revenues</b>					
Town Planning	55,000	0	0	0	0
Environmental Protection	0	0	0	0	0
Public Conveniences	20,000	20,000	20,000	20,000	20,000
Public Cemeteries	18,800	9,300	9,300	4,300	4,300
Other Sanitation & Garbage	0	0	0	0	0
Urban Stormwater & Drainage	60,000	67,293	67,293	67,293	67,293
Waste Management Operations	98,482	100,006	101,621	103,334	105,149
Domestic Waste Management	0	0	0	0	0
<b>Total Non-Operating Revenues</b>	<b>252,282</b>	<b>196,599</b>	<b>198,214</b>	<b>194,927</b>	<b>196,742</b>

<b>Total Revenues</b>	<b>3,327,236</b>	<b>3,872,784</b>	<b>3,696,802</b>	<b>3,771,826</b>	<b>3,638,809</b>
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<b>Net Cost to Council</b>	<b>734,194</b>	<b>845,046</b>	<b>1,019,072</b>	<b>808,218</b>	<b>652,968</b>
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# HOUSING & COMMUNITY AMENITIES - TOWN PLANNING

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Salaries	379,204	405,354	412,499	419,809	427,309
Salary Oncosts	38,123	33,515	41,718	42,578	43,458
Superannuation	38,427	41,839	42,880	43,950	45,050
Staff Travelling	25,380	25,890	26,360	26,830	27,310
Conference & Seminars	2,100	2,000	2,100	2,100	2,100
Consulting fees	15,000	15,000	15,000	15,000	15,000
Advertising	12,300	12,000	12,220	12,440	12,660
Legal Expenses	94,710	55,000	55,990	57,000	58,030
Legal Advice	5,480	5,500	5,600	5,700	5,800
Consultants - Heritage Advisory	6,000	6,000	6,000	6,000	6,000
Strategic Planning (Comprehensive LEP)	0	100,000	0	80,000	0
Strategic Planning (LAP'S)	56,000	6,000	6,000	6,000	6,000
Street Naming	1,000	1,000	1,000	1,000	1,000
Rural Addressing	1,700	1,500	1,530	1,560	1,590
Overheads Charged:					
Building Control	-118,070	-139,610	-142,120	-144,680	-147,280
Overheads Allocation:					
Corporate Support	131,100	141,800	144,350	146,950	149,600
Infrastructure & Asset	134,100	150,600	153,310	156,070	158,880
Environmental Services	58,600	65,800	66,980	68,190	69,420
Building Control	21,400	23,900	24,330	24,770	25,220
<b>Total Operating Expenditure</b>	<b>902,554</b>	<b>953,088</b>	<b>875,747</b>	<b>971,267</b>	<b>907,147</b>
<b>Total Expenditure</b>	<b>902,554</b>	<b>953,088</b>	<b>875,747</b>	<b>971,267</b>	<b>907,147</b>



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Sec 149 Certificates	30,000	26,000	30,000	26,000	26,000
Sub-division Certificates	3,950	4,000	4,080	4,160	4,240
D.A. Fees & Complying	94,100	100,000	101,800	103,640	105,510
Advertising Development Apps	14,410	14,700	14,970	15,240	15,520
Pre lodgement - Development Apps	1,560	1,500	1,530	1,560	1,590
Consent Modifications	8,380	8,500	8,660	8,820	8,980
Re-Zoning Application Fees	8,500	20,000	20,000	20,000	20,000
Rural Addressing Fees	2,764	2,000	2,040	2,080	2,120
Road Naming Fees	1,520	1,000	1,020	1,040	1,060
Heritage Advisory Grant	2,000	2,000	2,000	3,000	3,000
Planning Reform Grant	3,000	3,000	3,000	3,000	3,000
Development Control Plans	0	80	90	100	110
DECC Grant - Flood Management Studies	0	0	0	0	0
Development Control Plans	90	100	110	120	130
Environment Planning Policies Local	590	500	510	520	530
Environment Planning Policies State	250	240	250	260	270
Urgency Fees Sec 149	960	900	920	940	960
Sundry Sales & Locality Maps	240	230	240	250	260
<b>Total Operating Revenues</b>	<b>172,314</b>	<b>184,750</b>	<b>191,220</b>	<b>190,730</b>	<b>193,280</b>
<b>Non Operating Revenues</b>					
Tfr from RA - carry forward	55,000	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Planning Income</b>	<b>227,314</b>	<b>184,750</b>	<b>191,220</b>	<b>190,730</b>	<b>193,280</b>
<b>Net Cost to Council</b>	<b>675,240</b>	<b>768,338</b>	<b>684,527</b>	<b>780,537</b>	<b>713,867</b>

# HOUSING & COMMUNITY AMENITIES - ENVIRONMENTAL PROTECTION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Salaries	257,812	278,832	285,059	291,439	297,979
Less Direct Apportionment OSM	-59,016	-60,492	-62,004	-63,554	-65,143
Less Direct Apportionment Noxious Weeds	-34,108	-34,961	-35,836	-36,732	-37,651
Salary Oncosts	25,980	26,525	27,411	27,941	28,481
Superannuation	50,672	37,505	38,447	39,407	40,397
Staff Travelling	21,920	22,360	22,760	23,170	23,590
Conferences & Seminars	2,150	2,100	2,140	2,180	2,220
UNHREMS program	14,276	19,276	19,276	19,276	19,276
Community Based Environment Programs	2,000	2,000	2,000	2,000	2,000
State of the Environment Report	0	0	2,000	0	0
Williams River Flood Warning Program	1,342	315,000	315,000	315,000	15,000
Overheads Allocated:					
Corporate Support	66,650	68,100	69,330	70,580	71,850
Overheads Distributed:					
Town Planning	-58,600	-65,800	-66,980	-68,190	-69,420
Companion Animals	-5,200	-5,800	-5,900	-6,010	-6,120
Waste Management	-39,383	-44,217	-45,010	-45,820	-46,640
Recycling	-23,410	-25,060	-25,510	-25,970	-26,440
Domestic Waste Management	-44,490	-48,740	-49,620	-50,510	-51,420
Public Cemeteries	-5,600	-6,300	-6,410	-6,530	-6,650
Enforcement Local Govt Regs	-17,790	-18,680	-19,020	-19,360	-19,710
Onsite Sewerage Management	-47,400	-74,710	-76,050	-77,420	-78,810
Health Services	-24,670	-25,900	-26,370	-26,840	-27,320
Corporate Support	0	0	0	0	0
<b>Total Operating Expenditure</b>	<b>83,135</b>	<b>361,038</b>	<b>364,713</b>	<b>364,057</b>	<b>65,469</b>
<b>Total Expenditure</b>	<b>83,135</b>	<b>361,038</b>	<b>364,713</b>	<b>364,057</b>	<b>65,469</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Williams River Flood Study - Grant	1,727	200,000	200,000	200,000	0
<b>Total Operating Revenues</b>	<b>1,727</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>
<b>Total Revenues</b>	<b>1,727</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>
<b>Net Cost to Council</b>	<b>81,408</b>	<b>161,038</b>	<b>164,713</b>	<b>164,057</b>	<b>65,469</b>

# HOUSING & COMMUNITY AMENITIES - PUBLIC TOILETS MAINTENANCE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Pest Control & Inspection	810	850	900	950	1,000
Maintenance & Repair	66,610	35,000	35,620	36,240	36,870
Cleaning	0	35,000	35,670	36,360	37,070
Energy Costs	5,450	5,600	5,920	6,260	6,610
Insurances	2,070	2,300	2,530	2,780	3,060
Water/Sewer Consumption Charges	8,580	8,760	8,930	9,100	9,270
Depreciation	20,000	20,000	20,000	20,000	20,000
Overheads Allocation					
Corporate Support	1,300	1,400	1,430	1,460	1,490
AMP loan borrowing overhead	5,633	0	0	0	0
Infrastructure & Assets	2,850	2,990	3,040	3,090	3,150
<b>Total Operating Expenditure</b>	<b>113,303</b>	<b>111,900</b>	<b>114,040</b>	<b>116,240</b>	<b>118,520</b>

<b>Capital Expenditure</b>					
Public Amenities - Upgrade	0	2,500	2,500	2,500	2,500
Public Amenities - Tucker Park	0	250,000	250,000	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>252,500</b>	<b>252,500</b>	<b>2,500</b>	<b>2,500</b>

<b>Total Expenditure</b>	<b>113,303</b>	<b>364,400</b>	<b>366,540</b>	<b>118,740</b>	<b>121,020</b>
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<b>Operating Revenues</b>					
Stronger Country Communities Grant	0	250,000	250,000	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenues</b>					
Depreciation	20,000	20,000	20,000	20,000	20,000
<b>Total Non Operating Revenues</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Total Revenues</b>	<b>20,000</b>	<b>270,000</b>	<b>270,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Cost to Council</b>	<b>93,303</b>	<b>94,400</b>	<b>96,540</b>	<b>98,740</b>	<b>101,020</b>

# HOUSING & COMMUNITY AMENITIES - PUBLIC CEMETERIES MAINTENANCE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Dungog Columbarium M&R	1,042	1,000	1,020	1,030	1,050
Paterson Columbarium M&R	1,880	280	280	280	280
Other Cemetery Maintenance	36,998	40,070	41,430	42,810	44,210
Rates & Charges	1,340	1,370	1,400	1,440	1,480
HWC Water Charges	250	250	250	250	250
Depreciation	4,300	4,300	4,300	4,300	4,300
Overheads Allocation:					
Corporate Support	600	600	610	620	630
Environmental Services	5,600	6,300	6,410	6,530	6,650
<b>Total Operating Expenditure</b>	<b>52,010</b>	<b>54,170</b>	<b>55,700</b>	<b>57,260</b>	<b>58,850</b>
<b>Capital Expenditure</b>					
Cemetery capital works	0	5,000	5,000	2,500	2,500
Cemetery Extensions	17,000	0	0	0	0
<b>Total Capital Expenditure</b>	<b>17,000</b>	<b>5,000</b>	<b>5,000</b>	<b>2,500</b>	<b>2,500</b>
<b>Total Expenditure</b>	<b>69,010</b>	<b>59,170</b>	<b>60,700</b>	<b>59,760</b>	<b>61,350</b>
<b>Operating Revenues</b>					
Cemetery Fees & charges	37,290	38,600	39,940	41,310	42,700
Land rental N.E.I.	170	170	170	170	170
<b>Total Operating Revenues</b>	<b>37,460</b>	<b>38,770</b>	<b>40,110</b>	<b>41,480</b>	<b>42,870</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenues</b>					
Tfr from RA - Cemetery	14,500	5,000	5,000	0	0
Depreciation	4,300	4,300	4,300	4,300	4,300
<b>Total Non Operating Revenues</b>	<b>18,800</b>	<b>9,300</b>	<b>9,300</b>	<b>4,300</b>	<b>4,300</b>
<b>Total Revenues</b>	<b>56,260</b>	<b>48,070</b>	<b>49,410</b>	<b>45,780</b>	<b>47,170</b>
<b>Net Cost to Council</b>	<b>12,750</b>	<b>11,100</b>	<b>11,290</b>	<b>13,980</b>	<b>14,180</b>

# HOUSING & COMMUNITY AMENITIES - OTHER SANITATION & GARBAGE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
<b>1. Pan Collection Service</b>					
Collection Service Contract	7,800	7,000	7,000	7,000	7,000
Overheads Allocation:					
Corporate Support	4,000	4,500	4,500	4,500	4,500
<b>Total Pan Collection Expenditure</b>	<b>11,800</b>	<b>11,500</b>	<b>11,500</b>	<b>11,500</b>	<b>11,500</b>

<b>2. Onsite Sewage Management</b>					
Salaries Contribution	59,015	60,491	62,003	63,553	65,142
Salary On costs Contribution	47,400	74,710	76,050	77,420	78,810
Conferences & Seminars	500	1,500	500	1,500	1,500
Consumables	220	200	200	200	200
Staff Travelling	10,000	10,000	10,000	10,000	10,000
Overheads Allocation					
Corporate Support	71,100	76,320	77,690	79,090	80,510
<b>Total OSM Expenditure</b>	<b>188,235</b>	<b>223,221</b>	<b>226,443</b>	<b>231,763</b>	<b>236,162</b>

<b>3. Other Sanitation &amp; Garbage Services</b>					
Gresford Sullage Collection	5,040	5,140	5,230	5,320	5,420
Overheads Allocation:					
Corporate Support	800	800	810	820	830
<b>Total Other Sanitation Expenditure</b>	<b>5,840</b>	<b>5,940</b>	<b>6,040</b>	<b>6,140</b>	<b>6,250</b>

<b>4. Street Cleaning</b>					
Cleaning Activities	40,900	41,120	41,510	41,930	42,350
Rates & Charges	6,350	5,990	6,140	6,290	6,450
Sec 88 Charges	8,927	5,000	5,090	5,180	5,270



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
Overheads Allocation:					
Corporate Support	1,510	1,540	1,570	1,600	1,630
<b>Total Street Cleaning Expenditure</b>	<b>57,687</b>	<b>53,650</b>	<b>54,310</b>	<b>55,000</b>	<b>55,700</b>
<b>Total Expenditure</b>	<b>263,562</b>	<b>294,311</b>	<b>298,293</b>	<b>304,403</b>	<b>309,612</b>
<b>Operating Revenues</b>					
1. Pan Collection Service					
Sanitary Charges-Residential	7,800	7,055	7,055	7,055	7,055
Extra Charges	188	100	100	100	100
<b>Total Sanitation Services Revenues</b>	<b>7,988</b>	<b>7,155</b>	<b>7,155</b>	<b>7,155</b>	<b>7,155</b>
2. Onsite Sewage Management					
OSM Special Charge	226,520	238,000	238,000	252,000	252,000
Extra Charges	0	0	0	0	0
Certificate Operating Approval - OSM	380	340	380	240	240
Septic tank Application fees	11,250	11,000	11,200	11,410	11,620
<b>Total Onsite Sewage Revenues</b>	<b>238,150</b>	<b>249,340</b>	<b>249,580</b>	<b>263,650</b>	<b>263,860</b>
3. Other Sanitation & Garbage Services					
Gresford Park Contributions	0	300	300	300	300
<b>Total Other Sanitation Revenues</b>	<b>0</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>Total Operating Revenues</b>	<b>246,138</b>	<b>256,795</b>	<b>257,035</b>	<b>271,105</b>	<b>271,315</b>
<b>Non Operating Revenues</b>					
Depreciation	0	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>246,138</b>	<b>256,795</b>	<b>257,035</b>	<b>271,105</b>	<b>271,315</b>
<b>Net Cost to Council</b>	<b>17,424</b>	<b>37,516</b>	<b>41,258</b>	<b>33,298</b>	<b>38,297</b>

# HOUSING & COMMUNITY AMENITIES - URBAN STORMWATER DRAINAGE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Urban Stormwater Drainage M & R	21,220	21,030	21,380	21,750	22,120
Interest on Loans & Advances	4,597	143	0	0	0
Depreciation	60,000	67,293	67,293	67,293	67,293
Overheads Allocation:					
Infrastructure & Asset	2,200	2,200	2,240	2,280	2,320
Corporate Support	500	500	510	520	530
<b>Total Operating Expenditure</b>	<b>88,517</b>	<b>91,166</b>	<b>91,423</b>	<b>91,843</b>	<b>92,263</b>

<b>Capital Expenditure</b>					
Principal Repayment on loans	31,230	6,902	0	0	0
Tfr to RA - Stormwater	5,721	11,200	17,845	17,425	17,005
<b>Total Capital Expenditure</b>	<b>36,951</b>	<b>18,102</b>	<b>17,845</b>	<b>17,425</b>	<b>17,005</b>

<b>Total Expenditure</b>	<b>125,468</b>	<b>109,268</b>	<b>109,268</b>	<b>109,268</b>	<b>109,268</b>
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<b>Operating Revenues</b>					
Residential Stormwater Levy	37,750	37,950	37,950	37,950	37,950
Commercial Stormwater Levy	3,830	3,825	3,825	3,825	3,825
Extra Charges	200	200	200	200	200
<b>Total Operating Revenues</b>	<b>41,780</b>	<b>41,975</b>	<b>41,975</b>	<b>41,975</b>	<b>41,975</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenues</b>					
Depreciation	60,000	67,293	67,293	67,293	67,293
<b>Total Non Operating Revenues</b>	<b>60,000</b>	<b>67,293</b>	<b>67,293</b>	<b>67,293</b>	<b>67,293</b>
<b>Total Revenues</b>	<b>101,780</b>	<b>109,268</b>	<b>109,268</b>	<b>109,268</b>	<b>109,268</b>
<b>Net Cost to Council</b>	<b>23,688</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# HOUSING & COMMUNITY AMENITIES - OTHER WASTE MANAGEMENT OPERATIONS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Contractor - Waste Charges Trade	40,430	41,240	41,980	42,740	43,510
Contractor - Recycling Commercial	12,360	12,610	12,840	13,070	13,310
Contractor - Recycling Non Ratable	0	6,910	7,030	7,160	7,290
Contractor - Recycling Public Places	6,770				
Section 88 - Commercial Waste	37,510	38,260	38,950	39,650	40,360
Landfill Operations	343,658	346,413	359,050	371,940	385,100
Landfill Operations Martins Creek	0	0	0	0	0
Waste Depot Martins Creek	0	0	0	0	0
EPA Licensing	4,100	4,200	4,300	4,400	4,500
Leachate Analysis Martins Creek	1,070	1,000	1,020	1,040	1,060
Environmental Monitoring Dungog	9,100	8,500	8,650	8,810	8,970
Telephone Charges	530	500	510	520	530
Recycling Facilities M&R	2,150	2,110	2,140	2,180	2,210
Energy Costs	2,380	2,470	2,620	2,780	2,950
Rates & Charges	1,160	1,190	1,220	1,250	1,280
Remediation Works (all landfills) SRV	15,000	15,000	15,000	15,000	15,000
Landfill Remediation Provision Discount	25,403	26,927	28,542	30,255	32,070
Illegal Dumping	1,000	1,000	1,000	1,000	1,000
Sec 88 Charges	369,193	376,572	383,350	390,245	397,267
Landfill Remediation Depreciation	14,079	14,079	14,079	14,079	14,079
Drummuster	1,059	1,000	1,018	1,036	1,054
Mattress Collection	10,826	5,000	5,090	5,181	5,274
Waste Diversion Programs	34,540	35,000	35,630	36,271	36,924
Green waste	15,000	15,000	15,270	15,544	15,824
Plant & Equipment Maintenance	8,354	8,000	8,144	8,290	8,439
Weighbridge Software Licencing and Calibration	6,000	6,000	6,000	6,000	6,000

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure cont'd</b>					
Depreciation	59,000	59,000	59,000	59,000	59,000
Overheads Allocation:					
Corporate Support	35,300	38,300	38,990	39,690	40,400
Operations	10,450	21,050	21,430	21,820	22,210
Environmental Services	39,383	44,217	45,010	45,820	46,640
<b>Total Gross Operational Costs</b>	<b>1,105,805</b>	<b>1,131,548</b>	<b>1,157,863</b>	<b>1,184,771</b>	<b>1,212,251</b>
Domestic Waste Contribution (60%)	-295,720	-303,020	-309,740	-369,810	-374,490
<b>Net Operational costs</b>	<b>810,085</b>	<b>828,528</b>	<b>848,123</b>	<b>814,961</b>	<b>837,761</b>

<b>Capital Expenditure</b>					
Tfr to Restricted Asset - Landfill remediation	38,000	39,000	38,000	39,000	39,000
Tfr to Roads	4,536	4,617	4,700	4,784	4,870
Tfr to RA	10,000	10,000	10,000	10,000	10,000
Tfr to RA - Rehabilitation	64,500	64,500	64,500	64,500	64,500
<b>Total Capital Expenditure</b>	<b>117,036</b>	<b>118,117</b>	<b>117,200</b>	<b>118,284</b>	<b>118,370</b>

<b>Total Expenditure</b>	<b>927,121</b>	<b>946,645</b>	<b>965,323</b>	<b>933,245</b>	<b>956,131</b>
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<b>Operating Revenues</b>					
Commercial Waste Charges	113,098	116,277	119,180	122,160	125,210
Non Rateable Waste Charges	79,200	81,699	83,740	85,830	87,980
Waste Charge Vacant	15,451	14,722	15,090	15,470	15,860
Recycling - Commercial	25,337	25,920	26,570	27,230	27,910
Recycling - Non Ratable	11,088	32,535	33,350	34,180	35,030
Extra Charges	350	340	350	360	370
Sec 88 Levy - Operations	28,710	29,284	29,811	30,347	30,893
Sec 88 Levy - Domestic Waste	205,393	209,500	213,271	217,109	221,016
Sec 88 Levy - Events	2,214	2,258	2,298	2,339	2,381
Sec 88 Levy - Landfill capping	26,575	27,106	27,593	28,089	28,594
Sec 88 Levy - Street cleaning	8,857	9,034	9,196	9,361	9,529
Sec 88 Levy - Landfill	97,442	99,390	101,179	103,000	104,854
Shed Sales	18,820	19,000	19,340	19,690	20,040

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues cont'd</b>					
Container Deposit Scheme	0	40,000	40,720	41,450	42,200
Drum Muster	1,070	1,000	1,020	1,040	1,060
Sale of Woodchip	5,360	5,000	5,090	5,180	5,270
Better Waste & Recycling Fund	64,630	65,920	65,920	65,920	65,920
Event Bin	2,000	500	510	520	530
Operational Landfill Tipping Fees	57,500	57,500	58,540	59,590	59,590
Operational Green Waste Tipping Fees	7,000	7,000	7,130	7,260	7,260
Steel Sales	60,000	60,000	60,000	60,000	60,000
Landfill Tipping Fees	158,520	170,000	173,060	176,180	179,350
<b>Total Operating Revenues</b>	<b>988,615</b>	<b>1,073,985</b>	<b>1,092,958</b>	<b>1,112,305</b>	<b>1,130,847</b>
<b>Non Operating Revenues</b>					
Depreciation	98,482	100,006	101,621	103,334	105,149
<b>Total Non-Operating Revenues</b>	<b>98,482</b>	<b>100,006</b>	<b>101,621</b>	<b>103,334</b>	<b>105,149</b>
<b>Total Revenues</b>	<b>1,087,097</b>	<b>1,173,991</b>	<b>1,194,579</b>	<b>1,215,639</b>	<b>1,235,996</b>
<b>Net Cost to Council</b>	<b>-159,976</b>	<b>-227,346</b>	<b>-229,256</b>	<b>-282,394</b>	<b>-279,865</b>

# HOUSING & COMMUNITY AMENITIES - DOMESTIC RECYCLING

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Recycling Collection Contractor	386,728	394,460	402,150	409,980	417,950
Landfill Recycling Collection	1,250	1,280	1,300	1,320	1,340
Overheads Allocation:					
Corporate Support	23,970	26,700	27,190	27,690	28,200
Environmental Services	23,410	25,060	25,510	25,970	26,440
<b>Total Operating Expenditure</b>	<b>435,358</b>	<b>447,500</b>	<b>456,150</b>	<b>464,960</b>	<b>473,930</b>
<b>Capital Expenditure</b>					
Tfr to RA - Recycling	38,784	38,950	42,760	46,720	51,830
Tfr to RA - Urban Roads	25,000	26,000	26,000	26,000	25,000
<b>Total Capital Expenditure</b>	<b>63,784</b>	<b>64,950</b>	<b>68,760</b>	<b>72,720</b>	<b>76,830</b>
<b>Total Expenditure</b>	<b>499,142</b>	<b>512,450</b>	<b>524,910</b>	<b>537,680</b>	<b>550,760</b>
<b>Operating Revenues</b>					
Domestic Recycling Charges	507,012	490,590	502,720	515,160	527,910
Pensioner Rebates-Council	-20,480	-20,990	-21,510	-22,050	-22,600
Pensioner Rebates Dept Local Govt	11,260	11,540	11,830	12,130	12,430
Container Deposit Scheme Rebate	0	30,000	30,540	31,090	31,650
Extra Charges	1,350	1,310	1,330	1,350	1,370
<b>Total Operating revenues</b>	<b>499,142</b>	<b>512,450</b>	<b>524,910</b>	<b>537,680</b>	<b>550,760</b>
<b>Total Revenues</b>	<b>499,142</b>	<b>512,450</b>	<b>524,910</b>	<b>537,680</b>	<b>550,760</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# DOMESTIC WASTE MANAGEMENT

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Garbage Collection Contractor	285,830	291,550	296,800	302,140	307,580
Operational expenses (Bin Delivery Etc)	1,640	1,680	1,710	1,740	1,770
Events waste Sec 88	1,120	1,250	1,120	1,250	1,250
Events waste	1,090	1,110	1,120	1,140	1,150
Special Rubbish Cleanups	51,180	52,200	53,140	54,100	55,070
Dungog Landfill Charge	295,720	303,020	309,740	369,810	374,490
Sec 88 Charges	205,393	209,090	213,271	217,109	221,016
Overheads Allocation:					
Corporate Support	80,230	89,400	91,010	92,650	94,320
Operations	10,450	21,050	21,400	21,760	22,120
Operations - Depot Rental	3,870	4,390	4,470	4,550	4,630
Environmental Services	44,490	48,740	49,620	50,510	51,420
<b>Total Operating Expenditure</b>	<b>981,013</b>	<b>1,023,480</b>	<b>1,043,401</b>	<b>1,116,759</b>	<b>1,134,816</b>
<b>Capital Expenditure</b>					
Tfr to RA - DWM	72,022	67,980	82,739	40,120	50,996
Tfr to RA - Urban Roads	25,100	26,000	24,240	24,745	25,208
<b>Total Capital Expenditure</b>	<b>97,122</b>	<b>93,980</b>	<b>106,979</b>	<b>64,865</b>	<b>76,204</b>
<b>Total Expenditure</b>	<b>1,078,135</b>	<b>1,117,460</b>	<b>1,150,380</b>	<b>1,181,624</b>	<b>1,211,020</b>



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Waste Charge Domestic	1,105,640	1,133,670	1,162,010	1,193,694	1,223,540
Pensioner Rebates-Council	-43,113	-43,130	-44,210	-45,320	-46,450
Pensioner Rebates Dept Local Govt	23,160	23,720	24,320	24,930	25,550
Mobile Garbage Bins	0	0	5,000	5,000	5,000
Extra Charges	2,092	3,200	3,260	3,320	3,380
<b>Total DWM Operating revenues</b>	<b>1,087,779</b>	<b>1,117,460</b>	<b>1,150,380</b>	<b>1,181,624</b>	<b>1,211,020</b>
<b>Total Revenues</b>	<b>1,087,779</b>	<b>1,117,460</b>	<b>1,150,380</b>	<b>1,181,624</b>	<b>1,211,020</b>
<b>Net Cost to Council</b>	<b>-9,644</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# RECREATION & CULTURE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Public Libraries	190,273	231,242	235,023	239,683	244,573
Museums	90,544	91,114	92,864	94,764	96,814
Community Centres	56,993	57,969	59,047	60,185	61,434
Public Halls	228,580	232,290	237,160	242,430	248,120
Sporting Grounds	410,702	399,284	404,617	410,341	416,425
Parks & Reserves	329,804	363,581	337,470	340,330	343,310
Dungog Swimming Pool	229,547	226,149	231,806	237,778	244,066
Clarence Town Swimming Pool	184,599	183,636	189,939	194,061	198,398
<b>Total Operating Expenditure</b>	<b>1,721,042</b>	<b>1,785,265</b>	<b>1,787,926</b>	<b>1,819,572</b>	<b>1,853,140</b>

<b>Capital Expenditure</b>					
Public Libraries	63,769	49,000	42,169	50,169	44,169
Museums	0	0	0	0	0
Community Centres	1,000	1,000	1,000	1,000	1,000
Public Halls	1,000	1,000	1,000	1,000	1,000
Sporting Grounds	85,490	1,072,407	733,249	31,204	33,229
Parks & Reserves	5,359	192,000	2,000	2,000	2,000
Dungog Swimming Pool	3,350	11,710	11,890	10,071	12,263
Clarence Town Swimming Pool	2,000	2,000	1,558	16,586	1,615
<b>Total Capital Expenditure</b>	<b>161,968</b>	<b>1,329,117</b>	<b>792,866</b>	<b>112,030</b>	<b>95,276</b>

<b>Total Expenditure</b>	<b>1,883,010</b>	<b>3,114,382</b>	<b>2,580,792</b>	<b>1,931,602</b>	<b>1,948,416</b>
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Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Public Libraries	47,430	48,140	50,200	51,040	51,870
Community Centres	8,672	8,819	8,967	9,121	9,276
Public Halls	2,836	2,130	2,170	2,210	2,250
Sporting Grounds	26,854	1,017,496	708,059	19,326	19,666
Parks & Reserves	1,458	223,181	500	1,500	1,500
Dungog Swimming Pool	1,643	1,677	1,711	1,746	1,781
Clarence Town Swimming Pool	1,501	1,531	1,558	1,586	1,615
<b>Total Operating Revenues</b>	<b>90,394</b>	<b>1,302,974</b>	<b>773,165</b>	<b>86,529</b>	<b>87,958</b>

<b>Non-Operating Revenues</b>					
Public Libraries	66,500	59,337	52,337	52,337	52,337
Museums	45,000	45,000	45,000	45,000	45,000
Community Centres	30,000	30,000	30,000	30,000	30,000
Public Halls	128,000	128,000	128,000	128,000	128,000
Sporting Grounds	342,500	251,030	221,910	208,000	208,000
Parks & Reserves	183,359	180,000	180,000	180,000	180,000
Dungog Swimming Pool	45,000	45,000	45,000	45,000	45,000
Clarence Town Swimming Pool	45,000	45,000	45,000	60,000	45,000
<b>Total Non Operating Revenues</b>	<b>885,359</b>	<b>783,367</b>	<b>747,247</b>	<b>748,337</b>	<b>733,337</b>

<b>Total Revenues</b>	<b>975,753</b>	<b>2,086,341</b>	<b>1,520,412</b>	<b>834,866</b>	<b>821,295</b>
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<b>Net Cost to Council</b>	<b>907,257</b>	<b>1,028,041</b>	<b>1,060,380</b>	<b>1,096,736</b>	<b>1,127,121</b>
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# RECREATION & CULTURE - PUBLIC LIBRARIES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Salaries	48,286	64,942	66,578	68,238	69,948
Salary Oncost	4,726	6,284	6,613	6,743	6,873
Superannuation	5,871	9,659	9,905	10,155	10,405
Staff Travelling	500	1,000	500	500	510
Conference & Seminars	500	600	500	500	560
Regional Library Contribution	30,210	31,890	33,010	34,170	35,370
NSW.net	5,000	5,000	5,000	5,000	5,000
Telephone Rent & Charges	1,200	1,200	1,200	1,200	1,200
Copyright Charges Public Music	200	200	200	200	200
Library Promotions	800	1,000	500	500	500
Buildings Maintenance	5,000	5,000	5,210	5,200	5,210
Furniture & Fittings M&R	1,000	1,000	1,000	1,000	1,000
Office Equipment M&R	1,000	1,000	1,000	1,020	1,040
Grounds Maintenance	650	710	710	720	740
Cleaning Expenditures	5,000	5,020	5,140	5,270	5,390
Books Maintenance	978	1,000	1,000	1,020	1,040
Freight Charges	6,000	6,000	6,110	6,220	6,330
Postages	900	900	900	900	900
Energy Costs	6,660	6,600	6,930	7,280	7,640
Insurance	3,630	4,000	4,400	4,840	5,320
Rates & Charges	462	500	510	520	530
Horizon Upgrade Services	600	7,000	7,130	7,260	7,390
Periodicals & Newspapers	4,000	4,000	4,000	4,000	4,000
Printing & Stationery	1,000	1,000	1,000	1,000	1,000
Depreciation	44,000	52,337	52,337	52,337	52,337
Overheads Allocation:					
Corporate Services	12,100	13,400	13,640	13,890	14,140
<b>Total Operating Expenditure</b>	<b>190,273</b>	<b>231,242</b>	<b>235,023</b>	<b>239,683</b>	<b>244,573</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Capital Expenditure</b>					
Upgrade furniture	0	2,000	0	0	2,000
PC Upgrade	2,500	5,000	0	3,000	0
Replace Carpet	20,000	0	0	0	0
Air Conditioner Upgrade	0	0	0	5,000	0
Large Print Books (LSP Funds)	4,000	4,000	4,000	4,000	4,000
DVD Collection (LSP Funds)	2,000	2,000	2,000	2,000	2,000
CD Music Collection	600	1,500	1,500	1,500	1,500
Book Purchases	30,000	30,000	30,000	30,000	30,000
Tfr to RA - Office Equipment	2,169	2,000	2,169	2,169	2,169
Tfr to RA - Building Improvements	2,500	2,500	2,500	2,500	2,500
<b>Total Capital Expenditure</b>	<b>63,769</b>	<b>49,000</b>	<b>42,169</b>	<b>50,169</b>	<b>44,169</b>

<b>Total Expenditure</b>	<b>254,042</b>	<b>280,242</b>	<b>277,192</b>	<b>289,852</b>	<b>288,742</b>
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<b>Operating Revenues</b>					
State Library NSW Subsidy & Grant	36,840	37,950	38,630	39,330	40,040
State Library NSW Local Priority Grant	6,600	6,500	6,620	6,740	6,860
Reservation Fees	300	300	1,200	1,200	1,200
Photocopying & Printing	900	900	930	950	950
Library Bags	40	40	70	70	70
Fines Late Returns	2,200	2,000	2,200	2,200	2,200
Fines Lost Stock	300	200	300	300	300
Sale of Old Stock	250	250	250	250	250
<b>Total Operating Revenues</b>	<b>47,430</b>	<b>48,140</b>	<b>50,200</b>	<b>51,040</b>	<b>51,870</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenues</b>					
Depreciation	44,000	52,337	52,337	52,337	52,337
Tfr from RA - Special Project	20,000	7,000	0	0	0
Tfr from RA & Grant funding	2,500	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>66,500</b>	<b>59,337</b>	<b>52,337</b>	<b>52,337</b>	<b>52,337</b>
<b>Total Revenues</b>	<b>113,930</b>	<b>107,477</b>	<b>102,837</b>	<b>103,317</b>	<b>104,207</b>
<b>Net Cost to Council</b>	<b>140,112</b>	<b>172,765</b>	<b>174,655</b>	<b>186,475</b>	<b>184,535</b>

# RECREATION & CULTURE - MUSEUMS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Buildings M & R	5,340	5,480	5,590	5,720	5,850
Pest Control & inspections	1,120	1,150	1,180	1,210	1,240
Grounds maintenance	2,810	2,880	2,940	3,000	3,060
Insurances	13,200	13,200	14,520	15,970	17,570
Rates & Charges	2,710	2,780	2,850	2,920	2,990
Water/Sewer Consumption Charges	2,660	2,760	2,860	2,960	3,060
Depreciation	45,000	45,000	45,000	45,000	45,000
Overheads Allocation:					
Infrastructure & Assets	1,670	1,750	1,780	1,810	1,840
AMP loan borrowing overhead	14,364	14,364	14,364	14,364	14,364
Corporate Services	1,670	1,750	1,780	1,810	1,840
<b>Total Operating Expenditure</b>	<b>90,544</b>	<b>91,114</b>	<b>92,864</b>	<b>94,764</b>	<b>96,814</b>
<b>Total Expenditure</b>	<b>90,544</b>	<b>91,114</b>	<b>92,864</b>	<b>94,764</b>	<b>96,814</b>
<b>Non Operating Revenues</b>					
Depreciation	45,000	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenues</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Total Revenues</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Net Cost to Council</b>	<b>45,544</b>	<b>46,114</b>	<b>47,864</b>	<b>49,764</b>	<b>51,814</b>

# RECREATION & CULTURE - COMMUNITY & CULTURAL CENTRES - CLARENCE TOWN COMMUNITY CENTRE & SENIOR CITIZENS CENTRE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Buildings M & R	2,630	2,670	2,730	2,780	2,840
Electricity	1,554	1,580	1,608	1,636	1,665
Pest Control & inspections	390	400	410	420	430
Grounds maintenance	580	560	580	590	610
Insurances	6,600	7,260	7,990	8,790	9,670
Rates & Charges	2,830	2,910	2,980	3,050	3,130
Water/Sewer Consumption Charges	4,840	4,960	5,080	5,210	5,340
Depreciation	30,000	30,000	30,000	30,000	30,000
Overheads Allocation:					
Infrastructure & Assets	1,130	1,160	1,180	1,200	1,220
AMP loan borrowing overhead	5,309	5,309	5,309	5,309	5,309
Corporate Services	1,130	1,160	1,180	1,200	1,220
<b>Total Expenditure</b>	<b>56,993</b>	<b>57,969</b>	<b>59,047</b>	<b>60,185</b>	<b>61,434</b>
<b>Capital Expenditure</b>					
Tfr to RA - Artworks Committee Reserve	1,000	1,000	1,000	1,000	1,000
<b>Total Capital Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Expenditure</b>	<b>57,993</b>	<b>58,969</b>	<b>60,047</b>	<b>61,185</b>	<b>62,434</b>



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Pre School Rental	4,791	4,877	4,964	5,054	5,145
Medical Practice Rental	3,381	3,442	3,503	3,567	3,631
Artworks Committee Donation	0	0	0	0	0
Interest Artworks Advisory Funds	500	500	500	500	500
<b>Total Operating Revenues</b>	<b>8,672</b>	<b>8,819</b>	<b>8,967</b>	<b>9,121</b>	<b>9,276</b>
<b>Non Operating revenues</b>					
Depreciation	30,000	30,000	30,000	30,000	30,000
<b>Total Non Operating Revenues</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Total Revenues</b>	<b>38,672</b>	<b>38,819</b>	<b>38,967</b>	<b>39,121</b>	<b>39,276</b>
<b>Net Cost to Council</b>	<b>19,321</b>	<b>20,150</b>	<b>21,080</b>	<b>22,064</b>	<b>23,158</b>

# RECREATION & CULTURE - PUBLIC HALLS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Fire, Pest & Maintenance Inspections	3,378	4,110	4,190	4,280	4,360
Doug Walters Pavilion	2,470	2,500	2,550	2,600	2,660
James Theatre	2,030	2,000	2,050	2,100	2,150
Clarence Town School of Arts	2,030	2,000	2,050	2,100	2,150
Gresford School of Arts	2,030	2,000	2,050	2,100	2,150
Martins Creek School of Arts	2,030	2,000	2,050	2,100	2,150
Paterson School of Arts	2,030	2,000	2,050	2,100	2,150
Vacy School of Arts	2,680	2,700	2,760	2,820	2,880
Insurances	34,130	36,000	39,600	43,560	47,920
Energy Costs	3,030	3,000	3,150	3,310	3,480
Rates & Charges	11,762	11,340	11,620	11,910	12,210
Water/Sewer Consumption Charges	6,330	6,490	6,650	6,820	6,990
Risk Management- SRV	2,000	2,000	2,000	2,000	2,000
Depreciation	128,000	128,000	128,000	128,000	128,000
Overheads Allocation:					
Corporate Services	5,800	6,500	6,620	6,740	6,860
AMP loan borrowing overhead	12,950	12,950	12,950	12,950	12,950
Infrastructure & Assets	5,900	6,700	6,820	6,940	7,060
<b>Total Operating Expenditure</b>	<b>228,580</b>	<b>232,290</b>	<b>237,160</b>	<b>242,430</b>	<b>248,120</b>
<b>Capital Expenditure</b>					
Tfr to RA - Building Reserves	1,000	1,000	1,000	1,000	1,000
<b>Total Capital Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Expenditure</b>	<b>229,580</b>	<b>233,290</b>	<b>238,160</b>	<b>243,430</b>	<b>249,120</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Hire Charges Doug Walters Pavilion	2,090	2,130	2,170	2,210	2,250
Doug Walters Pavilion Grant	0	0	0	0	0
Sec 94 Contributions	746	0	0	0	0
<b>Total Operating Revenues</b>	<b>2,836</b>	<b>2,130</b>	<b>2,170</b>	<b>2,210</b>	<b>2,250</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Special Projects	0	0	0	0	0
Depreciation	128,000	128,000	128,000	128,000	128,000
<b>Total Non Operating revenues</b>	<b>128,000</b>	<b>128,000</b>	<b>128,000</b>	<b>128,000</b>	<b>128,000</b>
<b>Total Revenue</b>	<b>130,836</b>	<b>130,130</b>	<b>130,170</b>	<b>130,210</b>	<b>130,250</b>
<b>Net Cost to Council</b>	<b>98,744</b>	<b>103,160</b>	<b>107,990</b>	<b>113,220</b>	<b>118,870</b>

## RECREATION & CULTURE - SPORTING GROUNDS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Buildings M & R	4,231	5,810	5,950	6,090	6,240
Dungog High School Soccer Ground - Lease	1,877	1,350	1,390	1,440	1,490
Grounds M & R	70,240	70,120	72,180	74,300	76,440
Bennett Park - Lights M & R	3,590	3,600	3,670	3,740	3,810
Paterson Sportsground	0	2,000	2,040	2,080	2,120
Pest Control Inspections	4,200	3,000	3,050	3,100	3,160
Energy Costs	8,350	8,000	8,550	9,130	9,740
Insurances	29,570	32,530	35,780	39,360	43,300
Rates & Charges	13,242	12,980	13,300	13,630	13,970
Water/Sewer Consumption Charges	24,500	24,990	25,440	25,900	26,370
Interest on Loans	19,038	16,804	14,977	13,091	11,115
Interest on Loans - Govt Advances	0	0	0	0	0
Depreciation	208,000	208,000	208,000	208,000	208,000
Overheads Allocation:					
Corporate Services	6,300	7,000	7,130	7,260	7,390
AMP loan borrowing overhead	14,764	0	0	0	0
Infrastructure & Asset	2,800	3,100	3,160	3,220	3,280
<b>Total Operating Expenditure</b>	<b>410,702</b>	<b>399,284</b>	<b>404,617</b>	<b>410,341</b>	<b>416,425</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Capital Expenditure</b>					
ClarenceTown Sportsground Dment - Prelim Invest'n	25,000				
Dungog Sportsground Development - Prelim Invest'n	25,000	0	0	0	0
Clarence Town Sportsground Facility	0	488,893	488,894	0	0
Clarence Town Sports Lighting	0	86,110	86,110	0	0
Bennett Park Accessible Amenities	0	282,535	0	0	0
Dungog Showground Arena Lighting	0	56,030	0	0	0
Dungog District Netball Courts	0	127,977	127,978	0	0
Tfr to RA - Paterson Sportsground	2,700	2,750	2,800	2,850	2,900
Principal Repayment on Loans	32,790	28,112	27,467	28,354	30,329
<b>Total Capital Expenditure</b>	<b>85,490</b>	<b>1,072,407</b>	<b>733,249</b>	<b>31,204</b>	<b>33,229</b>

<b>Total Expenditure</b>	<b>496,192</b>	<b>1,471,691</b>	<b>1,137,866</b>	<b>441,545</b>	<b>449,654</b>
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<b>Operating Revenues</b>					
Bennett Park Lighting	2,810	2,870	2,920	2,970	3,020
Bennett Park Ground Fees	1,960	2,000	2,040	2,080	2,120
Bennett Park Tennis Club	130	130	130	130	130
Bennett Park Storage Shed Hire	450	450	460	470	480
Stronger Country Communities - CT Sports Facility	0	476,453	476,454	0	0
Stronger Country Communities - Lighting CT Sportsground	0	85,375	85,375	0	0
Stronger Countries Communities - Bennett Park Accessible Amenities	0	254,885	0	0	0
Stronger Country Communities - Dungog Showground Arena Lighting	0	54,560	0	0	0
Stronger Country Communities - Dungog Netball Courts	0	127,242	127,243	0	0
Rental Income Abelard Street	8,190	0	0	0	0
Paterson Sportsground Leases	2,700	2,750	2,800	2,850	2,900
DHS Soccer Ground - users fees	1,295	1,295	1,318	1,340	1,360
Rents and other income	9,319	9,486	9,319	9,486	9,656
<b>Total Operating Revenues</b>	<b>26,854</b>	<b>1,017,496</b>	<b>708,059</b>	<b>19,326</b>	<b>19,666</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenues</b>					
Depreciation	208,000	208,000	208,000	208,000	208,000
Tfr from RA - Sec 94 Recreation	0	43,030	13,910	0	0
Tfr from RA - Dungog Sportsground	25,000	0	0	0	0
Tfr from RA - Dungog Paterson	25,000	0	0	0	0
Tfr from RA - Loan Borrowings	84,500	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>342,500</b>	<b>251,030</b>	<b>221,910</b>	<b>208,000</b>	<b>208,000</b>
<b>Total Revenues</b>	<b>369,354</b>	<b>1,268,526</b>	<b>929,969</b>	<b>227,326</b>	<b>227,666</b>
<b>Net Cost to Council</b>	<b>126,838</b>	<b>203,165</b>	<b>207,897</b>	<b>214,219</b>	<b>221,988</b>

# RECREATION & CULTURE - PARKS & GARDENS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Gardens M&R	108,300	108,250	110,710	112,440	114,230
Risk Management - Trees, Signs, etc	10,000	10,010	13,100	13,170	13,250
Energy Costs	2,840	2,980	3,200	3,430	3,670
Insurances	1,170	1,290	1,420	1,560	1,720
Rates & Charges	9,450	9,690	9,930	10,180	10,430
Water/Sewer Consumption Charges	8,744	8,280	8,530	8,780	9,040
Legal Expenses	0	0	0	0	0
Consultants	0	0	0	0	0
Crown Lands Plans of Management	0	32,681	0	0	0
Depreciation	180,000	180,000	180,000	180,000	180,000
Overheads Allocations:					
Corporate Services	6,200	6,900	7,020	7,150	7,280
Infrastructure & Assets	3,100	3,500	3,560	3,620	3,690
<b>Total Operating Expenditure</b>	<b>329,804</b>	<b>363,581</b>	<b>337,470</b>	<b>340,330</b>	<b>343,310</b>
<b>Capital Expenditure</b>					
Parks Capital Works	3,359	0	0	0	0
Parks & Reserves Land	0	0	0		
Tucker Park Shelters	0	190,000	0	0	0
Tfr to RA - Building & Grounds Reserves	2,000	2,000	2,000	2,000	2,000
<b>Total Capital Expenditure</b>	<b>5,359</b>	<b>192,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Total Expenditure</b>	<b>335,163</b>	<b>555,581</b>	<b>339,470</b>	<b>342,330</b>	<b>345,310</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Rentals N.E.I.	500	500	500	500	500
Stronger Countries Communities Grant Tucker Park	0	190,000	0	0	0
Crown Land Plans of Management Grant	0	32,681	0	0	0
Sec 94 Contributions	958	0	0	1,000	1,000
<b>Total Operating Revenues</b>	<b>1,458</b>	<b>223,181</b>	<b>500</b>	<b>1,500</b>	<b>1,500</b>
<b>Non Operating Revenues</b>					
Depreciation	180,000	180,000	180,000	180,000	180,000
Tfr from RA - Parks	3,359	0	0	0	0
<b>Total Non Operating Revenue</b>	<b>183,359</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>
<b>Total Revenue</b>	<b>184,417</b>	<b>403,181</b>	<b>180,500</b>	<b>181,500</b>	<b>181,500</b>
<b>Net Cost to Council</b>	<b>150,346</b>	<b>152,400</b>	<b>158,970</b>	<b>160,830</b>	<b>163,810</b>



# RECREATION & CULTURE - DUNGOG SWIMMING POOL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Pool Management Contractor	77,341	78,733	80,150	81,592	83,060
Telephone Rents & Charges	400	400	410	420	430
Energy Costs	30,100	30,000	31,500	33,080	34,730
Insurances	17,120	18,830	20,710	22,780	25,060
Maintenance & Repairs	19,400	19,840	20,240	20,660	21,080
Chemical Supplies	13,130	5,000	5,090	5,180	5,270
Rates & Charges	1,330	1,360	1,390	1,420	1,460
Water/Sewer Consumption Charges	8,120	8,280	8,430	8,580	8,730
Depreciation	45,000	45,000	45,000	45,000	45,000
Overhead Allocations:					
Corporate Support	5,800	6,500	6,620	6,740	6,860
AMP loan borrowing overhead	8,806	8,806	8,806	8,806	8,806
Infrastructure & Asset	3,000	3,400	3,460	3,520	3,580
<b>Total Operational Expenditures</b>	<b>229,547</b>	<b>226,149</b>	<b>231,806</b>	<b>237,778</b>	<b>244,066</b>
<b>Capital Expenditure</b>					
Building	0	8,390	8,540	8,690	8,850
Plant & Equip	2,000	2,000	2,000	0	2,000
Tfr to RA	1,350	1,320	1,350	1,381	1,413
<b>Total Capital Expenditure</b>	<b>3,350</b>	<b>11,710</b>	<b>11,890</b>	<b>10,071</b>	<b>12,263</b>
<b>Total Expenditure</b>	<b>232,897</b>	<b>237,859</b>	<b>243,696</b>	<b>247,849</b>	<b>256,329</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Pool Managers Payment	1,343	1,367	1,391	1,416	1,441
Heating Tokens Showers	300	310	320	330	340
<b>Total Operating Revenue</b>	<b>1,643</b>	<b>1,677</b>	<b>1,711</b>	<b>1,746</b>	<b>1,781</b>
<b>Non Operating Revenues</b>					
Depreciation	45,000	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenue</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Total Revenues</b>	<b>46,643</b>	<b>46,677</b>	<b>46,711</b>	<b>46,746</b>	<b>46,781</b>
<b>Net Cost to Council</b>	<b>186,254</b>	<b>191,182</b>	<b>196,985</b>	<b>201,103</b>	<b>209,548</b>

# RECREATION & CULTURE - CLARENCE TOWN SWIMMING POOL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Pool Management Contractor	79,000	75,257	79,000	80,422	81,869
Telephone Rents & Charges	410	400	410	420	430
Energy Costs	17,150	17,580	18,460	19,380	20,350
Insurances	9,200	10,120	11,130	12,240	13,460
Maintenance & Repairs	7,200	7,200	7,350	7,490	7,640
Chemical Supplies	7,770	7,900	8,040	8,180	8,330
Rates & Charges	2,050	2,100	2,150	2,200	2,260
Water/Sewer Consumption Charges	7,760	7,920	8,060	8,210	8,360
Depreciation	45,000	45,000	45,000	45,000	45,000
Overhead Allocations:					
Corporate Support	5,800	6,500	6,620	6,740	6,860
AMP loan borrowing overhead	259	259	259	259	259
Infrastructure & Asset	3,000	3,400	3,460	3,520	3,580
<b>Total Operational Expenditures</b>	<b>184,599</b>	<b>183,636</b>	<b>189,939</b>	<b>194,061</b>	<b>198,398</b>
<b>Capital Expenditure</b>					
Tfr to RA - Plant & Equip	0	2,000	1,558	1,586	1,615
Replace roof over toilet block	2,000	0	0	15,000	0
<b>Total Capital Expenditure</b>	<b>2,000</b>	<b>2,000</b>	<b>1,558</b>	<b>16,586</b>	<b>1,615</b>
<b>Total Expenditure</b>	<b>186,599</b>	<b>185,636</b>	<b>191,497</b>	<b>210,647</b>	<b>200,013</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Pool Managers Payment	1,501	1,531	1,558	1,586	1,615
<b>Total Operating Revenue</b>	<b>1,501</b>	<b>1,531</b>	<b>1,558</b>	<b>1,586</b>	<b>1,615</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Special Projects 640 - CT Pool	0	0	0	15,000	0
Depreciation	45,000	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenue</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>60,000</b>	<b>45,000</b>
<b>Total Revenue</b>	<b>46,501</b>	<b>46,531</b>	<b>46,558</b>	<b>61,586</b>	<b>46,615</b>
<b>Net Cost to Council</b>	<b>140,098</b>	<b>139,105</b>	<b>144,939</b>	<b>149,061</b>	<b>153,398</b>

# MINING MANUFACTURING & CONSTRUCTION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Building Control	310,751	337,335	344,091	350,991	358,031
Quarries & Pits	120,547	133,796	133,436	133,866	134,306
<b>Total Operating Expenditure</b>	<b>431,298</b>	<b>471,131</b>	<b>477,527</b>	<b>484,857</b>	<b>492,337</b>
<b>Capital Expenditure</b>					
Quarries & Pits	10,000	10,000	10,000	10,000	10,000
<b>Total Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Expenditure</b>	<b>640,132</b>	<b>481,131</b>	<b>487,527</b>	<b>494,857</b>	<b>502,337</b>
<b>Operating Revenues</b>					
Building Control	91,350	90,300	90,330	90,360	90,390
Quarries & Pits	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>91,350</b>	<b>90,300</b>	<b>90,330</b>	<b>90,360</b>	<b>90,390</b>
<b>Non-Operating Revenues</b>					
Quarries & Pits	130,547	143,796	143,436	143,866	144,306
<b>Total Non-Operating Revenues</b>	<b>130,547</b>	<b>143,796</b>	<b>143,436</b>	<b>143,866</b>	<b>144,306</b>
<b>Total Revenues</b>	<b>221,897</b>	<b>234,096</b>	<b>233,766</b>	<b>234,226</b>	<b>234,696</b>
<b>Net Cost to Council</b>	<b>418,235</b>	<b>247,035</b>	<b>253,761</b>	<b>260,631</b>	<b>267,641</b>

# MINING MANUFACTURING & CONSTRUCTION - BUILDING CONTROL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Salaries & Wages	100,645	103,152	105,732	108,372	111,082
Salary On Cost	11,038	11,260	11,456	11,676	11,896
Superannuation	10,358	10,613	10,883	11,153	11,433
Staff Travelling	22,440	22,000	22,400	22,800	23,210
Conferences & Seminars	500	500	500	500	500
Professional Services - Inspections	6,000	6,000	6,000	6,000	6,000
Overheads Distributed					
Town Planning	-21,400	-23,900	-24,330	-24,770	-25,220
Overheads Allocation:					
Corporate Support	63,100	68,100	69,330	70,580	71,850
Planning Support Staff	118,070	139,610	142,120	144,680	147,280
<b>Total Operating Expenditure</b>	<b>310,751</b>	<b>337,335</b>	<b>344,091</b>	<b>350,991</b>	<b>358,031</b>

<b>Operating Revenues</b>					
Annual fire safety inspection	1,850	1,800	1,830	1,860	1,890
Construction Certificates	30,000	30,000	30,000	30,000	30,000
Occupation Certificates	10,000	10,000	10,000	10,000	10,000
Sec 149 (B) Certificates	1,500	1,500	1,500	1,500	1,500
Building Inspection Fees	46,000	45,000	45,000	45,000	45,000
Commission Fees LSL	1,000	1,000	1,000	1,000	1,000
Resited Dwellings	1,000	1,000	1,000	1,000	1,000
<b>Total Operating Revenues</b>	<b>91,350</b>	<b>90,300</b>	<b>90,330</b>	<b>90,360</b>	<b>90,390</b>

<b>Net Cost to Council</b>	<b>219,401</b>	<b>247,035</b>	<b>253,761</b>	<b>260,631</b>	<b>267,641</b>
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# MINING MANUFACTURING & CONSTRUCTION - QUARRIES & PITS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Rates & Charges	3,220	3,330	3,410	3,500	3,590
Lease Clarence Town Quarry	550	550	550	550	550
Contribution to Road Maintenance	10,601	10,580	10,770	10,750	10,730
Quarry Licensing & Survey Program	2,980	2,990	2,980	2,980	2,970
Quarry Depreciation	94,326	94,326	94,326	94,306	94,286
Quarry DA Approval	1,000	1,000	0	0	0
Overheads Allocation					
Infrastructure & Assets	1,370	7,310	7,440	7,570	7,710
Operations	6,500	13,710	13,960	14,210	14,470
<b>Total Operating Expenditure</b>	<b>120,547</b>	<b>133,796</b>	<b>133,436</b>	<b>133,866</b>	<b>134,306</b>
<b>Capital Expenditure</b>					
Quarry Rehabilitation - Tfr to RA	10,000	10,000	10,000	10,000	10,000
<b>Total Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Expenditure</b>	<b>130,547</b>	<b>143,796</b>	<b>143,436</b>	<b>143,866</b>	<b>144,306</b>
<b>Non Operating Revenues</b>					
Quarry Revenues	130,547	143,796	143,436	143,866	144,306
<b>Total Non Operating Revenues</b>	<b>130,547</b>	<b>143,796</b>	<b>143,436</b>	<b>143,866</b>	<b>144,306</b>
<b>Total Revenues</b>	<b>130,547</b>	<b>143,796</b>	<b>143,436</b>	<b>143,866</b>	<b>144,306</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# TRANSPORT & COMMUNICATION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Urban Roads Network	913,887	839,073	845,660	851,617	859,380
Rural Roads Network	4,996,888	4,482,991	4,506,872	4,531,252	4,556,512
Regional Roads Network	1,237,216	1,021,854	1,042,059	1,062,652	1,063,472
Bridge Infrastructure	1,340,352	1,257,989	1,270,929	1,284,167	1,298,019
Ancillary Functions	342,410	315,323	325,518	336,168	347,198
Road Safety Officer	0	3,454	0	0	0
<b>Total Operating Expenditure</b>	<b>8,830,753</b>	<b>7,920,684</b>	<b>7,991,038</b>	<b>8,065,856</b>	<b>8,124,581</b>

<b>Capital Expenditure</b>					
Urban Roads Network	905,050	-52,920	182,882	-61,733	246,755
Rural Roads Network	351,470	1,909,319	3,805,610	3,000,258	3,758,761
Regional Roads Network	4,219,400	2,937,413	1,415,731	2,262,677	959,207
Bridge Infrastructure	5,516,730	2,250,778	169,740	167,732	165,315
<b>Total Capital Expenditure</b>	<b>10,992,650</b>	<b>7,044,590</b>	<b>5,573,963</b>	<b>5,368,934</b>	<b>5,130,038</b>

<b>Total Expenditure</b>	<b>19,823,403</b>	<b>14,965,274</b>	<b>13,565,001</b>	<b>13,434,790</b>	<b>13,254,619</b>
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<b>Operating Revenues</b>					
Urban Roads Network	20,610	20,660	20,710	20,760	20,810
Local Rural Roads Network	6,670,661	1,920,312	494,169	517,082	994,685
Bridge Infrastructure	0	0	0	0	0
Regional Roads Network	5,415,760	3,915,167	2,380,250	2,417,629	1,977,159
Road Safety Officer	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>12,107,031</b>	<b>5,856,139</b>	<b>2,895,129</b>	<b>2,955,471</b>	<b>2,992,654</b>



Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non-Operating Revenues</b>					
Local Roads Network Depreciation	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703
Local Rural Roads Network	163,140	1,082,695	1,715,940	43,140	43,140
Regional Roads Network	0	0	32,650	862,000	0
<b>Total Non-Operating Revenues</b>	<b>4,546,843</b>	<b>5,466,398</b>	<b>6,132,293</b>	<b>5,288,843</b>	<b>4,426,843</b>
<b>Total Revenues</b>	<b>16,653,874</b>	<b>11,322,537</b>	<b>9,027,422</b>	<b>8,244,314</b>	<b>7,419,497</b>
<b>Net Cost to Council</b>	<b>3,169,529</b>	<b>3,642,737</b>	<b>4,537,579</b>	<b>5,190,476</b>	<b>5,835,122</b>

# TRANSPORT & COMMUNICATION - LOCAL ROAD & BRIDGES - MAINTENANCE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
<b>Urban Roads</b>					
Urban Streets M&R	207,733	301,888	308,330	314,650	321,380
Urban Streets - Heavy Patch	0	0	0	0	0
Urban Streets - Shoulder & Kerb M&R	43,717	44,592	45,590	46,600	47,660
Urban Streets Reseals	0	0	400	410	420
SRV 2008 Urban Rds	40,000	0	0	0	0
SRV 2009 Urban Rd Rehab	50,000	0	0	0	0
Urban Streets Reseals	82,243	0	0	0	0
Depreciation	465,550	465,550	465,550	465,550	465,550
Interest on Internal Loans - Common Road	3,944	3,943	2,270	467	0
Overheads Distribution:					
Infrastructure & Assets	11,700	13,100	13,340	13,580	13,820
Corporate Services	9,000	10,000	10,180	10,360	10,550
<b>Total Urban Roads Network</b>	<b>913,887</b>	<b>839,073</b>	<b>845,660</b>	<b>851,617</b>	<b>859,380</b>

<b>Rural Roads</b>					
Sealed Roads M&R	644,783	777,678	791,710	806,020	821,300
Sealed Roads Reseals	361,386	0	0	0	0
SRV 2008 Rural Sealed Rds	55,000	0	0	0	0
SRV 2009 Rural Rds Shoulder/Edge Treatment	28,000	0	0	0	0
Quarry Contributions - Roads	10,780	11,200	11,580	11,990	12,250

Depreciation	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668
Unsealed Roads M&R	458,592	332,764	339,470	346,320	353,310
Unsealed Roads Upgrades	70,115	71,517	73,140	74,800	76,360

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
SRV 2008 Rural Unsealed Rds - Resheet	55,000	0	0	0	0
SRV 2009 Rural Rds Drainage	30,000	0	0	0	0
Rural Rd - Storm Damage	0	0	0	0	0
Depreciation	411,164	411,164	411,164	411,164	411,164
Overheads Distribution:					
Infrastructure & Assets	35,000	39,300	40,010	40,730	41,460
Corporate Services	21,400	23,700	24,130	24,560	25,000
<b>Total Rural Roads Network</b>	<b>4,996,888</b>	<b>4,482,991</b>	<b>4,506,872</b>	<b>4,531,252</b>	<b>4,556,512</b>

<b><u>Bridge Infrastructure</u></b>					
Urban Bridges - M&R	3,254	3,319	3,420	3,510	3,610
Rural Bridges - M&R	469,372	478,759	489,260	499,980	510,950
Interest on Loans	0	74,928	76,856	78,864	81,226
Interest on Loans Proposed SRV	168,733	0	0	0	0
Depreciation	678,383	678,383	678,383	678,383	678,383
Overheads Distribution:					
Infrastructure & Assets	13,160	14,500	14,760	15,030	15,300
Corporate Services	7,450	8,100	8,250	8,400	8,550
<b>Total Bridge Infrastructure</b>	<b>1,340,352</b>	<b>1,257,989</b>	<b>1,270,929</b>	<b>1,284,167</b>	<b>1,298,019</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b><u>Ancillary Services</u></b>					
Footpaths M&R	53,917	43,801	44,690	45,600	46,520
Footpaths M&R - Shire Works	0	11,195	11,430	11,680	11,920
Street Trees, Tree Guards etc.	11,173	11,195	11,420	11,660	11,890
Street Seats M&R	1,150	1,170	1,180	1,200	1,210
Street Lighting	129,283	135,747	142,530	149,660	157,140
Traffic Facilities	61,394	88,577	90,440	92,350	94,300
SRV 2008 Traffic Facilities (linemarking)	25,955	0	0	0	0
SRV 2009 Roadside Hazard Reduction	37,000	0	0	0	0
Depreciation	12,938	12,938	12,938	12,938	12,938
Overheads Distribution:					
Infrastructure & Assets	3,100	3,500	3,560	3,620	3,690
Corporate Services	6,500	7,200	7,330	7,460	7,590
<b>Total Ancillary Services</b>	<b>342,410</b>	<b>315,323</b>	<b>325,518</b>	<b>336,168</b>	<b>347,198</b>
<b>Total Operating Expenditure</b>	<b>7,593,537</b>	<b>6,895,376</b>	<b>6,948,979</b>	<b>7,003,204</b>	<b>7,061,109</b>

# TRANSPORT & COMMUNICATION - LOCAL ROADS & BRIDGES - CAPITAL

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Capital Expenditure</b>					
<b><u>Urban Road Network</u></b>					
Dowling St Shoulders - Mary Street to Mackay Street	879,500	0	0	0	0
Queen St - Rifle to Grey	0	0	0	0	401,470
Lord Street - Mary to Myles Street	0	0	233,858	0	0
Urban Road Reseals (Renewal)	0	83,887	85,565	87,277	89,022
Efficiency Measure	0	-158,414	-159,821	-161,317	-243,737
Principal repayments Common Road	25,550	21,606	23,280	12,307	0
<b>Total Urban Road Network</b>	<b>905,050</b>	<b>-52,920</b>	<b>182,882</b>	<b>-61,733</b>	<b>246,755</b>

<b><u>Rural Road Network</u></b>					
<b>Sealed Roads - Rural</b>					
Webbers Creek Road - 0.0 to 1.9km	0	587,796	0	0	0
Limeburners Creek Rd - CT Bridge to Glen Martin Rd	351,470	0	1,672,800	0	0
Summerhill Road - West of Munnibung Rd	0	0	0	0	332,904
Paterson River Rd - Nth of Coulston Bridge	0	0	0	256,771	0
Rural Sealed Roads Reseals (Renewal)	0	368,614	376,456	383,986	391,656
Rural Unsealed Roads Resheeting (Renewal)	0	220,000	220,000	220,000	220,000
SRV Expenditure	0	700,259	1,536,354	2,139,501	2,814,201
Tfr to RA - FAG	0	32,650	0	0	0
Torryburn Emergency Access Road	0	0	0	0	0
<b>Total Rural Road Network</b>	<b>351,470</b>	<b>1,909,319</b>	<b>3,805,610</b>	<b>3,000,258</b>	<b>3,758,761</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Bridge Infrastructure</b>					
<u>Rural Local Bridges- Sealed</u>					
Coulston Bridge	1,050,610	1,050,610	0	0	0
Bullockeys Bridge	1,670,504				
Spooner Bridge	1,028,500	1,028,500	0	0	0
Wheelabout Bridge	1,610,510	0	0	0	0
Principal Repay't on Loans	156,606	171,668	169,740	167,732	165,315
<b>Total Bridge Infrastructure</b>	<b>5,516,730</b>	<b>2,250,778</b>	<b>169,740</b>	<b>167,732</b>	<b>165,315</b>
<u>Ancillary Services</u>					
Footpaths	0	0	0	0	0
<b>Total Ancillary Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>6,773,250</b>	<b>4,107,177</b>	<b>4,158,232</b>	<b>3,106,257</b>	<b>4,170,831</b>
<b>Total Expenditure</b>	<b>14,366,787</b>	<b>11,002,553</b>	<b>11,107,211</b>	<b>10,109,461</b>	<b>11,231,940</b>

# TRANSPORT & COMMUNICATION - LOCAL ROADS & BRIDGES NETWORK - REVENUES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
<u><b>Urban Roads</b></u>					
Street Lighting Subsidy RTA	18,000	18,000	18,000	18,000	18,000
Minor Rentals NEI	2,610	2,660	2,710	2,760	2,810
<b>Total Urban Roads Revenues</b>	<b>20,610</b>	<b>20,660</b>	<b>20,710</b>	<b>20,760</b>	<b>20,810</b>

<u><b>Local Roads Network</b></u>					
Grant Funding	2,680,062	1,039,555	0	0	0
Loan Borrowings	2,680,062	0	0	0	0
Blackspot Funding	0	0	0	0	0
FAG Local Roads	507,597	479,287	494,169	517,082	593,215
Roads to Recovery	802,940	401,470	0	0	401,470
Dept of Transport Grant	0	0	0	0	0
<b>Total Rural Local Roads Revenues</b>	<b>6,670,661</b>	<b>1,920,312</b>	<b>494,169</b>	<b>517,082</b>	<b>994,685</b>

<b>Bridge Construction Funding</b>					
FAG Bridges	0	0	0	0	0
Loan Borrowings	0	0	0	0	0
Grants & Contributions	0	0	0	0	0
Roads to recovery	0	0	0	0	0
<b>Total Bridge Construction Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Total Operating Revenues</b>	<b>6,691,271</b>	<b>1,940,972</b>	<b>514,879</b>	<b>537,842</b>	<b>1,015,495</b>
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Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Non Operating Revenues</b>					
Tfr from RA - Loan Borrowings	0	1,039,555	0	0	0
Tfr from RA - Waste	43,140	43,140	43,140	43,140	43,140
Tfr from RA - Sec 94	0	0	1,672,800	0	0
Tfr from RA - FAG Reserve	120,000	0	0	0	0
Total NOR Reserves etc	163,140	1,082,695	1,715,940	43,140	43,140
Depreciation Urban Rds	465,550	465,550	465,550	465,550	465,550
Depreciation Sealed Rural Rds	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668
Depreciation Unsealed Rural	411,164	411,164	411,164	411,164	411,164
Depreciation Bridges	678,383	678,383	678,383	678,383	678,383
Depreciation Ancillary Facilities	12,938	12,938	12,938	12,938	12,938
Total Depreciation	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703
<b>Total Non- Operating Revenues</b>	<b>4,546,843</b>	<b>5,466,398</b>	<b>6,099,643</b>	<b>4,426,843</b>	<b>4,426,843</b>
<b>Total Revenues</b>	<b>11,238,114</b>	<b>7,407,370</b>	<b>6,614,522</b>	<b>4,964,685</b>	<b>5,442,338</b>
<b>Net Cost to Council</b>	<b>3,128,673</b>	<b>3,595,183</b>	<b>4,492,689</b>	<b>5,144,776</b>	<b>5,789,602</b>



# TRANSPORT & COMMUNICATION - RTA FUNDED PROJECTS- REGIONAL ROADS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
<u>Regional Roads Network</u>					
Storm Damage	0	0	0	0	0
Road Maintenance	902,700	920,754	939,169	957,952	957,952
Resealing Works	237,660	0	0	0	0
Traffic Facilities	56,000	57,000	58,000	59,000	59,000
Overhead Allocation					
Infrastructure & Asset	26,742	29,000	29,520	30,050	30,590
Corporate Services	14,114	15,100	15,370	15,650	15,930
<b>Total Regional Roads Expenditure</b>	<b>1,237,216</b>	<b>1,021,854</b>	<b>1,042,059</b>	<b>1,062,652</b>	<b>1,063,472</b>

<b>Capital Expenditure</b>					
<u>Rural Sealed Regional Roads</u>					
Resealing Works	0	242,413	247,261	252,207	252,207
MR101 - Maitland Rd 140m Sth Of William St to Albert St	1,322,400	0	0	0	0
MR101 - Dowling St	1,260,000	0	0	0	0
MR101 - Nth of Grace Ave to Horns Crossing	0	1,248,000	0	0	0
MR101 - East of Merchants Road	510,000				
MR101 - Dungog Road - Gostwyck (B Spot)	0	285,000	0	0	0
MR301- Clarence Town Road	260,000				
MR301- Clarence Town Road - 1.5 to 2.15km Nth of Woerdens Rd (Repair)	0	0	0	0	707,000
RR764 - Allyn River Road	677,000				
RR7764 - Bingleburra Rd - Jersey Kerb	190,000				
RR7778 - Gresford Rd 3.24-4.2km Nth of Summerhill Rd (Repair)	0	727,000	0	0	0
RR7778 - Gresford Rd 4.9-5.9km Nth of Summerhill Rd (Repair)	0	0	767,000	0	0

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
RR7778 - Gresford Rd 1.0 - 2.0km Nth of Summerhill Rd (Repair)	0	0	0	747,000	0
RR7778 - Gresford Rd, Fishers Hill (B spot )	0	435,000	0	0	0
RR7778 - Gresford Rd & Gundaroo	0	0	0	862,000	0
<b>Urban Sealed Regional Roads</b>	<b>0</b>				
MR128 Durham Rd, Paterson Rd Intersection	0	0	401,470	0	0
RR7764 - Hooke St, Dowling St to Lord St	0	0	0	401,470	0
<b>Regional Rds Capital Expenditure</b>	<b>4,219,400</b>	<b>2,937,413</b>	<b>1,415,731</b>	<b>2,262,677</b>	<b>959,207</b>

<b>Total Expenditure</b>	<b>5,456,616</b>	<b>3,959,267</b>	<b>2,457,790</b>	<b>3,325,329</b>	<b>2,022,679</b>
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<b>Regional Roads Revenues</b>					
Regional Roads Block Grant	1,150,360	1,173,167	1,196,430	1,220,159	1,220,159
Traffic Facilities Program	46,000	47,000	48,000	49,000	50,000
Storm Damage Funding	0	0	0	0	0
Repair Grant Funding	250,000	250,000	250,000	250,000	250,000
101 Special Grant	2,582,400	1,248,000	0	0	0
Blackspot	960,000	720,000	0	0	0
Road Contributions	360,000	410,000	417,350	430,000	390,000
R2R Funding	0	0	401,470	401,470	0
3x4 Funding	67,000	67,000	67,000	67,000	67,000
<b>Total Regional Roads Revenues</b>	<b>5,415,760</b>	<b>3,915,167</b>	<b>2,380,250</b>	<b>2,417,629</b>	<b>1,977,159</b>

<b>Non Operating Revenues</b>					
Tfr from RA - FAG	0	0	32,650	0	0
Tfr from RA - Sec 94 -2004 Local Roads Intersections	0	0	0	862,000	0
Section 94 Contributions	0	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>32,650</b>	<b>862,000</b>	<b>0</b>

<b>Total Revenues</b>	<b>5,415,760</b>	<b>3,915,167</b>	<b>2,412,900</b>	<b>3,279,629</b>	<b>1,977,159</b>
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<b>Net Cost to Council</b>	<b>40,856</b>	<b>44,100</b>	<b>44,890</b>	<b>45,700</b>	<b>45,520</b>
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# ECONOMIC AFFAIRS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Caravan Park - Clarence Town	177,690	180,350	184,860	189,580	194,480
Caravan Park - Dungog	6,830	7,544	7,784	8,014	8,264
Saleyards	18,150	18,270	18,330	18,420	18,520
Real Estate Development	24,522	28,203	27,030	25,727	25,770
Tourism	126,454	143,480	146,758	150,114	153,564
VIC Member Services	9,960	9,450	9,580	9,710	9,850
Economic Development	77,338	113,019	113,637	116,314	119,056
Other Business Undertakings	14,300	14,090	14,370	14,640	14,940
<b>Total Operating Expenditure</b>	<b>455,244</b>	<b>514,406</b>	<b>522,349</b>	<b>532,519</b>	<b>544,444</b>
<b>Capital Expenditure</b>					
Caravan Park - Clarence Town	16,000	0	0	0	0
Caravan Park - Dungog	0	20,000	0	0	0
Saleyards	5,260	5,270	5,360	5,420	5,470
Real Estate Development	811,212	221,606	23,279	12,307	0
Tourism	5,000	5,000	5,000	5,000	5,000
<b>Total Capital Expenditure</b>	<b>837,472</b>	<b>251,876</b>	<b>33,639</b>	<b>22,727</b>	<b>10,470</b>
<b>Total Expenditure</b>	<b>1,292,716</b>	<b>766,282</b>	<b>555,988</b>	<b>555,246</b>	<b>554,914</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Caravan Park - Clarence Town	177,523	141,850	145,412	149,038	152,719
Caravan Park - Dungog	0	0	0	0	0
Saleyards	8,110	8,240	8,390	8,540	8,690
Real Estate Development	2,000	2,000	2,000	2,000	2,000
Tourism	450	440	460	480	500
VIC Member Services	7,110	7,000	7,130	7,260	7,390
Economic Development	0	0	0	0	0
Other Business Undertakings	6,410	6,560	6,380	6,510	6,650
<b>Total Operating Revenues</b>	<b>201,603</b>	<b>166,090</b>	<b>169,772</b>	<b>173,828</b>	<b>177,949</b>

<b>Non-Operating Revenues</b>					
Caravan Park - Clarence Town	35,000	15,000	15,000	15,000	15,000
Caravan Park - Dungog	0	20,704	704	704	704
Saleyards	15,300	15,300	15,300	15,300	15,300
Real Estate Development	816,212	230,550	5,000	17,775	5,000
Tourism	6,000	46,129	46,129	46,129	6,000
Economic Development	0	86,459	88,620	90,835	0
<b>Total Non-Operating Revenues</b>	<b>872,512</b>	<b>414,142</b>	<b>170,753</b>	<b>185,743</b>	<b>42,004</b>

<b>Total Revenues</b>	<b>1,074,115</b>	<b>580,232</b>	<b>340,525</b>	<b>359,571</b>	<b>219,953</b>
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<b>Net Cost to Council</b>	<b>218,601</b>	<b>186,050</b>	<b>215,463</b>	<b>195,675</b>	<b>334,961</b>
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# ECONOMIC AFFAIRS - WILLIAMS RIVER HOLIDAY PARK

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Advertising & Promotion	1,680	1,700	1,730	1,760	1,790
Publications & Subscriptions	0				
Energy Costs	31,520	30,000	31,500	33,080	34,730
Equipment M&R	2,000	2,000	2,040	2,080	2,120
Grounds M&R	5,340	5,210	5,300	5,410	5,520
Buildings M&R	5,980	6,000	6,130	6,250	6,380
Insurances	6,050	6,600	7,260	7,990	8,790
Commission Caretaker	76,160	78,000	79,400	80,830	82,280
Telephone Charges	1,350	1,300	1,320	1,340	1,360
Rates & Charges	3,070	3,150	3,230	3,310	3,390
Water/Sewer Consumption Charges	14,400	14,690	14,950	15,220	15,490
Licences & Support Booking System	2,040	2,000	2,040	2,080	2,120
Depreciation	15,000	15,000	15,000	15,000	15,000
Overheads Allocation:					
Economic Development	6,400	7,300	7,430	7,560	7,700
Corporate Support	6,700	7,400	7,530	7,670	7,810
<b>Total Operating Expenditure</b>	<b>177,690</b>	<b>180,350</b>	<b>184,860</b>	<b>189,580</b>	<b>194,480</b>
<b>Capital Expenditure</b>					
Tfr to RA - Building & Grounds Reserves	16,000	0	0	0	0
<b>Total Capital Expenditure</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>193,690</b>	<b>180,350</b>	<b>184,860</b>	<b>189,580</b>	<b>194,480</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Caravan Site Fees - Short Term Stays	121,350	124,000	127,240	130,540	133,890
Caravan Site Fees - Long Term Stays	13,773	14,000	14,252	14,508	14,769
Cabin Hire Charges	38,400	0	0	0	0
Washing Machine Hire Charges	2,100	2,000	2,040	2,080	2,120
Caravan Storage - Long Term	200	200	200	200	200
Electricity Contributions	1,650	1,600	1,630	1,660	1,690
Sundry Income	50	50	50	50	50
<b>Total Caravan Park Income</b>	<b>177,523</b>	<b>141,850</b>	<b>145,412</b>	<b>149,038</b>	<b>152,719</b>
<b>Non Operating Revenues</b>					
Depreciation	15,000	15,000	15,000	15,000	15,000
Sale of Old Cabins	20,000	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>35,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Total Income</b>	<b>212,523</b>	<b>156,850</b>	<b>160,412</b>	<b>164,038</b>	<b>167,719</b>
<b>Net Cost to Council</b>	<b>-18,833</b>	<b>23,500</b>	<b>24,448</b>	<b>25,542</b>	<b>26,761</b>

# ECONOMIC AFFAIRS - CARAVAN PARK - DUNGOG - FRANK ROBINSON RESERVE

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Rates & Charges	70	70	70	70	70
Water/Sewer Consumption Charges	510	500	510	520	530
Buildings M&R	1,080	1,000	1,030	1,050	1,080
Energy Costs	3,040	3,100	3,260	3,420	3,590
Insurances	2,130	2,170	2,210	2,250	2,290
Depreciation	0	704	704	704	704
<b>Total Operating Expenditure</b>	<b>6,830</b>	<b>7,544</b>	<b>7,784</b>	<b>8,014</b>	<b>8,264</b>
<b>Capital Expenditure</b>					
Amenities	0	20,000	0	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>6,830</b>	<b>27,544</b>	<b>7,784</b>	<b>8,014</b>	<b>8,264</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Buildings & Grounds	0	20,000	0	0	0
Depreciation	0	704	704	704	704
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>20,704</b>	<b>704</b>	<b>704</b>	<b>704</b>
<b>Total Income</b>	<b>0</b>	<b>20,704</b>	<b>704</b>	<b>704</b>	<b>704</b>
<b>Net Cost to Council</b>	<b>6,830</b>	<b>6,840</b>	<b>7,080</b>	<b>7,310</b>	<b>7,560</b>

# ECONOMIC AFFAIRS - SALEYARDS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Rates & Charges	1,210	1,240	1,270	1,300	1,330
Pest Control Inspections	490	480	490	490	500
Depreciation	15,300	15,300	15,300	15,300	15,300
Overheads Allocation:					
Infrastructure & Assets	700	700	710	720	730
Corporate Support	450	550	560	570	580
<b>Total Operating Expenditure</b>	<b>18,150</b>	<b>18,270</b>	<b>18,330</b>	<b>18,420</b>	<b>18,520</b>
<b>Capital Expenditure</b>					
Tfr to RA - Saleyards	5,260	5,270	5,360	5,420	5,470
<b>Total Capital Expenditure</b>	<b>5,260</b>	<b>5,270</b>	<b>5,360</b>	<b>5,420</b>	<b>5,470</b>
<b>Total Expenditure</b>	<b>23,410</b>	<b>23,540</b>	<b>23,690</b>	<b>23,840</b>	<b>23,990</b>
<b>Operating Revenues</b>					
Lease of Saleyards Facility	8,110	8,240	8,390	8,540	8,690
<b>Total Operating Revenues</b>	<b>8,110</b>	<b>8,240</b>	<b>8,390</b>	<b>8,540</b>	<b>8,690</b>
<b>Non Operating Revenues</b>					
Depreciation	15,300	15,300	15,300	15,300	15,300
Tfr from RA - Saleyards	0				
<b>Total Non Operating revenues</b>	<b>15,300</b>	<b>15,300</b>	<b>15,300</b>	<b>15,300</b>	<b>15,300</b>
<b>Total Revenues</b>	<b>23,410</b>	<b>23,540</b>	<b>23,690</b>	<b>23,840</b>	<b>23,990</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# ECONOMIC AFFAIRS - REAL ESTATE DEVELOPMENT

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Buildings M&R	500	500	510	500	500
Grounds M&R	1,000	1,010	1,020	1,040	1,050
Rates & Charges	12,990	13,310	13,640	13,980	14,330
Legal Costs	500	500	500	500	500
Water/Sewer Consumption Charges	500	500	500	500	500
Energy Costs	250	250	250	250	250
Insurance	520	530	540	550	560
Interest on Loans	972	3,943	2,270	467	0
Overheads Allocation:					
Infrastructure & Assets	2,530	2,660	2,710	2,760	2,810
Corporate Services	4,760	5,000	5,090	5,180	5,270
<b>Total Operating Expenditure</b>	<b>24,522</b>	<b>28,203</b>	<b>27,030</b>	<b>25,727</b>	<b>25,770</b>
<b>Capital Expenditure</b>					
Real Estate Assets Held for Resale	0	0	0	0	0
Real Estate Development Council Owned	0	0	0	0	0
Principal Repayment - Loan	11,212	21,606	23,279	12,307	0
Tfr to RA - Residential	800,000	200,000	0	0	0
<b>Total Capital Expenditure</b>	<b>811,212</b>	<b>221,606</b>	<b>23,279</b>	<b>12,307</b>	<b>0</b>
<b>Total Expenditure</b>	<b>835,734</b>	<b>249,809</b>	<b>50,309</b>	<b>38,034</b>	<b>25,770</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Rental ACF sites	2,000	2,000	2,000	2,000	2,000
<b>Total Operating Revenues</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Non Operating Revenues</b>					
Sale of Real Estate Assets	800,000	200,000	0	0	0
Loan Repayment Deferred Dr - Property Res - Dungog & Dist Tennis Assoc	5,000	5,000	5,000	5,000	5,000
Tfr from RA Real Estate Reserve	11,212	25,550	0	12,775	0
<b>Total Non Operating Revenues</b>	<b>816,212</b>	<b>230,550</b>	<b>5,000</b>	<b>17,775</b>	<b>5,000</b>
<b>Total Revenues</b>	<b>818,212</b>	<b>232,550</b>	<b>7,000</b>	<b>19,775</b>	<b>7,000</b>
<b>Net Cost to Council</b>	<b>17,522</b>	<b>17,259</b>	<b>43,309</b>	<b>18,259</b>	<b>18,770</b>

# ECONOMIC AFFAIRS - TOURISM & AREA PROMOTION

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Salaries	68,702	82,842	84,913	87,034	89,210
Salary On costs	9,188	8,995	9,166	9,343	9,523
Superannuation	5,704	8,523	8,739	8,957	9,181
Staff Travelling	1,110	1,000	1,020	1,040	1,060
Conferences & Seminars	1,680	1,600	1,630	1,660	1,690
Advertising	2,240	2,000	2,040	2,080	2,120
Postage, Printing & Stationery	680	600	610	620	630
Energy Costs	1,760	1,800	1,890	1,980	2,080
Building M&R	1,120	1,100	1,120	1,150	1,170
Office Equipment M&R	550	540	550	560	570
Cleaning Expenditures	450	450	460	470	480
Insurances	1,010	1,110	1,220	1,340	1,470
Telephone Charges	2,690	2,500	2,550	2,600	2,650
Volunteer Expenditure/Uniforms	500	500	500	500	500
Shire Events Contributions	0	0	0	0	0
Advantages of Area - Local Area Promotion	700	700	700	700	700
Rates & Charges	1,330	1,360	1,390	1,420	1,460
Water/Sewer Consumption Charges	320	320	330	340	350
Depreciation	6,000	6,000	6,000	6,000	6,000
Overheads Allocation:					
Corporate Support	18,500	19,200	19,550	19,900	20,260
Infrastructure & Assets	2,220	2,340	2,380	2,420	2,460
<b>Total Operating Expenditures</b>	<b>126,454</b>	<b>143,480</b>	<b>146,758</b>	<b>150,114</b>	<b>153,564</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Capital Expenditure</b>					
Tfr to RA - Advertise Advantages of Area	4,000	4,000	4,000	4,000	4,000
Tfr to RA - Building & Grounds Reserves	1,000	1,000	1,000	1,000	1,000
<b>Total Capital Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Total Expenditure</b>	<b>131,454</b>	<b>148,480</b>	<b>151,758</b>	<b>155,114</b>	<b>158,564</b>
<b>Operating Revenues</b>					
Sundry Sales (Fax, copier)	100	100	110	120	130
Advertising Income	350	340	350	360	370
Sales Forestry Maps	0	0	0	0	0
Sales Product Acquisitions	0	0	0	0	0
Marketing Support HRT0	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>450</b>	<b>440</b>	<b>460</b>	<b>480</b>	<b>500</b>
<b>Non Operating Revenues</b>					
Depreciation	6,000	6,000	6,000	6,000	6,000
Tfr from RA - Corp Strategy	0	40,129	40,129	40,129	0
<b>Total Non Operating Revenues</b>	<b>6,000</b>	<b>46,129</b>	<b>46,129</b>	<b>46,129</b>	<b>6,000</b>
<b>Total Revenues</b>	<b>6,450</b>	<b>46,569</b>	<b>46,589</b>	<b>46,609</b>	<b>6,500</b>
<b>Net Cost to Council</b>	<b>125,004</b>	<b>101,911</b>	<b>105,169</b>	<b>108,505</b>	<b>152,064</b>

# ECONOMIC AFFAIRS - VIC MEMBER SERVICES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Advertising	3,100	3,000	3,050	3,100	3,160
Postage, Printing & Stationery	880	800	810	820	830
Touch Screen Maintenance	770	750	730	710	690
Product Acquisitions	2,080	2,000	2,040	2,080	2,120
Event Expenditure	900	800	810	820	830
Website & Internet Maintenance	2,230	2,100	2,140	2,180	2,220
<b>Total Operating Expenditures</b>	<b>9,960</b>	<b>9,450</b>	<b>9,580</b>	<b>9,710</b>	<b>9,850</b>
<b>Total Expenditure</b>	<b>9,960</b>	<b>9,450</b>	<b>9,580</b>	<b>9,710</b>	<b>9,850</b>
<b>Operating Revenues</b>					
Advertising	550	500	510	520	530
Sales Forestry Maps	1,110	1,000	1,020	1,040	1,060
Sales Product Acquisitions	2,310	2,300	2,340	2,380	2,420
Bookings Commission - direct	3,140	3,200	3,260	3,320	3,380
<b>Total Operating Revenues</b>	<b>7,110</b>	<b>7,000</b>	<b>7,130</b>	<b>7,260</b>	<b>7,390</b>
<b>Net Cost to Council</b>	<b>2,850</b>	<b>2,450</b>	<b>2,450</b>	<b>2,450</b>	<b>2,460</b>

# ECONOMIC AFFAIRS - BUSINESS STRATEGY & DEVELOPMENT

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Salaries	56,070	86,459	88,620	90,835	93,106
Salary Oncost	5,900	8,415	8,601	8,785	8,973
Superannuation	5,768	8,895	9,116	9,344	9,577
Staff Travelling	350	350	360	370	380
Conferences & Seminars/Training	1,000	1,000	1,000	1,000	1,000
Printing & Stationery	350	300	310	320	330
Telephone Charges	300	300	310	320	330
Subscriptions/Licences	2,000	2,000	0	0	0
Specific Programmes					
Lower Hunter Business Enterprise Centre	2,200	2,200	2,200	2,200	2,200
Community Economic Development	2,000	2,000	2,000	2,000	2,000
Overheads Allocation	0				
Caravan & Holiday Parks	-6,400	-7,300	-7,430	-7,560	-7,700
Corporate Support	7,800	8,400	8,550	8,700	8,860
<b>Total Operating Expenditures</b>	<b>77,338</b>	<b>113,019</b>	<b>113,637</b>	<b>116,314</b>	<b>119,056</b>
<b>Total Expenditure</b>	<b>77,338</b>	<b>113,019</b>	<b>113,637</b>	<b>116,314</b>	<b>119,056</b>

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
Contributions & Donations - Sundry	0	0	0	0	0
Community Economic Development Project	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Corp Strategy	0	86,459	88,620	90,835	0
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>86,459</b>	<b>88,620</b>	<b>90,835</b>	<b>0</b>
<b>Total Revenues</b>	<b>0</b>	<b>86,459</b>	<b>88,620</b>	<b>90,835</b>	<b>0</b>
<b>Net Cost to Council</b>	<b>77,338</b>	<b>26,560</b>	<b>25,017</b>	<b>25,479</b>	<b>119,056</b>

## ECONOMIC AFFAIRS - OTHER BUSINESS UNDERTAKINGS

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Expenditure</b>					
Private Works Sec 67	5,570	5,430	5,550	5,660	5,780
Rates & Charges	1,680	1,720	1,760	1,800	1,850
Overheads Allocation					
Corporate Support	5,300	5,100	5,190	5,280	5,380
Operations Department	1,750	1,840	1,870	1,900	1,930
<b>Total Operating Expenditure</b>	<b>14,300</b>	<b>14,090</b>	<b>14,370</b>	<b>14,640</b>	<b>14,940</b>
<b>Operating Revenues</b>					
Private Works Income	6,410	6,560	6,380	6,510	6,650
<b>Total Operating Revenues</b>	<b>6,410</b>	<b>6,560</b>	<b>6,380</b>	<b>6,510</b>	<b>6,650</b>
<b>Total Net Cost to Council</b>	<b>7,890</b>	<b>7,530</b>	<b>7,990</b>	<b>8,130</b>	<b>8,290</b>



# GENERAL PURPOSE REVENUES

Description	Revised Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23
<b>Operating Revenues</b>					
General Rates	5,686,867	6,546,529	7,528,780	8,281,737	9,109,992
Pensioner Rebates- Council	-126,501	-122,000	-125,050	-128,180	-131,380
Pensioner Subsidy	65,460	67,100	68,780	70,500	72,260
FAG Equalisation Component	1,523,360	1,553,830	1,584,910	1,616,610	1,648,940
Extra Charges	20,400	20,800	21,180	21,570	21,960
Legal Cost Recovery	10,000	10,000	10,000	10,000	10,000
Interest On Bank Account	4,080	4,000	4,080	4,160	4,240
Interest on Investments	411,158	419,000	426,550	434,230	442,050
Bonding Deeds	-1,060	-1,090	-1,110	-1,130	-1,160
Community Artworks Advisory Committee	-500	-500	-500	-500	-500
Interest on Investments Sec 94	32,000	32,000	32,000	32,000	32,000
Developer Contributions Sec 94	85,000	50,000	50,000	50,000	50,000
<b>Total Operating Revenues</b>	<b>7,710,264</b>	<b>8,579,669</b>	<b>9,599,620</b>	<b>10,390,997</b>	<b>11,258,402</b>

<b>Non Operating Revenues</b>					
Tfr from RA - Special Projects	0	0	0	0	0
Tfr from RA - FAG	0	0	0	0	0
<b>Total non Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Total Revenues</b>	<b>7,710,264</b>	<b>8,579,669</b>	<b>9,599,620</b>	<b>10,390,997</b>	<b>11,258,402</b>
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<b>Capital Movements</b>					
Developer Contributions Sec 94	82,000	82,000	82,000	82,000	82,000
<b>Total Capital Expenditure</b>	<b>82,000</b>	<b>82,000</b>	<b>82,000</b>	<b>82,000</b>	<b>82,000</b>

<b>Net Cost to Council</b>	<b>7,628,264</b>	<b>8,497,669</b>	<b>9,517,620</b>	<b>10,308,997</b>	<b>11,176,402</b>
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# STATEMENT IN RESPECT TO EACH ORDINARY RATE & SPECIAL RATE TO BE IMPOSED

Ordinary Rates in respect of the year 1st July 2019 to 30th June 2020 will be levied on all rateable land in the area under the following categories and sub-categories and be subject to base amounts as detailed in the table below:

- (a) Farmland.
- (b) Residential, Residential Clarence Town, Residential Dungog, Residential Village.
- (c) Business, Business Clarence Town, Business Dungog, Business Village.

In accordance with the Independent Pricing & Regulatory Tribunal's (IPART) Special Variation approval, Council is varying General Income by 15%, being the rate peg limit of 2.7% as announced by the Minister for Local Government and 12.3% special variation increase approved by IPART. This will enable Council to provide the core delivery of services and to continue to fund operating and capital expenditure for its key assets including its road network, timber bridges and community facilities, enhance its financial sustainability and begin to reduce its infrastructure backlog.

CATEGORY SUB-CATEGORY	AD VALOREM AMOUNT CENTS IN \$	BASE \$	AMOUNT % OF TOTAL RATE	ESTIMATED RATE YIELD (\$)
Farmland	0.3648	382.70	14.99	2,406,176
Residential	0.3075	390.20	31.6	2,462,590
Residential - Clarence Town	0.4058	305.60	37.5	277,535
Residential - Dungog	0.6274	182.10	21.99	786,485
Residential - Village	0.3032	305.80	44.6	240,423
Business	0.5003	528.85	48.59	193,147
Business - Clarence Town	0.4865	446.85	49.19	21,839
Business - Dungog	0.5798	439.75	41	121,162
Business - Village	0.3980	390.35	47.4	37,878
<b>Total</b>				<b>6,547,235</b>

## OVERDUE RATES AND CHARGES - INTEREST

In accordance with section 566(3) of the Local Government Act 1993 the Minister for Local Government has specified the maximum rate of interest payable on overdue rates and charges for 2019/20 will be 7.5% simple interest.

# STATEMENT IN RESPECT TO EACH CHARGE PROPOSED TO BE LEVIED

In accordance with Sec 501 of the Local Government Act 1993 the following charges are proposed to be levied.

## Waste Management Charges – for the provision of Waste Management Services to:

		Yield
Business / Commercial Premises	\$339.00 per MGB service	\$116,277
Occupied Non-rateable Properties	\$339.00 per MGB service	\$81,699

## Recycling Charge

A Recycling charge will be levied for commercial and non rateable properties utilising this service and for 2019/2020 the charge will be \$135 per bin per annum. The estimated income from these charges is \$58,455.

## Stormwater Charge

		Yield
Urban Property	\$25 per property	\$37,950
Commercial Property	\$25 per property	\$3,825

## Sanitary Charges

For the provision of sanitary services to:

			Yield
Rateable premises:	1 Service - Regular	\$ 1,575	
	1 Service – Enhanced	\$ 2,330	\$7,055

## Domestic Waste Management Charge (DWMC)

In accordance with Sec 496 of the Local Government Act 1993, the following Domestic Waste Management Charges are proposed:

Vacant Domestic Waste Management Charge - for vacant land situated where the Domestic Waste Management Service exists.

		Yield
Per parcel of rateable land	\$32.50	\$14,722

A Domestic Waste Management Charge under Section 496 of the Local Government Act 1993 must be made and levied for each parcel of rateable land for which the service is available. The income from this charge must be calculated not to exceed the "reasonable cost" of providing the service.

The Charge is to cover short term, recurrent and operational costs of waste management, longer term capital costs or future replacement costs.

Any surplus or deficit derived as a result of providing the service for a period must be maintained in the Domestic Waste Management activity. If a surplus occurs the cash component must be held as a restricted asset.

It is proposed that the following charges be made for Domestic Waste Management for the year 2019/2020:

**Domestic Waste Charge (DWC) for Occupied Land**

Waste Service per bin	\$310.00
Recycling Service per bin	\$135.00
Total DWC	\$445.00

The estimated yield from Section 496 charges is \$1,133,670.

A Domestic Recycling charge under Section 496 of the Local Government Act 1993 will be raised to cover the cost associated with providing a kerbside recycling service.

It is proposed that the Domestic Recycling charge for the year 2019/2020 will be \$135 per service per annum. The estimated yield from this charge is \$490,590.

**Sewage Management**

In accordance with Section 608 of the Local Government Act 1993, an On-site Sewage Management (OSM) fee of \$85 per OSM facility will be levied and included on Council's annual rate notice. This fee will be levied on all assessments that operate On-site Sewage Management Facilities throughout Dungog Shire. The estimated yield from this special fee is \$238,000.

# STATEMENT OF COUNCIL'S PROPOSED PRICING METHODOLOGY

## EXPLANATION TABLE

### Classification Keys

#### Pricing Category

A	Nil Cost Recovery
B	Minimal Cost Recovery
C	Majority Cost Recovery
D	Full Operating Cost Recovery
E	Full Cost and Partial Cost Recovery
F	Development Contributions
N/A	Not applicable
R	Regulatory Fees
TBA	To Be Advised

#### GST Codes

B	Means deposit bond paid, in the event of default GST would be applicable
E	Exempt, the fee or charge is excluded from GST or is outside the scope of the GST legislation under Division 81
F	GST Free, the supply is GST Free under Division 38
I	Input Taxed Supply, the Supply is input taxed under Division 40
N/A	Not applicable
T	Taxable Supply, the Fee or Charge is subject to GST
TBA	To Be Advised

# STATEMENT OF FEES & CHARGES

## Daily Fees (High Season) [continued]

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Powered Sites	E	T	\$40.00
Site Fee includes 2 Adults & 2 Children - 1 car onsite			
Extra Adult	E	T	\$8.00
Extra Child	E	T	\$6.00

## Weekly Fees (High Season)

Unpowered Sites	E	T	\$140.00
Site Fee includes 2 Adults & 2 Children - 1 car onsite			
Powered Sites	E	T	\$210.00
Site Fee includes 2 Adults & 2 Children - 1 car onsite			
Extra Adult	E	T	\$37.00
Extra Child	E	T	\$25.00

## Williams River Holiday Park Other

Van Storage	D	T	\$35.00
Extra Vehicle	D	T	\$8.00
Security Key Deposit	D	B	\$30.00

## Other Charges

Washing Machine	E	T	\$2.00
Dryer	E	T	\$2.00

## Corporate Services Department

### 2. RATINGS CERTIFICATES

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Rate Certificate	R	E	\$85.00
Urgency Fee	E	E	\$100.00

### 3. OUTSTANDING NOTICES

Certificate as to Notices - Section 735A	C	E	\$70.00
Certificate as to Orders - Section 121ZP	C	E	\$70.00
Certificate as to Notices - Noxious Weeds	C	E	\$70.00

### 4. ACCESS APPLICATIONS (GIPA)

#### Access to Records by Actual Person about their personal affairs

Formal Application Fee	R	E	\$30.00
Processing Charge - after the first 20 hours per hour	R	E	\$30.00

#### All other requests

Formal Application Fee	R	E	\$30.00
Processing Charge - after the first hour per hour	R	E	\$30.00
Internal Review Application	R	E	\$40.00

### 5. PRIVACY AND PERSONAL INFORMATION PROTECTION ACT

Application Fee	R	E	\$30.00
Processing Charge - after the first hour per hour	R	E	\$30.00

## 6. INSPECTION OF RATE RECORDS

Applicable to all persons except ratepayers obtaining information concerning their own property.

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Inspection of Valuation Books per entry	C	E	\$5.50
Inspection of Notices per transfer	C	E	\$5.50
Inspection of Valuation Books - without assistance per hour or part thereof	C	E	\$60.00
Inspection of Valuation Books - with assistance per hour or part thereof	C	E	\$110.00

## 7. PROPERTY ENQUIRIES

Applicable to all persons except ratepayers obtaining information concerning their own property.

Search of information requested on rate/property per hour or part thereof	C	E	\$85.00
Established/existing holdings search fee	C	E	\$110.00
Written correspondence concerning enquiries of ratepayer's property/financial details by third parties plus search fee where applicable	C	E	\$65.00

## 8. PUBLICATIONS

All documents are available for free on the Council's website.

Postage - Annual provision of Council business paper	C	E	\$150.00
Postage & Handling - Extraordinary Meeting Minutes	C	E	\$15.00
Postage & Handling - Ordinary Meeting Minutes - each	C	E	\$15.00

## 9. COPYING & SCANNING

Bulk discounts 50 or more copies - 15% and further discount 25% is application to Shire community organisers, Pensioners and Students (proof required).

A4 - Black & White	C	T	\$0.50
A4 - Colour	C	T	\$0.60
A3 - Black & White	C	T	\$1.00
A3 - Colour	C	T	\$1.50



## 10. ADMINISTRATIVE COSTS OTHER

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Dishonour Fee - electronic or cheque	C	E	Full Cost Recovery
Admin fee for processing a Dishonoured payment - electronic or cheque	C	E	\$30.00
Search of records - Search of archived material excludes Sec 12(1) requests	C	E	\$90.00
Fax transmission & Receipt - per sheet Minimum charge \$6	C	T	\$1.10
Projector Hire - Business or Private - per day	C	T	\$110.00
Projector Hire - Not for Profit Organisation - per day	C	T	\$66.00
Projector Hire - Refundable Security Deposit	C	B	\$100.00

### Production of Documents for Subpoena

Ordinary Hours - per hour	D	E	\$110.00
Overtime Hours - per hour	D	E	\$150.00
Less than 5 days notice - per hour	D	E	\$150.00

### Witness fees

Senior Management - per hour	D	E	\$200.00
Middle Management - per hour	D	E	\$150.00
Professional Staff - per hour	D	E	\$150.00
Other staff - per hour	D	E	\$110.00
Plus all mileage and accommodation costs	D	E	Full Cost Recovery

## 11. GIS PRINTS & SCANNING

### Property Extracts - No layers

A4 - Black & White	C	E	\$1.50
A3 - Black & White	C	E	\$3.30

### GIS Prints including 1 layer

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
A4 - Colour	C	E	\$4.40
A3 - Colour	C	E	\$6.60
A2 - Colour	C	E	\$15.00
A1 - Colour	C	E	\$22.00
A0 - Colour	C	E	\$44.00
Electronic Map including 1 layer only	C	E	\$22.00
Deposited Plan	D	E	\$22.00

### 12. RATE CHARGES

Interest on overdue rates	R	E	7.50%
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### 13. LIBRARY FEES

Overdue Loans	B	E	\$0.45
Reservations/Requests	B	E	\$1.10
Inter Library Loan (public) - plus reservation fee	B	T	\$11.20
Inter Library Loan (tertiary) - plus reservation fee	B	T	\$21.40
Replacement Library Member Card	B	E	\$5.70
Replacement Charge for lost/damaged covers/booklets from Music CD's or Videos	B	E	\$5.70
Lost Stock Items (plus cost/reinstatement of item)	B	E	\$8.00
Overdue Loans on DVD's - per item per day	B	E	\$0.45
Library Bag	B	T	\$2.00
CD/DVD Blank	B	T	\$2.20

### Internet - Printing/Photocopy/Scan per page

Bulk discount 50 or more copies - 15% and further discount of 25% is applicable to Shire community organisations

A4 - Black & White	D	T	\$0.50
A4 - Colour	D	T	\$0.60
A3 - Black & White	D	T	\$1.00
A4 - Colour	D	T	\$1.50

## Infrastructure & Assets Department

### 14. PLANT & EQUIPMENT HIRE

#### Plant Item including operator hourly charge normal hours

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Graders	E	T	\$150.00
Rubber-Tyred Loaders	E	T	\$118.00
Smooth Drum Roller	E	T	\$103.00
Tractor with slasher	E	T	\$95.00
Low Loader	E	T	\$152.50
Water Cart	E	T	\$103.00
Water Usage	E	T	\$3.40
Council employee labour type duties	E	T	\$60.00
Council employee tradesman/supervisor	E	T	\$77.50
<b>Articulated crane</b> Travelling at same rate to and from depot or current location - includes operator - dogman extra \$66	E	T	\$211.00
<b>Overtime rate plus 50% of normal hourly charge</b> Excludes weekends and public holidays where different rates will apply	D	T	Subject to quotation

#### Plant Item without Operator

Per day minimum.

Barrier Boards	E	T	\$9.00
Temporary Warning Signs	E	T	\$9.00
Delivery/Collection of barriers/signs	D	T	Cost + 21%
Security Damage Deposit - refundable on safe return of item	TBA	B	\$125.00

### 15. PRIVATE WORKS CHARGE

Undertaking of works on private land under Sec 67(1) of the Local Government Act 1993	D	T	Subject to quotation
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## 16. ROADS ACT CONTRIBUTION TO WORKS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Kerb & guttering	B	E	\$57.00
Footpaths	B	E	\$55.00

## 17. ROAD RESERVE FEES

Petrol pump approvals	B	E	\$160.00
Advertising - Street Seats	B	E	At applicants expense
Approval for placement of builders waste container on footpath	C	E	\$120.00

### Roads Act - Local Approval

Footpath Restaurant (s125)	C	E	\$100.00
Use of Public Footpath (s126)	C	E	\$100.00
Tables/Chairs on footpath - per sqm per annum	C	E	\$50.00
Street Vending Consent	C	E	\$100.00

### Section 138 Roads Act Approval - Private Entrances/Footpaths/Driveways

Application fee Includes application approval and initial site inspection	TBA	TBA	\$210.00
Driveway inspection fee	TBA	TBA	\$125.00
Driveway re-inspection fee	TBA	TBA	\$125.00

### Public Gates

Approval and first registration	B	E	\$375.00
Annual fee	B	E	\$110.00

### Road Closure Fees

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Administration Costs	D	E	\$1,750.00
Plus applicant to pay all advertising, search, survey, valuation and other agency fees	D	E	Full Cost Recovery

### Temporary Road Closures

Application fee (excludes not-for-profit community events)			\$300.00
Advertising	E		At Cost

### Public Roads

Road Opening Fee Excludes restoration charge	C	E	\$145.00
Annual Pipeline Agreement - Up to 150mm in diameter	C	E	\$175.00
Annual Pipeline Agreement - 150mm to 300mm in diameter	C	E	\$195.00
Annual Pipeline Agreement - Over 300mm in diameter	C	E	\$340.00
Road Naming Fee Includes advertising, supply & erection of sign	D	E	\$680.00
Grazing Lease Application Fee	D	E	\$155.00

### Restoration Charges

Roads, Footpaths, Driveways, Kerb & Gutter	D	E	Subject to quotation
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### Heavy Vehicle Access

Heavy Vehicle Access Permit Desktop assessment (including NHVR)	N/A	E	\$70.00
Heavy Vehicle Access Permit Full investigation (including NHVR)	N/A	E	\$70.00

## 18. ENGINEERING FEES OTHER

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Direction Sign Replacement	B	T	At Cost
Film Permits As Per Film Hunter Guidelines	N/A	E	Minimum \$200
Rural Addressing	B	E	\$195.00

### Development Approvals

Bond Administration Fee	B	E	1% of value of bonded works with a minimum charge of \$180
Engineering Inspections	B	T	\$125.00

### Keys

Refundable Deposit	TBA	B	\$120.00
Additional Key - user bodies	TBA	T	\$50.00
Placement of traffic counters	TBA	T	\$700.00

## 19. DAMAGE DEPOSITS

Relocated Dwellings	D	B	\$1,650.00
Kerb & Gutter Residential	D	B	\$785.00
Kerb & Gutter Commercial	D	B	\$1,650.00
Footpaths Residential	D	B	\$785.00
Footpaths Commercial	D	B	\$1,650.00

## 20. DOUG WALTERS PAVILION

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
<b>Light Scale Use (less than 25 people)</b> EG meetings, presentations, classes, demonstrations, etc	B	T	\$95.00
<b>Damage Deposit Bond - Light Use</b>	N/A	B	\$150.00
<b>Heavy Use (more than 20 people)</b> EG dances, wedding receptions, discos - subject to deposit bond	B	T	\$235.00
<b>Damage Bond - Heavy Use Only</b>	TBA	B	\$350.00
<b>Cleaning Charge</b> Applicable where cleaning not undertaken satisfactorily after event	B	T	\$150.00

## 21. SWIMMING POOLS

### Dungog

<b>Single Admission</b>	TBA	T	\$3.70
<b>School Children in classes</b> Excludes season ticket holders	TBA	T	\$2.50
<b>Non Swimmers</b>	TBA	T	\$2.20
<b>Children 5 years &amp; under</b>	TBA	T	\$2.20
<b>Shower Tokens - Hot Water</b>	TBA	T	\$1.00
Season Ticket			
<b>Individual</b>	TBA	T	\$150.00
<b>Family</b>	TBA	T	\$320.00

## Clarence Town

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Single Admission - Adults	TBA	T	\$3.70
Single Admission - Children (+5 years)	TBA	T	\$3.20
Single Admission - Pre-Schoolers/Non-Swimmers	TBA	T	\$2.20
Single Admission - School Children in classes	TBA	T	\$2.50
Season Ticket			
Single	TBA	T	\$140.00
Family	TBA	T	\$250.00
Half Season Ticket			
Single	TBA	T	\$110.00
Family	TBA	T	\$140.00

## 22. PUBLIC HALLS & FACILITIES

### Paterson School of Arts

Hall Hire	TBA	T	\$200.00
Casual Hire	TBA	T	\$20.00
Kitchen Hire	TBA	T	\$50.00
Meeting Room	TBA	T	\$20.00

### Martins Creek School of Arts

Casual Hire	TBA	T	\$20.00
Day Hire	TBA	T	\$150.00
Bond	TBA	E	\$150.00



### James Theatre Community Centre

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Hire less than half day - not for profit org	TBA	T	\$66.00
Hire less than half day - commercial	TBA	T	\$110.00
Hire full day - not for profit org	TBA	T	\$220.00
Hire evening - not for profit (performance)	TBA	T	\$110.00
Hire day & evening - not for profit	TBA	T	\$165.00
Hire full day - commercial	TBA	T	\$440.00
<b>Wedding hire</b> Plus \$500 bond, \$110 cleaning Friday to Monday morning and use tables, chairs, portable stage, extra curtaining and screening	TBA	T	\$880.00
Set up - not for profit	TBA	T	\$82.50
Set up - commercial	TBA	T	\$220.00
Film Society - hall hire	TBA	T	\$110.00
Film Society - movie supply	TBA	T	At cost
Film Society - projector supply	TBA	T	\$110.00
Film Society - cleaning fee for kiosk	TBA	T	\$55.00
Film Society - session fee	TBA	T	\$55.00
Park Avenue Entertainment - ballet 3 day hire	TBA	T	\$71.50
Park Avenue Entertainment - ballet per extra day	TBA	T	\$22.00
Park Avenue Entertainment - exam per day	TBA	T	\$110.00
Park Avenue Entertainment - performance per day	TBA	T	\$220.00
Air conditioning	TBA	T	\$5.50
Hire - tables used out of theatre - per 3 day hire period each	TBA	T	\$10.00
Hire - chairs used out of theatre - per 3 day hire period each	TBA	T	\$1.50

### Vacy School of Arts

Function	TBA	T	\$110.00
Hire	TBA	T	\$15.00
Hire - Community Groups	TBA	T	\$8.00
Hire - Tables	TBA	T	\$5.00
Hire - Chairs	TBA	T	\$0.50
Bond	TBA	E	In accordance with Risk Management Assessment

### Clarence Town School of Arts

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Night Hire	TBA	T	\$200.00
Deposit for night hire	TBA	T	\$200.00
Day Hire	TBA	T	\$100.00
Deposit for day hire	TBA	T	\$120.00
Casual Rate	TBA	T	\$20.00
Regular Hire	TBA	T	\$15.00
Regular Hire - Deposit	TBA	T	\$120.00
Storage Fee	TBA	T	\$10.00
Utility Penalty Fee (air-conditioning, lights, water)	TBA	T	\$3.55
Hire - tables	TBA	T	\$5.00
Hire - chairs - per day	TBA	T	\$10.00

### Clarence Town Community Centre

Hire	TBA	T	\$110.00
Hire	TBA	T	\$15.00
<b>Cleaning Charge</b> Applicable where cleaning not undertaken satisfactorily after event	TBA	T	\$125.00

### Gresford School of Arts

Whole Complex - Hall & Supper Room	TBA	T	\$160.00
Whole Complex - Hall & Supper Room	TBA	T	\$100.00
Hall only	TBA	T	\$80.00
Hall only	TBA	T	\$50.00
Hall only	TBA	T	\$10.00
Supplier Room & Kitchen	TBA	T	\$80.00
Supplier Room & Kitchen	TBA	T	\$50.00
Supplier Room & Kitchen	TBA	T	\$10.00
Hire Rate for Tables	TBA	T	\$5.00
Hire Rate for Tables	TBA	T	\$3.00

## 23. PARKS AND RESERVES

### Bennett Park

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Electricity - full use per hour	TBA	T	\$48.00
Electricity - half use per hour	TBA	T	\$32.00
<b>Dungog Rugby League (Senior) - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$800.00
<b>Dungog Rugby League (Junior) - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$425.00
<b>Dungog Senior Touch Football - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$250.00
<b>Dungog Junior Touch Football - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$250.00
<b>Dungog &amp; District Cricket (Junior) - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$425.00
<b>Dungog &amp; District Cricket (Senior) - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$425.00
<b>Dungog Soccer Club Inc (Barnes Oval) - per season</b> Ground fees - plus cleaning/damage deposit where usage includes change rooms and/or kiosk	TBA	T	\$275.00
<b>Barnes Oval Lighting</b>	TBA	T	At cost
<b>Milo Cricket - per season</b>	TBA	T	\$140.00
<b>Dungog &amp; District Little Athletics - per season</b>	TBA	T	\$140.00
<b>Dungog High School - per annum</b>	TBA	T	\$145.00
<b>Dungog Primary School - per annum</b>	TBA	T	\$145.00
<b>St Joseph's Primary School - per annum</b>	TBA	T	\$145.00
<b>Casual Usage - per day</b>	TBA	T	\$70.00
<b>Bennett Park - Kiosk Hire - per day</b>	TBA	T	\$70.00
<b>Kiosk Hire</b>	TBA	T	\$125.00
<b>Cleaning / Damage Deposit - season users</b>	TBA	B	\$660.00
<b>Cleaning / Damage Deposit - casual users</b>	TBA	B	\$275.00
<b>Water Usage Contributions / KI</b>			\$3.40

## Bennett Park Storage Shed

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Large - per annum	TBA	T	\$115.00
Small - per annum	TBA	T	\$60.00

## Vacy Sportsground

Casual Hire Fee - per day Whole Complex	TBA	T	\$250.00
Lights - per hour	TBA	T	\$31.40
Gresford/Vacy Junior Cricket - per season	TBA	T	\$234.00
Farmers Cricket Club - per season	TBA	T	\$506.00
Gresford/Vacy Football Club - per season	TBA	T	\$335.30
Vacy Primary School - per annum	TBA	T	\$1060.00
Water Usage Contributions / KI			\$3.40

## Clarence Town Sportsground

League - Senior	TBA	T	\$365.00
Casual Hire Rate - per day			\$70.00
Milo Cricket - per season			\$140.00
Senior/Junior Cricket			\$385.00
Clarence Town Public School			\$145.00
Electricity - Full use per hour			\$48.00
Electricity - Half use per hour			\$32.00
Water Usage Contributions / KI			\$3.40

## Reg Ford Oval

Clarence Town Football Club - per season	TBA	T	\$275.00
School	TBA	T	\$145.00
Casual Hire Rate	TBA	T	\$70.00
Water Usage Contributions / KI			\$3.40

### Paterson Sportsground

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Paterson Boxing Club	TBA	T	\$440.00
Paterson Cricket Club	TBA	T	\$220.00
Paterson Netball Club			\$220.00
Paterson Public School			\$150.00
Paterson River Football Club			\$220.00
Water Usage Contributions / KI			\$3.40

### Gresford Sporting Complex

Senior Cricket	TBA	T	\$385.00
Junior Cricket	TBA	T	\$385.00
Football Club Fee is in addition to donation for lighting use	TBA	T	\$385.00
Gresford Public School	TBA	T	\$60.00
Outside Sporting Users - per day	TBA	T	\$50.00
Ground Lighting Use - per day	TBA	T	\$40.00
Sporting Field Line Marking 2017-18: At Cost	TBA	T	At cost
Water Usage Contributions / KI			\$3.40

### Dungog Showground

#### Permanent Users

Dungog Agricultural & Horticultural Society	TBA	T	\$3,050.00
Dungog Rodeo Association	TBA	T	\$3,050.00
Dungog Pony Club	TBA	T	\$3,050.00
Dungog A & H Ladies Auxiliary	TBA	T	\$250.00
Dog Trials	TBA	T	\$488.00
Girl Guides	TBA	T	\$665.00
Relay for Life	TBA	T	\$488.00

## Community Use

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Jack Martin Bar	TBA	T	\$67.00
Northern Bar	TBA	T	\$67.00
Multi-purpose Pavilion	TBA	T	\$170.00
<b>Main Arena</b> Includes Granstand Ablutions and Jack Martin Bar	TBA	T	\$488.00
<b>Main Arena Lights and Power</b> Applies over \$350 usage	TBA	T	\$38.00
<b>Hire of Entire Ground lockup up for exclusive use</b> Excludes kitchen/dining & kiosk	TBA	T	\$725.00
Showground kiosk and BBQ - per hour	TBA	T	\$20.00
Showground kiosk and BBQ - per hour	TBA	T	\$165.00
Water Usage Contributions / KI			\$3.40

## Commercial Use

Jack Martin Bar	TBA	T	\$184.00
Northern Bar	TBA	T	\$184.00
Multi-purpose Pavilion	TBA	T	\$260.00
<b>Main Arena</b> Includes Granstand Ablutions and Jack Martin Bar	TBA	T	\$830.00
<b>Hire of Entire Ground lockup up for exclusive use</b> Excludes kitchen/dining & kiosk	TBA	T	\$1,274.00
<b>Set up and dismantle fee</b> Occurs in conjunction with the casual user fee	TBA	T	\$160.00
<b>Main Arena Lights and Power</b>	TBA	T	\$38.00

## Grandstand Facilities

A damages bond will be applied according to the type of event and determined by a Risk Assessment Process.

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Cleaning Bond - Casual Use Only	TBA	T	\$700.00
Kitchen	TBA	T	\$150.00
Kitchen	TBA	T	\$20.00
Dining Room	TBA	T	\$150.00
Dining Room	TBA	T	\$20.00
Combined use of Kitchen and Dining Room	TBA	T	\$200.00
Combined use of Kitchen and Dining Room	TBA	T	\$30.00
Overnight Horse Yarding - non event	TBA	T	\$5.00
Overnight Horse Yarding - non event	TBA	T	\$15.00

## Planning Department

### Administration Fees

#### 24. DOCUMENT SIGNING

Resigning of plan of subdivision by General Manager or authorised person	C	E	\$150.00
Endorsement of Plan of Easement, Transfer, Grant Forms and other legal documents (EG Sec 88B Instrument)	C	E	\$175.00

## 25. COPIES OF PLANNING INSTRUMENTS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Dungog LEP 2014	C	E	\$25.00
Zoning Maps - A4 Colour	C	E	\$4.40
Zoning Maps - A3 Colour	C	E	\$6.60
Zoning Maps - A2 Colour	C	E	\$14.00
Zoning Maps - A1 Colour	C	E	\$20.00
Zoning Maps - A0 Colour	C	E	\$37.50
CD ROM Dungog LEP 2006 Maps	C	E	\$25.00
State Environmental Planning Policies	C	E	\$15.00
Development Control Plan 1	C	E	\$80.00
Development Control Plan 1 - CD ROM	C	E	\$25.00
Local Area Plans (including Maps Colour A4)	C	E	\$30.00
Local Area Plans CD ROM (including Maps Colour A4)	C	E	\$25.00
Land Use Strategy	C	E	\$60.00
Land Use Strategy CD ROM	C	E	\$25.00

### Copies of Certified Documents, Maps, Plans

Clause 262 EPA Regulations (DA's, CC's, CDC's, OC's)	R	E	\$53.00
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## Consent Advertising

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
For every development application	C	E	\$40.00

## 26. PROPERTY ENQUIRIES

Search for information request on Property/DA/CC files	C	E	\$80.00
Dwelling Entitlement/existing holding search fee	C	E	\$110.00
Retrieval & investigation for historical consents	C	E	\$55.00

## 27. SECTION 7.11 CONTRIBUTIONS PLAN

Contributions are indexed quarterly in line with CPI as detailed within the respective contribution plan with such adjustments advertised when made.

Contributions Plans are available for inspection free of charge or purchase from the Council administration centre	C	E	\$50.00
CD ROM	C	E	\$25.00

## 28. PRE DA LODGEMENT MEETING

Up to one hour with at least 3 specialist staff	C	T	\$300.00
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## 29. PROVIDING GPS COORDINATES

Providing GPS Coordinates of zoning boundaries	C	E	\$165.00
Providing Flood Level Data	C	E	\$170.00

## 30. LOCAL DEVELOPMENT

### Designated Development

Clause 251 EPA Regulations

Development Application Fee plus	R	E	\$920.00
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## Integrated Development

Clause 253 EPA Regulations

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Additional fee for each approval body Approval Fee	R	E	\$320.00
Additional Processing Fee for Consent Authority	R	E	\$140.00

## 31. ADVERTISED APPLICATIONS

Clause 252 EPA Regulations

Cost for each insertion into Publication	D	E	\$200.00
a. in the case of Designated Development Additional Maximum Fee	R	E	\$2,220.00
b. in the case of Advertised Development Additional Maximum Fee	R	E	\$1,105.00
c. in the case of Prohibited Development Additional Maximum Fee	R	E	\$1,105.00
a. in the case of Development for which an Environmental planning instrument requires notice to be given otherwise then as referred to in (a) or (b) Additional Maximum Fee	R	E	\$1,105.00

## 32. MAINTENANCE OF CERTIFICATE FILE PART 6

Clause 263 EPA Regulations

Certificate Retention/Lodging	R	E	\$36.00
Part 6 Certificate	R	E	\$36.00

## Certificates

## 33. SECTION 10.7 FEES - ZONING

Clause 259 EPA Regulations

Section 10.7 (2) Certificate	R	E	\$53.00
Additional Information 10.7 (5) - can only be ordered with a 10.7 (2)	R	E	\$80.00
Urgency fee - 10.7 (2) & 10.7 (5) Within 1 working day	C	E	\$125.00

### 34. BUILDING CERTIFICATES

Clause 260 EPA Regulations - Sec 6.26 (b) (2)

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Class 1 Building (includes Class 10 Buildings if on site) - per dwelling	D	E	\$250.00
Any other building not exceeding 200m <sup>2</sup>	R	E	\$250.00
Any other building 200m <sup>2</sup> - 2,000m <sup>2</sup>	R	E	\$250.00
Plus over 200m <sup>2</sup> per m <sup>2</sup>	R	E	\$0.50
Any other building exceeding 2,000m <sup>2</sup>	R	E	\$1,165.00
Plus over 2,000m <sup>2</sup> per m <sup>2</sup>	R	E	\$0.75
External wall only or No floor area	R	E	\$250.00
Additional inspections	R	E	\$90.00
<b>Unauthorised Works Building Certificate</b> For matters listed in EPA Regulation 2000 Clause 260 (3A) as amended	N/A	E	Fee as per Clause 260
Copy of Certificate	R	E	\$13.00

### 35. OCCUPATION CERTIFICATES

Interim Certificate	D	T	\$120.00
Final Certificate	D	T	\$120.00
Re-inspection	D	T	\$120.00

### 36. SUBDIVISION CERTIFICATES

<b>Subdivision Approval</b> Plus \$125 per additional lot	D	E	\$125.00
Maintenance Bond	D	B	5% of value of works
Boundary Adjustment Endorsement	D	E	\$230.00

### 37. FIRE SAFETY CERTIFICATES & ANNUAL FIRE SAFETY

<b>Fire Safety Inspection</b> Minimum cost of \$130	N/A	T	\$130.00
Initial Reminder of AFSS	N/A	T	Free
Subsequent Reminder for AFSS	N/A	T	\$20.00

## Rezoning / Strategic Planning

### 38. ENVIRONMENTAL MANAGEMENT PLAN REVIEW

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
<b>Deferred Development Application Fee for review of Environmental Management Plan</b> As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependant on the complexity of the community management statement/contract	N/A	E	Between \$500 and \$3,000

### 39. PREPARATION OF LEP'S AND DCP'S - REZONING

Amendments to Dungog Local Environmental Plan

#### Category 1

Simple rezoning applications that do not require additional studies such as mapping anomalies and are consistent with the present LEP and other adopted strategic documents.

<b>At lodgement of application</b>	N/A	E	\$3,000.00
<b>After Gateway Determination by Department of Planning &amp; Infrastructure</b>	N/A	E	\$3,000.00

#### Category 2

Small to medium rezoning application where there are a limited number of issues and a limited local impact. These applications are often termed 'spot' or site specific rezonings.

Note 1: Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited.

<b>At lodgement of application</b>	N/A	E	\$6,000.00
<b>After Gateway Determination by Department of Planning &amp; Infrastructure</b>	N/A	E	\$6,000.00

#### Category 3

Rezoning applications which are significant and complex applications with a wide range of issues, or particularly constrained and complicated sites. These applications often require consultation with a wide range of government agencies, the wider community and affected landowners. These applications may require the concurrent preparation of a Developmental Control Plan and/or Section 7.11 Plan.

Note 1: The Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited.

<b>At lodgement of application</b>	N/A	E	\$15,000.00
<b>After Gateway Determination by Department of Planning &amp; Infrastructure</b>	N/A	E	\$15,000.00
<b>After Council resolves to proceed to gazettal of Draft LEP</b>	N/A	E	\$15,000.00

### Development Control Plans & Precinct Plans

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Preparation or review of Development Control Plan Chapters for new development proposal Plus Full Cost Recovery for planning advice	N/A	E	\$20,000.00
Preparation or review of Precinct Plans for new development proposal Plus Full Cost Recovery for planning advice	N/A	E	\$15,000.00
Preparation or review of minor amendment to the Development Control Plan Chapter or Precinct Plan Plus Full Cost Recovery for planning advice	N/A	E	\$10,000.00
Public hearing for an amendment to Dungog Local Environmental Plan Section 7.11 Contributions Plan	N/A	E	Full Cost Recovery Full Cost Recovery

### Rezoning

Rezoning enquiries requiring research and written reply	N/A	E	\$100.00
Rezoning enquiries requiring research, site inspection and written reply	N/A	E	\$200.00

### Development Applications

#### 40. RESIDENTIAL DWELLINGS ONLY

Clause 247 EPA Regulation

Up to \$100,000	R	E	\$455.00
Residential Apartment Development (SEPP 65)	R	E	\$3,000.00

41. DEVELOPMENT INVOLVING THE ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, RESIDENTIAL, MEDIUM DENSITY, DWELLINGS, HOSPITAL, SCHOOL, POLICE STATION, DEMOLITION, CARRY OUT WORK

Clause 246B EPA Regulations

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Up to \$5,000	R	E	\$110.00
Between \$5,001 and \$50,000	R	E	\$170 plus \$3 for each \$1,000 (or part thereof) of the estimated cost
Between \$50,001 and \$250,000	R	E	\$352 plus \$3.64 for each \$1,000 (or part thereof) by the estimated cost exceeds \$50,000
Between \$250,001 and \$500,000	R	E	\$1,160 plus \$2.34 for each \$1,000 (or part thereof) by the estimated cost exceeds \$250,000
Between \$500,001 and \$1,000,000	R	E	\$1,745 plus \$1.64 for each \$1,000 (or part thereof) by the estimated cost exceeds \$500,000
Between \$1,000,001 and \$10,000,000	R	E	\$2,615 plus \$1.44 for each \$1,000 (or part thereof) by the estimated cost exceeds \$1,000,000
More than \$10,000,001	R	E	\$15,875 plus \$1.19 for each \$1,000 (or part thereof) by the estimated cost exceeds \$10,000,000

42. DEVELOPMENT INVOLVING A NOT-FOR-PROFIT ORGANISATION

Development application for Not For Profit Organisation	TBA	E	Nil - Must provide proof of Registered NFP Organisation and the event to benefit the local community
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#### 43. DEVELOPMENT INVOLVING THE SUBDIVISION OF LAND

Clause 249 EPA Regulations

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
New Road	R	E	\$665 plus \$65 per additional lot
No New Road	R	E	\$330 plus \$53 per additional lot
Strata	R	E	\$330 plus \$65 per additional lot
All inspections with Council Officer - per hour per officer including travel time	C	E	\$125.00

#### 44. ADVERTISING STRUCTURES

Clause 246B (B) Regulations

Application Fee	R	E	\$285.00
Plus for each additional advertisement in excess of 1	R	E	\$93.00

#### 45. DEVELOPMENT UNDER THE COMMUNITY LAND DEVELOPMENT ACT 1989

<b>Deferred Development Application Fee for review of Community Management Standards</b> As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependant on the complexity of the community management statement/contracts	TBA	T	Between \$500 and \$3,000 - depending on complexity
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#### 46. DEVELOPMENT NOT INVOLVING THE ERECTION OF A BUILDING

Change of Land Use	R	E	\$285.00
Change of Use of Existing Building requiring additional works	C	E	\$455.00

#### 47. REVIEW OF DETERMINATION UNDER SECTION 8.2(1)(A)

Clause 257 EPA Regulations

The maximum fee for a request for a review under Sec 8.2(1)(a) of the EPA Act is:

- (a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee is for the original development application.
- (b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and
- (c) in the case of a request with respect to any other development as set out in the table below.

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Up to \$5,000	R	E	\$55.00
Between \$5,001 and \$250,000	R	E	\$85 plus \$1.50 for each \$1,000 (or part thereof) of the estimated cost
Between \$250,001 and \$500,000	R	E	\$500 plus \$0.85 for each \$1,000 (or part thereof) by the estimated cost exceeds \$50,000
Between \$500,001 and \$1,000,000	R	E	\$712 plus \$0.50 for each \$1,000 (or part thereof) by the estimated cost exceeds \$250,000
Between \$1,000,001 and \$10,000,000	R	E	\$987 plus \$0.40 for each \$1,000 (or part thereof) by the estimated cost exceeds \$500,000
More than \$10,000,001	R	E	\$4,737 plus \$0.27 for each \$1,000 (or part thereof) by the estimated cost exceeds \$1,000,000
Public Notice of Review	N/A	E	\$620

#### 48. REVIEW OF DECISION UNDER SECTION 8.2(1)(C)

The fee for an application under Section 8.2(1)(c) for a review of a decision to reject a development application.

If the estimated cost of the development is less than \$100,000	R	E	\$55.00
If the estimated cost of the development is less than \$100,000 or more and less than or equal to \$1,000,000	R	E	\$150.00
If the estimated cost of the development is more than \$1,000,000	R	E	\$250.00



#### 49. DEVELOPMENT REQUIRING CONCURRENCE

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Where objection within Council delegation	R	E	\$140.00
<b>Council Fee</b> Where objection requires concurrence of DoP	R	E	\$140.00
<b>DoP Fee</b> Where objection requires concurrence of DoP	R	E	\$320.00

#### 50. FLORA & FAUNA ASSESSMENT FOR SIS DETERMINATION

<b>Flora &amp; Fauna Assessment for SIS Determination</b>	D	T	Full Cost Recovery with a minimum charge of \$2,000
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#### 51. MODIFICATION OF CONSENT

Minor modification Sec 4.55 (1) EPA Act

Clause 258 EPA Regulations

<b>Maximum Fee</b>	R	E	\$71.00
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Modification Sec 4.55 (1A) EPA Act

Clause 258 EPA Regulations

<b>Maximum Fee or 50% of original fee whichever is the lesser</b>	R	E	\$645.00
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Other Modifications Sec 4.55 (2)

(a) if the fee for the original application was less than \$100, 50% of that fee

(b) if the fee for the original application was \$100 or more

(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and

(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and

(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause plus an additional amount of not more than \$665 if notice of the application is required to be given under section 4.55(2) or 4.56 of the Act, \$760 where design verification required

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Up to \$5,000	R	E	\$55.00
Between \$5,001 and \$250,000	R	E	\$85 plus \$1.50 for each \$1,000 (or part thereof) of the estimated cost
Between \$250,001 and \$500,000	R	E	\$500 plus \$0.85 for each \$1,000 (or part thereof) by the estimated cost exceeds \$50,000
Between \$500,001 and \$1,000,000	R	E	\$712 plus \$0.50 for each \$1,000 (or part thereof) by the estimated cost exceeds \$250,000
Between \$1,000,001 and \$10,000,000	R	E	\$987 plus \$0.40 for each \$1,000 (or part thereof) by the estimated cost exceeds \$500,000
More than \$10,000,001	R	E	\$4,737 plus \$0.27 for each \$1,000 (or part thereof) by the estimated cost exceeds \$1,000,000
Additional Modification Fee (SEPP 65)	R	E	\$3,000.00
Review of Decision Under Section 8.2(1)(b)	R	E	50% of original fee that was payable for application that is subject of review

## 52. Complying Development Certificates

### FOR ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, MEDIUM DENSITY

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Less than or equal to \$5,000	D	T	\$120.00
Between \$5,001 and \$250,000	D	T	\$170 plus an additional \$3 per \$1,000 of work value or part thereof
Between \$250,001 and \$500,000	D	T	\$1,000 plus an additional \$1.70 per \$1,000 of work value or part thereof by which the work value exceeds \$250,000
Between \$500,001 and \$1,000,000	D	T	\$1,420 plus an additional \$1.00 per \$1,000 (or part thereof) by the estimated cost exceeds \$500,000
More than \$1,000,000	D	T	\$1,975 plus an additional \$0.80 per \$1,000 of work value or part thereof by which the work values exceeds \$1 million

### 53. Construction Certificate

#### FOR ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, MEDIUM DENSITY

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Exceeding \$5,000 but not exceeding \$100,000	D	T	\$60 plus 0.5%
Exceeding \$100,000 but not exceeding \$250,000	D	T	\$60 plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the amount in excess of \$100,000
Exceeding \$250,000	D	T	\$70 plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the next \$150,000, plus 0.1% of the amount in excess of \$250,000
PCA Appointment where Council has not issued Construction Certificate	D	T	\$1,420 plus an additional \$1.00 per \$1,000 (or part thereof) by the estimated cost exceeds \$500,000
<b>Minor modification/amendment to Construction Certificate</b> Note: Minor amendments comprises alterations to the proposed method of construction not requiring detailed assessment under the provision of the Building Code of Australia EG change frame construction from metal to timber. Determination of what constitutes a minor amendment is at the discretion of the Council.	D	T	\$1,975 plus an additional \$0.80 per \$1,000 of work value or part thereof by which the work values exceeds \$1 million
<b>Major modification/amendment to Construction Certificate</b> Note: Comprises all modifications which are not considered minor modifications.	D	T	55% of original fee or \$500 whichever is lesser

### Roads Act Section 138

#### 55. PCA / INSPECTION FEES / S138 ROADS ACT INSPECTION FEES

<b>Urban Road</b> Min or \$20.00 lin/m	D	E	\$199.00
<b>Rural Residential Road</b> Min or \$18.00 lin/m	D	E	\$199.00
<b>Rural Road</b> Min or \$9.00 lin/m	D	E	\$199.00
<b>Misc Works (car parks, earthworks, etc)</b> Min or 2% of construction cost whichever is greater	D	E	\$199.00

## 56. SECTION 138 ROADS ACT APPROVALS - PRIVATE ENTRANCES / FOOTPATHS / DRIVEWAYS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Application Fee	N/A	E	\$210.00
Driveway Inspection Fee	N/A	E	\$125.00
Drive re-inspection Fee	N/A	E	\$125.00

### Local Government Act - Section 68 (transportable dwellings)

## 57. SECTION 68 APPROVAL - LOCAL GOVERNMENT ACT 1993

Approval Fee	R	E	\$522.00
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### Inspections

## 58. INSPECTION FEES

### Contestable Services - Buildings

Foundation	D	T	\$120.00
Frame	D	T	\$120.00
Drainage	D	T	\$120.00
Wet Areas	D	T	\$120.00
Relocated Buildings Plus \$1.20 per km	D	T	\$120.00
Damp Course	D	T	\$120.00
Fire Control	D	T	\$120.00
Fire Compliance	D	T	\$120.00
Rural Entrance	D	T	\$120.00
Landscaping Inspect	D	T	\$120.00
Swimming Pool	D	T	\$120.00
Stormwater	D	T	\$120.00
Final	D	T	\$120.00
Re-inspection	D	T	Same as original inspection fee

## Refunds

### 58. DEVELOPMENT APPLICATION, CONSTRUCTION CERTIFICATE & COMPLYING DEVELOPMENT CERTIFICATE REFUNDS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Administration Fee	TBA	TBA	\$80.00
Fee structure for withdrawal of Development & Other Applications	N/A	N/A	Refer to Council Policy C4:6

## Environmental Services Department

### 60. Companion Animals

#### LIFETIME REGISTRATION

Entire Animals	R	E	\$207.00
Desexed Animals	R	E	\$57.00
Desexed Animals - owned by eligible pensioner	R	E	\$24.00
Animal under 6 months not desexed	R	E	\$57.00
Recognised breeder	R	E	\$57.00
Assistance animals	A	E	Nil
Inspection of dangerous or restricted dog enclosures	R	E	\$150.00
Desexed animal sold from pound	R	E	\$28.50

#### POUND FEES

<b>Dog</b> Maintenance charge per day	C	E	\$30.00
<b>Cat</b> Maintenance charge per day	C	E	\$25.00
Impounding fee 1st time	C	E	\$60.00
Impounding fee 2nd & subsequent	C	E	\$80.00

## MISCELLANEOUS FEES

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Surrender Companion Animal	R	E	\$70.00
Destruction & Disposal of Animal	R	E	Full Cost Recovery
Hire of Cat Trap \$100 Refundable Deposit plus weekly fee	R	E	\$20.00
Hire of Dog Trap \$150 Refundable Deposit plus weekly fee	R	E	\$30.00
RLPB Stock Permit processing fee	R	E	\$30.00

## 61. Stock Impounding Fees

### IMPOUNDING FEES

Per head charge.

Horse, cow, sheep, goat, pig, etc	C	E	\$55.00
Bull or Stallion	C	E	\$95.00

### TRANSPORTATION FEES

Per head.

All animals, excluding companion animals Minimum \$50	C	E	Full Cost Recovery
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### POUND FEES

All animals, excluding companion animals Sustenance per head per day	C	E	Full Cost Recovery
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## OTHER COSTS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Advertising Actual Cost Plus	D	E	Full Cost Recovery
Release Fee	C	E	\$55.00

## 62. Public Health & Licensing

### INSPECTION FEES PER INSPECTION

Home Business (Food)	C	E	\$200.00
Tourist accommodation, Bed & Breakfast	C	E	\$200.00
Smallgoods/Delicatessans	C	E	\$200.00
Refreshment/Dining Room	C	E	\$200.00
Cafe or Takeaway Food Shop	C	E	\$200.00
Supermarket	C	E	\$200.00
Home Business (Food)	C	E	\$200.00
Fishmonger	C	E	\$200.00
Beauty Salon	C	E	\$200.00
Hairdressers	C	E	\$200.00
Skin Penetration	C	E	\$200.00
Roadside Stall	C	E	\$200.00
Undertakers/Mortuary	C	E	\$200.00
Itinerant Vendor	C	E	\$200.00
Inspection of premises with two or more uses, EG Hairdresser/Skin Penetration	C	E	\$225.00



## GENERAL APPLICATION, REGISTRATIONS & INSPECTIONS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Including food premises - hairdressing, beauty salons, skin penetration, fit outs, change of use, LG Approvals, Tourist accommodation, Bed & Breakfast	C	E	\$225.00
Register Food Premises Application	C	E	\$40.00
Caravan Park approval to operate Min \$65	C	E	\$6.00
Renewal or continuation of approval to operate caravan park or periodic inspection required by condition of approval	C	E	\$6.00
Replacement fee in name of new proprietor	C	E	\$65.00
Inspection and issue of certificate of completion for manufactured Home or associated structure in caravan park	C	E	\$65.00

### 63. On Site Sewage Maintenance Systems

Application to install and approval to operate a new system	C	E	\$290.00
Amended application fee	C	E	\$110.00
Conversion or renewal of existing system	C	E	\$190.00
Application Fee for approval to update	C	E	\$80.00
Annual Renewal Fee	C	E	\$85.00
Re-inspection fee	C	E	\$110.00
Administration fee on Refunds	D	E	\$80.00
Certificate Operating Approval/Inspection Report	N/A	E	\$80.00
Prepurchase Inspection	N/A	E	\$120.00

## COMMUNAL SEWAGE TREATMENT SYSTEMS

2.5 Dwellings or Units - Standard application fee Plus \$65 per unit	N/A	E	\$290.00 plus \$65 per unit
6 and above Dwellings or Units - Standard application fee Plus \$65 per unit	N/A	E	\$290.00 plus \$65 per unit
Inspections of communal systems	N/A	E	\$150.00
Application fee for re-use of waste water treatment tank for rainwater storage	N/A	E	\$120.00

## SWIMMING POOLS

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Inspection of Private Swimming Pools (includes 1 follow up inspection)	TBA	E	\$150.00
Reinspection fee (applies to 3rd follow up)	TBA	E	\$100.00
Application for pool fencing exemption	R	E	\$50.00
Registration - NSW Swimming Pools Register	N/A	T	\$10.00
Resuscitation Sign	TBA	T	\$25.00

## PUBLIC HEALTH ACT - PUBLIC SWIMMING POOLS & SPAS

Registration of Public Swimming Pool or Spa	TBA	E	\$100.00
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## 65. Landfill Tipping Fee

### ALL MIXED WASTE

All Mixed Waste	TBA	TBA	\$242.00
Mobile garbage bin	E	T	\$20.00
Car/station wagon	E	T	\$30.00
Van/Utility/Trailer	E	T	\$65.00

### GAS CYLINDERS

Small LPG	E	T	\$10.00
Large and non LPG	E	T	\$25.00
Car LPG	E	T	\$35.00

## MISCELLANEOUS WASTE

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Mattresses	E	T	\$27.00
Soft Plastics - commercial generators	E	T	\$75.00
Paper/cardboard - commercial generators	E	T	\$75.00
Virgin Excavated Natural Materials	E	T	\$140.00
Asbestos & Mixed Waste Containing Asbestos	E	T	\$360.00
Green Waste or Clean Timber	E	T	\$140.00

## ANIMAL WASTE - GENERAL SOLID WASTE

Small animal (dogs, cats, birds, ducks, etc)	E	T	\$15.00
Medium animal (goats, sheep, pigs, etc)	E	T	\$25.00
Large animals (Livestock, horses, cattle, etc) Landfill requires 24 hours notice prior to delivery of large animal waste	E	T	\$90.00

## SALE OF GREEN WASTE

Shredded Mulch - per cubic metre	E	T	\$25.00
Weigh Docket (not public weighbridge)	E	T	\$35.00

## 66. Cemetery Fees

Internment fee - applicable to all burials	E	T	\$240.00
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## LAWN CEMETERY

Purchase of site and standard plaque	E	T	\$2,200.00
Dual plaque system, for first plaque add	E	T	\$250.00
At second internment add second plaque	E	T	\$250.00
Plus second internment fee	E	T	\$250.00
Reservation - refundable	E	B	\$1,000.00

## MONUMENTAL SECTION

Name	Pricing Category	GST Status	Year 19/20 Fee (incl GST)
Purchase of site 1.2m x 2.4m	E	T	\$1,000.00
Re-opening for 2nd Internment includes ashes	E	T	\$300.00
Monumental masonry permit all grave sites	D	E	\$150.00

## COLUMBARIUM

Niche (exclusive of plaque)	E	T	\$700.00
Columbarium plaque	TBA	T	\$360.00

## OTHER CEMETERY FEES

Exhumations Removal Fee	D	T	\$550.00
Application Burial on Private Property	N/A	E	\$250.00

## 67. Environmental/Regulatory Services Miscellaneous Fees

### MOBILE GARBAGE BINS

Replacement	C	T	\$95.00
Hire per MGB per day > 5 MGB's includes delivery (remove) Includes delivery/removal	C	T	\$10.00

### OTHER FEES

Impounding Fee for articles, cars, trailers, signs etc	C	E	\$100.00
Impounded Articles Storage Fee (cars, trailers, signs etc)	C	E	\$35.00
Towing Fee	C	E	Full Cost Recovery
Impounded Articles advertising fee	C	E	Full Cost Recovery

## STATEMENT OF PROPOSED LOAN BORROWINGS

Statement of the amounts of any proposed borrowings, the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

Loan borrowings are proposed for the 2019/20 year: Nil



198 Dowling Street DUNGOG NSW 2420  
4995 7777  
[dungog.nsw.gov.au](http://dungog.nsw.gov.au)