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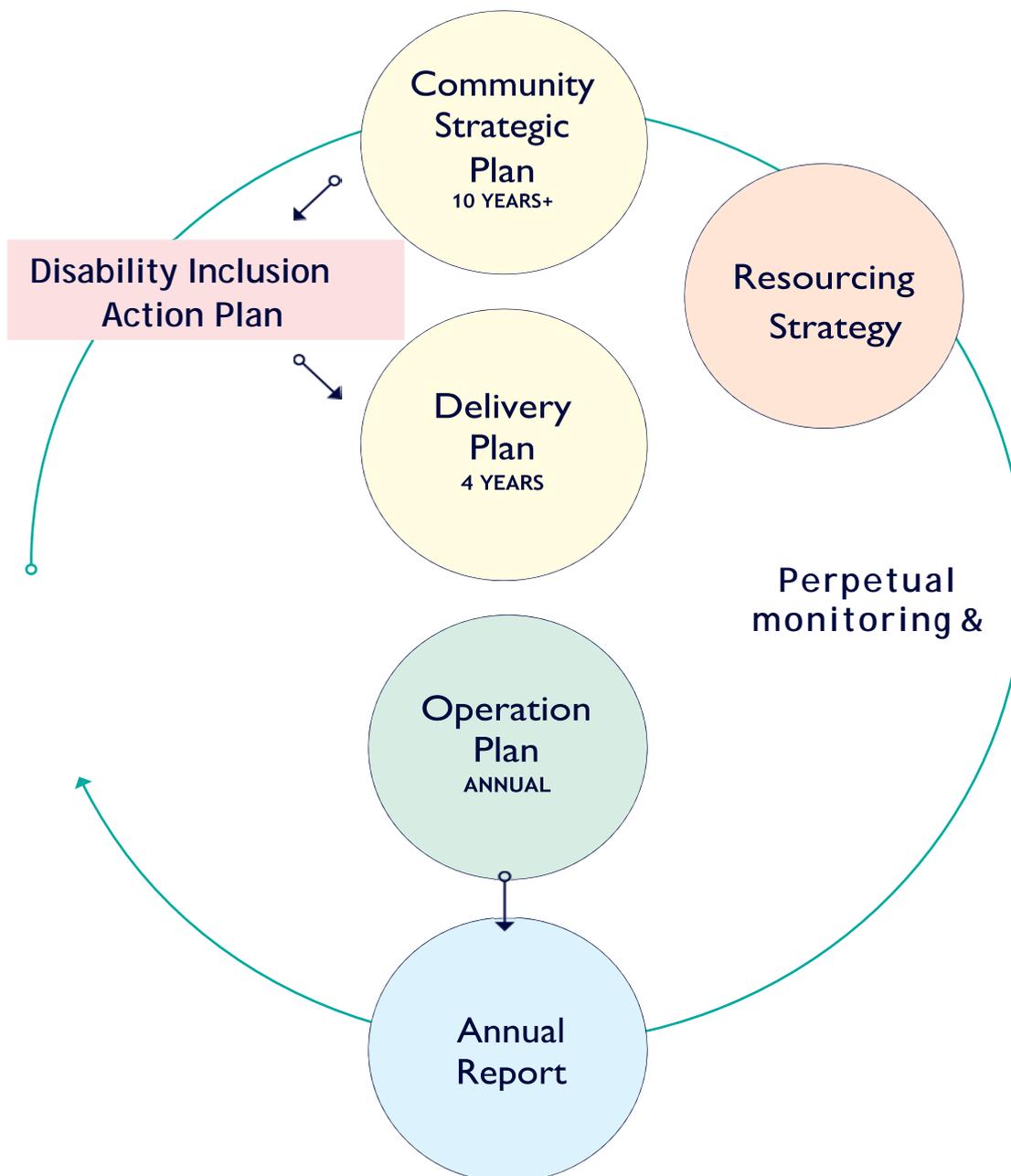


BACKGROUND & GENERAL INFORMATION

INTRODUCTION

The Operational Plan is a sub-plan of the Delivery Program 2018-2022 and addresses actions in detail as outlined in the Delivery Program for the financial year 2020/2021.

The Operational Plan must include a statement of revenue policy and be publicly exhibited for a period of 28 days inviting public submissions. The Council must consider the public submissions made on the Operational Plan before adopting such.



COMMENTS BY THE INTERIM GENERAL MANAGER

I am pleased to present Dungog Shire Council's Operational Plan for the 2020-2021 financial year. This document is required as part of the NSW Government's Integrated Planning and Reporting (IP&R) Framework and it spells out the detail of Council's Delivery Program 2018-2022. Dungog Shire Council is preparing for a new year of opportunities and challenges with a number of important projects and initiatives to be undertaken in the forthcoming year.

This Operational Plan, which strongly resonates with Council's Community Strategic Plan 2030, identifies the individual projects and activities that will be undertaken in the next twelve months. It also includes Council's detailed annual budget, along with our Statement of Revenue Policy, which includes the proposed rates, fees and charges for 2019-2020.

The seven (7) community identified themes contained in Council's Operational Plan 2019-2020 and the Community Strategic Plan 2030 include:-

1. Natural Environment
2. Local Economy
3. Community and Culture
4. Rural and Urban Development
5. Recreation and Open Space
6. Public Infrastructure and Services
7. Dungog Shire Council Governance and Finance

To assist with the flow of the documents a colour based system has been used to categorise the seven (7) themes. There is also a clear relationship between the seven (7) themes in the Operational Plan 2020-2021 and the budget documentation contained in the Plan.

In the 2020-2021 financial year Dungog Shire Council in accordance with the *Local Government Act 1993* and recent Independent Pricing and Regulatory Tribunal (IPART) approval will be increasing the percentage of its general income (rates) by 15 %. The rate peg increase for the 2020/2021 financial year will be \$146,156 (a 2.6% increase that applies to all local governments in New South Wales). Added to this amount will be the annual general percentage increase amount approved by IPART of \$1,536,534 (which equates to a 12.4% increase taking the total increase to 15%). These funds will be utilised to enhance Council's financial sustainability, maintain and renew essential community infrastructure, reduce the infrastructure backlog and maintain existing services. The majority of the funds are to be spent on renewing road and transport infrastructure assets. In the first half of 2020 works will commence on Torryburn Road, Torryburn, made possible by Special Rate Variation funds.

Council will be finalising the upgrade works in Dowling Street Dungog. This is a once in 20 year opportunity and is definitely shaping up as a key project. Other major roadworks will be undertaken on Clarence Town Road and Gresford Road. We are also looking forward to delivering three new bridges in the Shire being Spooner Bridge, Tillegra Bridge and Summer Hill Bridge. These will be in addition to the recently completed Coulston, Bullockkeys and Wheelabout Bridges. Council will also be commencing investigation and design work on the long awaited and much needed new Brig O'Johnston Bridge at Clarence Town. The new bridge, to be built in close proximity to the existing heritage timber truss bridge, will be funded by a State and Federal Government commitment of \$14.3M.

Council is looking forward to starting work on the Clarence Town Sports Facility in 2020, building a new club house and making a number of improvements to the grounds infrastructure. This is another \$2 million game changing project. Council will also be upgrading the lighting at Dungog Showground, made possible by grants, loans, developer contributions and financial assistance from the 355 Committee and User Groups. This is a great example of partnerships in action working together to achieve outcomes that improve the facilities on offer to our community.

I look forward to implementing the Operating Plan 2020-2021 with the staff of Dungog Shire Council for the benefit of the community and continuing to work closely with the community to create a positive future for the Shire.

Stephen Glen
Interim General Manager



2020-2021 OPERATIONAL PLAN

Quarter 1: July 2020 – September 2020

Quarter 2: October 2020 – December 2020

Quarter 3: January 2021 – March 2021

Quarter 4: April 2021 – June 2021

Natural Environment

Goal – the health of our natural environment and biodiversity is preserved and enhanced

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|--|
| 1. | Community Strategy | Ensure that appropriate agencies at all levels are involved in addressing issues surrounding climate change | | |
| 1.1 | Delivery Program Objective | Climate Change | | |
| Involvement and support for regionally based climate change programs via active member of Hunter & Central Coast Regional Environmental Management Strategy (HCCREMS) <i>Partner/s: HCCREMS</i> | | # of regional programs actively supported by Council | Q1 to Q4 | Manager of Environmental Services Mayor & Councillors |
| 2. | Community Strategy | Manage public access and use of natural areas to enhance our environmental experience and to preserve and promote ecological values | | |
| 2.1 | Delivery Program Objective | Illegal Dumping | | |
| Promote reporting of illegal dumping to Council | | # of incidents recorded on RIDONLINE # of fines issued Attendance at RID Squad Meetings | Q1 to Q4 | Manager of Environmental Services Mayor & Councillors |
| Support regional Illegal Dumping Squad membership and use of RIDONLINE <i>Partner/s: Hunter RID Squad</i> | | | | |
| 3. | Community Strategy | Support and manage the responsible use of resources including the minimisation of waste and the promotion of recycling practices in homes, work places, development sites and public places | | |
| 3.1 | Delivery Program Objective | Waste and Recycling | | |
| Improve recycling, community engagement and reduce waste generation. <i>Partner/s: HCCREMS, EPA</i> | | Completion of projects contained in the action table approved by EPA. • Continuation of soft plastics program • Kerbside waste audit • Subsidised mattress collection | Q1 to Q4 | Manager of Environmental Services Mayor & Councillors |
| 3.2 | Delivery Program Objective | Waste Diversion | | |
| Waste diversion initiatives at the Waste Management Facility and through other Council waste diversion programs and kerbside recycling service | | Meeting EPA waste diversion targets of 75% by 2021-2022 | Q1 to Q4 | Manager of Environmental Services |
| Provide kerbside collection of recyclables (Yellow bins) | | Tonnes of Recyclables collected | Q1 to Q4 | |
| Implement waste Diversion Programs at the Waste Management Facility. | | Tonnes of waste diverted | Q1 to Q4 | |
| Pursue additional waste diversion options in accordance with markets and technological feasibility. <i>Partner/s: EPA</i> | | # of new waste diversion options provided. | Q1 to Q4 | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|---|--|----------|--|
| 3.3 | Delivery Program Objective | Waste Minimisation | | |
| | Actively pursue programs that promote and educate the community in regard to waste minimisation. | # of programs initiated. | Q1 to Q4 | Manager of Environmental Services Mayor & Councillors |
| 3.4 | Delivery Program Objective | Waste Collection Service | | |
| | Provide waste collection service (Red bins) | Contractors compliance with collection contract requirements # of complaints regarding domestic waste collection service. | Q1 to Q4 | Manager of Environmental Services |
| | Collection of bulky goods | Annual pick-up provided | Q3 | |
| 4. | Community Strategy | Raise public awareness of the responsibilities of landholders regarding management of land | | |
| 4.1 | Delivery Program Objective | Partner with Hunter Local Land Services (HLLS) | | |
| | Collaborate and partner with HLLS on projects relevant to the Dungog Shire. <i>Partner/s: HLLS</i> | # projects facilitated in LGA of which Council is involved as partner or other capacity. | Q1 to Q4 | Manager of Environmental Services Mayor & Councillors |
| 4.2 | Delivery Program Objective | Weed Management | | |
| | Implement strategies in the Regional Weeds Action Plan. | Compliant with target actions in Strategy. | Q1 to Q4 | Manager of Environmental Services |
| | Property inspections for new weed incursions | # property inspections per annum | Q1 to Q4 | Mayor & Councillors |
| | Provision of information in relation to weeds through inspection program, phone enquiries and Council's website. | Number of recorded interactions with landholders where educational messages are provided | Q1 to Q4 | |
| | Maintain email database of property owners, stock agents, carriers and agencies to communicate Council activities and weed management advice. | Stakeholder data base updated bi-annually. # of communications to data base. | Q1 to Q4 | |
| | Control weeds on public land and within Council's road corridor | Kilometres of roadside treated for noxious weeds | Q1 to Q4 | |
| | Convene Local Weeds Committee <i>Partner/s: Regional Weeds Strategy Group, HLLS, DPI</i> | # of Committee activity/ programs per annum. | Q1 to Q4 | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|-----------------------------------|
| 4.3 | Delivery Program Objective | Community Information and Engagement | | |
| Continually review the use of Council's website in relation to provision of land management land natural resource information. | | # of information links and publications on Council's website that are up to date and relevant. # of public information sessions provided with Council involvement # of attendees at field days | Q1 to Q4 | Manager Environmental Services |
| Facilitate and partner on field days with the LLS and other relevant authorities <i>Partner/s: HLLS</i> | | | Q1 to Q4 | Mayor & Councillors |
| 5. | Community Strategy | Involve the community in maintaining and enhancing environmental health | | |
| 5.1 | Delivery Program Objective | On Site Sewage Management (OSSM) | | |
| Provision of information in relation to OSSM through inspection program, phone enquires and on Council's website | | # of septic system inspections. # new septic systems approved | Q1 to Q4 | Manager of Environmental Services |
| Ongoing inspection of onsite sewage management systems across the Shire. | | | Q1 to Q4 | |
| Ensure new OSSM are designed, installed and maintained in accordance with Council's Policy and the OSSM Development Assessment Framework | | | Q1 to Q4 | |
| 5.2 | Delivery Program Objective | National Tree Day | | |
| Provide native trees to community to commemorate National Tree Day | | # of trees distributed as part of National Tree Day | Q4 | Manager of Environmental Services |
| 5.3 | Delivery Program Objective | Clean Up Australia Day (CUAD) | | |
| Facilitate community group involvement | | # of Groups involved in CUAD Amount of waste collected | Q2 | Manager of Environmental Services |
| 6. | Community Strategy | Ensure that Council's policies and processes adequately protect and enhance our natural environment and biodiversity | | |
| 6.1 | Delivery Program Objective | Roadside Environmental Management Strategy | | |
| Ensure impacts on natural biodiversity and ecology are considered in construction and maintenance within the road corridor | | Number of Review of Environmental Factors (REF's) assessed and implemented | Q1 to Q4 | Manager of Environmental Services |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|---|---|----------|--|
| 6.2 | Delivery Program Objective | Waste Management Facility Operation | | |
| | Provide an economic and environmentally sustainable Waste Management Facility | Facility operating cost per annum Percentage of waste to landfill # of complaints regarding environmental impacts of Waste Management Facility. | Q1 to Q4 | Manager of Environmental Services |
| 6.3 | Delivery Program Objective | Development Control | | |
| | Environmental impact, Biodiversity and Natural Resource Management considered in all development applications to Council | # of DA referrals. # of complaints addressed. | Q1 to Q4 | Manager of Environmental Services Manager Planning |
| 6.4 | Delivery Program Objective | Sewage Facilities in Villages. | | |
| | Lobby/advocate for Hunter Water and other State agencies to develop sustainable management of effluent disposal in village areas, in particular the Township of Paterson. Partner/s: Hunter Water Corporation | # of meetings held or representations made to HWC and other agencies to progress sewer service provision in village areas. | Q1 to Q4 | Manager of Environmental Services Mayor & Councillors |
| 6.5 | Delivery Program Objective | Clarence Town Sewer | | |
| | Enforce sewer connection in Clarence Town. Partner/s: Hunter Water Corporation | # of premises that have not connected to available sewer services in Clarence Town. | Q1 to Q4 | Manager of Environmental Services |
| 6.6 | Delivery Program Objective | Roadside Marker Program | | |
| | Include the Regional Roadside Marker Program into Council's Roadside Environmental Management Strategy. | Roadside markers in place | Q1 to Q4 | Manager of Environmental Services |
| | Train outdoor staff in policy implementation Partner/s: HCCREMS | Staff training completed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.7 | Delivery Program Objective | Environmental Grants | | |
| | Apply for grants and carry out work on local projects. Partner/s: HLLS | # of grants applied for \$ amount of grant money received | Q1 to Q4 | Manager of Environmental Services Community Project Officer |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|--|----------|--|
| 7. | Community Strategy | Ensure that local waterways and riparian areas are clean and healthy | | |
| 7.1 | Delivery Program Objective | Erosion and Sediment Control Policy | | |
| Take effective measures to limit erosion associated with Council works within the road corridor and public spaces | | # pollution incidents investigated by EPA in relation to civil works as they relate to erosion breaches. | Q1 to Q4 | Manager of Environmental Services Executive Manager Infrastructure & Assets |
| Lobby the NSW State Government to appoint a single authority with overall responsibility for the management of the Williams River to improve water quality and erosion and sediment control. | | Engagement with the NSW Government and progress on managing the sustainability of the Williams River and Seaham Weir Pool. | Q1 to Q4 | Manager of Environmental Services Mayor and Councillors |
| 7.2 | Delivery Program Objective | Grant Funding | | |
| Partner HLLS in local riparian projects <i>Partner/s: HLLS, Sustaining the Williams Valley Group</i> | | # of projects completed | Q1 to Q4 | Manager of Environmental Services |
| 7.3 | Delivery Program Objective | On-Site Sewage Management System Inspection and Approval Program | | |
| Inspect existing OSSM to ensure that they are not polluting local waterways | | # of inspections carried out | | Manager of Environmental Services |
| Ensure new OSSM comply with recommended set backs from local waterways and rivers | | # of new OSSM approved which do not comply with setback requirements from waterways. | Q1 to Q4 | |
| 7.4 | Delivery Program Objective | Reduction in Point Source Pollution within the LGA Catchments | | |
| Facilitate and partner with Hunter Water Corporation in reducing pollution sources within the LGA catchments <i>Partner/s: Hunter Water Corporation</i> | | # of joint catchment programs implemented with HWC. | Q1 to Q4 | Manager of Environmental Services |
| 7.5 | Delivery Program Objective | Healthy Rivers | | |
| Collaborate with Hunter Water and other relevant agencies, to take measures to improve river water quality in the Dungog Shire including the promotion of phosphorous free detergents in households in the Shire. | | Measurable improvements in water quality recorded | Q1 to Q4 | Manager of Environmental Services Mayor and Councillors |
| 8. | Community Strategy | Manage and reduce the impact of weeds and pest animals on the natural environment | | |
| 8.1 | Delivery Program Objective | Public Education | | |
| Support information stand at Tocal Field Days. | | # Tocal Field Days supported. | Q1 to Q4 | Manager of Environmental Services Weeds Officer |
| 8.2 | Delivery Program Objective | Roadside Weeds Treatment Program | | |
| Continue a program for management of roadside weeds. | | Length of roadsides tracked. | Q1 to Q4 | Weeds Officer |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|---|----------|---|
| 9. | Community Strategy | Ensure that appropriate regulatory and enforcement agencies are proactive in addressing environmental issues in our Shire | | |
| 9.1 | Delivery Program Objective | Hunter & Central Coast Regional Environmental Management Strategy | | |
| Advocacy role at a regional level with State and Federal Agencies <i>Partner/s: HCCREMS</i> | | # of advocacy events with government agencies in conjunction with HCCREMS. | Q1 to Q4 | Manager of Environmental Services Compliance Officer Weeds Officer Mayor & Councillors |
| 9.2 | Delivery Program Objective | Referral to Enforcement Agencies | | |
| Referral of local issues and enquiries to appropriate regulatory authority | | # of referrals # of Complaints received where Council is not the Appropriate Regulatory Authority. | Q1 to Q4 | Manager of Environmental Services Compliance Officer Weeds Officer |
| 9.3 | Delivery Program Objective | Underground Petroleum Storage Systems | | |
| Provide advice to local operators of UPSS and provide an appropriate regulatory response as the responsible Authority under the UPSS Regulation | | <ul style="list-style-type: none"> # of interactions with UPSS operators regarding responsibilities Level of compliance with UPSS Regulations | Q1 | Manager of Environmental Services |
| 9.4 | Delivery Program Objective | Communication and Co-Ordination | | |
| Work closely with State agencies to improve communication and co-ordination regarding land management issues. <i>Partner/s: NSW Office of Environment & Heritage, HLLS</i> | | # of projects/programs implemented | Q1 to Q4 | Manager of Environmental Services Weeds Officer |
| 10. | Community Strategy | Maintain a strong regional approach to the management of our natural environment | | |
| 10.1 | Delivery Program Objective | Partnership with Hunter Local Land Services (HLLS) | | |
| Work with Hunter Local Land Services to ensure regional consistency in the application of the LLS Catchment Action Plan. | | # of regional programs in the LGA that are related to the Hunter Catchment Action Plan | Q1 to Q4 | Manager of Environmental Services Weeds Officer |

Local Economy

Goal – our economy is strong, innovative and sustainable providing diverse employment opportunities and ease of access to goods and services.

| 2020/2021 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|--|
| 1. | Community Strategy | Ensure that economic growth and expansion across the Shire is supported by improvement of local public and private infrastructure | | |
| 1.1 | Delivery Program Objective | Rail Services to Dungog | | |
| Work with appropriate individuals and community groups to advocate for the retention of direct rail services to/from Newcastle and the North Coast, as well as improving existing services | | Effective representation is made for the retention of direct rail services Advantageous changes made to timetable | Q1 to Q4 | Manager Business Strategy & Investment Mayor & Councillors |
| 2. | Community Strategy | Ensure that appropriate public and private sector agencies and business work co-operatively to strengthen and expand the Shire's economic base | | |
| 2.1 | Delivery Program Objective | Strengthen the Local Business Community | | |
| Work with the Dungog & District Chamber of Commerce to identify opportunities for grants, assistance and other funding for projects and events. | | Value of grant monies received. | Q1 to Q4 | Manager Business Strategy & Investment |
| 2.2 | Delivery Program Objective | Economic Diversification | | |
| Facilitate opportunities for new and innovative businesses in the Shire. | | # of business leads identified | Q1 to Q4 | Manager Business Strategy & Investment |
| Encourage a diversity of agricultural enterprises throughout the Shire. <i>Partner/s: Tocal College, DPI, LLS</i> | | Identified broadening of diversity in agricultural enterprise | | |
| 2.3 | Delivery Program Objective | Business Referral and Advisory Services and Startups | | |
| Work with Newcastle Business Centre and the Hunter Region Business Hub at Kurri to offer support and advice to local businesses. | | # of referrals. | Q1 to Q4 | Manager Business Strategy & Investment |
| 3. | Community Strategy | Promote the Shire as a good location for the establishment of innovative, small scale, sustainable businesses | | |
| 3.1 | Delivery Program Objective | Attraction of New Businesses, Investors and Residents to the Shire. | | |
| Work with the Dungog District Chamber of Commerce, NSW Office of Regional Development and others to promote Dungog Shire as a place to live, work and invest. | | # of business start ups in the Shire. | Q1 to Q4 | Manager Business Strategy & Investment |
| Undertake review of Dungog Local Environmental Plan 2014 with regard to land use planning and sustainable growth. | | LEP reviewed by Council | Q4 | Manager Planning Strategic Planner Manager Business Strategy & Investment |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|--|
| 4. | Community Strategy | Dungog Shire Council to work closely with relevant Chambers of Commerce and Progress Associations to promote and share best business practice, offer platforms to lobby government on behalf of business where required, undertake advocacy for education, transport and health, make representation to government on critical Shire issues, and seek out grant and other funding opportunities | | |
| 4.1 | Delivery Program Objective | Securing Revenue Streams | | |
| Work with local Chamber of Commerce and Progress Associations to apply for grant funding from State and Federal Government departments and other agencies. | | \$ value of grant monies received. | Q1 to Q4 | Manager Business Strategy & Investment |
| Further development of the events industry in the Dungog Shire. | | | | |
| 4.2 | Delivery Program Objective | Local Business Development | | |
| Support the Dungog & District Chamber of Commerce to develop programmes which reward and encourage local purchasing (Buy Local – Sell Local campaign) | | # of programmes and incentives. | Q1 to Q4 | Manager Business Strategy & Investment |
| Support for projects including the Dungog & District Chamber of Commerce Annual Business Awards Dinner. | | Business Awards Dinner held | | |
| 5. | Community Strategy | Develop a strategic approach to growing visitors across the Shire | | |
| 5.1 | Delivery Program Objective | Visitor Economy Plan | | |
| In consultation with Dungog Regional Tourism, develop a Visitor Economy Plan for the Shire that includes initiatives such as land use planning suitable for tourism (via the Rural Lands Strategy), destination management planning, buy local campaigns and skills development programmes. Partner/s: GHD, Destination NSW, Dungog Regional Tourism | | Economic contribution data sourced from Destination NSW and other agencies. | Q1 to Q4 | Manager Business Strategy & Investment Strategic Planner Mayor & Councillors |
| 5.2 | Delivery Program Objective | Visitor Information Centre | | |
| Review the VIC operations and performance delivery for the benefit of visitors and local residents. Partner/s: Dungog Regional Tourism | | Feedback from VIC users Review completed and report provided to Council. | Q3 | Manager Business Strategy & Investment |
| 5.3 | Delivery Program Objective | Barrington Tops Promotion | | |
| Work with Dungog Regional Tourism, Midcoast Council, Upper Hunter Council, Singleton Council and Hunter JO as well as NPWS, NSW Forests and local operators to promote Barrington Tops and identify opportunities for joint partnerships. | | Development of partnerships and identification of opportunities. | Q1 to Q4 | Manager Business Strategy & Investment |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|---|
| 8. | Community Strategy | Identify and develop, in partnership with local business operators, local tourism opportunities with a focus on overnight stay visitors to the Shire | | |
| 8.1 | Delivery Program Objective | Develop New Tourism Product | | |
| Work with existing, new and proposed businesses to facilitate the development of new accommodation, attractions, events and other support infrastructure. <i>Partner/s: Dungog Regional Tourism Board</i> | | New products etc, established. # of visitors to Dungog Shire. | Q1 to Q4 | Manager Business Strategy & Investment |
| 8.2 | Delivery Program Objective | Promotion of Events in Dungog Shire | | |
| Review and improve Council's web based and social media tourism information regarding Dungog Shire events. | | Access to accurate and comprehensive web based visitor information about Dungog Shire. # of visitors to Dungog Shire. Expenditure of grant for Events Workshop and participant satisfaction | Q1 to Q4 | Manager Business Strategy & Investment |
| Work with event organisers to expand the attendance at their event. | | | | |
| Deliver an Events Management Workshop for not-for-profit organisations and volunteers | | | | |
| 9. | Community Strategy | Improve the availability of telecommunications infrastructure to our communities and visitors | | |
| 9.2 | Delivery Program Objective | Improved Mobile Phone Coverage | | |
| Ongoing liaison with Federal Government, carriers and others to advocate for enhanced mobile phone capability and broadband access within the Shire. | | Increased coverage achieved. | Q1 to Q4 | Manager Business Strategy & Investment Mayor & Councillors |

Community and Culture

Goal – we enjoy a safe supportive community characterised by vibrant cultural life and a strong sense of local heritage

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|---|
| 1. | Community Strategy | Continue to develop programs/initiatives to welcome and support new residents into the Shire | | |
| 1.1 | Delivery Program Objective | Meet the Mayor Program | | |
| Establish a yearly programme | | # of engagements # of people attending. | Q4 | Mayor Community Projects Officer |
| 2. | Community Strategy | Create options for community participation through volunteerism | | |
| 2.1 | Delivery Program Objective | Supporting Section 355 Committees | | |
| Develop a Section 355 Management Committee Information Package. | | Information package developed and disseminated to Committees Training completed for all Committee regarding 355 Committee Information Package | Q3 | Manager Business Strategy & Investment Community Projects Officer |
| 3. | Community Strategy | Acknowledge and celebrate the contribution volunteers make to the Dungog | | |
| 3.1 | Delivery Program Objective | Celebrating Dungog Shire Volunteers | | |
| Acknowledge the skills and dedication of volunteers and their contribution to the success and sustainability of our Shire. This can include involving volunteers in staff events and celebrations as well as acknowledgement certificates and letters of appreciation. | | Contributions acknowledged as identified. | Q1 to Q4 | Senior HR Advisor Community Projects Officer Mayor & Councillors |
| 4. | Community Strategy | Raise public awareness of local activities and events that provide a foundation for community building | | |
| 4.1 | Delivery Program Objective | Electronic Communication | | |
| Established electronic networks to inform and distribute appropriate information to the community (ie: webpage improvements and Facebook). Partner/s: Corporate Communications Consultancy | | Establishment of communication networks | Q1 to Q4 | General Manager and Communications Consultancy C7 Community Projects Officer |
| 4.2 | Delivery Program Objective | Dungog Events Inc | | |
| Continue to provide support to Dungog Shire Events Inc and other events held around the Shire. | | # of events supported. | Q1 to Q4 | Manager Business Strategy & Investment Mayor |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|---|
| 4.3 | Delivery Program Objective | Community Events | | |
| Continue to provide support to the following national days/weeks: <ul style="list-style-type: none"> – Seniors Week – International Disability Day – NAIDOC Week – International Women’s Day – Local Government Week – Youth Week – National Tree Day – Clean Up Australia Day – Recycling Week | | # events conducted or supported Grants amounts secured for events | Q1 to Q4 | Community Projects Officer Mayor & Councillors |
| 4.4 | Delivery Program Objective | Celebrating Australia Day | | |
| Assist the Australia Day Committee in hosting an Australia Day event in Dungog. | | Event conducted | Q3 | Community Projects Officer Mayor & Councillors |
| 5. | Community Strategy | Develop and initiate opportunities for greater participation of young people in local community activities | | |
| 5.1 | Delivery Program Objective | Partnering to Run Youth Programs | | |
| Identify areas of need and seek funding to work in partnership with schools and not for profit organisations to provide locally responsive services for young people. Partner/s: Dungog High School, local primary schools, community organisations, Youth Development Officer & Dungog Youth Service. | | # of young people involved. # of programs/ projects supported. | Q1 to Q4 | Community Projects Officer Mayor |
| 6. | Community Strategy | Foster the cohesiveness of local community groups | | |
| 6.1 | Delivery Program Objective | Partnering with Local Community Groups | | |
| Encouraging local groups to work in partnership with Council and each other to achieve community goals. Partner/s: local community organisations, local schools and clubs | | # of partnership projects undertaken. | Q1 to Q4 | Community Projects Officer Mayor |
| 7. | Community Strategy | Enhance resident capacity to prepare for and withstand the effects of natural disasters and rapid onset events within the Shire | | |
| 7.1 | Delivery Program Objective | Emergency Management Strategic Planning | | |
| Implementation of the EMPLAN Partner/s: LEMC | | Key activated/milestone in the EMPLAN completed | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Projects Officer |
| 7.2 | Delivery Program Objective | Community Emergency Preparedness | | |
| Engage with the community for disaster preparedness and resilience. | | # of partnership projects undertaken. | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Projects Officer |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|---|
| 7.3 | Delivery Program Objective | Securing Funding for Community Emergency Preparedness | | |
| Seek external funding from State & Federal governments to assist with resident capacity to prepare for and withstand the effects of natural disasters. | | Funding received by Council | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Projects Officer Mayor & Councillors |
| 8. | Community Strategy | Foster and support the cultural life of the Shire | | |
| 8.1 | Delivery Program Objective | Partnerships to Create Cultural Opportunities | | |
| Provide information, funding, venues and links for existing cultural groups and creative industries to maintain, expand and establish cultural opportunities within Shire. | | # of partnerships | Q1 to Q4 | Manager Business Strategy & Investment Community Projects Officer Mayor & Councillors |
| Continue to provide a regional library service that provides a wide range of free information and services accessible to all users Partner/s: Newcastle City Council | | # of books borrowed # of events conducted by the library Customer satisfaction ratings External funding and grants received | Q1 to Q4 | Executive Manager Corporate and Customer Services Librarians |
| 8.2 | Delivery Program Objective | Dungog Shire Cultural Plan | | |
| Secure funding to develop a Cultural Plan | | Funding secured | Q1 to Q4 | Manager Business Strategy & Investment Community Projects Officer Mayor & Councillors |
| 8.3 | Delivery Program Objective | Arts Upper Hunter | | |
| Continue to financially support Arts Upper Hunter to achieve cultural outcomes for Dungog. | | # of meetings attended by Councillor delegate. # of events developed for the Dungog LGA. | Q1 | Councillor delegate |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|--|-----------|--|
| 9. | Community Strategy | Ensure that there are locally available services and facilities to cater for people of all ages | | |
| 9.1 | Delivery Program Objective | Management of Council Owned Facilities | | |
| Regular inspections of Council owned and managed facilities and development of capital improvement plans where required <i>Partner: Section 355 Committees</i> | | # of annual inspections undertaken by Council staff. Facilities maintained in a safe and well kept manner | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 10. | Community Strategy | Ensure that community health and safety issues are identified and addressed | | |
| 10.1 | Delivery Program Objective | Dungog Shire Health Forum | | |
| Council to Chair the Dungog Shire Health Forum <i>Partner/s: Community representatives, Hunter New England Health representatives</i> | | Meeting held Critical health issues identified and resolved. | Q1 to Q4 | Community Projects Officer Mayor & Councillors |
| 10.2 | Delivery Program Objective | Dungog Shire Access Committee | | |
| Coordination of the Access Committee and identification of access issues. | | Meetings held | Q1 to Q4. | Community Projects Officer Executive Manager Corporate & Customer Services Councillors |
| Review the actions as identified within the Council's Disability Inclusion Plan | | Access issues identified and resolved Annual review of DIAP. | | |
| 10.3 | Delivery Program Objective | Cemetery Services | | |
| Administer Cemetery Services in Council's seven cemeteries | | # of burials Maintenance schedule implemented | Q1 to Q4 | Manager Environmental Services |
| 10.4 | Delivery Program Objective | Food Safety | | |
| Carry out inspection of all food outlets in accordance with risk categories. | | # of inspections conducted p/a # of complaints # of penalties and improvement notices issued | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer |
| 10.5 | Delivery Program Objective | Food Hygiene And Health Premises Education | | |
| Educate owners and staff in food outlets on food hygiene | | Usage of Online Training tool – I'm Alert. | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer Mayor & Councillors |
| Council to be involved in the Dungog Hospital Local Health Committee Board. | | Council involvement | | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|---|
| 10.6 | Delivery Program Objective | Regional Programs for Food Safety | | |
| Participation in Hunter Central Coast Regional Food Group and regional programs | | # of regional meetings attended | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer |
| 10.7 | Delivery Program Objective | Inspections of Other Commercial Premises | | |
| Carry out inspections of other commercial premises as required ensuring sound environmental Health practice (applicable to hairdressing, beauty salons, skin penetration, mortuaries and premises that contain regulated systems). | | # of inspections conducted p/a # of complaints # of penalties and improvement notices issued | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer |
| 10.9 | Delivery Program Objective | Regional Environmental Health Programs | | |
| Participation in Regional Professional forums: * Environmental Health Network * Septic Tank Advisory Group * Hunter Councils Joint Organisations Environmental Division Directors Forum | | # of regional programs implemented and regional meetings attended | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer Environmental Compliance Officer |
| 10.10 | Delivery Program Objective | Companion Animals | | |
| Review Companion Animals Plan | | Review of Companion Animal Plan completed | Q4 | Manager Environmental Services. Environmental Compliance Officer |
| Review provision of dog off lead areas | | # of dog off lead areas provided in the Shire | Q4 | |
| Administer Companion Animals Program | | # of dog and cat registrations annually # of complaints # of Penalties issued # of Notices served under the Act | Q1 to Q4 | |
| Provide Companion Animal pound services | | # of dogs and cats impounded # of Dogs and cats euthanased Participation in discussions regarding the development of a Regional Animal Pound Facility | Q1 to Q4 | |
| 10.11 | Delivery Program Objective | Ranger Services | | |
| Compliance with Companion Animals, Australian Road Rules, Protection of the Environmental Operations Act | | # of offences # of Notices & Penalties issued # of complaints | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer Environmental Compliance Officer |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|--|----------|---|
| 10.12 | Delivery Program Objective | Stock Impounding | | |
| Compliance with NSW Government's Impounding Act | | # of stock impounded | Q1 to Q4 | Manager Environmental Services. |
| Remove stock from the road reserve | | # of Notices & Penalties issued | Q1 to Q4 | |
| 10.13 | Delivery Program Objective | Vehicle Impounding | | |
| Compliance with NSW Government's Impounding Act | | # of vehicles impounded | Q1 to Q4 | Manager Environmental Services Environmental Compliance Officer |
| Impound abandoned vehicles on Council/public land | | # of complaints | | |
| 10.14 | Delivery Program Objective | Section 68 Approvals | | |
| Inspection of Health premises (Non food or hair/beauty premises, caravan/camping grounds). | | # of applications | Q1 to Q4 | Manager Environmental Services. Environmental Health Officer |
| Approval of Onsite Sewage Management Systems (OSSMS) | | # of approvals | | |
| | | # of inspections | | |
| 10.15 | Delivery Program Objective | Swimming Pool and Spa Safety | | |
| Implement Council's Barrier Inspection Program in response to the Swimming Pools Act. | | # of inspections carried out. | Q1 to Q4 | Manager Environmental Services. Environmental Compliance Officer |
| Ensure Compliance with the NSW Public Health Act in relation to Public Swimming Pools and Spas | | # of premises registered Inspection frequency meets requirements of Swimming Pools Act. | Q1 to Q4 | |
| 11. | Community Strategy | Assist community organisations to secure funding and other resources | | |
| 11.1 | Delivery Program Objective | Community Grants | | |
| Update the grant handbook for distribution and conduct annual community grant education/information workshop. | | Evening conducted | Q3 | Community Projects Officer |
| | | # of attendees. | | |
| Conduct the 2019 Community Grants (Small) Program | | Number of grant applications submitted with the assistance of Council | Q3 | Mayor & Councillors |
| Distribute information about funding. | | | Q1 to Q4 | |
| Provide up to date information about grants and other funding opportunities for community organisations | | | Q1 to Q4 | |

Rural and Urban Development

Goal – growth is achieved through a balanced mix of development which acknowledges our unique scenic qualities, rural amenity and country lifestyle

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|--|---|----------|---|
| 1. | Community Strategy | Ensure that there is adequate land supply to accommodate future expected population growth | | |
| 1.1 | Delivery Program Objective | Land Use Planning | | |
| | Undertake a review of land use planning framework including strategies, LEP and DCP to identify opportunities for tourism in consultation with tourism operators. | Development of DCP or Council Policy | Q4 | Manager Business Strategy and Investment /Strategic Planner |
| | Process site specific LEP's consistent with the adopted Shire Wide Land Use Strategy. | Gazettal of individual LEP's to accommodate specific growth pressures within the LGA. | Q1 to Q4 | Manager Planning |
| 1.2 | Delivery Program Objective | Land Use Strategy | | |
| | Investigate the land release strategy for Rural Residential Lands as part of the Rural Lands Strategy. <i>Partner/s: Planning NSW</i> | Options paper developed and reported to Council. | Q2 | Manager Business Strategy and Investment /Strategic Planner |
| 1.3 | Delivery Program Objective | Urban Consolidation and Expansion | | |
| | Work with appropriate agencies to identify potential lands for future expansion of urban areas within the Shire. <i>Partner/s: Office of Environment & Heritage</i> | 5 year review of Dungog Standard Instrument LEP. | Q4 | Manager Business Strategy and Investment /Strategic Planner Mayor and Councillors |
| 1.4 | Delivery Program Objective | Real Estate Development | | |
| | Continue to work on the release to market of 9 lots in the Melbee residential subdivision. <i>Partner/s: Local Real Estate Agent</i> | Melbee residential subdivision progression. | Q1 to Q4 | Executive Manager Infrastructure and Assets Manager Business Strategy and Investment |
| 1.5 | Delivery Program Objective | Improve and Strengthen Council's Relationship with the Development Industry and Other Stakeholders | | |
| | Improve the accessibility and usability of information available in print, web or through the Development Advisory Panel. | # of times Development Advisory Panel and Rezoning Panel utilised. | Q1 to Q4 | Manager Planning |
| 1.6 | Delivery Program Objective | Develop and Maintain an Appropriate and Contemporary Manual of Engineering Standards | | |
| | Revise the engineering standards listed in Council's Policy Register to reflect contemporary standards and practices. | Review completed and new manual adopted. | Q4 | Manager Planning Executive Manager Infrastructure & Assets |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|--|--|----------|---|
| 1.7 | Delivery Program Objective | Fire Safety Program | | |
| | Complete a fire safety audit of Council owned buildings relevant to land use. | # of Council owned buildings upgraded to meet fire safety standards. | Q2 | Executive Manager Infrastructure and Assets Manager Planning |
| 1.8 | Delivery Program Objective | Standard Conditions of Consent | | |
| | Planning, Engineering and Building Officers will review, modify and augment the Council's current list of Standard Conditions to reflect industry best practice. | Standard Conditions updated and adopted to reflect industry best practice. | Q1 to Q4 | Manager Planning Executive Manager Infrastructure & Assets |
| 1.9 | Delivery Program Objective | Zoning Certificates and Property Information | | |
| | Preparation of zoning certificates in accordance with legislative requirements. | # of 110.7 Certificates issued in a timely manner with minimal returns. Response times to general written property enquiries are reduced. | Q1 to Q4 | Manager Planning |
| 1.10 | Delivery Program Objective | Flood Plain Management Program | | |
| | Address the actions contained in the Dungog Flood Plain Management Plans | Flood plain management plan actions completed | Q1 to Q4 | Manager Planning Executive Manager Infrastructure & Assets |
| | Apply for ongoing grant funding from OEH to deliver the Dungog Flood Plain Management Plans | # of complaints regarding flood mapping data. Funding received | Q1 to Q4 | Manager Environmental Services. |
| 1.11 | Delivery Program Objective | Council's Market Share of Contestable Building Activities. | | |
| | Construction Certificates and Complying Development Certificates are issued within timeframes comparable with Private Certifiers. | # of Construction Certificates and Complying Development Certificates being issued by Council | Q1 to Q4 | Manager Planning |
| | Greater promotion regarding Council's Building Services through the website | Feedback from Building Services users | Q2 | |
| 2. | Community Strategy | Maintain a long term planning approach that caters for diversity and choice in rural and village living | | |
| 2.1 | Delivery Program Objective | Strategic Planning | | |
| | Undertake a Shire Wide Rural Land Strategy to determine the appropriateness of existing rural planning provisions in a regional context. | Preparation of a Draft Rural Strategy. | Q2 | Strategic Planner Mayor & Councillors |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|--|
| 2.3 | Delivery Program Objective | Aesthetically Pleasing and Environmentally Sustainable Development | | |
| Prepare an urban design chapter of Dungog DCP No. 1. | | Adoption of urban design chapter which is consistent with Standard Instrument LEP. Innovative design and building practice information is available on Council's website | Q2 | Manager Business Strategy and Investment /Strategic Planner Manager Planning Mayor & Councillors |
| 3. | Community Strategy | Ensure the availability of land to facilitate commercial and industrial growth | | |
| 3.1 | Delivery Program Objective | Land Development | | |
| Continue to promote availability of Council owned industrial land. | | # of lots sold. | Q1 to Q4 | Manager Business Strategy and Investment |
| Investigate the option of rezoning and subdividing land suitable for industrial land. | | Possible areas for rezoning and/or subdividing | | |
| 3.2 | Delivery Program Objective | Land Use Planning | | |
| Maintain the system to monitor uptake and development of existing commercial and industrial land. | | Create an electronic monitoring system | Q1 to Q4 | Manager Business Strategy and Investment Mayor & Councillors |
| 3.3 | Delivery Program Objective | Development of Commercial and Industrial Sites | | |
| Conduct a study to identify potential lands for future commercial and industrial growth within the Shire as part of the Rural Lands Strategy.. | | Additional areas identified and earmarked for future industrial and commercial activity/ zoning. | Q2 | Manager Business Strategy and Investment /Strategic Planner Manager Business Strategy and Investment Mayor & Councillors |
| 4. | Community Strategy | Ensure that our land use planning for the Shire acknowledges the importance of our rural character and agricultural activities | | |
| 4.1 | Delivery Program Objective | Planning Policy Framework | | |
| Continuous review of Council's Planning Policies to ensure a policy framework that delivers high quality development outcomes. | | Revised polices adopted by Council which is consistent with the Standard Instrument LEP and industry best practice. | Q1 to Q4 | Manager Planning Manager Business Strategy and Investment /Strategic Planner |
| Develop a Council policy that identifies and acknowledges local areas of scenic significance | | Scenic preservation Policy developed in consultation with the community. | Q1 to Q4 | Mayor & Councillors |

| 2020/21 ACTIONS | | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|---|------------------------|---|----------------|
| 4.2 | Delivery Program Objective | Environmental Sustainability of Development Applications | | | |
| Assess Development Applications in accordance with Council's Planning Framework and Environmental Planning and Assessment legislative requirements | | New approved development does not compromise the viability of existing rural and agricultural activities. Increase in the # of DA's processed within 40 days. | Q1 to Q4 | Manager Planning | |
| 4.3 | Delivery Program Objective | Environmentally Sensitive Tourism Development | | | |
| Prepare a tourism chapter within Council's Development Control Plan to ensure that tourism development is in keeping with the rural character of the area. <i>Partner/s: Dungog Regional Tourism Board</i> | | Tourism chapter of Dungog DCP developed in consultation with community and local businesses. Increase in the # of tourist related applications lodged with Council. | Q1 to Q4 | Manager Business Strategy and Investment /Strategic Planner Manager Planning | |
| 4.4 | Delivery Program Objective | Information System Planning Upgrade | | | |
| Upgrade of Council's mapping resources to include a rural capability layer and a vegetation layer to inform future development. <i>Partner/s: HCCREMS</i> | | Council's mapping layers enhanced to enable improved strategic planning and environmental assessment. | Q1 to Q4 | Manager Planning Executive Manager Corporate and Customer Services | |
| 4.5 | Delivery Program Objective | Illegal and Unauthorised Development | | | |
| Identifications of non-compliant developments through a consents audit process. | | Education programme developed to highlight to the public the need to obtain consent for certain types of development. Regularisation of unauthorised Development, where possible. Greater use of legal mechanisms to restrain environmentally harmful illegal development | Q1 to Q4 | Manager Planning | |
| Investigations of complaints received from the public | | | Q1 to Q4 | | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|---|
| 4.6 | Delivery Program Objective | Legal Planning Matters | | |
| Representation of Dungog Council in legal matters pertaining to Planning | | Legal disputes are dealt with in a manner consistent with Council's adopted planning provisions. Reduction in the # of matters progressing to litigation through the use of mediation and conciliation. | Q1 to Q4 | Manager Planning |
| Preparation of Evidence for Court proceedings and acting as an expert witness on Council's behalf. | | | Q1 to Q4 | |
| 5. | Community Strategy | Ensure the heritage and streetscapes of our villages are preserved and enhanced and our town entrances are signposted | | |
| 5.1 | Delivery Program Objective | Local Heritage Fund | | |
| Obtaining funding from Heritage Branch of Planning NSW. | | # of projects completed that preserve and enhance heritage buildings and places in the LGA. | Q1 to Q4 | Manager Planning Manager Business Strategy and Investment /Strategic Planner |
| 5.2 | Delivery Program Objective | Heritage Advisory Service | | |
| Provide specialist advice on both strategic and development related heritage matters. | | # of community members using the Service and improvement in heritage related development outcomes for buildings and places. | Q1 to Q4 | Manager Planning Manager Business Strategy and Investment /Strategic Planner |
| 5.3 | Delivery Program Objective | Town Revitalisation | | |
| Engage with local communities to identify projects, seek funding and work cooperatively towards beautification of local towns and villages and fostering sense of community pride. | | Works undertaken that improve the amenity of towns and villages by Council or community organisations. | Q1 to Q4 | General Manager Manager Planning Executive Manager Infrastructure & Assets Mayor & Councillors |
| 5.4 | Delivery Program Objective | Traditional Owners of the Land | | |
| Seek grant funding to engage with local indigenous people and the relevant Land Councils for information on their history within the Dungog Shire. Partner/s: Local Aboriginal Land Councils | | Greater understanding and documentation of the role of indigenous Australians in the history of the Dungog LGA. | Q1 to Q4 | Community Projects Officer Mayor & Councillors |

Recreation and Open Space

Goal – access to a range of places, activities and facilities which cater for diverse sporting and recreational interests

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|---|---|----------|--|
| 1. | Community Strategy | Seek external funding from State and Federal Governments to assist with better planning and the provision of recreational and open space areas in Dungog Shire | | |
| 1.1 | Delivery Program Objective | Asset Management | | |
| | Continuous review and implementation of Council's Asset Management Plans | Asset Management Plans are aligned with IP&R requirements and implemented. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| | Ensure Plans of Management are developed and reviewed to reflect current issues and community needs and Crown Land Management requirements | Plans of Management are reviewed and reported to Council | Q1 to Q4 | Manager Business Strategy and Investment |
| 1.2 | Delivery Program Objective | Sporting Grounds | | |
| | Support Council's 355 Management Committees | Management Committees regularly report to Council | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| | Seek ongoing collaboration with alternate providers of infrastructure for recreational and sporting facilities. | Continued use of non-Council owned facilities is permitted. | Q1 to Q4 | Community Project Officer Mayor & Councillors |
| 1.3 | Delivery Program Objective | Asset Maintenance | | |
| | Maintain facilities and assets within adopted budgets | Facilities are maintained within budget | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 1.4 | Delivery Program Objective | Infrastructure Planning | | |
| | Undertake a capacity audit of existing sporting and recreational facilities. <i>Partner/s: Office of Sport and other relevant State & Federal Departments.</i> | Plan developed that will support future demands of open space. | Q4 | Executive Manager Infrastructure & Assets |
| 1.5 | Delivery Program Objective | Funding | | |
| | Seek external funding from both State and Federal Governments to assist with better planning and provision of recreation and open space facilities within Dungog Shire | Grant applications are made. Council lobbies both State and Federal Government for funding of public infrastructure Value of grant funding received per annum \$. | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Project Officer. Mayor & Councillors |

| 2019/20 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|--|----------|--|
| 2. | Community Strategy | Ensure that local recreational and sporting facilities reflect the needs and interests of a growing community | | |
| 2.1 | Delivery Program Objective | Asset Management | | |
| Implement Council's Parks and Recreation Asset Management Plan | | Asset Management Plan is developed within budgetary constraints | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 2.2 | Delivery Program Objective | Plans of Management | | |
| Ensure Council's Parks and Recreation Asset Management Plan is improved and maintained to reflect current issues, community needs and IP&R requirements | | # of Plans of Management implemented and reviewed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 3. | Community Strategy | Ensure that sporting and recreational spaces are well maintained and provide appropriate facilities and amenities for locals and visitors | | |
| 3.1 | Delivery Program Objective | Sporting Facility Maintenance | | |
| Continue to promote a partnership approach with local communities, sporting and recreational groups for the management and maintenance of local sporting facilities | | Continued support from local groups and community involvement in S355 Committees. | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Project Officer |
| 3.2 | Delivery Program Objective | Weed Eradication | | |
| Spraying of Bindii and Clover weeds on sportsfields. | | Annual spray programme undertaken. | Q2 | Executive Manager Infrastructure & Assets |
| 3.3 | Delivery Program Objective | Infrastructure Planning | | |
| Monthly inspections for safety and amenity. | | # of playgrounds Inspected on a monthly basis. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 3.4 | Delivery Program Objective | Park Mowing | | |
| Mowing of Parks to be undertaken on a rolling programme. | | All parks to be mowed once per month or as seasonally required. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| Mowing of Sporting Grounds to be undertaken on a rolling program | | All Sporting Grounds to be mowed twice per month or as seasonally required. | | |
| 3.5 | Delivery Program Objective | Council Owned Swimming Pools Management | | |
| Monitoring of contractor performance and compliance with Public Health requirements. | | # of non-compliances with contract per quarter # of complaints received directly by Council per quarter. | Q1 to Q4 | Executive Manager Infrastructure & Assets |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|--|----------|--|
| 4. | Community Strategy | Review the provision of improved camping and caravan facilities throughout the Shire | | |
| 4.1 | Delivery Program Objective | Management of Williams River Holiday Park (WRHP) | | |
| Ensure the lawful and safe provision of camping and caravanning at the WRHP. | | Compliance with Section 68 Certificate and Crown Lands Occupancy rate of the Park – quarterly figure # of complaints from Park users – quarterly figures | Q1 to Q4 | Manager Business Strategy and Investment |
| 5. | Community Strategy | Encourage and support a diversity of sporting and recreational activities throughout the Shire | | |
| 5.1 | Delivery Program Objective | Asset Maintenance | | |
| Maintain and promote the use of recreational and sports facilities. | | Grounds facilities are maintained to seasonal requirements within budget limits. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 5.2 | Delivery Program Objective | Sporting Diversity | | |
| Continue discussions with the Office of Sport in relation to the promotion of various sporting activities | | Meetings with OoS | Q1 to Q4 | Community Projects Officer |
| 5.3 | Delivery Program Objective | Funding Programs | | |
| Conduct annual workshops in relation to sporting grant funding. | | Annual Workshop held. | Q1 to Q4 | Community Projects Officer |
| 5.4 | Delivery Program Objective | Equity of Use | | |
| Council and its representatives manage access to its sporting and recreational facilities to ensure equity amongst users | | Availability of grounds to meet user requirements | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's Sport & Recreation | | Review identified actions | Q1 to Q4 | Community Project Officer S355 Committees |
| 5.5 | Delivery Program Objective | Pricing | | |
| Review Council's fee structure to encourage community use of local sports and recreational facilities. | | Fees placed on public exhibition annually Feedback received from user groups. | Q4 | Executive Manager Corporate and Customer Services Mayor & Councillors |
| 5.6 | Delivery Program Objective | Accessibility | | |
| Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Councils Sport & Recreation facilities. | | # of actions implemented. | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Project Officer |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|---|---|----------|---|
| 6. | Community Strategy | Ensure that appropriate access to public land is maintained | | |
| 6.1 | Delivery Program Objective | Access to Public Lands | | |
| | Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for and accommodate a diversity of uses and interests. | Engagements with relevant agencies and recorded minutes/outcomes | Q1 to Q4 | Mayor & Councillors |
| 6.2 | Delivery Program Objective | Cemeteries Mowing | | |
| | Mowing undertaken on a rolling programme. | Maintenance scheduled completed - All cemeteries to be mowed a minimum of 8 times per year. # of complaints | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 7. | Community Strategy | Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for | | |
| 7.1 | Delivery Program Objective | Tourist Infrastructure | | |
| | Continue to lobby National Parks & Wildlife Service and Forestry Corporation of NSW to upgrade visitor amenities, signage, camping infrastructure and interpretative facilities. Partner/s: Dungog Regional Tourism Association | # of visitors to the areas managed by NPWS & Forestry Corporation of NSW | Q1 to Q4 | Mayor & Councillors |

Public Infrastructure & Services

Goal – our community is supported by safe, functional, accessible and well maintained infrastructure and effective local and regional transport networks

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|--|--|----------|---|
| 1. | Community Strategy | Improve the safety and functionality of our road network | | |
| 1.1 | Delivery Program Objective | Council Advocacy | | |
| | Lobby State and Federal Governments for the appropriate allocation of funding for local road upgrade and maintenance Work with the State Government on the process of road re-classification. Apply for relevant grants for road improvements (ie: Black Spot Funding) | Appropriate levels of funds secured for road upgrades. Dungog Shire Council prioritized in the State Government road reclassification process | Q1 to Q4 | The General Manager Executive Manager Infrastructure & Assets Mayor & Councillors |
| 1.2 | Delivery Program Objective | Road Asset Management Policy and Plans | | |
| | Review and update Council's Road and Transport Asset Management Plan and associated policy documents | Policies and Plans are reviewed and adopted by Council | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 1.3 | Delivery Program Objective | Unsealed Rural Road Network Review | | |
| | Review the Unsealed Road Network to provide improved equity for residents | Unsealed Rural Road Network is reviewed and reported to Council | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 1.4 | Delivery Program Objective | Funding | | |
| | Continue to submit bids for funding through State and Federal Grants for the road network | Bids are submitted | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 1.5 | Delivery Program Objective | Road Safety | | |
| | Undertake road safety audits across the Shire. <i>Partner/s: Roads and Maritime Services</i> | % of road network reviewed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 1.6 | Delivery Program Objective | Road Funding | | |
| | Development of Route Access Strategy documents for the balance of Council's Regional Road Network. | Route Access documents developed and reported to Council. Priority projects are known by the community and Government. | Q4 | Executive Manager Infrastructure & Assets |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|---|
| 2. | Community Strategy | Ensure a local police presence throughout the Shire | | |
| 2.1 | Delivery Program Objective | Work with Local NSW Police Service Via Local Networks and Programs | | |
| Participate in Community Safety Precinct Committees. | | Attendance at quarterly meetings. | Q1 to Q4 | Community Projects Officer |
| Major event notification to ensure awareness of Local Area Commands for potential increased resource demands. <i>Partner/s: NSW Police Association, Licensees, Liquor Accords, Dungog Shire Events.</i> | | Decrease in the # of alcohol related incidents at events. | Q1 to Q4 | Mayor |
| 2.2 | Delivery Program Objective | Lobbying for Greater Police Presence in Our Shire. | | |
| Ongoing communications to the Local Member and Minister for Police in relation to Police numbers. <i>Partner/s: NSW Police Association</i> | | Increased local Police numbers within the Shire. | Q1 to Q4 | Mayor & Councillors |
| 2.3 | Delivery Program Objective | Foster Community Awareness to Report Incidents to Crimestoppers | | |
| Support awareness through promotions and Council's website. <i>Partner/s: NSW Police</i> | | Increased incident reports. | Q1 to Q4 | Community Projects Officer Mayor and Councillors |
| 3. | Community Strategy | Ensure that our communities have local access to quality educational and health & social services/facilities | | |
| 3.1 | Delivery Program Objective | Health Services | | |
| Host quarterly Health Forums with Hunter New England Health and NGO's. | | Health Forums conducted. | Q1 to Q4 | Community Projects Officer |
| Support development of suitable promotional material that reflects local needs. | | Promotional material disseminated through community. | Q1 to Q4 | Mayor & Councillors |
| Provide information through Council's website. | | | Q1 to Q4 | |
| Participation in the Hunter New England Health Local Health Committee (Dungog Branch) <i>Partner/s: Hunter New England Health, allied health services, NGO health providers.</i> | | Attendance at Committee meetings Advocacy/support for availability of health services within the Dungog Shire Community awareness of available health services | Q1 to Q4 | |
| 4. | Community Strategy | Ensure our local bridge network is safe and able to accommodate heavy vehicle load requirements | | |
| 4.1 | Delivery Program Objective | Bridge Assessments | | |
| Undertake Bridge inspections on a regular basis | | All bridges are inspected once per annum | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| Undertake load assessments on bridges where identified by bridge inspections and/or for heavy vehicle route assessments | | Load assessments are undertaken as required | Q1 to Q4 | |
| Install and monitor load restrictions on bridges where the need is identified | | Load restrictions implemented where required Load restrictions are monitored | Q1 to Q4 | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|--|----------|--|
| Continue the process for the construction of the a new concrete bridge adjacent to the Brig O'Johnston Bridge in Clarence Town. | | Tenders called for Concept Design of the new bridge including necessary government approvals. | Q1 to Q4 | General Manager Executive Manager Infrastructure & Assets Mayor |
| 4.2 | Delivery Program Objective | Timber Bridge Upgrades | | |
| Implementation of Council's Timber Bridge replacement program. | | # of timber bridges upgraded or replaced to meet current load standards | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 4.3 | Delivery Program Objective | Community Consultation | | |
| The community is consulted with respect to the timber bridge replacement/upgrade program | | Community consultation is undertaken and ongoing | Q1 to Q4 | Executive Manager Infrastructure & Assets Mayor & Councillors |
| 4.4 | Delivery Program Objective | Funding | | |
| Grants are applied for from both State and Federal Government | | # of grant applications made % of available grants applied for. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| Council sources funding for matching grants where required | | Funding is sourced to match grant funding where required | Q1 to Q4 | General Manager |
| Council engages with the State and Federal Governments for improved funding for timber bridge replacement | | Council continues to engage with the NSW State Government for our \$16M timber bridge replacement program. Applications for funding are made when grants become available. | Q2/Q3 | General Manager Executive Manager Infrastructure & Assets Mayor & Councillors |
| 5. | Community Strategy | Improve the provision of transport services to communities within the Shire | | |
| 5.1 | Delivery Program Objective | Rail Services | | |
| Lobby State Government to ensure that local passenger rail services are maintained and improved. | | Access to rail services is retained. | Q1 to Q4 | Mayor & Councillors |
| Lobby State Government for improved accessibility at local stations. | | Station upgrades are undertaken. | Q1 to Q4 | |
| 5.2 | Delivery Program Objective | Community Transport | | |
| Continue to support Dungog and District Neighbourcare in relation to community transport needs. | | Lobby to ensure that funding levels to Neighbourcare are maintained. | Q1 to Q4 | Community Project Officer Mayor & Councillors |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|---|----------|---|
| 6. | Community Strategy | Ensure that community assets and facilities and public infrastructure are maintained and improved to a reasonable standard | | |
| 6.1 | Delivery Program Objective | Water/Sewer | | |
| Ongoing participation with the Hunter Water Community Consultative Committee Quarterly meetings with Hunter Water Managing Director, Mayor and General Manager to ensure Dungog Shire needs are responded to by Hunter Water | | Attendance at meetings. | Q1 to Q4 | Mayor General Manager |
| 6.2 | Delivery Program Objective | Unsealed Road Grading | | |
| Maintenance grading works as per Council's adopted annual programme. | | % of programme completed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.3 | Delivery Program Objective | Rural Local Sealed Roads Shoulder Grading | | |
| Shoulder grading undertaken as required. | | Minimum 5% by length of Rural Local Sealed Roads are shoulder graded. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.4 | Delivery Program Objective | Rural Regional Roads Shoulder Grading | | |
| Shoulder grading undertaken as required. | | Minimum 7.5% by length of Rural Regional Sealed Roads are shoulder graded. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.5 | Delivery Program Objective | Rural Local Sealed Roads – Roadside Slashing | | |
| Slashing undertaken on rolling programme. | | All sealed Rural Local Roads slashed twice per annum or as seasonally required. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.6 | Delivery Program Objective | Rural Regional Roads – Roadside Slashing | | |
| Slashing undertaken on rolling programme. | | All Regional Roads slashed three times per annum or as seasonally required. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.7 | Delivery Program Objective | Construction And Rehabilitation Works | | |
| Works undertaken as funding allows. | | % of annual rehabilitation and construction funding spent. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| Complete all rehabilitation projects funded by the Special Rate Variation funds. | | All projects complete and SRV monies expended | Q1 to Q2 | Executive Manager Infrastructure & Assets |
| 6.8 | Delivery Program Objective | Rural Local Sealed Roads - Resealing | | |
| Resealing undertaken as per Council's programme. | | Minimum 3% by length of Rural Local Sealed Roads are Resealed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|---|----------|---|
| 6.9 | Delivery Program Objective | Regional Roads – Resealing | | |
| Resealing undertaken as per Council's programme. | | Minimum 3% by length of Rural Regional Roads are resealed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.10 | Delivery Program Objective | Urban Local Sealed Roads – Resealing | | |
| Resealing undertaken as per Council's programme. | | Minimum 3% by length of Rural Local Sealed Roads are resealed. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.11 | Delivery Program Objective | Concrete Footpath Inspections | | |
| Inspections carried out on a regular basis. | | Dowling Street High Pedestrian Section of footpath inspected every 3 months and the remaining network inspected once per annum. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.12 | Delivery Program Objective | Public Toilet Inspection and Cleaning | | |
| Undertaken twice per week. | | Maintenance schedule is met. | | Executive Manager Infrastructure & Assets |
| 6.13 | Delivery Program Objective | Street and Gutter Clean | | |
| Undertaken twice per week in Dungog. | | Maintenance schedule is met. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 6.14 | Delivery Program Objective | Guardrail | | |
| Guardmesh is replaced as funding allows – generally as part of rehabilitation works. | | Length of guardmesh installed or replaced. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 7. | Community Strategy | Ensure that the provision of public infrastructure and services reflect the needs of a growing and changing population | | |
| 7.1 | Delivery Program Objective | Emergency Management | | |
| Continuous review and implementation of EMPLAN | | EMPLAN Implemented | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 7.2 | Delivery Program Objective | Emergency Services | | |
| Ongoing liaison with local RFS and SES volunteers to ensure that they are being adequately resourced. | | Local organisations adequately equipped to meet required service levels. | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Projects Officer |
| 7.3 | Delivery Program Objective | Sewerage Services | | |
| Continue to advocate for the provision of reticulated sewerage to the villages of Paterson/Vacy/Gresford. | | Recognition within the Hunter Water long term Capital Works Program. | Q1 to Q4 | Mayor & Councillors |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|---|----------|--|
| 7.4 | Delivery Program Objective | Aged Accommodation | | |
| Maintain Alison Court units to the required standard in accordance with budget | | % of maintenance budget expended. # of facility inspections undertaken. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 7.5 | Delivery Program Objective | Bike Plan | | |
| Review and update Council's Bike Plan. | | Bike Plan endorsed by Council and strategies | Q4 | Executive Manager Infrastructure & Assets |
| 7.6 | Delivery Program Objective | Infrastructure & Services Gap Analysis | | |
| Respond to the outcomes and gap analysis in the 2018 Community Survey conducted by Micromex | | Gap between community identified service priority and service delivery reflected in adopted budgets and capital works. | Q1 to Q4 | General Manager Executive Manager Infrastructure & Assets Mayor and Councillors |
| 8. | Community Strategy | Advocate for improved rail services in the Dungog Shire | | |
| 8.1 | Delivery Program Objective | Rail Services | | |
| Lobby State Government to ensure that local passenger rail services and timetables are appropriate, maintained and improved | | General Public Access to rail services is retained | Q1 to Q4 | Mayor & Councillors |
| 9. | Community Strategy | Ensure that community assets, facilities and public infrastructure are planned for, improved and maintained to a reasonable standard | | |
| 9.1 | Delivery Program Objective | Asset Management | | |
| Commence work on the Clarence Town Sports Facility, building a new club house and making a number of improvements to the ground's infrastructure. | | Work commenced and delivered in accordance with contract | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| Complete the upgrading of the lighting at Dungog Showground, made possible by grants, loans, developer contributions and financial assistance from the 355 Committee and User Groups. | | Project completed and monies expended | Q1 | Manager Planning |
| Continuous review and implementation of Building Asset Management Plan in relation to community facilities. | | Building Asset Management Plan implemented. | | |
| Implement Council adopted Development Contributions Plan | | New plan implemented. | Q1 to Q4 | |
| 9.2 | Delivery Program Objective | Asset Maintenance | | |
| Maintain facilities and assets within budgetary limitations. | | % of maintenance budget expended. | Q1 to Q4 | Executive Manager Infrastructure & Assets |

| 2020/21 ACTIONS | | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|-----------------------------|--|----------|---|
| 9.3 | Delivery Program Objective | Funding | | | |
| Continue to explore opportunities to submit grant applications for facility upgrades. | | | Value of grant funding received per annum \$. | Q1 to Q4 | Executive Manager Infrastructure & Assets Community Project Officer Sec 355 Committees. |
| 9.4 | Delivery Program Objective | Community Facilities | | | |
| Review the quantity, locality and accessibility of public toilets within the Shire. | | | Report submitted to Council and Capital Works Program developed. | Q4 | Executive Manager Infrastructure & Assets |
| Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's community facilities. | | | | Q1 to Q4 | |

Council Governance & Finance

Goal – Dungog Shire Council is recognised for strong community leadership, financial sustainability and ethical, accountable and responsive governance

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|--|
| 1. | Community Strategy | Councillors are responsive, accessible and actively involved within local communities | | |
| 1.1 | Delivery Program Objective | Councillor Representation | | |
| Councillor attendance at Statutory Meetings Councillor engagement with Section 355 Committees. Councillor involvement in community meetings and events | | # of Statutory Meetings attended by Councillor Councillor attendance at 355 Committee meetings in their Wards as required. Councillor participation in local community activities | Q1 to Q4 | Mayor & Councillors. |
| 1.2 | Delivery Program Objective | Councillor Access to Information | | |
| Web page information maintained. | | Information is complete and current. | Q1 to Q4 | General Manager |
| Provision of comprehensive and professional Council Business Papers | | | Q1 to Q4 | Executive Officer |
| 1.3 | Delivery Program Objective | Councillor Information Sessions | | |
| Briefing sessions scheduled for Councillors on a regular basis. | | A minimum of 8 Councillor Strategic Workshops held per annum. | Q1 to Q4 | General Manager |
| 1.4 | Delivery Program Objective | Councillor Training | | |
| Training needs identified and information disseminated in a timely manner. | | Councillors involvement in training sessions/ attendance. | Q1 to Q4 | General Manager Senior HR Advisor NSW Office of Local Government |
| 1.5 | Delivery Program Objective | Councillors Professional Development | | |
| Professional development opportunities identified and offered to the Mayor and Councillors. | | # of Councillors who undertake professional development activities. | Q1 to Q4 | General Manager Senior HR Advisor |
| Assessment of individual Councillors key competencies. | | Community satisfaction with Councillors performance | Q1 to Q4 | Mayor & Councillors. |
| Partner/s: LGNSW, NSW OLG | | | | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|-----------------|---|--|----------|--|
| 2. | Community Strategy | Decision-making processes are open, transparent and inclusive | | |
| 2.1 | Delivery Program Objective | Governance – Meetings | | |
| | Review and adopt new model Code of Meeting Practice <i>Partner/s: NSW OLG</i> | Model Code of Meeting Practice reviewed and adopted. | Q1 | General Manager Mayor & Councillors |
| | Review and adopt new model Code of Conduct <i>Partner/s: NSW OLG</i> | Model Code of Conduct reviewed and adopted. | Q1 | General Manager Mayor & Councillors |
| | Record Council Statutory Meetings and upload onto Council's website for the purpose of facilitating public access | All meetings recorded and audio available to the public | Q1 to Q4 | General Manager Executive Manager Corporate and Customer Services Executive Officer Mayor & Councillors |
| 2.2 | Delivery Program Objective | Governance – Delegations | | |
| | Ensure Council Delegations of Authority are up to date and relevant | Delegations of Authority reviewed and adopted by Council as required. | Q1 to Q4 | General Manager Mayor & Councillors. |
| 2.3 | Delivery Program Objective | Governance – Public Access | | |
| | Continue to fulfil Council's obligations under the Government Information (Public Access) Act. | Publications guide updated regularly. | Q1 to Q4 | Executive Manager Corporate and Customer Services |
| 3. | Community Strategy | Council undertakes broad and effective communication and engagement with the communities across the Shire | | |
| 3.1 | Delivery Program Objective | Mayoral Update | | |
| | Mayoral Updates are disseminated to media outlets on a weekly basis | Weekly distribution completed 90% of the year | Q1 to Q4 | Mayor General Manager |
| 3.2 | Delivery Program Objective | Maintain Relationship with the Media | | |
| | Media releases prepared on issues as they arise. | # of press releases issued per annum. # of media interviews undertaken. | Q1 to Q4 | General Manager Mayor |
| 3.3 | Delivery Program Objective | Community Engagement Strategy | | |
| | Implement Community Engagement Plan as required | # of times Plan is implemented | Q4 | All staff |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|--|
| 4. | Community Strategy | Council's governance and organisational structure reflects the vision, priorities and directions outlined in the Community Strategic Plan 2030 | | |
| 4.1 | Delivery Program Objective | Organisational Structure | | |
| Ensure the organisational structure is capable of delivering on the strategic direction of Council with a focus on customer service and the operational readiness of the Infrastructure and Assets Department. | | Structure reviewed to reflect adopted Council strategy | Q1 to Q4 | General Manager Senior HR Advisor |
| Annual review of General Manager's performance. <i>Partner/s: LGNSW</i> | | General Manager performance review undertaken. | | Mayor & Councillors |
| 4.2 | Delivery Program Objective | Corporate Brand | | |
| Roll out Dungog Shire Council's adopted brand strategy to enhance organizational profile and reputation. | | Rollout undertaken in accordance with budget provisions | Q1 to Q4 | General Manager Mayor & Councillors |
| 5. | Community Strategy | Council undertakes prudent financial management to ensure its long-term viability | | |
| 5.1 | Delivery Program Objective | Budget | | |
| Continue to provide monthly works cost statement to Council. | | Monthly reports provided in the Council Business Paper to Council's satisfaction | Q1 to Q4 | Executive Manager Corporate & Customer Services |
| 5.2 | Delivery Program Objective | Debt Recovery | | |
| Continue to proactively manage debt recovery action. | | Outstanding rates < 7% | Q1 to Q4 | Executive Manager Corporate & Customer Services |
| 5.3 | Delivery Program Objective | Fleet Operations | | |
| Review Council's fleet operations to ensure returns on investment. | | Positive return to Plant Reserve annually. | Q1 to Q4 | Executive Manager Infrastructure & Assets |
| 5.4 | Delivery Program Objective | Finance – Investments | | |
| Invest surplus funds in accordance with Council policy. | | Investment returns equal 90 day BBSW. Reports provided in the Council Business Paper to Council's satisfaction | Q1 to Q4 | Executive Manager Corporate & Customer Services |
| 5.5 | Delivery Program Objective | Investments | | |
| Investigate the feasibility of outsourcing the management of Council's investment portfolio to a third party. | | Report submitted to Council following evaluation. | Q4 | Executive Manager Corporate & Customer Services |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|---|-----------------------------------|---|----------|--|
| 5.6 | Delivery Program Objective | Financial Planning | | |
| Continuous review of Council's Long Term Financial Plan to assist deliberations on future funding decisions of Council. | | LTFP reviewed and scenarios developed for Council's consideration as required. | Q1 to Q4 | Executive Manager Corporate & Customer Services |
| 5.7 | Delivery Program Objective | Financial Sustainability | | |
| Monitor Council's long term financing strategy to fund renewal of infrastructure including additional Special Rate Variations and borrowings. | | Quarterly reports provided to Council | Q1 to Q4 | Executive Manager Corporate & Customer Services |
| 6. | Community Strategy | Review of Council's Workforce Management Plan to ensure Council has the right employees, with the right skills, to deliver the services required by the community, both now and in the future in accordance with the Dungog Shire Council Delivery Program 2018-2022 | | |
| 6.1 | Delivery Program Objective | Corporate | | |
| Salary System meets Local Government Award requirements. | | | Q1 to Q4 | General Manager Senior HR Advisor |
| Develop organisational wide values in consultation with staff | | Organisational values identified and endorsed by staff that guide day to day behaviours | Q2 | General Manager Senior HR Advisor |
| 6.2 | Delivery Program Objective | Workplace Health and Safety | | |
| Comprehensive review of Council's Workplace, Health and Safety framework/systems and processes. <i>Partner/s: Riskology Pty Ltd</i> | | Policy documents reviewed and updated and staff training completed and recorded | Q2 | General Manager Senior HR Advisor Workplace Health and Safety Officer |
| 6.3 | Delivery Program Objective | Employee Relations | | |
| Maintain funding for Council's Employee Assistance Program. | | Designated budget adopted by Council. | Q1 | Executive Manager Corporate & Customer Services Senior HR Advisor |
| Maintain funding for Council's Employee Training /Professional Development Program. | | Designated budget adopted by Council. | Q1 | Executive Manager Corporate & Customer Services Senior HR Advisor |
| 6.4 | Delivery Program Objective | Human Resources Policy Development | | |
| Development of a suitable range of Human Resource policies to assist/support staff. | | Policies submitted to Council by 30 June '20 | Q4 | Senior HR Advisor |
| 6.5 | Delivery Program Objective | Workforce Strategy | | |
| Implement strategic initiatives within Council's Workforce Strategy. | | Strategic initiatives implemented | Q1 to Q4 | Senior HR Advisor |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|--------------------------|
| 7. | Community Strategy | Council maintains a regional outlook and seeks opportunities for strategic alliances with neighbouring councils | | |
| 7.1 | Delivery Program Objective | Hunter Joint Organisation (HJO) | | |
| Ongoing advocacy role at HJO Board level | | Attendance at Board Meetings and participation in strategic planning | Q1 to Q4 | General Manager Mayor |
| General Managers Advisory Committee | | Attendance at GMAC and participation in strategic planning. | Q1 to Q4 | |
| Representation on professional network groups by staff with regional advocacy matters being reported through to GMAC | | # of regional advocacy matters addressed | Q1 to Q4 | |
| 7.2 | Delivery Program Objective | Strategic Services Aust Ltd (SSA) | | |
| Ensure that SSA business activities protect and promote the interests of the shareholders. | | Attendance at SSA Board Meetings as a shareholder Reports to the HJO Board Updates provided to Dungog Shire Council. | Q1 to Q4 | General Manager |
| 7.3 | Delivery Program Objective | Resource Sharing | | |
| Engagement and dialogue with neighbouring councils interested in facilitating shared services/ resources to reduce costs and improve efficiencies in service delivery. | | # of resource sharing initiatives Council involved in per annum. | Q1 to Q4 | Senior Management. |
| 8. | Community Strategy | Council will advocate for the communities in the Dungog Shire by actively pursuing constructive relationships with the other spheres of government | | |
| 8.1 | Delivery Program Objective | Political Advocacy | | |
| Maintain regular contact with local State & Federal members and their support staff. | | Regular contact maintained. | Q1 to Q4 | General Manager Mayor |
| Follow established protocols when seeking meetings with various Ministers. | | Request to local member and briefing paper supplied. | Q1 to Q4 | General Manager Mayor |
| Maintain relationship with Hunter Regional Director of Premiers & Cabinet | | Six monthly meeting held | Ongoing | General Manager |
| Regular attendance at the NSW Country Mayor's Association | | Bi-monthly meetings held | On-going | General Manager Mayor |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|---|----------|--|
| 9. | Community Strategy | Communities across the Shire have access to a range of communication formats for receipt and exchange of information | | |
| 9.1 | Delivery Program Objective | Corporate Support – Information Systems | | |
| Enhance Council's Information Systems so as to meet the current and future needs of the organisation | | Designated budget adopted by Council System upgrade undertaken as necessary. Organisation operates on current version of software for LG Application. | Q1 to Q4 | Executive Manager Corporate & Customer Services. |
| Monitor Council's managed services provider to ensure system outages /downtime meets service agreement | | Downtime less than 1% of annual working hours. | Q1 to Q4 | |
| Implement mobile computing modules to key users. | | Mobile computing operational. | Q1 to Q4 | |
| Maintain an online presence | | Council's website accessible 95% of time. | Q1 to Q4 | |
| Monitor information uploaded to Council's website. | | Nil complaints in relation to copyright/ privacy breaches. | Q1 to Q4 | |
| 10. | Community Strategy | Other Council Programs and Activities Supporting Council Governance and Finance | | |
| 10.1 | Delivery Program Objective | Corporate Records Management | | |
| Safeguard Council's records and meet legislative responsibilities. | | % of records held in record repository. Compliance with State Records Act. | Q1 to Q4 | Executive Manager Corporate & Customer Services. |
| 10.2 | Delivery Program Objective | Risk Management | | |
| Undertake annual Public Liability and WHS Audits | | Audits undertaken. Improved performance. | Q1 to Q4 | Executive Manager Corporate & Customer Services. |
| Attend regional risk management meetings and disseminate information to relevant staff. | | 80% of meetings attended. | Q1 to Q4 | Senior Human Resources Advisor |
| Maintain Council's insurance portfolio. | | Insurance renewed annually within timeframe | Q1 to Q4 | |
| Monitor Council's workers compensation claims. | | Claims are monitored and RTW programs implemented. | Q1 to Q4 | |
| Monitor Council's Return to Work programmes. | | Workers Compensation Premium is monitored and minimised where possible. | Q1 to Q4 | |
| Lead the organisation in respect of new online risk register database. | | # of employees with greater than 5 days lost time per annum. | Q1 to Q4 | |
| Development and review of business and continuity plan. | | Business continuity plan tested annually. | Q1 to Q4 | |

| 2020/21 ACTIONS | | PERFORMANCE INDICATORS | TIMING | RESPONSIBILITY |
|--|-----------------------------------|--|----------|--|
| 10.3 | Delivery Program Objective | Service NSW Agency | | |
| Ensure Service NSW payments agency is operational during Council opening hours | | Trained staff available to meet operational requirements | Q1 to Q4 | Executive Manager Corporate & Customer Services. |
| Comply with Service NSW performance and statutory expectations. | | Nil Deficiency/ Compliance reports. | Q1 to Q4 | |



DUNGOG

**Council's Revenue
Strategy**

STATEMENT CONTAINING DETAILED ESTIMATE OF COUNCIL'S INCOME AND EXPENDITURE.

Budget Commentary 2020-2021

Introduction

The budget document shows a balanced budget for financial year 2020-21.

Council's financial budget for the ensuing year is submitted with the inclusion of the rate peg limit of 2.6% and the Independent Pricing & Regulatory Tribunal (IPART) approved special variation of 12.4%. The increases for general rates are detailed in Table 1.

| | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
|--|----------------|----------------|----------------|----------------|
| Notional Yield | 6,602,799 | 6,774,471 | 6,950,607 | 7,131,322 |
| Approved Special Variation 2019 | 990,420 | 2,139,501 | 2,814,201 | 3,567,889 |
| Total Rates | 7,593,219 | 8,913,972 | 9,764,808 | 10,699,211 |

Waste management charges have been increased with the individual charges being; Domestic waste \$315.00, domestic & non-domestic recycling \$140.00, commercial waste \$347.00, non rateable waste \$347.00 and vacant waste \$32.50. Transfer to reserves for works has again been factored into these budget areas and in line with the Local Government (General) Regulation 2005, any surplus or deficit generated from Domestic Waste and Domestic Recycling are transferred to a Domestic Waste restricted asset.

The Protection of the Environment Operations Act 1997 Section 88 levy again applies in this budget to all waste entering the Short Street, Dungog landfill. This charge commenced in 2009/10 at \$10 per tonne rising each year plus CPI until 2015/16, the estimated charge this year will be \$85.00. As anticipated when introduced this has generated additional administration costs for the collection and reporting of this levy.

Charges in relation to Onsite Sewage Management have increased to \$90; this fee applies as the initial inspection fee as well as being the charge for both the initial approval to operate and renewals of approval to operate. Initial inspections do not attract a fee; however re-inspections will continue to attract a fee.

Council's fees and charges have been modified wherever practicable, although many of the statutory fees have remained unchanged for a number of years. The relevant Government Departments have not considered the financial impact that their decisions are having on the ratepayer as a whole. The concept of user pays with certain regulatory fees is questionable as the pricing structure has remained unchanged for many years.

Insurance costs have again risen over prior years with increases of 5% applied to general insurance, vehicles and public liability. Property insurance has been increased 10% upon council's broker's advice due to recent flood and fire events.

Workers compensation has remained fairly static at \$100K, based on current premium estimates. It is stressed that the level of premium is predominantly calculated on claims history and may need to be altered depending on claims history adjustments at year-end. Public liability claims excess has been retained at previous levels and again any savings will be transferred to an insurance equalisation reserve to spread the burden of future claims from past events.

Salaries have been costed with an increase of 2.5% which is the anticipated award increase, the new Local Government State Award is yet to be ratified, and any difference to the anticipated increase will have an impact on the budget outcome.

Changes have been made to staff travelling expenses where applicable to more accurately reflect the costs incurred. Although these changes may result in an increase or decrease within a particular cost area the charge is an internal charge and is offset in plant hire income with no real effect to the bottom line result.

Indexation has been applied to recurrent items at the anticipated CPI index rate of 1.8% with energy costs indexed at 5% in line with anticipated increases. Water and sewerage charges have been increase by 5% for both residential and business holdings. An oncost rate of 51% has been applied to jobs utilising day labour.

Major revenue items include unrestricted general rates \$5.8M, interest on investments \$450K, FAG general \$1.79M, FAG roads & bridges component \$964K, roads to recovery funding \$574K, regional road capital funding \$6.1M, Fixing Country Roads \$1.36M, Bridges renewal \$1.52M, domestic waste & recycling charges \$1.67M, other waste & recycling charges \$257K, stormwater levy \$41K, OSM special rates \$267K, building inspection fees \$45K, DA fees and Complying \$100K, and RMS agency commissions \$91K. Other funding is sourced from loans, contributions, grants, reserves and user charges.

Recurrent expenditures and some transfers to restricted assets have been retained in this year's budget; these expenditures are important as capital works are funded by these reserve funds.

Table 2 summarises the major capital items included within the budget document, while a commentary on recurrent items is provided after the table.

| Table 2 - Capital Expenditure Items | | | |
|--|-------------------------------------|---------------|-----------------------|
| Area | Project | Budget | Funding Source |
| Corporate | Office Equipment | 2,000 | Revenue |
| | Furniture & Fittings | 5,000 | Revenue |
| | IT Infrastructure Upgrades | 340,000 | Reserve |
| Engineering | Plant Purchases | 974,000 | Reserve |
| | Small Plant & Tools | 15,000 | Reserve |
| | 2 Way Radio Installations | 5,000 | Reserve |
| | Storage Shed & Improvements | 50,000 | Reserve |
| | Workshop Building | 50,000 | Reserve |
| | Depot Drainage & Sealing Works | 50,000 | Reserve |
| Governance | Local Government Election | 30,000 | Revenue |
| SES | Building & Grounds | 6,000 | Revenue |
| Aged Housing | Unit Refurbishment | 10,000 | Reserve |
| Public Toilets | Amenities Upgrade | 2,500 | Revenue |
| Public Cemetery | Cemetery Capital Works | 5,000 | Reserve |
| Library | Books etc. | 37,500 | Grant |
| | Building & Equipment | 5,000 | Revenue |
| Community & Cultural | Artworks Reserve | 1,000 | Revenue |
| Public Halls | Building & Grounds | 1,000 | Revenue |
| Sporting Grounds | Clarence Town Sportsground Facility | 488,894 | Grant/Revenue |
| | Clarence Town Sports Lighting | 86,110 | Grant/Revenue |
| | Dungog District Netball Courts | 127,978 | Grant/Revenue |
| Parks & Gardens | Building & Grounds | 2,000 | Revenue |
| Swimming Pool | Plant & Equip – Dungog | 2,000 | Revenue |
| | Plant & Equip – Clarence Town | 1,558 | Revenue |

| Area | Project | Budget | Funding Source |
|----------------|--------------------------------|-----------|--------------------------|
| Urban Roads | Reseals | 85,565 | Revenue |
| Rural Roads | Limeburners Creek Rd | 1,672,800 | Sec 711 Pool |
| | Paterson River Rd | 782,650 | Grant/SRV |
| | Black Rock Rd | 650,000 | SRV |
| | Reseals | 328,387 | Revenue/Reserve |
| | Resheeting | 190,000 | Revenue/Reserve |
| Bridges | Capital M & R | 488,335 | Grant |
| | Brig O' Johnston Bridge | 700,000 | Grant |
| | Tillegra Bridge | 1,574,440 | Grant |
| | Summer Hill Bridge | 605,548 | Grant |
| Regional Roads | MR101 | 3,457,200 | Special Grant/Black Spot |
| | MR128 | 723,823 | Grant/R2R |
| | Reseals | 247,261 | Reserve |
| | RR 7764 | 1,260,000 | Black Spot |
| | RR 7778 | 775,000 | Grant |
| Caravan Parks | Fencing | 10,000 | Revenue |
| Tourism | Building & Ground Reserves | 1,000 | Revenue |
| | Advertising Advantages of Area | 4,000 | Revenue |

Corporate & Client Services

Recurrent expenditures and most transfers to restricted assets have remained at similar levels to last year.

Information Technology hardware and licensing has been increase to allow upgrades to council's core system software, electronic document management system, asset management system, depot communication links and website upgrade.

Council's Community Small Grants Program has been retained with Hunter Water Corp committing to 50% funding.

Plant purchases are in accordance with the plant replacement program. All costs for plant are funded from reserve.

Employees' leave entitlements have been partially funded, with an amount of \$50K being allocated to the restriction. Increases in the provisions for unused long service leave in recent years requires additional funds be restricted to reduce the possibility of Council's exposure should a large turnover of senior and long serving staff occur.

Public Order & Safety

From 1 July 2009 the NSW State Emergency Service (SES) was brought under the same contributory funding system as the NSW Rural Fire Service (RFS) and the NSW Fire Brigades (NSWFB).

Fire protection services – the budget has been prepared on the basis of a statutory contribution to the NSW Fire Brigades of \$23K.

The NSW Rural Fire Service contribution has been increased to \$419K. The balance of the budget is prepared based on recurrent funding levels for individual line items.

Animal control – companion animal fines have not been included as they are immaterial and cannot be relied upon. Expenses have increased slightly to reflect the new impounding arrangements.

SES – Council's statutory contribution is estimated at \$24K, anything over this will have a detrimental effect on the budget.

Enforcement LG Regulations – Processing costs have been held at previous levels in line with current trends and compliance services continuing to be undertaken in house by the Environmental Compliance Officer. Fine revenue has been retained at \$10K, swimming pool registrations and inspections income of \$8K is estimated.

Health

Health administration & food control –All income and expenditure has been retained at similar levels to previous years.

Noxious weeds control – operating expenses have increased in line with actual costs.

Community Services & Education

Community services & education – funding for this position has not been guaranteed by the NSW Department of Community Services and has again not been included, all other items remain static with CPI increases applied. Transfers to reserves retained at 1/3 of DINS rental.

Alison Court – all operating expenditure increased by CPI.

Housing & Community Amenities

Town Planning – All costs are CPI indexed.

Public Amenities – All costs are CPI indexed.

Public Cemeteries - Other costs are CPI indexed.

Other Sanitation & Garbage – Pan Collection costs remain static with the cost to Council for the service contractor being passed onto the recipients of this service; however any decreases in the number of users of the service will result in additional cost to Council due to contract agreements with the service provider. Reduction in numbers is expected to continue over time with the operation of the Clarence Town sewer scheme. On-site Sewerage Management (OSM) fees have increased to \$90 per annum.

Stormwater Drainage – remains static, the stormwater levy will generate revenue of \$41K which is to be used for asset data collection and planning, construction and maintenance of drainage systems and stormwater treatment measures.

Other Waste Management – The contribution from domestic waste has been retained at 60% of the landfill operational costs, all other costs being CPI or wage indexed. Section 88 levy estimates and income have been included. Commercial and non rateable waste charges have been set at a higher level than domestic waste services, with recycling charges being the same across all categories of service.

Domestic Waste Management (DWM) & Domestic Recycling (DRM) – these areas are a revenue neutral area with all profits and losses funded by transfers to/from reserves in accordance with legislation. Contractor charges for collection are indexed by CPI in line with the contract.

Recreation & Culture

Library – wages have increased in line with the additional operating hours now undertaken with funding coming from the increased NSW State Library Grant as advised earlier this year,

Museums, Community Centres, Public Halls, Sporting Grounds, Clarence Town Swimming Pool, Dungog Swimming Pool and Parks and Gardens have all remained static other than CPI indexation.

Mining Manufacturing & Construction

Building Control – has remained static other than CPI indexation.

Quarries & pits – this budget area has been reported retrospectively in previous years based on the cost of winning material.

Transport & Communication

Maintenance allocations have generally been increased by estimated CPI of 1.8%.

Capital road & bridge projects are fully funded from either grant funding or restricted contributions. The project sources of funds are FAG roads and bridges component \$964K. Capital work projects scheduled total \$10.6M and loan repayments total \$190K.

Regional roads – block grant funding has been anticipated at \$1.19M with 3x4 funding at existing levels. The net cost to Council is held to the same level as the overheads charged.

Economic Affairs

Williams River Holiday Park – CPI has been applied to recurrent expenditure. Caretaker commission and site fee revenue has been adjusted in line with the new park management arrangements; cabin hire charges have been removed.

Saleyards – the net return on lease income after expenditure has been transferred to restricted assets with no significant change to prior year budget.

Real Estate Development - Loan repayments externally for land south of Melbee and Common Road have been shown, funding for which comes from Real Estate reserves, the balance of which is dependent on continuing sales from Melbee Estate.

Tourism/Economic Development –Operational areas remaining relatively static with increases in salary costs to reflect the Strategic Planning position.

General Purpose Revenues

General rates have been budgeted to increase by the rate peg limit of 2.6% and the Independent Pricing & Regulatory Tribunal (IPART) approved special variation of 12.4%. The FAG equalisation component has been anticipated at \$1.7M. Interest from investments and Council's bank account have remained static at \$450 with \$32K applicable to Section 711 developer contributions held and being transferred to restricted assets.

Ratepayers who are concerned about the financial impacts of the special rate variation are encouraged to make contact to discuss their circumstances confidentially. There are measures we can put in place to assist members of our community who are in financial difficulty, and we will work closely and respectfully with our community through this current crisis situation.

Summary

As Councillors can see the budget is in balance, however continues to require fiscal restraint. Several years of budget “pruning” has resulted in a document with no real scope for significant savings without cutting service levels. The need to service additional statutory requirements, growing community expectations and the increased costs associated with the continued maintenance requirements of Council's existing operations leaves no room to move within the existing revenue structures.

General rate income which provides the majority of operating revenues is insufficient to meet the current and future needs of the community, and generally any increases under rate capping are not

sufficient to cover award wage increases, let alone increased costs associated with road and bridge maintenance in particular.

Funds from the approved special rate variation will not begin to generate significant additional income until 2023 and must be used for the purposes noted in council's application i.e. to fund operating and capital expenditure for key assets including the road network, timber bridges and community facilities, enhancing financial sustainability and beginning to reduce council's infrastructure backlog.

Many of the capital works projects within the budget are being funded from restricted assets and without replenishing or topping up these restricted asset accounts Council is further reducing its capacity to undertake future capital works.

During the course of the budget review process some projects have been excluded because of lack of available funds. Council needs to be mindful that if any projects are to be added they will have to have funding sources identified and or reduce projects or service levels from another area of the budget to counteract the addition. Conversely the removal of any individual projects needs to take into account that any wages component of that project will have to be reallocated to other budget areas.

Shaun Chandler
Executive Manager Corporate Services

Council - Summary Income & Expenditure

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-----------------------------------|--------------------------|-------------------|-------------------|-------------------|-------------------|
| Expenditure | | | | | |
| Corporate & Client Services | 5,457,157 | 5,785,297 | 6,320,914 | 6,056,976 | 6,391,515 |
| Public Order & Safety | 867,167 | 882,276 | 894,719 | 910,628 | 923,856 |
| Health | 166,201 | 171,522 | 174,601 | 177,803 | 181,548 |
| Community Services & Education | 277,858 | 283,104 | 286,833 | 290,663 | 294,583 |
| Housing & Community Amenities | 4,717,830 | 4,813,806 | 4,963,561 | 4,535,431 | 4,628,233 |
| Recreation & Culture | 3,114,382 | 3,540,278 | 1,979,275 | 1,981,699 | 1,995,427 |
| Mining Manufacture & Construction | 481,131 | 489,851 | 497,257 | 504,797 | 512,507 |
| Transport & Communication | 14,965,273 | 21,585,468 | 24,646,079 | 26,849,596 | 14,270,906 |
| Economic Affairs | 766,282 | 1,514,706 | 691,426 | 694,245 | 710,295 |
| General Purpose Revenues | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Sub Total General Fund | 30,895,280 | 39,148,308 | 40,536,665 | 42,083,838 | 29,990,870 |
| Total Expenditure | 30,895,280 | 39,148,308 | 40,536,665 | 42,083,838 | 29,990,870 |
| Revenue | | | | | |
| Corporate & Client Services | 3,595,532 | 3,734,273 | 3,959,116 | 3,264,845 | 3,452,090 |
| Public Order & Safety | 292,795 | 293,195 | 293,595 | 294,005 | 294,425 |
| Health | 68,750 | 65,020 | 65,690 | 66,380 | 67,080 |
| Community Services & Education | 217,390 | 219,550 | 221,750 | 223,990 | 226,260 |
| Housing & Community Amenities | 3,872,784 | 3,873,484 | 3,948,167 | 3,734,245 | 3,820,175 |
| Recreation & Culture | 2,086,341 | 2,541,818 | 931,951 | 907,160 | 883,835 |
| Mining Manufacture & Construction | 234,096 | 235,766 | 235,226 | 235,696 | 236,176 |
| Transport & Communication | 11,322,537 | 17,106,606 | 19,243,885 | 20,988,015 | 7,658,135 |
| Economic Affairs | 580,232 | 1,179,007 | 373,904 | 211,414 | 215,483 |
| General Purpose Revenues | 8,579,669 | 9,899,589 | 11,263,382 | 12,158,088 | 13,137,211 |
| Sub Total General Fund | 30,850,126 | 39,148,308 | 40,536,666 | 42,083,838 | 29,990,870 |
| Total Revenue | 30,850,126 | 39,148,308 | 40,536,666 | 42,083,838 | 29,990,870 |
| Net Cost | | | | | |
| Corporate & Client Services | 1,861,625 | 2,051,024 | 2,361,798 | 2,792,131 | 2,939,425 |
| Public Order & Safety | 574,372 | 589,081 | 601,124 | 616,623 | 629,431 |
| Health | 97,451 | 106,502 | 108,911 | 111,423 | 114,468 |
| Community Services & Education | 60,468 | 63,554 | 65,083 | 66,673 | 68,323 |
| Housing & Community Amenities | 845,046 | 940,322 | 1,015,394 | 801,186 | 808,058 |
| Recreation & Culture | 1,028,041 | 998,460 | 1,047,324 | 1,074,539 | 1,111,592 |
| Mining Manufacture & Construction | 247,035 | 254,085 | 262,031 | 269,101 | 276,331 |
| Transport & Communication | 3,642,736 | 4,478,862 | 5,402,194 | 5,861,581 | 6,612,771 |
| Economic Affairs | 186,050 | 335,699 | 317,522 | 482,831 | 494,812 |
| General Purpose Revenues | -8,497,669 | -9,817,589 | -11,181,382 | -12,076,088 | -13,055,211 |
| Sub Total General Fund | 45,154 | 0 | 0 | 0 | 0 |
| Net Cost to Council | 45,154 | 0 | 0 | 0 | 0 |

Council - Income & Expenditure

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|-------------------|-------------------|-------------------|-------------------|
| Operating Expenditure | | | | | |
| Corporate & Client Services | 3,013,651 | 3,332,337 | 3,537,952 | 3,532,567 | 3,671,122 |
| Public Order & Safety | 861,167 | 876,276 | 888,719 | 904,628 | 917,856 |
| Health | 166,201 | 171,522 | 174,601 | 177,803 | 181,548 |
| Community Services & Education | 227,938 | 231,678 | 235,597 | 239,717 | 244,047 |
| Housing & Community Amenities | 4,165,181 | 4,466,027 | 4,624,491 | 4,180,382 | 4,263,045 |
| Recreation & Culture | 1,785,265 | 1,805,621 | 1,859,604 | 1,894,942 | 1,932,138 |
| Mining Manufacture & Construction | 471,131 | 479,851 | 487,257 | 494,797 | 502,507 |
| Transport & Communication | 7,920,684 | 8,014,439 | 8,082,596 | 8,134,173 | 8,188,147 |
| Economic Affairs | 514,406 | 671,067 | 668,699 | 683,775 | 699,765 |
| Sub-Total General Fund | 19,125,624 | 20,048,818 | 20,559,516 | 20,242,784 | 20,600,175 |
| Total Operating Expenditure | 19,125,624 | 20,048,818 | 20,559,516 | 20,242,784 | 20,600,175 |
| Non Operating Expenditure | | | | | |
| Corporate & Client Services | 2,443,506 | 2,452,960 | 2,782,962 | 2,524,409 | 2,720,393 |
| Public Order & Safety | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Health | 0 | 0 | 0 | 0 | 0 |
| Community Services & Education | 49,920 | 51,426 | 51,236 | 50,946 | 50,536 |
| Housing & Community Amenities | 552,649 | 347,779 | 339,070 | 355,049 | 365,188 |
| Recreation & Culture | 1,329,117 | 1,734,657 | 119,671 | 86,757 | 63,289 |
| Mining Manufacture & Construction | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Transport & Communication | 7,044,589 | 13,571,029 | 16,563,483 | 18,715,423 | 6,082,759 |
| Economic Affairs | 251,876 | 843,639 | 22,727 | 10,470 | 10,530 |
| General Purpose Revenues | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Sub-Total General Fund | 11,769,656 | 19,099,490 | 19,977,149 | 21,841,054 | 9,390,695 |
| Total Non Operating Expenditure | 11,769,656 | 19,099,490 | 19,977,149 | 21,841,054 | 9,390,695 |
| Total Expenditure | 30,845,280 | 39,148,308 | 40,536,665 | 42,083,838 | 29,990,870 |
| Operating Revenues | | | | | |
| Corporate & Client Services | 251,223 | 235,848 | 212,347 | 215,227 | 218,636 |
| Public Order & Safety | 42,450 | 42,850 | 43,250 | 43,660 | 44,080 |
| Health | 68,750 | 65,020 | 65,690 | 66,380 | 67,080 |
| Community Services & Education | 122,390 | 124,550 | 126,750 | 128,990 | 131,260 |
| Housing & Community Amenities | 3,676,185 | 3,675,270 | 3,753,240 | 3,537,503 | 3,621,509 |
| Recreation & Culture | 1,302,974 | 816,036 | 130,169 | 132,378 | 134,622 |
| Mining Manufacture & Construction | 90,300 | 92,330 | 91,360 | 91,390 | 91,420 |
| Transport & Communication | 5,856,139 | 10,757,703 | 13,930,182 | 16,536,312 | 3,206,432 |
| Economic Affairs | 166,090 | 161,480 | 165,404 | 169,410 | 173,479 |
| General Purpose Revenues | 8,579,669 | 9,899,589 | 11,263,382 | 12,158,088 | 13,137,211 |
| Sub-Total General Fund | 20,156,170 | 25,870,676 | 29,781,774 | 33,079,338 | 20,825,729 |
| Total Operating Revenues | 20,156,170 | 25,870,676 | 29,781,774 | 33,079,338 | 20,825,729 |
| Non Operating Revenues | | | | | |
| Corporate & Client Services | 3,344,309 | 3,498,425 | 3,746,769 | 3,049,618 | 3,233,454 |
| Public Order & Safety | 250,345 | 250,345 | 250,345 | 250,345 | 250,345 |
| Health | 0 | 0 | 0 | 0 | 0 |
| Community Services & Education | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| Housing & Community Amenities | 196,599 | 198,214 | 194,927 | 196,742 | 198,666 |
| Recreation & Culture | 783,367 | 1,725,782 | 801,782 | 774,782 | 749,213 |
| Mining Manufacture & Construction | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Transport & Communication | 5,466,398 | 6,348,903 | 5,313,703 | 4,451,703 | 4,451,703 |
| Economic Affairs | 414,142 | 1,017,527 | 208,500 | 42,004 | 42,004 |
| General Purpose Revenues | 0 | 0 | 0 | 0 | 0 |
| Sub-Total General Fund | 10,693,956 | 13,277,632 | 10,754,892 | 9,004,500 | 9,165,141 |
| Total Non Operating Revenues | 10,693,956 | 13,277,632 | 10,754,892 | 9,004,500 | 9,165,141 |
| Total Revenue | 30,800,126 | 39,148,308 | 40,536,666 | 42,083,838 | 29,990,870 |
| Net Result By Fund | | | | | |
| General Fund | 45,154 | 0 | 0 | 0 | 0 |
| Net Cost to Council | 45,154 | 0 | 0 | 0 | 0 |

Corporate & Client Services

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Corporate Support | 1,313,032 | 1,176,519 | 1,258,384 | 1,336,038 | 1,417,341 |
| Governance | 764,930 | 778,227 | 861,609 | 748,216 | 758,029 |
| Human Resources | 249,250 | 411,573 | 419,490 | 427,580 | 452,126 |
| Engineering Administration | 404,003 | 736,422 | 766,150 | 785,608 | 805,666 |
| Other Support Services | 282,436 | 229,596 | 232,319 | 235,125 | 237,960 |
| Total Operating Expenditure | 3,013,651 | 3,332,337 | 3,537,952 | 3,532,567 | 3,671,122 |
| Capital Renewal | | | | | |
| Corporate Support | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Governance | 30,000 | 30,000 | 0 | 30,000 | 30,000 |
| Engineering Administration | 1,084,600 | 975,600 | 1,417,950 | 1,114,850 | 1,326,390 |
| Other Support Services | 0 | 0 | 0 | 0 | 0 |
| Total Capital Renewal | 1,121,600 | 1,012,600 | 1,424,950 | 1,151,850 | 1,363,390 |
| Capital Expenditure | | | | | |
| Corporate Support | 56,956 | 53,553 | 55,224 | 56,286 | 14,004 |
| Governance | 30,000 | 30,000 | 0 | 30,000 | 30,000 |
| Engineering Administration | 2,335,333 | 2,348,525 | 2,714,964 | 2,438,123 | 2,676,389 |
| Other Support Services | 21,217 | 20,882 | 12,774 | 0 | 0 |
| Total Capital Expenditure | 2,443,506 | 2,452,960 | 2,782,962 | 2,524,409 | 2,720,393 |
| Total Expenditure | 5,457,157 | 5,785,297 | 6,320,914 | 6,056,976 | 6,391,515 |
| Operating Revenues | | | | | |
| Corporate Support | 133,350 | 135,810 | 138,259 | 140,737 | 143,266 |
| Governance | 50,000 | 25,000 | 0 | 0 | 0 |
| Engineering Administration | 47,000 | 47,828 | 48,670 | 49,530 | 50,400 |
| Other Support Services | 20,873 | 27,210 | 25,418 | 24,960 | 24,970 |
| Total Operating Revenues | 251,223 | 235,848 | 212,347 | 215,227 | 218,636 |
| Non-Operating Revenues | | | | | |
| Corporate Support | 249,000 | 384,000 | 86,500 | 44,000 | 44,000 |
| Governance | 100,000 | 100,000 | 193,000 | 0 | 0 |
| Engineering Administration | 2,749,692 | 2,761,762 | 3,108,170 | 2,710,184 | 2,937,408 |
| Other Support Services | 245,617 | 252,663 | 252,209 | 245,899 | 252,046 |
| Total Non-Operating Revenues | 3,344,309 | 3,498,425 | 3,639,879 | 3,000,083 | 3,233,454 |
| Total Revenues | 3,595,532 | 3,734,273 | 3,852,226 | 3,215,310 | 3,452,090 |
| Net Cost to Council | 1,861,625 | 2,051,024 | 2,468,688 | 2,841,666 | 2,939,425 |

Administration - Corporate Support

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Administration Salaries & Allowances | 1,133,342 | 1,076,882 | 1,093,800 | 1,111,157 | 1,128,937 |
| Administration Leave Entitlements | 91,874 | 94,363 | 96,720 | 99,140 | 101,620 |
| Superannuation | 132,286 | 135,000 | 138,380 | 141,848 | 145,398 |
| Vacancy Rate - 3.5% | -180,152 | -211,092 | -216,370 | -221,780 | -227,320 |
| Fringe Benefits tax | 73,000 | 74,310 | 75,650 | 77,010 | 78,400 |
| Employment costs other | 30,000 | 30,540 | 31,090 | 31,650 | 32,220 |
| Conferences & Seminars | 12,000 | 12,220 | 12,440 | 12,660 | 12,890 |
| Staff Travelling | 62,000 | 63,120 | 64,260 | 65,410 | 66,590 |
| Advertising | 28,000 | 28,000 | 28,500 | 29,010 | 29,530 |
| Auditors Remuneration | 46,000 | 55,000 | 55,990 | 57,000 | 58,030 |
| Internal Audit | 30,000 | 30,000 | 30,540 | 31,090 | 31,650 |
| Printing & Stationery | 33,000 | 33,590 | 34,190 | 34,810 | 35,440 |
| Postage | 32,000 | 32,580 | 33,170 | 33,770 | 34,380 |
| Insurances | 62,570 | 65,700 | 68,990 | 72,440 | 76,060 |
| Subscriptions & Publications | 15,000 | 13,110 | 15,000 | 15,270 | 15,540 |
| Telephone Rents & Charges | 32,600 | 34,230 | 35,940 | 36,590 | 38,420 |
| Office equipment M&R | 4,010 | 4,180 | 4,370 | 4,560 | 4,770 |
| Office furniture M&R | 4,010 | 4,170 | 4,350 | 4,530 | 4,730 |
| Hunter Records - Retrieval & Storage | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| Interest on Loans & Advances | 22,737 | 21,141 | 19,474 | 17,737 | 16,024 |
| Legal Expenses | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Legal Expenses - Rate Recovery | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 |
| Bank Fees & Charges | 37,000 | 37,670 | 38,350 | 39,040 | 39,740 |
| Operational Leases - Computer & Copier | 74,000 | 75,330 | 76,690 | 78,070 | 79,480 |
| Hardware/Software Licensing & Support | 603,770 | 541,920 | 559,780 | 622,606 | 687,512 |
| Printing/Stationery & Consumables | 25,500 | 25,960 | 26,430 | 26,910 | 27,390 |
| Valuer Generals Fees | 44,000 | 44,790 | 45,600 | 46,420 | 47,260 |
| Revaluation of Property Assets | 5,000 | 10,000 | 1,500 | 1,750 | 1,750 |
| Property Related Searches | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Rates & Charges | 3,000 | 3,080 | 3,160 | 3,240 | 3,320 |
| Water/Sewer Consumption Charges | 1,800 | 1,830 | 1,860 | 1,890 | 1,920 |
| Energy Costs | 16,500 | 17,330 | 18,200 | 19,110 | 20,070 |
| Building M&R | 12,020 | 12,260 | 12,500 | 12,750 | 13,020 |
| Cleaning | 23,630 | 24,200 | 24,770 | 25,350 | 25,960 |
| Provision for Doubtful Debts | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Special Rate Variation - records | 5,000 | 5,000 | 0 | 0 | 0 |
| Depreciation Building & Equipment | 44,000 | 44,000 | 44,000 | 44,000 | 44,000 |
| Allocation of Corporate Overheads: | | | | | |
| Other General fund activities | -1,222,770 | -1,240,220 | -1,257,980 | -1,276,060 | -1,294,470 |
| Total Operating Expenditure | 1,313,032 | 1,176,519 | 1,258,384 | 1,336,038 | 1,417,341 |

Administration - Corporate Support Cont'd

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Capital Expenditure | | | | | |
| Capital Renewal | | | | | |
| Furniture & Fittings | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Office Equipment | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Capital Renewal | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Capital Other | | | | | |
| Principal Repayment on loans | 37,956 | 39,553 | 41,224 | 42,286 | 4 |
| Tfr to RA - Revaluation Reserve | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Tfr to RA - Building/Special Projects | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Capital Other | 49,956 | 46,553 | 48,224 | 49,286 | 7,004 |
| Total Capital | 56,956 | 53,553 | 55,224 | 56,286 | 14,004 |
| Total Expenditure | 1,369,988 | 1,230,072 | 1,313,608 | 1,392,324 | 1,431,345 |
| Operating Revenues | | | | | |
| Certificates Sec 603 | 20,000 | 20,360 | 20,730 | 21,100 | 21,480 |
| Annual Charges - Petrol Pumps | 900 | 920 | 940 | 960 | 980 |
| Public Gates & Ramps | 5,400 | 5,500 | 5,600 | 5,700 | 5,800 |
| Sundry Sales & Commissions | 10,000 | 10,180 | 10,360 | 10,540 | 10,730 |
| GIPA & Privacy | 150 | 210 | 210 | 210 | 210 |
| RTA Agency Commissions | 90,000 | 91,620 | 93,269 | 94,947 | 96,656 |
| HCRCMA Commission | 6,900 | 7,020 | 7,150 | 7,280 | 7,410 |
| Total Operating Revenues | 133,350 | 135,810 | 138,259 | 140,737 | 143,266 |
| Non Operating Revenue | | | | | |
| Depreciation | 44,000 | 44,000 | 44,000 | 44,000 | 44,000 |
| Tfr from RA - Special Projects Records | 0 | 5,000 | 0 | 0 | 0 |
| Tfr from RA - SRV | 120,000 | 0 | 0 | 0 | 0 |
| Tfr from RA - Special Projects IT | 0 | 250,000 | 0 | 0 | 0 |
| Tfr from RA - Insurance Equal'n | 85,000 | 85,000 | 42,500 | 0 | 0 |
| Total Non Operating Revenues | 249,000 | 384,000 | 86,500 | 44,000 | 44,000 |
| Total Revenue | 382,350 | 519,810 | 224,759 | 184,737 | 187,266 |
| Net Cost to Council | 987,639 | 710,262 | 1,088,849 | 1,207,587 | 1,244,079 |

Administration - Governance

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Mayoral Allowance | 16,000 | 16,290 | 16,580 | 16,880 | 17,180 |
| Councillors Fees | 82,600 | 84,090 | 85,600 | 87,140 | 88,710 |
| Councillors Travelling | 11,000 | 11,000 | 12,000 | 12,000 | 12,000 |
| Delegates Expenses | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Councillor Development | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Code Conduct Investigations | 4,000 | 4,000 | 2,000 | 2,000 | 2,000 |
| Mobile Telephone | 500 | 500 | 500 | 500 | 500 |
| Meeting Expenses | 4,500 | 4,500 | 1,500 | 1,500 | 1,500 |
| C&O Insurance | 15,000 | 15,000 | 15,750 | 16,540 | 17,370 |
| LGSA membership | 24,250 | 24,690 | 25,130 | 25,580 | 26,040 |
| Hunter Council's Membership + Project funding | 24,000 | 24,432 | 5,000 | 5,000 | 5,000 |
| Arts Upper Hunter Inc Contributions | 7,500 | 7,635 | 7,772 | 7,911 | 8,053 |
| Community Small Grants Program | 50,000 | 50,000 | 25,000 | 25,000 | 25,000 |
| Sec 356 Expenditure | 6,500 | 6,500 | 6,000 | 6,000 | 6,000 |
| Sec 356 - Fee Refunds | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Sec 356 - Legal Expenses Contributions | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Sec 356 - Anzac Day | 350 | 350 | 250 | 250 | 250 |
| Sec 356 - Australia Day Activities | 3,010 | 3,000 | 3,055 | 3,101 | 3,158 |
| Council Elections | 0 | 0 | 123,000 | 0 | 0 |
| General Manager - Appraisal | 4,000 | 4,000 | 4,072 | 4,145 | 4,219 |
| Governance Misc | 170,000 | 145,000 | 145,000 | 145,000 | 145,000 |
| Audit & Risk Committee | 0 | 30,000 | 30,540 | 31,089 | 31,649 |
| Overheads Allocation | 0 | | | | |
| Corporate Support | 306,720 | 312,240 | 317,860 | 323,580 | 329,400 |
| Total Operating Expenditure | 764,930 | 778,227 | 861,609 | 748,216 | 758,029 |
| Capital Expenditure | | | | | |
| Tfr to RA - Elections | 30,000 | 30,000 | 0 | 30,000 | 30,000 |
| Total Capital Expenditure | 30,000 | 30,000 | 0 | 30,000 | 30,000 |
| Total Expenditure | 744,930 | 808,227 | 861,609 | 778,216 | 788,029 |
| Operating Revenues | | | | | |
| Dividends | 0 | 0 | 0 | 0 | 0 |
| Contribution - Hunter Water | 50,000 | 25,000 | 0 | 0 | 0 |
| Total Operating Revenues | 50,000 | 25,000 | 0 | 0 | 0 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Election Reserve | 0 | 0 | 93,000 | 0 | 0 |
| Tfr from RA - Insurance Equal'n | 100,000 | 100,000 | 100,000 | 0 | 0 |
| Total Non Operating Revenues | 100,000 | 100,000 | 193,000 | 0 | 0 |
| Total Revenue | 150,000 | 125,000 | 193,000 | 0 | 0 |
| Net Cost to Council | 644,930 | 683,227 | 668,609 | 778,216 | 788,029 |

Administration - Human Resources

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 0 | 117,791 | 120,740 | 123,760 | 126,852 |
| Leave Entitlements | 0 | 9,775 | 10,020 | 10,270 | 27,802 |
| Superannuation | 0 | 12,119 | 12,420 | 12,730 | 13,052 |
| Employment Costs | 0 | 2,000 | 2,000 | 2,000 | 1,000 |
| Conferences & Seminars | 0 | 3,000 | 3,050 | 3,100 | 3,160 |
| Staff Travelling | 0 | 500 | 510 | 520 | 530 |
| Advertising | 0 | 6,000 | 6,110 | 6,220 | 6,330 |
| Workers Compensation Insurance | 100,760 | 101,770 | 102,790 | 103,820 | 104,860 |
| Workers Comp Insurance Excess | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| EEO Support | 200 | 200 | 200 | 200 | 200 |
| Staff Training & Development | 90,250 | 92,670 | 94,880 | 97,140 | 99,460 |
| WHS | 40,000 | 40,720 | 41,450 | 42,200 | 42,960 |
| Consult Committee & Award Restructure | 16,040 | 16,328 | 16,620 | 16,920 | 17,220 |
| Health & Wellbeing | 0 | 4,000 | 4,000 | 4,000 | 4,000 |
| Reward & Recognition | 0 | 2,700 | 2,700 | 2,700 | 2,700 |
| Total Operating Expenditure | 249,250 | 411,573 | 419,490 | 427,580 | 452,126 |
| | | | | | |
| Total Expenditure | 249,250 | 411,573 | 419,490 | 427,580 | 452,126 |
| Net Cost to Council | 249,250 | 411,573 | 419,490 | 427,580 | 452,126 |

Administration - Engineering Administration

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Administration Salaries & Allowances | 468,543 | 725,911 | 744,062 | 762,662 | 781,732 |
| Employment On costs | 38,676 | 78,802 | 80,342 | 81,922 | 83,542 |
| Superannuation | 48,429 | 74,910 | 76,782 | 78,702 | 80,672 |
| Employment costs other | 2,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Conferences & Seminars | 10,000 | 10,180 | 10,360 | 10,550 | 10,740 |
| Staff Travelling | 115,000 | 117,070 | 119,180 | 121,330 | 123,510 |
| Office Expenses | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Advertising | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| Mt Richardson Site Agreement | 8,200 | 8,400 | 8,600 | 8,800 | 8,800 |
| Weight of Loads Membership | 15,850 | 16,140 | 16,430 | 16,730 | 17,030 |
| Misc Vandalism | 15,851 | 16,140 | 16,430 | 16,730 | 17,030 |
| Emergency Management | 20,000 | 20,360 | 20,730 | 21,100 | 21,480 |
| Consultancy fees | 25,000 | 66,170 | 67,360 | 68,570 | 69,800 |
| Risk Management PL Insurance | 176,000 | 184,800 | 194,040 | 203,740 | 213,930 |
| Public Liability Claims Excess | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 |
| Legal Expenses | 1,000 | 1,020 | 1,100 | 1,100 | 1,100 |
| IPWEA Roads Directorate | 2,600 | 2,650 | 2,700 | 2,750 | 2,800 |
| Depreciation | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 |
| Overheads Allocation | | | | | |
| Corporate Support | 57,700 | 58,740 | 59,800 | 60,880 | 61,980 |
| Allocation of Corporate Overheads to: | 0 | | | | |
| General Fund Operations | -340,125 | -346,360 | -352,700 | -359,160 | -365,730 |
| Fleet Operations | 0 | | | | |
| Plant maintenance & running expense | 886,795 | 878,024 | 896,381 | 912,268 | 928,432 |
| Operational Plant Income | -1,598,716 | -1,628,735 | -1,647,647 | -1,675,266 | -1,703,382 |
| Depreciation - Plant | 395,000 | 395,000 | 395,000 | 395,000 | 395,000 |
| Total Operating Expenditure | 404,003 | 736,422 | 766,150 | 785,608 | 805,666 |
| Capital Expenditure | | | | | |
| Capital Renewal | | | | | |
| Plant Purchases | 1,083,000 | 974,000 | 1,416,350 | 1,113,250 | 1,324,790 |
| Engineering Equipment - Office Equipment | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| Total Capital Renewal | 1,084,600 | 975,600 | 1,417,950 | 1,114,850 | 1,326,390 |
| Tfr to Restricted Asset | 0 | 0 | 0 | 0 | 0 |
| Tfr to Restricted Asset - Plant | 1,200,733 | 1,322,925 | 1,247,014 | 1,273,273 | 1,299,999 |
| Tfr to Restricted Asset - ELE | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total Capital Other | 1,250,733 | 1,372,925 | 1,297,014 | 1,323,273 | 1,349,999 |
| Total Capital | 2,335,333 | 2,348,525 | 2,714,964 | 2,438,123 | 2,676,389 |
| Total Expenditure | 2,739,336 | 3,084,947 | 3,481,114 | 3,223,731 | 3,482,055 |
| Operating Revenues | | | | | |
| Inspection Fees DA etc | 46,000 | 46,828 | 47,670 | 48,530 | 49,400 |
| Sale of Old Materials & Depot Sundry | 500 | 500 | 500 | 500 | 500 |
| Sundry Income | 500 | 500 | 500 | 500 | 500 |
| Crown Land Management | 0 | 0 | 0 | 0 | 0 |
| Total Operating revenues | 47,000 | 47,828 | 48,670 | 49,530 | 50,400 |
| Non Operating Revenues | | | | | |
| Depreciation | 436,000 | 436,000 | 436,000 | 436,000 | 436,000 |
| Tfr from RA - Plant | 2,049,795 | 1,966,032 | 2,403,513 | 2,104,167 | 2,331,391 |
| Profit on Sale of Asset - Plant | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Cost of Asset sold - Plant | 165,017 | 258,500 | 165,017 | 165,017 | 165,017 |
| Total Non Operating Revenue | 2,749,692 | 2,761,762 | 3,108,170 | 2,710,184 | 2,937,408 |
| Total Revenue | 2,796,692 | 2,809,590 | 3,156,840 | 2,759,714 | 2,987,808 |
| Net Cost to Council | -57,356 | 275,357 | 324,274 | 464,017 | 494,247 |

Administration - Support Services

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Operations Salaries | 117,368 | 120,307 | 123,310 | 126,390 | 129,550 |
| Operations On Costs | 14,680 | 14,920 | 15,170 | 15,430 | 15,690 |
| Operations Superannuation | 12,075 | 12,378 | 12,600 | 12,830 | 13,060 |
| Operations Travel Cost | 24,000 | 24,430 | 24,870 | 25,320 | 25,780 |
| Employees Leave Entitlements | 204,130 | 208,463 | 212,060 | 215,750 | 219,530 |
| Superannuation | 238,130 | 208,082 | 211,830 | 215,640 | 219,520 |
| Public Holidays NEI | 85,260 | 88,951 | 91,170 | 93,450 | 95,790 |
| Sick Leave NEI | 69,890 | 71,902 | 73,700 | 75,540 | 77,430 |
| Compassionate leave | 3,500 | 3,590 | 3,680 | 3,770 | 3,860 |
| Special Leave | 11,500 | 11,790 | 12,080 | 12,380 | 12,690 |
| Industry Allowance | 24,000 | 24,000 | 24,600 | 25,220 | 25,850 |
| On Call Allowance | 9,000 | 9,000 | 9,160 | 9,320 | 9,490 |
| MEU Executive Representation | 4,530 | 4,530 | 4,530 | 4,530 | 4,530 |
| Medical expenses & first aid | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| WHS Requirements | 49,020 | 49,950 | 50,900 | 51,860 | 52,830 |
| Safety Equipment/Clothing | 13,000 | 13,230 | 13,470 | 13,710 | 13,960 |
| Depot Operational Costs | 184,693 | 188,293 | 193,411 | 198,709 | 204,148 |
| Stores Unaccounted for. | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Overheads Charge | | | | | |
| Corporate Support | 122,000 | 124,200 | 126,440 | 128,720 | 131,040 |
| Waste Management | -46,490 | -47,330 | -48,180 | -49,050 | -49,930 |
| General fund functions | -18,950 | -19,310 | -19,680 | -20,050 | -20,430 |
| Road Grant Projects | -2,170 | -36,400 | -36,400 | -36,400 | -36,400 |
| Wages Oncost Distributed to Functions | -827,260 | -835,670 | -856,442 | -877,734 | -899,558 |
| Stores Oncost Distributed to Functions | -13,470 | -13,710 | -13,960 | -14,210 | -14,470 |
| Total Operating Expenditure | 282,436 | 229,596 | 232,319 | 235,125 | 237,960 |
| Capital Expenditure | | | | | |
| Tfr to RA - ELE Internal Loan Int | 3,943 | 2,270 | 467 | 0 | 0 |
| Tfr to RA - ELE loan repayments | 17,274 | 18,612 | 12,307 | 0 | 0 |
| Total Capital | 21,217 | 20,882 | 12,774 | 0 | 0 |
| Total Expenditure | 303,653 | 250,478 | 245,093 | 235,125 | 237,960 |
| Operating Revenues | | | | | |
| MEU Reimbursement | 4,530 | 4,530 | 4,530 | 4,530 | 4,530 |
| Depot Sales - Water | 400 | 410 | 420 | 430 | 440 |
| PL/PI Insurance Rebate | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Workers Compensation Rebate | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Internal Loan - Land Development (SC Common Rd) | 3,943 | 2,270 | 468 | 0 | 0 |
| Regional Procurement Rebate | 0 | 8,000 | 8,000 | 8,000 | 8,000 |
| Total Operating Revenues | 20,873 | 27,210 | 25,418 | 24,960 | 24,970 |
| Non Operating Revenue | | | | | |
| ELE Repayment Common Road | 17,274 | 18,612 | 12,307 | 0 | 0 |
| Net Increase ELE | 228,343 | 234,051 | 239,902 | 245,899 | 252,046 |
| Total Non operating Revenues | 245,617 | 252,663 | 252,209 | 245,899 | 252,046 |
| Total Revenues | 266,490 | 279,873 | 277,627 | 270,859 | 277,016 |
| Net Cost to Council | 37,164 | -29,395 | -32,534 | -35,734 | -39,056 |

Public Order & Safety

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Fire Control | 703,025 | 714,500 | 726,250 | 738,285 | 747,535 |
| Animal Control | 34,130 | 38,240 | 35,840 | 36,450 | 37,070 |
| State Emergency Service | 54,160 | 55,730 | 57,370 | 59,120 | 60,950 |
| Enforcement Local Govt. Regulations | 69,852 | 67,806 | 69,259 | 70,773 | 72,301 |
| Total Operating Expenditure | 861,167 | 876,276 | 888,719 | 904,628 | 917,856 |
| Capital Expenditure | | | | | |
| Fire Control | 0 | 0 | 0 | 0 | 0 |
| State Emergency Services | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Capital Expenditure | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Expenditure | 867,167 | 882,276 | 894,719 | 910,628 | 923,856 |
| Fire Control | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Animal Control | 16,850 | 16,900 | 16,950 | 17,000 | 17,050 |
| State Emergency Services | 0 | 0 | 0 | 0 | 0 |
| Enforcement of Local Gov't Regs | 19,600 | 19,950 | 20,300 | 20,660 | 21,030 |
| Total Operating Revenues | 42,450 | 42,850 | 43,250 | 43,660 | 44,080 |
| Non-Operating Revenues | | | | | |
| Fire Control | 231,345 | 231,345 | 231,345 | 231,345 | 231,345 |
| State Emergency Service | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| Total Non-Operating Revenues | 250,345 | 250,345 | 250,345 | 250,345 | 250,345 |
| Total Revenues | 292,795 | 293,195 | 293,595 | 294,005 | 294,425 |
| Net Cost to Council | 574,372 | 589,081 | 601,124 | 616,623 | 629,431 |

Public Order & Safety - Fire Protection

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operational Expenditure | | | | | |
| NSW Fire Brigades Contribution | 23,000 | 23,410 | 23,830 | 24,260 | 24,700 |
| NSW Rural Fire Service Contribution | 409,000 | 419,225 | 429,705 | 440,450 | 448,380 |
| Energy Costs | 0 | 0 | 0 | 0 | 0 |
| Fire Control HQ M&R | 0 | 0 | 0 | 0 | 0 |
| Fuel & oils | 0 | 0 | 0 | 0 | 0 |
| Bushfire Brigades M&R | 0 | 0 | 0 | 0 | 0 |
| Volunteers Welfare N.C.I. | 1,500 | 1,530 | 1,560 | 1,590 | 1,620 |
| Fire fighting Activities N.C.I. | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Rates & Charges N.C.I. | 10,800 | 11,070 | 11,350 | 11,630 | 11,920 |
| Water Consumption N.C.I. | 5,480 | 5,620 | 5,760 | 5,900 | 6,050 |
| Depreciation | 231,345 | 231,345 | 231,345 | 231,345 | 231,345 |
| Overheads Charge | | | | | |
| Infrastructure & Asset | 13,800 | 14,050 | 14,300 | 14,560 | 14,820 |
| Corporate Support | 7,100 | 7,230 | 7,360 | 7,490 | 7,620 |
| Total Operating Expenditure | 703,025 | 714,500 | 726,250 | 738,285 | 747,535 |
| Total Expenditure | 703,025 | 714,500 | 726,250 | 738,285 | 747,535 |
| Operating Revenues | | | | | |
| M&R Reimbursement | 0 | 0 | 0 | 0 | 0 |
| Mt Richardson Rentals | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Operating Revenues | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Non Operating Revenues | | | | | |
| Depreciation | 231,345 | 231,345 | 231,345 | 231,345 | 231,345 |
| Total Non Operating Revenues | 231,345 | 231,345 | 231,345 | 231,345 | 231,345 |
| Total Revenues | 237,345 | 237,345 | 237,345 | 237,345 | 237,345 |
| Net Cost to Council | 465,680 | 477,155 | 488,905 | 500,940 | 510,190 |

Public Order & Safety - Animal Control

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| <u>Companion Animals</u> | | | | | |
| Impounding & Sustenance | 2,000 | 5,000 | 2,000 | 2,000 | 2,000 |
| Publicity & Promotion | 100 | 100 | 100 | 100 | 100 |
| Destruction of Animals | 450 | 1,000 | 1,020 | 1,040 | 1,060 |
| Overheads: | | | | | |
| Corporate Services | 7,900 | 8,040 | 8,180 | 8,330 | 8,480 |
| Enforcement of Local Gov't Regulations | 17,400 | 17,710 | 18,030 | 18,350 | 18,680 |
| Environmental Services | 5,800 | 5,900 | 6,010 | 6,120 | 6,230 |
| <u>Livestock Impounding</u> | | | | | |
| Impounding Costs | 480 | 490 | 500 | 510 | 520 |
| Total Operating Expenditure | 34,130 | 38,240 | 35,840 | 36,450 | 37,070 |
| Total Expenditure | 34,130 | 38,240 | 35,840 | 36,450 | 37,070 |
| Operating Revenues | | | | | |
| <u>Companion Animals</u> | | | | | |
| Companion Animals Commission | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 |
| Impounding & Sustenance | 2,500 | 2,550 | 2,600 | 2,650 | 2,700 |
| Cat Trap Rentals & deposits | 150 | 150 | 150 | 150 | 150 |
| <u>Stock Impounding</u> | | | | | |
| Impounding Fees | 200 | 200 | 200 | 200 | 200 |
| Total Operating Revenues | 16,850 | 16,900 | 16,950 | 17,000 | 17,050 |
| Non Operating Revenues | | | | | |
| Depreciation | 0 | 0 | 0 | 0 | 0 |
| Total Non Operating Revenues | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | 16,850 | 16,900 | 16,950 | 17,000 | 17,050 |
| Net Cost to Council | 17,280 | 21,340 | 18,890 | 19,450 | 20,020 |

Public Order & Safety - SES

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| SES Contributions | 23,000 | 24,150 | 25,360 | 26,630 | 27,960 |
| Plant & Equipment running costs | 0 | 0 | 0 | 0 | 0 |
| Building M&R | 3,100 | 3,170 | 3,230 | 3,300 | 3,360 |
| Insurances | 2,220 | 2,440 | 2,680 | 2,950 | 3,250 |
| Depreciation | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| Rates & Charges | 1,740 | 1,780 | 1,820 | 1,870 | 1,920 |
| Overheads: | | | | | |
| Operations Department | 3,400 | 3,460 | 3,520 | 3,580 | 3,640 |
| Corporate Services | 1,700 | 1,730 | 1,760 | 1,790 | 1,820 |
| Total Operating Expenditure | 54,160 | 55,730 | 57,370 | 59,120 | 60,950 |
| Capital Expenditure | | | | | |
| Tfr to RA - Building & Grounds Reserves | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Capital Expenditure | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Expenditure | 60,160 | 61,730 | 63,370 | 65,120 | 66,950 |
| Non Operating Revenues | | | | | |
| Depreciation | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| Total Non Operating Revenues | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| Total Revenue | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| Net Cost to Council | 41,160 | 42,730 | 44,370 | 46,120 | 47,950 |

Public Order & Safety - Enforcement of Local Gov't Regulations

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 34,269 | 35,125 | 36,003 | 36,903 | 37,825 |
| Salary Oncosts | 2,843 | 2,914 | 2,986 | 3,060 | 3,136 |
| Staff Travelling | 9,000 | 9,160 | 9,320 | 9,490 | 9,660 |
| Legal & fine processing costs | 3,700 | 1,500 | 1,530 | 1,560 | 1,590 |
| Superannuation | 3,510 | 3,597 | 3,660 | 3,730 | 3,800 |
| Collection of Derelict Vehicles | 750 | 1,500 | 1,530 | 1,560 | 1,590 |
| Audit Fees - Drives24 | 2,000 | 0 | 0 | 0 | 0 |
| RID Squad Membership | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Equipment | 500 | 510 | 520 | 530 | 540 |
| Swimming Pool & Resuscitation Signs | 500 | 510 | 520 | 530 | 540 |
| Overheads: | 0 | | | | |
| From Companion Animals | -17,400 | -17,710 | -18,030 | -18,350 | -18,680 |
| Corporate Services | 10,000 | 10,180 | 10,360 | 10,550 | 10,740 |
| Environmental Services | 18,680 | 19,020 | 19,360 | 19,710 | 20,060 |
| Total Expenditure | 69,852 | 67,806 | 69,259 | 70,773 | 72,301 |
| Operating Revenues | | | | | |
| Swimming Pool Inspections | 8,300 | 8,450 | 8,600 | 8,750 | 8,910 |
| Registration Pools & Spas | 200 | 200 | 200 | 200 | 200 |
| Registration Public Pools | 100 | 100 | 100 | 100 | 100 |
| Sale of Pool Signs | 500 | 510 | 520 | 530 | 540 |
| Abandoned articles impounding fee | 500 | 510 | 520 | 530 | 540 |
| Fines - Infringement Processing Bureau | 10,000 | 10,180 | 10,360 | 10,550 | 10,740 |
| Total Operating Revenues | 19,600 | 19,950 | 20,300 | 20,660 | 21,030 |
| Net Cost to Council | 50,252 | 47,856 | 48,959 | 50,113 | 51,271 |

Health Services

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Health Services | 30,450 | 30,990 | 31,540 | 32,100 | 32,680 |
| Noxious Weeds | 135,751 | 140,532 | 143,061 | 145,703 | 148,868 |
| Total Operating Expenditure | 166,201 | 171,522 | 174,601 | 177,803 | 181,548 |
| Total Expenditure | 166,201 | 171,522 | 174,601 | 177,803 | 181,548 |
| Operating Revenues | | | | | |
| Health Services | 8,800 | 6,800 | 7,450 | 8,120 | 8,800 |
| Noxious Weeds | 59,950 | 58,220 | 58,240 | 58,260 | 58,280 |
| Total Operating Revenues | 68,750 | 65,020 | 65,690 | 66,380 | 67,080 |
| Non-Operating Revenues | | | | | |
| Health Services | 0 | 0 | 0 | 0 | 0 |
| Noxious Weeds | 0 | 0 | 0 | 0 | 0 |
| Total Non-Operating Revenues | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | 68,750 | 65,020 | 65,690 | 66,380 | 67,080 |
| Net Cost to Council | 97,451 | 106,502 | 108,911 | 111,423 | 114,468 |

Health Services - Health Admin & Food Control

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| <u>1. Health Administration</u> | | | | | |
| Staff Travelling | 750 | 760 | 770 | 780 | 790 |
| Overheads: | | | | | |
| Corporate Support | 4,080 | 4,150 | 4,220 | 4,300 | 4,380 |
| Environmental Services | 7,180 | 7,310 | 7,440 | 7,570 | 7,710 |
| Total Health Admin Expenditures | 12,010 | 12,220 | 12,430 | 12,650 | 12,880 |
| <u>2. Food Control</u> | | | | | |
| Staff Travelling | 2,100 | 2,140 | 2,180 | 2,220 | 2,260 |
| Consumables | 200 | 200 | 200 | 200 | 200 |
| Overheads: | | | | | |
| Corporate Support | 3,680 | 3,750 | 3,820 | 3,890 | 3,960 |
| Environmental Services | 12,460 | 12,680 | 12,910 | 13,140 | 13,380 |
| Total Food Control Expenditures | 18,440 | 18,770 | 19,110 | 19,450 | 19,800 |
| Total Operating Expenditure | 30,450 | 30,990 | 31,540 | 32,100 | 32,680 |
| Total Expenditure | 30,450 | 30,990 | 31,540 | 32,100 | 32,680 |
| Operating Revenues | | | | | |
| <u>Health Revenues</u> | | | | | |
| Food Shop Inspections | 8,000 | 6,000 | 6,610 | 7,230 | 7,860 |
| Public Health Licenses | 800 | 800 | 840 | 890 | 940 |
| Total Operating Revenues | 8,800 | 6,800 | 7,450 | 8,120 | 8,800 |
| Total Revenue | 8,800 | 6,800 | 7,450 | 8,120 | 8,800 |
| Net Cost to Council | 21,650 | 24,190 | 24,090 | 23,980 | 23,880 |

Health Services - Noxious Weeds Control

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries Contribution | 34,961 | 36,732 | 37,651 | 38,593 | 39,558 |
| Staff Training | 1,000 | 1,030 | 1,050 | 1,080 | 1,100 |
| Conferences & Seminars | 3,010 | 3,080 | 3,080 | 3,080 | 3,080 |
| Administration | 1,650 | 1,700 | 1,740 | 1,790 | 1,830 |
| Advertising Community Information | 500 | 510 | 520 | 530 | 540 |
| Hunter Central Coast Management Comm. | 0 | 2,700 | 2,700 | 2,700 | 2,700 |
| Community Awareness Programme | 1,100 | 1,090 | 1,070 | 1,060 | 1,040 |
| EPA Licence | 600 | 610 | 620 | 630 | 640 |
| Private Property Inspections | 60,330 | 60,750 | 62,210 | 63,700 | 65,220 |
| Roadside Environmental Weeds | 0 | 0 | 0 | 0 | 0 |
| Weeds Software | 2,400 | 2,000 | 2,000 | 2,000 | 2,000 |
| Destruction of Weeds | 20,010 | 19,960 | 19,910 | 19,880 | 20,350 |
| Overheads | | | | | |
| Corporate Support | 3,930 | 4,000 | 4,070 | 4,140 | 4,210 |
| Environmental Services | 6,260 | 6,370 | 6,480 | 6,600 | 6,720 |
| Total Operating Expenditure | 135,751 | 140,532 | 143,061 | 145,703 | 148,868 |
| | | | | | |
| Total Expenditure | 135,751 | 140,532 | 143,061 | 145,703 | 148,868 |
| | | | | | |
| Operating Revenues | | | | | |
| Grants - Noxious Weeds Regional Group | 58,750 | 57,000 | 57,000 | 57,000 | 57,000 |
| Property Information Certificates | 1,200 | 1,220 | 1,240 | 1,260 | 1,280 |
| Total Operating Revenues | 59,950 | 58,220 | 58,240 | 58,260 | 58,280 |
| | | | | | |
| Total Revenues | 59,950 | 58,220 | 58,240 | 58,260 | 58,280 |
| Net Cost to Council | 75,801 | 82,312 | 84,821 | 87,443 | 90,588 |

Community Services & Education

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Community Project Officer | 50,978 | 52,168 | 53,377 | 54,627 | 55,907 |
| Community Services Contributions | 8,100 | 8,100 | 8,100 | 8,100 | 8,100 |
| Other Community Services | 25,780 | 26,140 | 26,520 | 26,920 | 27,350 |
| Alison Court Housing | 143,080 | 145,270 | 147,600 | 150,070 | 152,690 |
| Total Operating Expenditure | 227,938 | 231,678 | 235,597 | 239,717 | 244,047 |
| Capital Expenditure | | | | | |
| Other Community Services | 0 | 1,626 | 1,656 | 1,686 | 1,716 |
| Alison Court | 49,920 | 49,800 | 49,580 | 49,260 | 48,820 |
| Total Capital Expenditure | 49,920 | 51,426 | 51,236 | 50,946 | 50,536 |
| | | | | | |
| Total Expenditure | 277,858 | 283,104 | 286,833 | 290,663 | 294,583 |
| Operating Revenues | | | | | |
| Other Community Services | 7,390 | 7,480 | 7,570 | 7,660 | 7,750 |
| Alison Court | 115,000 | 117,070 | 119,180 | 121,330 | 123,510 |
| Total Operating Revenues | 122,390 | 124,550 | 126,750 | 128,990 | 131,260 |
| Non-Operating Revenues | | | | | |
| Other Community Services | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| Alison Court | 78,000 | 78,000 | 78,000 | 78,000 | 78,000 |
| Total Non-Operating Revenues | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| | | | | | |
| Total Revenues | 217,390 | 219,550 | 221,750 | 223,990 | 226,260 |
| Net Cost to Council | 60,468 | 63,554 | 65,083 | 66,673 | 68,323 |

Community Services - Community Project Officer - Community Services General

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| <u>Community Project Officer</u> | | | | | |
| Salaries | 34,505 | 35,372 | 36,259 | 37,169 | 38,099 |
| Employment Oncosts | 3,483 | 3,552 | 3,622 | 3,702 | 3,782 |
| Superannuation | 3,550 | 3,644 | 3,736 | 3,826 | 3,926 |
| Staff Travelling | 540 | 550 | 560 | 570 | 580 |
| Conference & Seminars | 500 | 500 | 500 | 500 | 500 |
| Overheads Allocation: | | | | | |
| Corporate Services | 8,400 | 8,550 | 8,700 | 8,860 | 9,020 |
| Total Community Project Officer | 50,978 | 52,168 | 53,377 | 54,627 | 55,907 |
| <u>Community Services Contributions</u> | | | | | |
| Community Services Projects Initiatives | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Youth Week | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Seniors Week | 500 | 500 | 500 | 500 | 500 |
| International Disability Day | 500 | 500 | 500 | 500 | 500 |
| International Womens Day | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Community Services Contribs | 8,100 | 8,100 | 8,100 | 8,100 | 8,100 |
| <u>Other Community Services</u> | | | | | |
| DINS Building M&R | 2,040 | 2,090 | 2,140 | 2,190 | 2,240 |
| Rates & Charges | 1,240 | 1,270 | 1,300 | 1,330 | 1,360 |
| Water/Sewer Consumption Charges | 1,490 | 1,530 | 1,570 | 1,610 | 1,650 |
| Insurances | 2,010 | 2,210 | 2,430 | 2,670 | 2,940 |
| Depreciation | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| Overheads Allocation: | | | | | |
| Corporate Services | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Infrastructure & Assets | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Total Other Community Services | 25,780 | 26,140 | 26,520 | 26,920 | 27,350 |
| Total Operating Expenditure | 84,858 | 86,408 | 87,997 | 89,647 | 91,357 |
| Capital Expenditure | | | | | |
| Tfr to RA - DINS Rental Building Reserves | 0 | 1,626 | 1,656 | 1,686 | 1,716 |
| Total Capital Expenditure | 0 | 1,626 | 1,656 | 1,686 | 1,716 |
| Total Expenditure | 84,858 | 88,034 | 89,653 | 91,333 | 93,073 |
| Operating Revenues | | | | | |
| Youth Week | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| International Womens Day | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Seniors Week | 500 | 500 | 500 | 500 | 500 |
| DINS Rental | 4,790 | 4,880 | 4,970 | 5,060 | 5,150 |
| Total Operating Revenue | 7,390 | 7,480 | 7,570 | 7,660 | 7,750 |
| Non Operating Revenue | | | | | |
| Depreciation | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| Total Non Operating Revenue | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| Total Revenue | 24,390 | 24,480 | 24,570 | 24,660 | 24,750 |
| Net Cost to Council | 60,468 | 63,554 | 65,083 | 66,673 | 68,323 |

Community Services & Education - Aged Housing Accommodation

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| <u>Alison Court</u> | | | | | |
| Buildings & Furnishings M&R | 12,000 | 12,260 | 12,530 | 12,810 | 13,100 |
| Pest Control & Inspections | 2,500 | 2,540 | 2,590 | 2,630 | 2,680 |
| Grounds M&R | 8,520 | 8,720 | 8,920 | 9,140 | 9,350 |
| Cleaning Expenses | 2,110 | 2,170 | 2,230 | 2,300 | 2,360 |
| Insurances | 10,000 | 11,000 | 12,100 | 13,310 | 14,640 |
| Rates & Charges | 3,450 | 3,540 | 3,630 | 3,720 | 3,810 |
| Water/Sewer Consumption Charges | 11,500 | 11,710 | 11,920 | 12,130 | 12,350 |
| Energy Costs | 2,000 | 2,100 | 2,210 | 2,320 | 2,440 |
| Depreciation | 78,000 | 78,000 | 78,000 | 78,000 | 78,000 |
| Overheads Allocation: | 0 | | | | |
| Corporate Services | 6,100 | 6,210 | 6,320 | 6,430 | 6,550 |
| Infrastructure & Assets | 6,900 | 7,020 | 7,150 | 7,280 | 7,410 |
| Total Operating Expenditure | 143,080 | 145,270 | 147,600 | 150,070 | 152,690 |
| Capital Expenditure | | | | | |
| Buildings - Carport & Common Room | 15,000 | 0 | 0 | 10,000 | 10,000 |
| Refurbish Units 1 & 10 | 0 | 10,000 | 10,000 | 0 | 0 |
| Tfr to RA | 34,920 | 39,800 | 39,580 | 39,260 | 38,820 |
| Total Capital Expenditure | 49,920 | 49,800 | 49,580 | 49,260 | 48,820 |
| | | | | | |
| Total Expenditure | 193,000 | 195,070 | 197,180 | 199,330 | 201,510 |
| Operating Income | | | | | |
| Rentals | 115,000 | 117,070 | 119,180 | 121,330 | 123,510 |
| Total Operating Income | 115,000 | 117,070 | 119,180 | 121,330 | 123,510 |
| Non Operating Revenues | | | | | |
| Depreciation | 78,000 | 78,000 | 78,000 | 78,000 | 78,000 |
| Total Non Operating Revenues | 78,000 | 78,000 | 78,000 | 78,000 | 78,000 |
| | | | | | |
| Total Revenues | 193,000 | 195,070 | 197,180 | 199,330 | 201,510 |
| Net Cost to Council | 0 | 0 | 0 | 0 | 0 |

Housing & Community Amenities

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Town Planning | 953,088 | 980,193 | 1,078,487 | 1,017,087 | 1,036,097 |
| Environmental Protection | 361,038 | 527,384 | 527,308 | 84,288 | 86,333 |
| Public Conveniences | 111,900 | 114,040 | 116,240 | 118,520 | 120,880 |
| Public Cemeteries | 54,170 | 54,270 | 55,800 | 57,370 | 58,960 |
| Other Sanitation & Garbage | 294,311 | 299,844 | 305,993 | 311,241 | 316,611 |
| Urban Stormwater Drainage | 91,166 | 91,423 | 91,843 | 92,263 | 92,693 |
| Waste Management Operations | 828,528 | 914,792 | 916,001 | 940,207 | 958,577 |
| Domestic Waste Recycling | 447,500 | 455,210 | 464,000 | 472,950 | 482,060 |
| Domestic Waste Management | 1,023,480 | 1,028,871 | 1,068,819 | 1,086,456 | 1,110,834 |
| Total Operating Expenditure | 4,165,181 | 4,466,027 | 4,624,491 | 4,180,382 | 4,263,045 |
| Capital Expenditure | | | | | |
| Public Conveniences | 252,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Public Cemeteries | 5,000 | 5,000 | 2,500 | 2,500 | 2,500 |
| Urban Stormwater Drainage | 18,102 | 17,995 | 17,575 | 17,155 | 16,725 |
| Waste Management Operations | 118,117 | 117,200 | 118,284 | 118,370 | 118,457 |
| Domestic Waste Recycling | 64,950 | 81,030 | 85,430 | 89,990 | 94,720 |
| Domestic Waste Management | 93,980 | 124,054 | 112,781 | 124,534 | 130,286 |
| Total Capital Expenditure | 552,649 | 347,779 | 339,070 | 355,049 | 365,188 |
| Total Expenditure | 4,717,830 | 4,813,806 | 4,963,561 | 4,535,431 | 4,628,233 |
| Operating Revenues | | | | | |
| Town Planning | 184,750 | 198,420 | 198,060 | 200,740 | 203,470 |
| Environmental Protection | 200,000 | 297,000 | 297,000 | 0 | 0 |
| Public Conveniences | 250,000 | 0 | | | |
| Public Cemeteries | 38,770 | 40,170 | 41,540 | 42,930 | 44,350 |
| Other Sanitation & Garbage | 256,795 | 290,585 | 305,740 | 320,905 | 336,070 |
| Urban Stormwater Drainage | 41,975 | 42,125 | 42,125 | 42,125 | 42,125 |
| Waste Management Operations | 1,073,985 | 1,117,805 | 1,137,745 | 1,156,873 | 1,177,594 |
| Domestic Waste Recycling | 512,450 | 536,240 | 549,430 | 562,940 | 576,780 |
| Domestic Waste Management | 1,117,460 | 1,152,925 | 1,181,600 | 1,210,990 | 1,241,120 |
| Total Operating Revenues | 3,676,185 | 3,675,270 | 3,753,240 | 3,537,503 | 3,621,509 |
| Non-Operating Revenues | | | | | |
| Town Planning | 0 | 0 | 0 | 0 | 0 |
| Environmental Protection | 0 | 0 | 0 | 0 | 0 |
| Public Conveniences | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Public Cemeteries | 9,300 | 9,300 | 4,300 | 4,300 | 4,300 |
| Other Sanitation & Garbage | 0 | 0 | 0 | 0 | 0 |
| Urban Stormwater & Drainage | 67,293 | 67,293 | 67,293 | 67,293 | 67,293 |
| Waste Management Operations | 100,006 | 101,621 | 103,334 | 105,149 | 107,073 |
| Domestic Waste Management | 0 | 0 | 0 | 0 | 0 |
| Total Non-Operating Revenues | 196,599 | 198,214 | 194,927 | 196,742 | 198,666 |
| Total Revenues | 3,872,784 | 3,873,484 | 3,948,167 | 3,734,245 | 3,820,175 |
| Net Cost to Council | 845,046 | 940,322 | 1,015,394 | 801,186 | 808,058 |

Housing & Community Amenities - Town Planning

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 405,354 | 511,905 | 521,699 | 531,739 | 542,029 |
| Salary Oncosts | 33,515 | 41,718 | 42,578 | 43,458 | 44,358 |
| Superannuation | 41,839 | 52,800 | 54,120 | 55,470 | 56,860 |
| Staff Travelling | 25,890 | 25,890 | 26,360 | 26,830 | 27,310 |
| Conference & Seminars | 2,000 | 2,000 | 2,100 | 2,100 | 2,100 |
| Consulting fees | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Advertising | 12,000 | 10,000 | 10,180 | 10,360 | 10,550 |
| Legal Expenses | 55,000 | 55,000 | 55,990 | 57,000 | 58,030 |
| Legal Advice | 5,500 | 5,500 | 5,600 | 5,700 | 5,800 |
| Consultants - Heritage Advisory | 6,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Strategic Planning (Comprehensive LEP) | 100,000 | 0 | 80,000 | 0 | 0 |
| Strategic Planning (LAP'S) | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Street Naming | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Rural Addressing | 1,500 | 1,530 | 1,560 | 1,590 | 1,620 |
| Overheads Charged | 0 | | | | |
| Building Control | -139,610 | -142,120 | -144,680 | -147,280 | -149,930 |
| Overheads Allocation: | 0 | | | | |
| Corporate Support | 141,800 | 144,350 | 146,950 | 149,600 | 152,290 |
| Infrastructure & Asset | 150,600 | 153,310 | 156,070 | 158,880 | 161,740 |
| Environmental Services | 65,800 | 66,980 | 68,190 | 69,420 | 70,670 |
| Building Control | 23,900 | 24,330 | 24,770 | 25,220 | 25,670 |
| Total Operating Expenditure | 953,088 | 980,193 | 1,078,487 | 1,017,087 | 1,036,097 |
| Total Expenditure | 953,088 | 980,193 | 1,078,487 | 1,017,087 | 1,036,097 |
| Operating Revenues | | | | | |
| Sec 149 Certificates | 26,000 | 30,000 | 26,000 | 26,000 | 26,000 |
| Sub-division Certificates | 4,000 | 6,000 | 6,110 | 6,220 | 6,340 |
| D.A. Fees & Complying | 100,000 | 101,800 | 103,640 | 105,510 | 107,410 |
| Advertising Development Apps | 14,700 | 14,970 | 15,240 | 15,520 | 15,800 |
| Pre lodgement - Development Apps | 1,500 | 1,530 | 1,560 | 1,590 | 1,620 |
| Consent Modifications | 8,500 | 12,000 | 12,220 | 12,440 | 12,670 |
| Re-Zoning Application Fees | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Rural Addressing Fees | 2,000 | 4,000 | 4,080 | 4,160 | 4,240 |
| Road Naming Fees | 1,000 | 1,000 | 1,020 | 1,040 | 1,060 |
| Heritage Advisory Grant | 2,000 | 2,000 | 3,000 | 3,000 | 3,000 |
| Planning Reform Grant | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Development Control Plans | 80 | 90 | 100 | 110 | 120 |
| DECC Grant - Flood Management Studies | 0 | 0 | 0 | 0 | 0 |
| Development Control Plans | 100 | 110 | 120 | 130 | 140 |
| Environment Planning Policies Local | 500 | 510 | 520 | 530 | 540 |
| Environment Planning Policies State | 240 | 250 | 260 | 270 | 280 |
| Urgency Fees Sec 149 | 900 | 920 | 940 | 960 | 980 |
| Sundry Sales & Locality Maps | 230 | 240 | 250 | 260 | 270 |
| Total Operating Revenues | 184,750 | 198,420 | 198,060 | 200,740 | 203,470 |
| Total Planning Income | 184,750 | 198,420 | 198,060 | 200,740 | 203,470 |
| Net Cost to Council | 768,338 | 781,773 | 880,427 | 816,347 | 832,627 |

Housing & Community Amenities - Environmental Protection

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 278,832 | 308,419 | 315,389 | 322,519 | 329,829 |
| Less Direct Apportionment OSM | -60,492 | -63,555 | -65,144 | -66,772 | -68,442 |
| Less Direct Apportionment Noxious Weeds | -34,961 | -36,732 | -37,651 | -38,593 | -39,558 |
| Salary Oncosts | 26,525 | 27,410 | 27,941 | 28,481 | 29,031 |
| Superannuation | 37,505 | 40,206 | 41,217 | 42,247 | 43,307 |
| Staff Travelling | 22,360 | 22,760 | 23,170 | 23,590 | 24,010 |
| Conferences & Seminars | 2,100 | 2,140 | 2,180 | 2,220 | 2,260 |
| UNHREMS program | 19,276 | 19,276 | 19,276 | 19,276 | 19,276 |
| Community Based Environment Programs | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| State of the Environment Report | 0 | 2,000 | 0 | 0 | 0 |
| Flood Risk Management | 315,000 | 445,000 | 445,000 | 0 | 0 |
| Flood Warning System - Dungog | 0 | 10,000 | 10,000 | 10,000 | 10,000 |
| Overheads Allocated: | | | | | |
| Corporate Support | 68,100 | 69,330 | 70,580 | 71,850 | 73,140 |
| Overheads Distributed: | | | | | |
| Town Planning | -65,800 | -66,980 | -68,190 | -69,420 | -70,670 |
| Companion Animals | -5,800 | -5,900 | -6,010 | -6,120 | -6,230 |
| Waste Management | -44,217 | -45,010 | -45,820 | -46,640 | -47,480 |
| Recycling | -25,060 | -25,510 | -25,970 | -26,440 | -26,920 |
| Domestic Waste Management | -48,740 | -49,620 | -50,510 | -51,420 | -52,350 |
| Public Cemeteries | -6,300 | -6,410 | -6,530 | -6,650 | -6,770 |
| Enforcement Local Govt Regs | -18,680 | -19,020 | -19,360 | -19,710 | -20,060 |
| Onsite Sewerage Management | -74,710 | -76,050 | -77,420 | -78,810 | -80,230 |
| Health Services | -25,900 | -26,370 | -26,840 | -27,320 | -27,810 |
| Corporate Support | 0 | 0 | 0 | 0 | 0 |
| Total Operating Expenditure | 361,038 | 527,384 | 527,308 | 84,288 | 86,333 |
| Total Expenditure | 361,038 | 527,384 | 527,308 | 84,288 | 86,333 |
| Operating Revenues | | | | | |
| Williams River Flood Study - Grant | 200,000 | 297,000 | 297,000 | 0 | 0 |
| Total Operating Revenues | 200,000 | 297,000 | 297,000 | 0 | 0 |
| Total Revenues | 200,000 | 297,000 | 297,000 | 0 | 0 |
| Net Cost to Council | 161,038 | 230,384 | 230,308 | 84,288 | 86,333 |

Housing & Community Amenities - Public Toilets Maintenance

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Pest Control & Inspection | 850 | 900 | 950 | 1,000 | 1,050 |
| Maintenance & Repair | 35,000 | 35,620 | 36,240 | 36,870 | 37,520 |
| Cleaning | 35,000 | 35,670 | 36,360 | 37,070 | 37,780 |
| Energy Costs | 5,600 | 5,920 | 6,260 | 6,610 | 6,980 |
| Insurances | 2,300 | 2,530 | 2,780 | 3,060 | 3,370 |
| Water/Sewer Consumption Charges | 8,760 | 8,930 | 9,100 | 9,270 | 9,450 |
| Depreciation | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Overheads Allocation | | | | | |
| Corporate Support | 1,400 | 1,430 | 1,460 | 1,490 | 1,520 |
| Infrastructure & Assets | 2,990 | 3,040 | 3,090 | 3,150 | 3,210 |
| Total Operating Expenditure | 111,900 | 114,040 | 116,240 | 118,520 | 120,880 |
| Capital Expenditure | | | | | |
| Public Amenities - Upgrade | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Public Amenities - Tucker Park | 250,000 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 252,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Expenditure | 364,400 | 116,540 | 118,740 | 121,020 | 123,380 |
| Operating Revenues | | | | | |
| Stronger Country Communities Grant | 250,000 | 0 | 0 | 0 | 0 |
| Total Operating Revenues | 250,000 | 0 | 0 | 0 | 0 |
| Non Operating Revenues | | | | | |
| Depreciation | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Non Operating Revenues | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Revenues | 270,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Net Cost to Council | 94,400 | 96,540 | 98,740 | 101,020 | 103,380 |

Housing & Community Amenities - Public Cemeteries Maintenance

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Dungog Columbarium M&R | 1,000 | 1,020 | 1,030 | 1,050 | 1,060 |
| Paterson Columbarium M&R | 280 | 280 | 280 | 280 | 280 |
| Other Cemetery Maintenance | 40,070 | 40,000 | 41,350 | 42,730 | 44,140 |
| Rates & Charges | 1,370 | 1,400 | 1,440 | 1,480 | 1,520 |
| HWC Water Charges | 250 | 250 | 250 | 250 | 250 |
| Depreciation | 4,300 | 4,300 | 4,300 | 4,300 | 4,300 |
| Overheads Allocation | 0 | | | | |
| Corporate Support | 600 | 610 | 620 | 630 | 640 |
| Environmental Services | 6,300 | 6,410 | 6,530 | 6,650 | 6,770 |
| Total Operating Expenditure | 54,170 | 54,270 | 55,800 | 57,370 | 58,960 |
| Capital Expenditure | | | | | |
| Cemetery capital works | 5,000 | 5,000 | 2,500 | 2,500 | 2,500 |
| Total Capital Expenditure | 5,000 | 5,000 | 2,500 | 2,500 | 2,500 |
| Total Expenditure | 59,170 | 59,270 | 58,300 | 59,870 | 61,460 |
| Operating Revenues | | | | | |
| Cemetery Fees & charges | 38,600 | 40,000 | 41,370 | 42,760 | 44,180 |
| Land rental N.E.I. | 170 | 170 | 170 | 170 | 170 |
| Total Operating Revenues | 38,770 | 40,170 | 41,540 | 42,930 | 44,350 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Cemetery | 5,000 | 5,000 | 0 | 0 | 0 |
| Depreciation | 4,300 | 4,300 | 4,300 | 4,300 | 4,300 |
| Total Non Operating Revenues | 9,300 | 9,300 | 4,300 | 4,300 | 4,300 |
| Total Revenues | 48,070 | 49,470 | 45,840 | 47,230 | 48,650 |
| Net Cost to Council | 11,100 | 9,800 | 12,460 | 12,640 | 12,810 |

Housing & Community Amenities - Other Sanitation & Garbage

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| 1. Pan Collection Service | | | | | |
| Collection Service Contract | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Overheads Allocation | | | | | |
| Corporate Support | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Total Pan Collection Expenditure | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 |
| 2. Onsite Sewage Management | | | | | |
| Salaries Contribution | 60,491 | 63,554 | 65,143 | 66,771 | 68,441 |
| Salary On costs Contribution | 74,710 | 76,050 | 77,420 | 78,810 | 80,230 |
| Conferences & Seminars | 1,500 | 500 | 1,500 | 1,500 | 1,500 |
| Consumables | 200 | 200 | 200 | 200 | 200 |
| Staff Travelling | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Overheads Allocation | | | | | |
| Corporate Support | 76,320 | 77,690 | 79,090 | 80,510 | 81,960 |
| Total OSM Expenditure | 223,221 | 227,994 | 233,353 | 237,791 | 242,331 |
| 3. Other Sanitation & Garbage Services | | | | | |
| Gresford Sullage Collection | 5,140 | 5,230 | 5,320 | 5,420 | 5,520 |
| Overheads Allocation | | | | | |
| Corporate Support | 800 | 810 | 820 | 830 | 840 |
| Total Other Sanitation Expenditure | 5,940 | 6,040 | 6,140 | 6,250 | 6,360 |
| 4. Street Cleaning | | | | | |
| Cleaning Activities | 41,120 | 41,510 | 41,930 | 42,350 | 42,790 |
| Rates & Charges | 5,990 | 6,140 | 6,290 | 6,450 | 6,610 |
| Sec 88 Charges | 5,000 | 5,090 | 5,180 | 5,270 | 5,360 |
| Overheads Allocation | 0 | | | | |
| Corporate Support | 1,540 | 1,570 | 1,600 | 1,630 | 1,660 |
| Total Street Cleaning Expenditure | 53,650 | 54,310 | 55,000 | 55,700 | 56,420 |
| Total Expenditure | 294,311 | 299,844 | 305,993 | 311,241 | 316,611 |
| Operating Revenues | | | | | |
| 1. Pan Collection Service | | | | | |
| Sanitary Charges-Residential | 7,055 | 7,055 | 7,055 | 7,055 | 7,055 |
| Extra Charges | 100 | 100 | 100 | 100 | 100 |
| Total Sanitation Services Revenues | 7,155 | 7,155 | 7,155 | 7,155 | 7,155 |
| 2. Onsite Sewage Management | | | | | |
| OSSM Annual Renewal Charge | 238,000 | 267,750 | 282,625 | 297,500 | 312,375 |
| Certificate Operating Approval - OSSM | 340 | 380 | 390 | 400 | 410 |
| Septic tank Application fees | 11,000 | 15,000 | 15,270 | 15,550 | 15,830 |
| Total Onsite Sewage Revenues | 249,340 | 283,130 | 298,285 | 313,450 | 328,615 |
| 3. Other Sanitation & Garbage Services | | | | | |
| Gresford Park Contributions | 300 | 300 | 300 | 300 | 300 |
| Total Other Sanitation Revenues | 300 | 300 | 300 | 300 | 300 |
| Total Operating Revenues | 256,795 | 290,585 | 305,740 | 320,905 | 336,070 |
| Non Operating Revenues | | | | | |
| Depreciation | 0 | 0 | 0 | 0 | 0 |
| Total Non Operating Revenues | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | 256,795 | 290,585 | 305,740 | 320,905 | 336,070 |
| Net Cost to Council | 37,516 | 9,259 | 253 | -9,664 | -19,459 |

Housing & Community Amenities - Urban Stormwater Drainage

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Urban Stormwater Drainage M & R | 21,030 | 21,380 | 21,750 | 22,120 | 22,500 |
| Interest on Loans & Advances | 143 | 0 | 0 | 0 | 0 |
| Depreciation | 67,293 | 67,293 | 67,293 | 67,293 | 67,293 |
| Overheads Allocation: | | | | | |
| Infrastructure & Asset | 2,200 | 2,240 | 2,280 | 2,320 | 2,360 |
| Corporate Support | 500 | 510 | 520 | 530 | 540 |
| Total Operating Expenditure | 91,166 | 91,423 | 91,843 | 92,263 | 92,693 |
| Capital Expenditure | | | | | |
| Principal Repayment on loans | 6,902 | 0 | 0 | 0 | 0 |
| Tfr to RA - Stormwater | 11,200 | 17,995 | 17,575 | 17,155 | 16,725 |
| Total Capital Expenditure | 18,102 | 17,995 | 17,575 | 17,155 | 16,725 |
| Total Expenditure | 109,268 | 109,418 | 109,418 | 109,418 | 109,418 |
| Operating Revenues | | | | | |
| Residential Stormwater Levy | 37,950 | 38,150 | 38,150 | 38,150 | 38,150 |
| Commercial Stormwater Levy | 3,825 | 3,775 | 3,775 | 3,775 | 3,775 |
| Extra Charges | 200 | 200 | 200 | 200 | 200 |
| Total Operating Revenues | 41,975 | 42,125 | 42,125 | 42,125 | 42,125 |
| Non Operating Revenues | | | | | |
| Depreciation | 67,293 | 67,293 | 67,293 | 67,293 | 67,293 |
| Total Non Operating Revenues | 67,293 | 67,293 | 67,293 | 67,293 | 67,293 |
| Total Revenues | 109,268 | 109,418 | 109,418 | 109,418 | 109,418 |
| Net Cost to Council | -0 | 0 | 0 | 0 | 0 |

Housing & Community Amenities - Other Waste Management Operations

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Contractor - Waste Charges Trade | 41,240 | 41,980 | 42,740 | 43,510 | 44,290 |
| Contractor - Recycling Commercial | 12,610 | 12,840 | 13,070 | 13,310 | 13,550 |
| Contractor - Recycling Non Ratable | 6,910 | 7,030 | 7,160 | 7,290 | 7,420 |
| Section 88 - Commercial Waste | 38,260 | 38,950 | 39,650 | 40,360 | 41,090 |
| Landfill Operations | 346,413 | 362,249 | 375,220 | 388,460 | 401,980 |
| Landfill Operations Martins Creek | 0 | 0 | 0 | 0 | 0 |
| Waste Depot Martins Creek | 0 | 0 | 0 | 0 | 0 |
| EPA Licensing | 4,200 | 4,300 | 4,400 | 4,500 | 4,600 |
| Leachate Analysis Martins Creek | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Environmental Monitoring Dungog | 8,500 | 8,650 | 8,810 | 8,970 | 9,130 |
| Telephone Charges | 500 | 510 | 520 | 530 | 540 |
| Recycling Facilities M&R | 2,110 | 2,140 | 2,180 | 2,210 | 2,250 |
| Energy Costs | 2,470 | 2,620 | 2,780 | 2,950 | 3,130 |
| Rates & Charges | 1,190 | 1,220 | 1,250 | 1,280 | 1,310 |
| Remediation Works (all landfills) SRV | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Landfill Remediation Provision Discount | 26,927 | 28,542 | 30,255 | 32,070 | 33,994 |
| Illegal Dumping | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Sec 88 Charges | 376,572 | 463,350 | 471,685 | 480,173 | 488,814 |
| Landfill Remediation Depreciation | 14,079 | 14,079 | 14,079 | 14,079 | 14,079 |
| Drummuster | 1,000 | 1,018 | 1,036 | 1,054 | 1,073 |
| Mattress Collection | 5,000 | 5,090 | 5,181 | 5,274 | 5,369 |
| Waste Diversion Programs | 35,000 | 35,630 | 36,271 | 36,924 | 37,588 |
| Green waste | 15,000 | 15,270 | 15,544 | 15,824 | 16,109 |
| Plant & Equipment Maintenance | 8,000 | 8,144 | 8,290 | 8,439 | 8,591 |
| Weighbridge Software Licencing and Calibration | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Depreciation | 59,000 | 59,000 | 59,000 | 59,000 | 59,000 |
| Overheads Allocation: | 0 | | | | |
| Corporate Support | 38,300 | 38,990 | 39,690 | 40,400 | 41,130 |
| Operations | 21,050 | 21,430 | 21,820 | 22,210 | 22,610 |
| Environmental Services | 44,217 | 45,010 | 45,820 | 46,640 | 47,480 |
| Total Gross Operational Costs | 1,131,548 | 1,241,062 | 1,269,491 | 1,298,517 | 1,328,207 |
| Domestic Waste Contribution (60%) | -303,020 | -326,270 | -353,490 | -358,310 | -369,630 |
| Net Operational costs | 828,528 | 914,792 | 916,001 | 940,207 | 958,577 |
| Capital Expenditure | | | | | |
| Tfr to Restricted Asset - Landfill remediation | 39,000 | 38,000 | 39,000 | 39,000 | 39,000 |
| Tfr to Roads | 4,617 | 4,700 | 4,784 | 4,870 | 4,957 |
| Tfr to RA | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Tfr to RA - Rehabilitation | 64,500 | 64,500 | 64,500 | 64,500 | 64,500 |
| Total Capital Expenditure | 118,117 | 117,200 | 118,284 | 118,370 | 118,457 |
| Total Expenditure | 946,645 | 1,031,992 | 1,034,285 | 1,058,577 | 1,077,034 |

Housing & Community Amenities - Other Waste Management Operations Cont'd

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Revenues | | | | | |
| Commercial Waste Charges | 116,277 | 118,674 | 121,640 | 124,680 | 127,800 |
| Non Rateable Waste Charges | 81,699 | 84,321 | 86,430 | 88,590 | 90,800 |
| Waste Charge Vacant | 14,722 | 15,502 | 15,890 | 16,290 | 16,700 |
| Recycling - Commercial | 25,920 | 27,440 | 28,130 | 28,830 | 29,550 |
| Recycling - Non Ratable | 32,535 | 11,900 | 12,200 | 12,510 | 12,820 |
| Extra Charges | 340 | 350 | 360 | 370 | 380 |
| Sec 88 Levy - Operations | 29,284 | 29,811 | 30,347 | 30,893 | 31,449 |
| Sec 88 Levy - Domestic Waste | 209,500 | 213,271 | 217,109 | 221,016 | 224,994 |
| Sec 88 Levy - Events | 2,258 | 2,298 | 2,339 | 2,381 | 2,423 |
| Sec 88 Levy - Landfill capping | 27,106 | 107,593 | 109,529 | 111,500 | 113,507 |
| Sec 88 Levy - Street cleaning | 9,034 | 9,196 | 9,361 | 9,529 | 9,700 |
| Sec 88 Levy - Landfill | 99,390 | 101,179 | 103,000 | 104,854 | 106,741 |
| Shed Sales | 19,000 | 10,000 | 10,180 | 10,360 | 10,550 |
| Container Deposit Scheme | 40,000 | 30,000 | 30,540 | 31,090 | 31,650 |
| Drum Muster | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Sale of Woodchip | 5,000 | 5,090 | 5,180 | 5,270 | 5,360 |
| Better Waste & Recycling Fund | 65,920 | 10,920 | 10,920 | 10,920 | 10,920 |
| Event Bin | 500 | 510 | 520 | 530 | 540 |
| Operational Landfill Tipping Fees | 57,500 | 58,540 | 59,590 | 59,590 | 60,660 |
| Operational Green Waste Tipping Fees | 7,000 | 7,130 | 7,260 | 7,260 | 7,390 |
| Steel Sales | 60,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Landfill Tipping Fees | 170,000 | 173,060 | 176,180 | 179,350 | 182,580 |
| Total Operating Revenues | 1,073,985 | 1,117,805 | 1,137,745 | 1,156,873 | 1,177,594 |
| Non Operating Revenues | | | | | |
| Depreciation | 100,006 | 101,621 | 103,334 | 105,149 | 107,073 |
| Total Non-Operating Revenues | 100,006 | 101,621 | 103,334 | 105,149 | 107,073 |
| Total Revenues | 1,173,991 | 1,219,426 | 1,241,079 | 1,262,022 | 1,284,667 |
| Net Cost to Council | -227,346 | -187,434 | -206,794 | -203,445 | -207,633 |

Housing & Community Amenities - Domestic Recycling

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Recycling Collection Contractor | 394,460 | 402,150 | 409,980 | 417,950 | 426,060 |
| Landfill Recycling Collection | 1,280 | 1,300 | 1,320 | 1,340 | 1,360 |
| Overheads Allocation: | | | | | |
| Corporate Support | 26,700 | 26,700 | 27,190 | 27,690 | 28,200 |
| Environmental Services | 25,060 | 25,060 | 25,510 | 25,970 | 26,440 |
| Total Operating Expenditure | 447,500 | 455,210 | 464,000 | 472,950 | 482,060 |
| Capital Expenditure | | | | | |
| Tfr to RA - Recycling | 38,950 | 53,030 | 56,430 | 59,990 | 62,720 |
| Tfr to RA - Urban Roads | 26,000 | 28,000 | 29,000 | 30,000 | 32,000 |
| Total Capital Expenditure | 64,950 | 81,030 | 85,430 | 89,990 | 94,720 |
| Total Expenditure | 512,450 | 536,240 | 549,430 | 562,940 | 576,780 |
| Operating Revenues | | | | | |
| Domestic Recycling Charges | 490,590 | 514,360 | 527,220 | 540,400 | 553,910 |
| Pensioner Rebates-Council | -20,990 | -20,990 | -21,510 | -22,050 | -22,600 |
| Pensioner Rebates Dept Local Govt | 11,540 | 11,540 | 11,830 | 12,130 | 12,430 |
| Container Deposit Scheme Rebate | 30,000 | 30,000 | 30,540 | 31,090 | 31,650 |
| Extra Charges | 1,310 | 1,330 | 1,350 | 1,370 | 1,390 |
| Total Operating revenues | 512,450 | 536,240 | 549,430 | 562,940 | 576,780 |
| Total Revenues | 512,450 | 536,240 | 549,430 | 562,940 | 576,780 |
| Net Cost to Council | 0 | 0 | 0 | 0 | 0 |

Domestic Waste Management

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Garbage Collection Contractor | 291,550 | 296,800 | 302,140 | 307,580 | 313,120 |
| Operational expenses (Bin Delivery Etc) | 1,680 | 1,710 | 1,740 | 1,770 | 1,800 |
| Events waste Sec 88 | 1,250 | 1,120 | 1,250 | 1,250 | 1,250 |
| Events waste | 1,110 | 1,120 | 1,140 | 1,150 | 1,170 |
| Special Rubbish Cleanups | 52,200 | 25,000 | 25,450 | 25,910 | 26,380 |
| Dungog Landfill Charge | 303,020 | 326,270 | 353,490 | 358,310 | 369,630 |
| Sec 88 Charges | 209,090 | 213,271 | 217,109 | 221,016 | 224,994 |
| Overheads Allocation: | | | | | |
| Corporate Support | 89,400 | 89,400 | 91,010 | 92,650 | 94,320 |
| Operations | 21,050 | 21,050 | 21,400 | 21,760 | 22,120 |
| Operations - Depot Rental | 4,390 | 4,390 | 4,470 | 4,550 | 4,630 |
| Environmental Services | 48,740 | 48,740 | 49,620 | 50,510 | 51,420 |
| Total Operating Expenditure | 1,023,480 | 1,028,871 | 1,068,819 | 1,086,456 | 1,110,834 |
| Capital Expenditure | | | | | |
| Tfr to RA - DWM | 67,980 | 88,054 | 75,781 | 86,534 | 92,286 |
| Tfr to RA - Urban Roads | 26,000 | 36,000 | 37,000 | 38,000 | 38,000 |
| Total Capital Expenditure | 93,980 | 124,054 | 112,781 | 124,534 | 130,286 |
| Total Expenditure | 1,117,460 | 1,152,925 | 1,181,600 | 1,210,990 | 1,241,120 |
| Operating Revenues | | | | | |
| Waste Charge Domestic | 1,133,670 | 1,164,555 | 1,193,670 | 1,223,510 | 1,254,100 |
| Pensioner Rebates-Council | -43,130 | -44,210 | -45,320 | -46,450 | -47,610 |
| Pensioner Rebates Dept Local Govt | 23,720 | 24,320 | 24,930 | 25,550 | 26,190 |
| Mobile Garbage Bins | 0 | 5,000 | 5,000 | 5,000 | 5,000 |
| Extra Charges | 3,200 | 3,260 | 3,320 | 3,380 | 3,440 |
| Total DWM Operating revenues | 1,117,460 | 1,152,925 | 1,181,600 | 1,210,990 | 1,241,120 |
| Net Cost to Council | 0 | 0 | 0 | 0 | 0 |

Recreation & Culture

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Public Libraries | 231,242 | 270,796 | 276,053 | 281,843 | 287,783 |
| Museums | 91,114 | 95,920 | 98,170 | 100,560 | 103,140 |
| Community Centres | 57,969 | 53,738 | 57,096 | 58,385 | 59,744 |
| Public Halls | 232,290 | 224,210 | 248,560 | 254,650 | 261,130 |
| Sporting Grounds | 399,284 | 404,617 | 410,341 | 416,425 | 422,954 |
| Parks & Reserves | 363,581 | 343,660 | 346,610 | 349,680 | 352,810 |
| Dungog Swimming Pool | 226,149 | 223,000 | 228,972 | 235,260 | 241,905 |
| Clarence Town Swimming Pool | 183,636 | 189,680 | 193,802 | 198,139 | 202,672 |
| Total Operating Expenditure | 1,785,265 | 1,805,621 | 1,859,604 | 1,894,942 | 1,932,138 |
| Capital Expenditure | | | | | |
| Public Libraries | 49,000 | 42,500 | 64,500 | 44,500 | 44,500 |
| Museums | 0 | 0 | 0 | 0 | 0 |
| Community Centres | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Public Halls | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Sporting Grounds | 1,072,407 | 1,683,249 | 31,204 | 33,229 | 9,732 |
| Parks & Reserves | 192,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Dungog Swimming Pool | 11,710 | 3,350 | 3,381 | 3,413 | 3,413 |
| Clarence Town Swimming Pool | 2,000 | 1,558 | 16,586 | 1,615 | 1,644 |
| Total Capital Expenditure | 1,329,117 | 1,734,657 | 119,671 | 86,757 | 63,289 |
| Total Expenditure | 3,114,382 | 3,540,278 | 1,979,275 | 1,981,699 | 1,995,427 |
| Operating Revenues | | | | | |
| Public Libraries | 48,140 | 93,071 | 94,680 | 96,290 | 97,930 |
| Community Centres | 8,819 | 8,967 | 9,121 | 9,276 | 9,433 |
| Public Halls | 2,130 | 2,170 | 2,210 | 2,250 | 2,290 |
| Sporting Grounds | 1,017,496 | 708,059 | 19,326 | 19,666 | 20,009 |
| Parks & Reserves | 223,181 | 500 | 1,500 | 1,500 | 1,500 |
| Dungog Swimming Pool | 1,677 | 1,711 | 1,746 | 1,781 | 1,816 |
| Clarence Town Swimming Pool | 1,531 | 1,558 | 1,586 | 1,615 | 1,644 |
| Total Operating Revenues | 1,302,974 | 816,036 | 130,169 | 132,378 | 134,622 |
| Non-Operating Revenues | | | | | |
| Public Libraries | 59,337 | 52,337 | 64,337 | 52,337 | 52,337 |
| Museums | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Community Centres | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Public Halls | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 |
| Sporting Grounds | 251,030 | 1,200,445 | 249,445 | 249,445 | 223,876 |
| Parks & Reserves | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| Dungog Swimming Pool | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Clarence Town Swimming Pool | 45,000 | 45,000 | 60,000 | 45,000 | 45,000 |
| Total Non Operating Revenues | 783,367 | 1,725,782 | 801,782 | 774,782 | 749,213 |
| Total Revenues | 2,086,341 | 2,541,818 | 931,951 | 907,160 | 883,835 |
| Net Cost to Council | 1,028,041 | 998,460 | 1,047,324 | 1,074,539 | 1,111,592 |

Recreation & Culture - Public Libraries

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 64,942 | 97,077 | 99,508 | 101,998 | 104,548 |
| Salary Oncost | 6,284 | 6,613 | 6,743 | 6,873 | 7,003 |
| Superannuation | 9,659 | 14,109 | 14,465 | 14,825 | 15,195 |
| Staff Travelling | 1,000 | 500 | 500 | 510 | 520 |
| Conference & Seminars | 600 | 1,000 | 500 | 560 | 560 |
| Regional Library Contribution | 31,890 | 32,000 | 33,120 | 34,280 | 35,480 |
| NSW.net | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Telephone Rent & Charges | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| Copyright Charges Public Music | 200 | 200 | 200 | 200 | 200 |
| Library Promotions | 1,000 | 2,000 | 2,040 | 2,080 | 2,120 |
| Buildings Maintenance | 5,000 | 5,000 | 5,200 | 5,210 | 5,250 |
| Furniture & Fittings M&R | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Office Equipment M&R | 1,000 | 1,000 | 1,020 | 1,040 | 1,060 |
| Grounds Maintenance | 710 | 1,000 | 1,020 | 1,050 | 1,070 |
| Cleaning Expenditures | 5,020 | 5,140 | 5,270 | 5,390 | 5,520 |
| Books Maintenance | 1,000 | 1,000 | 1,020 | 1,040 | 1,060 |
| Freight Charges | 6,000 | 6,110 | 6,220 | 6,330 | 6,440 |
| Postage | 900 | 900 | 900 | 900 | 900 |
| Energy Costs | 6,600 | 6,930 | 7,280 | 7,640 | 8,020 |
| Insurance | 4,000 | 4,400 | 4,840 | 5,320 | 5,850 |
| Rates & Charges | 500 | 510 | 520 | 530 | 540 |
| Horizon Upgrade Services | 7,000 | 7,130 | 7,260 | 7,390 | 7,520 |
| Periodicals & Newspapers | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Printing & Stationery | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Depreciation | 52,337 | 52,337 | 52,337 | 52,337 | 52,337 |
| Overheads Allocation: | | | | | |
| Corporate Services | 13,400 | 13,640 | 13,890 | 14,140 | 14,390 |
| Total Operating Expenditure | 231,242 | 270,796 | 276,053 | 281,843 | 287,783 |
| Capital Expenditure | | | | | |
| Upgrade furniture | 2,000 | 0 | 2,000 | 2,000 | 2,000 |
| PC Upgrade | 5,000 | 0 | 3,000 | 0 | 0 |
| Replace Carpet | 0 | 0 | 12,000 | 0 | 0 |
| Air Conditioner Upgrade | 0 | 0 | 5,000 | 0 | 0 |
| Large Print Books (LSP Funds) | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| DVD Collection (LSP Funds) | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| CD Music Collection | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Book Purchases | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Tfr to RA - Office Equipment | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Tfr to RA - Building Improvements | 2,500 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Capital Expenditure | 49,000 | 42,500 | 64,500 | 44,500 | 44,500 |
| Total Expenditure | 280,242 | 313,296 | 340,553 | 326,343 | 332,283 |
| Operating Revenues | | | | | |
| State Library NSW Subsidy & Grant | 37,950 | 81,501 | 82,970 | 84,460 | 85,980 |
| State Library NSW Local Priority Grant | 6,500 | 6,620 | 6,740 | 6,860 | 6,980 |
| Reservation Fees | 300 | 1,200 | 1,200 | 1,200 | 1,200 |
| Photocopying & Printing | 900 | 930 | 950 | 950 | 950 |
| Library Bags | 40 | 70 | 70 | 70 | 70 |
| Fines Late Returns | 2,000 | 2,200 | 2,200 | 2,200 | 2,200 |
| Fines Lost Stock | 200 | 300 | 300 | 300 | 300 |
| Sale of Old Stock | 250 | 250 | 250 | 250 | 250 |
| Total Operating Revenues | 48,140 | 93,071 | 94,680 | 96,290 | 97,930 |
| Non Operating Revenues | | | | | |
| Depreciation | 52,337 | 52,337 | 52,337 | 52,337 | 52,337 |
| Tfr from RA - Special Project | 7,000 | 0 | 12,000 | 0 | 0 |
| Total Non Operating Revenues | 59,337 | 52,337 | 64,337 | 52,337 | 52,337 |
| Total Revenues | 107,477 | 145,408 | 159,017 | 148,627 | 150,267 |
| Net Cost to Council | 172,765 | 167,888 | 181,536 | 177,716 | 182,016 |

Recreation & Culture - Museums

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Buildings M &R | 5,480 | 23,000 | 23,480 | 23,950 | 24,440 |
| Pest Control & inspections | 1,150 | 1,180 | 1,210 | 1,240 | 1,270 |
| Grounds maintenance | 2,880 | 2,950 | 3,010 | 3,070 | 3,130 |
| Insurances | 13,200 | 14,520 | 15,970 | 17,570 | 19,330 |
| Rates & Charges | 2,780 | 2,850 | 2,920 | 2,990 | 3,060 |
| Water/Sewer Consumption Charges | 2,760 | 2,860 | 2,960 | 3,060 | 3,170 |
| Depreciation | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Overheads Allocation: | | | | | |
| Infrastructure & Assets | 1,750 | 1,780 | 1,810 | 1,840 | 1,870 |
| Corporate Services | 1,750 | 1,780 | 1,810 | 1,840 | 1,870 |
| Total Operating Expenditure | 91,114 | 95,920 | 98,170 | 100,560 | 103,140 |
| Total Expenditure | 91,114 | 95,920 | 98,170 | 100,560 | 103,140 |
| Non Operating Revenues | | | | | |
| Depreciation | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Total Non Operating Revenues | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Total Revenues | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Net Cost to Council | 46,114 | 50,920 | 53,170 | 55,560 | 58,140 |

Recreation & Culture - Community & Cultural Centres - Clarence Town Community Centre & Senior Citizens Centre

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Buildings M &R | 2,670 | 2,730 | 5,000 | 5,100 | 5,190 |
| Electricity | 1,580 | 1,608 | 1,636 | 1,665 | 1,694 |
| Pest Control & inspections | 400 | 410 | 420 | 430 | 440 |
| Grounds maintenance | 560 | 580 | 590 | 610 | 620 |
| Insurances | 7,260 | 7,990 | 8,790 | 9,670 | 10,640 |
| Rates & Charges | 2,910 | 2,980 | 3,050 | 3,130 | 3,210 |
| Water/Sewer Consumption Charges | 4,960 | 5,080 | 5,210 | 5,340 | 5,470 |
| Depreciation | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Overheads Allocation: | | | | | |
| Infrastructure & Assets | 1,160 | 1,180 | 1,200 | 1,220 | 1,240 |
| Corporate Services | 1,160 | 1,180 | 1,200 | 1,220 | 1,240 |
| Total Operating Expenditures | 57,969 | 53,738 | 57,096 | 58,385 | 59,744 |
| Capital Expenditure | | | | | |
| Tfr to RA - Artworks Committee Reserve | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Capital Expenditure | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Expenditure | 58,969 | 54,738 | 58,096 | 59,385 | 60,744 |
| Operating Revenues | | | | | |
| Pre School Rental | 4,877 | 4,964 | 5,054 | 5,145 | 5,237 |
| Medical Practice Rental | 3,442 | 3,503 | 3,567 | 3,631 | 3,696 |
| Artworks Committee Donation | 0 | 0 | 0 | 0 | 0 |
| Interest Artworks Advisory Funds | 500 | 500 | 500 | 500 | 500 |
| Total Operating Revenues | 8,819 | 8,967 | 9,121 | 9,276 | 9,433 |
| Non Operating revenues | | | | | |
| Depreciation | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Total Non Operating Revenues | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Total Revenues | 38,819 | 38,967 | 39,121 | 39,276 | 39,433 |
| Net Cost to Council | 20,150 | 15,771 | 18,975 | 20,109 | 21,311 |

Recreation & Culture - Public Halls

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Fire, Pest & Maintenance Inspections | 4,110 | 4,190 | 4,280 | 4,360 | 4,450 |
| Doug Walters Pavilion | 2,500 | 2,550 | 5,000 | 5,110 | 5,210 |
| James Theatre | 2,000 | 2,050 | 5,000 | 5,110 | 5,210 |
| Clarence Town School of Arts | 2,000 | 2,050 | 5,000 | 5,110 | 5,210 |
| Gresford School of Arts | 2,000 | 2,050 | 5,000 | 5,110 | 5,210 |
| Martins Creek School of Arts | 2,000 | 2,050 | 5,000 | 5,110 | 5,210 |
| Paterson School of Arts | 2,000 | 2,050 | 5,000 | 5,110 | 5,210 |
| Vacy School of Arts | 2,700 | 2,760 | 5,000 | 5,110 | 5,210 |
| Insurances | 36,000 | 39,600 | 43,560 | 47,920 | 52,710 |
| Energy Costs | 3,000 | 3,150 | 3,310 | 3,480 | 3,650 |
| Rates & Charges | 11,340 | 11,620 | 11,910 | 12,210 | 12,520 |
| Water/Sewer Consumption Charges | 6,490 | 6,650 | 6,820 | 6,990 | 7,160 |
| Risk Management- SRV | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Depreciation | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 |
| Overheads Allocation: | | | | | |
| Corporate Services | 6,500 | 6,620 | 6,740 | 6,860 | 6,980 |
| Infrastructure & Assets | 6,700 | 6,820 | 6,940 | 7,060 | 7,190 |
| Total Operating Expenditure | 232,290 | 224,210 | 248,560 | 254,650 | 261,130 |
| Capital Expenditure | | | | | |
| Tfr to RA - Building Reserves | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Capital Expenditure | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Expenditure | 233,290 | 225,210 | 249,560 | 255,650 | 262,130 |
| Operating Revenues | | | | | |
| Hire Charges Doug Walters Pavilion | 2,130 | 2,170 | 2,210 | 2,250 | 2,290 |
| Sec 711 Contributions | 0 | 0 | 0 | 0 | 0 |
| Total Operating Revenues | 2,130 | 2,170 | 2,210 | 2,250 | 2,290 |
| Non Operating Revenues | | | | | |
| Depreciation | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 |
| Total Non Operating revenues | 128,000 | 128,000 | 128,000 | 128,000 | 128,000 |
| Total Revenue | 130,130 | 130,170 | 130,210 | 130,250 | 130,290 |
| Net Cost to Council | 103,160 | 95,040 | 119,350 | 125,400 | 131,840 |

Recreation & Culture - Sporting Grounds

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Buildings M & R | 5,810 | 5,950 | 6,090 | 6,240 | 6,390 |
| Dungog High School Soccer Ground - Lease | 1,350 | 1,390 | 1,440 | 1,490 | 1,540 |
| Grounds M & R | 70,120 | 72,180 | 74,300 | 76,440 | 78,640 |
| Bennett Park - Lights M & R | 3,600 | 3,670 | 3,740 | 3,810 | 3,880 |
| Paterson Sportsground | 2,000 | 2,040 | 2,080 | 2,120 | 2,160 |
| Pest Control Inspections | 3,000 | 3,050 | 3,100 | 3,160 | 3,220 |
| Energy Costs | 8,000 | 8,550 | 9,130 | 9,740 | 10,380 |
| Insurances | 32,530 | 35,780 | 39,360 | 43,300 | 47,630 |
| Rates & Charges | 12,980 | 13,300 | 13,630 | 13,970 | 14,320 |
| Water/Sewer Consumption Charges | 24,990 | 25,440 | 25,900 | 26,370 | 26,840 |
| Interest on Loans | 16,804 | 14,977 | 13,091 | 11,115 | 9,094 |
| Interest on Loans - Govt Advances | 0 | 0 | 0 | 0 | 0 |
| Depreciation | 208,000 | 208,000 | 208,000 | 208,000 | 208,000 |
| Overheads Allocation: | 0 | | | | |
| Corporate Services | 7,000 | 7,130 | 7,260 | 7,390 | 7,520 |
| Infrastructure & Asset | 3,100 | 3,160 | 3,220 | 3,280 | 3,340 |
| Total Operating Expenditure | 399,284 | 404,617 | 410,341 | 416,425 | 422,954 |
| Capital Expenditure | | | | | |
| Clarence Town Sportsground Facility | 488,893 | 1,438,894 | 0 | 0 | 0 |
| Clarence Town Sports Lighting | 86,110 | 86,110 | 0 | 0 | 0 |
| Bennett Park Accessible Amenities | 282,535 | 0 | 0 | 0 | 0 |
| Dungog Showground Arena Lighting | 56,030 | 0 | 0 | 0 | 0 |
| Dungog District Netball Courts | 127,977 | 127,978 | 0 | 0 | 0 |
| Tfr to RA - Paterson Sportsground | 2,750 | 2,800 | 2,850 | 2,900 | 2,950 |
| Principal Repayment on Loans | 28,112 | 27,467 | 28,354 | 30,329 | 6,782 |
| Total Capital Expenditure | 1,072,407 | 1,683,249 | 31,204 | 33,229 | 9,732 |
| Total Expenditure | 1,471,691 | 2,087,866 | 441,545 | 449,654 | 432,686 |
| Operating Revenues | | | | | |
| Bennett Park Lighting | 2,870 | 2,920 | 2,970 | 3,020 | 3,070 |
| Bennett Park Ground Fees | 2,000 | 2,040 | 2,080 | 2,120 | 2,160 |
| Bennett Park Tennis Club | 130 | 130 | 130 | 130 | 130 |
| Bennett Park Storage Shed Hire | 450 | 460 | 470 | 480 | 490 |
| Stronger Country Communities - CT Sports Facility | 476,453 | 476,454 | 0 | 0 | 0 |
| Stronger Country Communities - Lighting CT Sportsground | 85,375 | 85,375 | 0 | 0 | 0 |
| Stronger Countries Communities - Bennett Park Accessible Amenities | 254,885 | 0 | 0 | 0 | 0 |
| Stronger Country Communities - Dungog Showground Arena Lighting | 54,560 | 0 | 0 | 0 | 0 |
| Stronger Country Communities - Dungog Netball Courts | 127,242 | 127,243 | 0 | 0 | 0 |
| Paterson Sportsground Leases | 2,750 | 2,800 | 2,850 | 2,900 | 2,950 |
| DHS Soccer Ground - users fees | 1,295 | 1,318 | 1,340 | 1,360 | 1,380 |
| Rents and other income | 9,486 | 9,319 | 9,486 | 9,656 | 9,829 |
| Total Operating Revenues | 1,017,496 | 708,059 | 19,326 | 19,666 | 20,009 |
| Non Operating Revenues | | | | | |
| Depreciation | 208,000 | 208,000 | 208,000 | 208,000 | 208,000 |
| Tfr from RA - Sec 711 Recreation | 43,030 | 992,445 | 41,445 | 41,445 | 15,876 |
| Total Non Operating Revenues | 251,030 | 1,200,445 | 249,445 | 249,445 | 223,876 |
| Total Revenues | 1,268,526 | 1,908,504 | 268,771 | 269,111 | 243,885 |
| Net Cost to Council | 203,165 | 179,362 | 172,774 | 180,543 | 188,801 |

Recreation & Culture - Parks & Gardens

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Gardens M&R | 108,250 | 120,000 | 121,890 | 123,850 | 125,840 |
| Risk Management - Trees, Signs, etc | 10,010 | 10,000 | 10,000 | 10,000 | 10,000 |
| Energy Costs | 2,980 | 3,200 | 3,430 | 3,670 | 3,920 |
| Insurances | 1,290 | 1,420 | 1,560 | 1,720 | 1,890 |
| Rates & Charges | 9,690 | 9,930 | 10,180 | 10,430 | 10,690 |
| Water/Sewer Consumption Charges | 8,280 | 8,530 | 8,780 | 9,040 | 9,300 |
| Consultants | 0 | 0 | 0 | 0 | 0 |
| Crown Lands Plans of Management | 32,681 | 0 | 0 | 0 | 0 |
| Depreciation | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| Overheads Allocations: | 0 | | | | |
| Corporate Services | 6,900 | 7,020 | 7,150 | 7,280 | 7,410 |
| Infrastructure & Assets | 3,500 | 3,560 | 3,620 | 3,690 | 3,760 |
| Total Operating Expenditure | 363,581 | 343,660 | 346,610 | 349,680 | 352,810 |
| Capital Expenditure | | | | | |
| Parks Capital Works | 0 | 0 | 0 | 0 | 0 |
| Parks & Reserves Land | 0 | 0 | | | |
| Tucker Park Shelters | 190,000 | 0 | 0 | 0 | 0 |
| Tfr to RA - Building & Grounds Reserves | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Capital Expenditure | 192,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Expenditure | 555,581 | 345,660 | 348,610 | 351,680 | 354,810 |
| Operating Revenues | | | | | |
| Rentals N.E.I. | 500 | 500 | 500 | 500 | 500 |
| Stronger Countries Communities Grant Tucker Park | 190,000 | 0 | 0 | 0 | 0 |
| Crown Land Plans of Management Grant | 32,681 | 0 | 0 | 0 | 0 |
| Sec 711 Contributions | 0 | 0 | 1,000 | 1,000 | 1,000 |
| Total Operating Revenues | 223,181 | 500 | 1,500 | 1,500 | 1,500 |
| Non Operating Revenues | | | | | |
| Depreciation | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| Total Non Operating Revenue | 180,000 | 180,000 | 180,000 | 180,000 | 180,000 |
| Total Revenue | 403,181 | 180,500 | 181,500 | 181,500 | 181,500 |
| Net Cost to Council | 152,400 | 165,160 | 167,110 | 170,180 | 173,310 |

Recreation & Culture - Dungog Swimming Pool

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Pool Management Contractor | 78,733 | 80,150 | 81,592 | 83,060 | 84,555 |
| Telephone Rents & Charges | 400 | 410 | 420 | 430 | 440 |
| Energy Costs | 30,000 | 31,500 | 33,080 | 34,730 | 36,470 |
| Insurances | 18,830 | 20,710 | 22,780 | 25,060 | 27,570 |
| Maintenance & Repairs | 19,840 | 20,240 | 20,660 | 21,080 | 21,500 |
| Chemical Supplies | 5,000 | 5,090 | 5,180 | 5,270 | 5,360 |
| Rates & Charges | 1,360 | 1,390 | 1,420 | 1,460 | 1,500 |
| Water/Sewer Consumption Charges | 8,280 | 8,430 | 8,580 | 8,730 | 8,890 |
| Depreciation | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Overhead Allocations: | 0 | | | | |
| Corporate Support | 6,500 | 6,620 | 6,740 | 6,860 | 6,980 |
| Infrastructure & Asset | 3,400 | 3,460 | 3,520 | 3,580 | 3,640 |
| Total Operational Expenditures | 226,149 | 223,000 | 228,972 | 235,260 | 241,905 |
| Capital Expenditure | | | | | |
| Building | 8,390 | 0 | 0 | 0 | 0 |
| Plant & Equip | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Tfr to RA | 1,320 | 1,350 | 1,381 | 1,413 | 1,413 |
| Total Capital Expenditure | 11,710 | 3,350 | 3,381 | 3,413 | 3,413 |
| Total Expenditure | 237,859 | 226,350 | 232,353 | 238,673 | 245,318 |
| Operating Revenues | | | | | |
| Pool Managers Payment | 1,367 | 1,391 | 1,416 | 1,441 | 1,466 |
| Heating Tokens Showers | 310 | 320 | 330 | 340 | 350 |
| Total Operating Revenue | 1,677 | 1,711 | 1,746 | 1,781 | 1,816 |
| Non Operating Revenues | | | | | |
| Depreciation | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Total Non Operating Revenue | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Total Revenues | 46,677 | 46,711 | 46,746 | 46,781 | 46,816 |
| Net Cost to Council | 191,182 | 179,639 | 185,607 | 191,892 | 198,502 |

Recreation & Culture - Clarence Town Swimming Pool

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Pool Management Contractor | 75,257 | 79,000 | 80,422 | 81,869 | 83,342 |
| Telephone Rents & Charges | 400 | 410 | 420 | 430 | 440 |
| Energy Costs | 17,580 | 18,460 | 19,380 | 20,350 | 21,370 |
| Insurances | 10,120 | 11,130 | 12,240 | 13,460 | 14,810 |
| Maintenance & Repairs | 7,200 | 7,350 | 7,490 | 7,640 | 7,780 |
| Chemical Supplies | 7,900 | 8,040 | 8,180 | 8,330 | 8,480 |
| Rates & Charges | 2,100 | 2,150 | 2,200 | 2,260 | 2,320 |
| Water/Sewer Consumption Charges | 7,920 | 8,060 | 8,210 | 8,360 | 8,510 |
| Depreciation | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Overhead Allocations: | | | | | |
| Corporate Support | 6,500 | 6,620 | 6,740 | 6,860 | 6,980 |
| Infrastructure & Asset | 3,400 | 3,460 | 3,520 | 3,580 | 3,640 |
| Total Operational Expenditures | 183,636 | 189,680 | 193,802 | 198,139 | 202,672 |
| Capital Expenditure | | | | | |
| Tfr to RA - Plant & Equip | 2,000 | 1,558 | 1,586 | 1,615 | 1,644 |
| Replace roof over toilet block | 0 | 0 | 15,000 | 0 | 0 |
| Total Capital Expenditure | 2,000 | 1,558 | 16,586 | 1,615 | 1,644 |
| Total Expenditure | 185,636 | 191,238 | 210,388 | 199,754 | 204,316 |
| Operating Revenues | | | | | |
| Pool Managers Payment | 1,531 | 1,558 | 1,586 | 1,615 | 1,644 |
| Total Operating Revenue | 1,531 | 1,558 | 1,586 | 1,615 | 1,644 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Special Projects 640 - CT Pool | 0 | 0 | 15,000 | 0 | 0 |
| Depreciation | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Total Non Operating Revenue | 45,000 | 45,000 | 60,000 | 45,000 | 45,000 |
| Total Revenue | 46,531 | 46,558 | 61,586 | 46,615 | 46,644 |
| Net Cost to Council | 139,105 | 144,680 | 148,802 | 153,139 | 157,672 |

Mining Manufacturing & Construction

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Building Control | 337,335 | 346,415 | 353,391 | 360,491 | 367,751 |
| Quarries & Pits | 133,796 | 133,436 | 133,866 | 134,306 | 134,756 |
| Total Operating Expenditure | 471,131 | 479,851 | 487,257 | 494,797 | 502,507 |
| Capital Expenditure | | | | | |
| Quarries & Pits | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Capital Expenditure | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditure | 640,132 | 489,851 | 497,257 | 504,797 | 512,507 |
| Operating Revenues | | | | | |
| Building Control | 90,300 | 92,330 | 91,360 | 91,390 | 91,420 |
| Quarries & Pits | 0 | 0 | 0 | 0 | 0 |
| Total Operating Revenues | 90,300 | 92,330 | 91,360 | 91,390 | 91,420 |
| Non-Operating Revenues | | | | | |
| Quarries & Pits | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Total Non-Operating Revenues | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Total Revenues | 234,096 | 235,766 | 235,226 | 235,696 | 236,176 |
| Net Cost to Council | 406,036 | 254,085 | 262,031 | 269,101 | 276,331 |

Mining Manufacturing & Construction - Building Control

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries & Wages | 103,152 | 108,204 | 110,912 | 113,682 | 116,522 |
| Salary On Cost | 11,260 | 11,456 | 11,676 | 11,896 | 12,126 |
| Superannuation | 10,613 | 11,135 | 11,413 | 11,703 | 11,993 |
| Staff Travelling | 22,000 | 22,000 | 22,400 | 22,800 | 23,210 |
| Conferences & Seminars | 500 | 500 | 500 | 500 | 500 |
| Professional Services - Inspections | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Overheads Distributed | | | | | |
| Town Planning | -23,900 | -24,330 | -24,770 | -25,220 | -25,670 |
| Overheads Allocation: | | | | | |
| Corporate Support | 68,100 | 69,330 | 70,580 | 71,850 | 73,140 |
| Planning Support Staff | 139,610 | 142,120 | 144,680 | 147,280 | 149,930 |
| Total Operating Expenditure | 337,335 | 346,415 | 353,391 | 360,491 | 367,751 |
| Operating Revenues | | | | | |
| Annual fire safety inspection | 1,800 | 1,830 | 1,860 | 1,890 | 1,920 |
| Construction Certificates | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Occupation Certificates | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Sec 149 (B) Certificates | 1,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Building Inspection Fees | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| Commission Fees LSL | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Resited Dwellings | 1,000 | 2,000 | 1,000 | 1,000 | 1,000 |
| Total Operating Revenues | 90,300 | 92,330 | 91,360 | 91,390 | 91,420 |
| Net Cost to Council | 247,035 | 254,085 | 262,031 | 269,101 | 276,331 |

Mining Manufacturing & Construction - Quarries & Pits

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Rates & Charges | 3,330 | 3,410 | 3,500 | 3,590 | 3,680 |
| Lease Clarence Town Quarry | 550 | 550 | 550 | 550 | 550 |
| Contribution to Road Maintenance | 10,580 | 10,770 | 10,750 | 10,730 | 10,710 |
| Quarry Licensing & Survey Program | 2,990 | 2,980 | 2,980 | 2,970 | 2,970 |
| Quarry Depreciation | 94,326 | 94,326 | 94,306 | 94,286 | 94,266 |
| Quarry DA Approval | 1,000 | 0 | 0 | 0 | 0 |
| Overheads Allocation | | | | | |
| Infrastructure & Assets | 7,310 | 7,440 | 7,570 | 7,710 | 7,850 |
| Operations | 13,710 | 13,960 | 14,210 | 14,470 | 14,730 |
| Total Operating Expenditure | 133,796 | 133,436 | 133,866 | 134,306 | 134,756 |
| Capital Expenditure | | | | | |
| Quarry Rehabilitation - Tfr to RA | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Capital Expenditure | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditure | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Non Operating Revenues | | | | | |
| Quarry Revenues | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Total Non Operating Revenues | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Total Revenues | 143,796 | 143,436 | 143,866 | 144,306 | 144,756 |
| Net Cost to Council | 0 | 0 | 0 | 0 | 0 |

Transport & Communication

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|-------------------|-------------------|-------------------|-------------------|
| Operating Expenditure | | | | | |
| Urban Roads Network | 839,073 | 845,260 | 851,207 | 858,960 | 867,340 |
| Rural Roads Network | 4,482,991 | 4,506,872 | 4,531,252 | 4,556,512 | 4,582,272 |
| Regional Roads Network | 1,021,854 | 1,042,059 | 1,062,652 | 1,063,472 | 1,064,932 |
| Bridge Infrastructure | 1,257,989 | 1,294,730 | 1,301,317 | 1,308,031 | 1,314,885 |
| Ancillary Functions | 315,323 | 325,518 | 336,168 | 347,198 | 358,718 |
| Road Safety Officer | 3,454 | 0 | 0 | 0 | 0 |
| Total Operating Expenditure | 7,920,684 | 8,014,439 | 8,082,596 | 8,134,173 | 8,188,147 |
| Capital Expenditure | | | | | |
| Urban Roads Network | -52,920 | -51,444 | 572,234 | 873,022 | 1,612,787 |
| Rural Roads Network | 1,737,651 | 3,623,837 | 2,114,786 | 2,244,306 | 2,244,306 |
| Regional Roads Network | 2,937,413 | 6,463,284 | 7,210,630 | 7,324,030 | 1,544,030 |
| Bridge Infrastructure | 2,422,445 | 3,535,352 | 6,665,833 | 8,274,065 | 681,636 |
| Total Capital Expenditure | 7,044,589 | 13,571,029 | 16,563,483 | 18,715,423 | 6,082,759 |
| Total Expenditure | 14,965,273 | 21,585,468 | 24,646,079 | 26,849,596 | 14,270,906 |
| Operating Revenues | | | | | |
| Urban Roads Network | 20,660 | 20,710 | 20,760 | 20,810 | 20,860 |
| Local Rural Roads Network | 1,920,312 | 767,514 | 782,860 | 798,520 | 814,490 |
| Bridge Infrastructure | 0 | 3,077,026 | 6,200,980 | 7,805,000 | 209,100 |
| Regional Roads Network | 3,915,167 | 6,892,453 | 6,925,582 | 7,911,982 | 2,161,982 |
| Total Operating Revenues | 5,856,139 | 10,757,703 | 13,930,182 | 16,536,312 | 3,206,432 |
| Non-Operating Revenues | | | | | |
| Local Roads Network Depreciation | 4,383,703 | 4,383,703 | 4,383,703 | 4,383,703 | 4,383,703 |
| Local Rural Roads Network | 1,082,695 | 1,965,200 | 68,000 | 68,000 | 68,000 |
| Regional Roads Network | 0 | 0 | 862,000 | 0 | 0 |
| Total Non-Operating Revenues | 5,466,398 | 6,348,903 | 5,313,703 | 4,451,703 | 4,451,703 |
| Total Revenues | 11,322,537 | 17,106,606 | 19,243,885 | 20,988,015 | 7,658,135 |
| Net Cost to Council | 3,642,736 | 4,478,862 | 5,402,194 | 5,861,581 | 6,612,771 |

Transport & Communication - Local Road & Bridges - Maintenance

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| <u>Urban Roads</u> | | | | | |
| Urban Streets M&R | 301,888 | 308,330 | 314,650 | 321,380 | 328,240 |
| Urban Streets - Shoulder & Kerb M&R | 44,592 | 45,590 | 46,600 | 47,660 | 48,740 |
| Urban Street - Storm Damage | 0 | 0 | 0 | 0 | 0 |
| Depreciation | 465,550 | 465,550 | 465,550 | 465,550 | 465,550 |
| Interest on Internal Loans - Common Road | 3,943 | 2,270 | 467 | 0 | 0 |
| Overheads Distribution: | | | | | |
| Infrastructure & Assets | 13,100 | 13,340 | 13,580 | 13,820 | 14,070 |
| Corporate Services | 10,000 | 10,180 | 10,360 | 10,550 | 10,740 |
| Total Urban Roads Network | 839,073 | 845,260 | 851,207 | 858,960 | 867,340 |
| <u>Rural Roads</u> | | | | | |
| Sealed Roads M&R | 777,678 | 791,710 | 806,020 | 821,300 | 836,870 |
| Quarry Contributions - Roads | 11,200 | 11,580 | 11,990 | 12,250 | 12,510 |
| Depreciation | 2,815,668 | 2,815,668 | 2,815,668 | 2,815,668 | 2,815,668 |
| Unsealed Roads M&R | 332,764 | 339,470 | 346,320 | 353,310 | 360,450 |
| Unsealed Roads Upgrades | 71,517 | 73,140 | 74,800 | 76,360 | 77,950 |
| Rural Rd - Storm Damage | 0 | 0 | 0 | 0 | 0 |
| Depreciation | 411,164 | 411,164 | 411,164 | 411,164 | 411,164 |
| Overheads Distribution: | | | | | |
| Infrastructure & Assets | 39,300 | 40,010 | 40,730 | 41,460 | 42,210 |
| Corporate Services | 23,700 | 24,130 | 24,560 | 25,000 | 25,450 |
| Total Rural Roads Network | 4,482,991 | 4,506,872 | 4,531,252 | 4,556,512 | 4,582,272 |
| <u>Bridge Infrastructure</u> | | | | | |
| Urban Bridges - M&R | 3,319 | 3,420 | 3,510 | 3,610 | 3,700 |
| Rural Bridges - M&R | 478,759 | 489,260 | 499,980 | 510,950 | 522,150 |
| Interest on Loans | 74,928 | 100,657 | 96,014 | 91,238 | 86,372 |
| Depreciation | 678,383 | 678,383 | 678,383 | 678,383 | 678,383 |
| Overheads Distribution: | | | | | |
| Infrastructure & Assets | 14,500 | 14,760 | 15,030 | 15,300 | 15,580 |
| Corporate Services | 8,100 | 8,250 | 8,400 | 8,550 | 8,700 |
| Total Bridge Infrastructure | 1,257,989 | 1,294,730 | 1,301,317 | 1,308,031 | 1,314,885 |
| <u>Ancillary Services</u> | | | | | |
| Footpaths M&R | 43,801 | 44,690 | 45,600 | 46,520 | 47,460 |
| Footpaths M&R - Shire Works | 11,195 | 11,430 | 11,680 | 11,920 | 12,170 |
| Street Trees, Tree Guards etc. | 11,195 | 11,420 | 11,660 | 11,890 | 12,130 |
| Street Seats M&R | 1,170 | 1,180 | 1,200 | 1,210 | 1,230 |
| Street Lighting | 135,747 | 142,530 | 149,660 | 157,140 | 165,000 |
| Traffic Facilities | 88,577 | 90,440 | 92,350 | 94,300 | 96,300 |
| Depreciation | 12,938 | 12,938 | 12,938 | 12,938 | 12,938 |
| Overheads Distribution: | 0 | | | | |
| Infrastructure & Assets | 3,500 | 3,560 | 3,620 | 3,690 | 3,760 |
| Corporate Services | 7,200 | 7,330 | 7,460 | 7,590 | 7,730 |
| Total Ancillary Services | 315,323 | 325,518 | 336,168 | 347,198 | 358,718 |
| Total Operating Expenditure | 6,895,376 | 6,974,380 | 7,019,944 | 7,070,701 | 7,123,215 |

Transport & Communication - Local Roads & Bridges - Capital

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|-------------------|-------------------|-------------------|-------------------|
| Capital Expenditure | | | | | |
| Urban Road Network | | | | | |
| Dowling St Shoulders - Mary to Mackay St | 0 | 0 | 0 | 0 | 0 |
| Queen St Clarence Town - Rifle to Grey | 0 | 0 | 472,650 | 0 | 0 |
| Duke St Clarence Town - Queen to east of Grey St | 0 | 0 | 0 | 484,000 | 0 |
| King St Paterson | 0 | 0 | 0 | 300,000 | 0 |
| Lord St Dungog - Myles St to Chapman St | 0 | 0 | 0 | 0 | 350,000 |
| Mary St Dungog - Eloiza St to Abelard St | 0 | 0 | 0 | 0 | 250,000 |
| Simmonds Lane Dungog - Chapman St to Mackay St | 0 | 0 | 0 | 0 | 200,000 |
| Durham Rd East Gresford | 0 | 0 | 0 | 0 | 561,500 |
| Urban Road Reseals (Renewal) | 83,887 | 85,565 | 87,277 | 89,022 | 251,287 |
| Principal repayments Common Road | 21,606 | 23,280 | 12,307 | 0 | 0 |
| Total Urban Road Network | -52,920 | -51,444 | 572,234 | 873,022 | 1,612,787 |
| Rural Road Network | | | | | |
| Sealed Roads - Rural | | | | | |
| Webbers Creek Road - 0.0 to 1.9km | 587,796 | 0 | 0 | 0 | 0 |
| Limeburners Creek Rd - CT Bridge to Glen Martin Rd | 0 | 1,672,800 | 0 | 0 | 0 |
| Summerhill Road - Lambs Valley Rd to end of seal (2.3km) | 0 | 0 | 650,800 | 0 | 0 |
| Flat Tops Road (2.3km) | 0 | 0 | 0 | 642,650 | 0 |
| Wallarobba Brookfield Rd - Dungog Rd to Fire Shed (0.6km) | 0 | 0 | 0 | 220,000 | 0 |
| Summerhill Road - Bruxner Bridge to Lambs Valley Rd (2.8km) | 0 | 0 | 0 | 770,000 | 0 |
| Pinebrush Road - 3.1km south of Old Pinebrush Rd | 0 | 0 | 860,000 | 0 | 0 |
| Paterson River Rd - Coulston Bridge to Cross Keys Rd | 0 | 782,650 | 0 | 0 | 0 |
| Black Rock Road - sealed section | 0 | 650,000 | 0 | 0 | 0 |
| Glen Martin Rd (3.0km) | 0 | 0 | 0 | 0 | 825,000 |
| Clements Rd - Gresford Rd to Bridge | 0 | 0 | 0 | 0 | 307,650 |
| Rural Sealed Roads Reseals (Renewal) | 368,614 | 298,387 | 383,986 | 391,656 | 691,656 |
| Rural Unsealed Roads Resheeting (Renewal) | 220,000 | 220,000 | 220,000 | 220,000 | 420,000 |
| Tfr to RA - FAG | 32,650 | 0 | 0 | 0 | 0 |
| Torryburn Emergency Access Road | 528,591 | 0 | 0 | 0 | 0 |
| Total Rural Road Network | 1,737,651 | 3,623,837 | 2,114,786 | 2,244,306 | 2,244,306 |
| Bridge Infrastructure | | | | | |
| Rural Local Bridges- Sealed | | | | | |
| Coulston Bridge | 1,050,610 | 0 | 0 | 0 | 0 |
| Spooner Bridge | 1,028,500 | 0 | 0 | 0 | 0 |
| Brig O'Johnston Bridge | 0 | 700,000 | 6,000,000 | 7,600,000 | 0 |
| Tillegra Bridge | 0 | 1,574,440 | 0 | 0 | 0 |
| Summer Hill Bridge | 0 | 605,548 | 0 | 0 | 0 |
| Rural Local Bridges - Unsealed | | | | | |
| Rural Bridges Capital M& R | 0 | 488,335 | 498,101 | 508,750 | 518,225 |
| Principal Repay't on Loans | 343,335 | 167,029 | 167,732 | 165,315 | 163,411 |
| Total Bridge Infrastructure | 2,422,445 | 3,535,352 | 6,665,833 | 8,274,065 | 681,636 |
| Total Capital Expenditure | 4,107,176 | 7,107,745 | 9,352,853 | 11,391,393 | 4,538,729 |
| Total Expenditure | 11,002,552 | 14,080,125 | 16,372,797 | 18,462,094 | 11,661,944 |

Transport & Communication - Local Roads & Bridges Network - Revenues

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|-------------------|-------------------|-------------------|------------------|
| Operating Revenues | | | | | |
| Urban Roads | | | | | |
| Street Lighting Subsidy RTA | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| Minor Rentals NEI | 2,660 | 2,710 | 2,760 | 2,810 | 2,860 |
| Total Urban Roads Revenues | 20,660 | 20,710 | 20,760 | 20,810 | 20,860 |
| Local Roads Network | | | | | |
| Grant Funding | 1,039,555 | 0 | 0 | 0 | 0 |
| FAG Local Roads | 479,287 | 767,514 | 782,860 | 798,520 | 814,490 |
| Roads to Recovery | 401,470 | 0 | 0 | 0 | 0 |
| Total Rural Local Roads Revenues | 1,920,312 | 767,514 | 782,860 | 798,520 | 814,490 |
| Bridge Construction Funding | | | | | |
| FAG Bridges | 0 | 197,038 | 200,980 | 205,000 | 209,100 |
| Fixing Country Roads | 0 | 1,359,994 | 3,000,000 | 3,800,000 | 0 |
| Bridges Renewal | 0 | 1,519,994 | 3,000,000 | 3,800,000 | 0 |
| Total Bridge Construction Funding | 0 | 3,077,026 | 6,200,980 | 7,805,000 | 209,100 |
| Total Operating Revenues | 1,940,972 | 3,865,250 | 7,004,600 | 8,624,330 | 1,044,450 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Loan Borrowings | 1,039,555 | 0 | 0 | 0 | 0 |
| Tfr from RA - Waste | 43,140 | 68,000 | 68,000 | 68,000 | 68,000 |
| Tfr from RA - SRV 2008 & 2009 | 0 | 224,400 | 0 | 0 | 0 |
| Tfr from RA - Sec 711 | 0 | 1,672,800 | 0 | 0 | 0 |
| Total NOR Reserves etc | 1,082,695 | 1,965,200 | 68,000 | 68,000 | 68,000 |
| Depreciation Urban Rds | 465,550 | 465,550 | 465,550 | 465,550 | 465,550 |
| Depreciation Sealed Rural Rds | 2,815,668 | 2,815,668 | 2,815,668 | 2,815,668 | 2,815,668 |
| Depreciation Unsealed Rural | 411,164 | 411,164 | 411,164 | 411,164 | 411,164 |
| Depreciation Bridges | 678,383 | 678,383 | 678,383 | 678,383 | 678,383 |
| Depreciation Ancillary Facilities | 12,938 | 12,938 | 12,938 | 12,938 | 12,938 |
| Total Depreciation | 4,383,703 | 4,383,703 | 4,383,703 | 4,383,703 | 4,383,703 |
| Total Non- Operating Revenues | 5,466,398 | 6,348,903 | 4,451,703 | 4,451,703 | 4,451,703 |
| Total Revenues | 7,407,370 | 10,214,153 | 11,456,303 | 13,076,033 | 5,496,153 |
| Net Cost to Council | 3,595,182 | 3,865,972 | 4,916,494 | 5,386,061 | 6,165,791 |

Transport & Communication - RMS Funded Projects- Regional Roads

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Regional Roads Network | | | | | |
| Storm Damage | 0 | 0 | 0 | 0 | 0 |
| Road Maintenance | 920,754 | 939,169 | 957,952 | 957,952 | 957,952 |
| Resealing Works | 0 | 0 | 0 | 0 | 0 |
| Traffic Facilities | 57,000 | 58,000 | 59,000 | 59,000 | 59,620 |
| Overhead Allocation | 0 | | | | |
| Infrastructure & Asset | 29,000 | 29,520 | 30,050 | 30,590 | 31,140 |
| Corporate Services | 15,100 | 15,370 | 15,650 | 15,930 | 16,220 |
| Total Regional Roads Expenditure | 1,021,854 | 1,042,059 | 1,062,652 | 1,063,472 | 1,064,932 |
| Capital Expenditure | | | | | |
| Rural Sealed Regional Roads | | | | | |
| Resealing Works | 242,413 | 247,261 | 252,207 | 252,207 | 252,207 |
| MR101 - Nth of Grace Ave to Horns Crossing | 1,248,000 | 0 | 0 | 0 | 0 |
| MR101 - East of Merchants Road | 0 | | | | |
| MR101 - Dungog Road - Gostwyck (B Spot) | 285,000 | 0 | 0 | 0 | 0 |
| MR101 - Gresford Road - 1.9 to 2.8km Nth of Church St | 0 | 0 | 0 | 797,000 | 0 |
| MR101 - Sth of Hanleys Creek Road (B Spot) | 0 | 510,000 | 0 | 0 | 0 |
| MR101 - 0.3 to 2.1km Nth of Dungog Rd (1.80km) | 0 | 0 | 0 | 2,160,000 | 0 |
| MR101 - 1.2km Sth of Tabbil Creek Bridge (1.20km) | 0 | 0 | 0 | 1,008,000 | 0 |
| MR101 - 1.1km Nth of Tabbil Creek Bridge (1.10km) | 0 | 0 | 0 | 924,000 | 0 |
| MR301- Clarence Town Road - 1.5 to 3.05km Nth of Woerdens Rd | 0 | 1,824,000 | 0 | 0 | 0 |
| MR301- Sth of Glen William Rd to Parers Hill (0.77km) | 0 | 0 | 924,000 | 0 | 0 |
| MR301- Parers Hill to Sth of Union Bridge (2.26km) | 0 | 0 | 2,169,600 | 0 | 0 |
| MR301- Nth of Union Bridge to Sth of Alison Rd (0.55km) | 0 | 0 | 462,000 | 0 | 0 |
| MR301- Sth of Alison Rd to Dungog Rd (1.30km) | 0 | 0 | 0 | 1,248,000 | 0 |
| RR7764 - Bingleburra Rd - Jersey Kerb | 0 | 0 | 0 | 0 | 0 |
| RR7764 - Bingleburra Rd - Near Turnbolls Rd (Bspot) | 0 | 630,000 | 0 | 0 | 0 |
| RR7764 - Bingleburra Rd - west of Sugarloaf Rd (Bspot) | 0 | 630,000 | 0 | 0 | 0 |
| RR7764 - Park St to Camyr Allyn Bridge | 0 | 0 | 0 | 0 | 717,000 |
| RR7778 - Gresford Rd 3.24-4.2km Nth of Summerhill Rd (Repair) | 727,000 | 0 | 0 | 0 | 0 |
| RR7778 - Gresford Rd 4.9-5.9km Nth of Summerhill Rd (Repair) | 0 | 775,000 | 0 | 0 | 0 |
| RR7778 - Gresford Rd 1.0 - 2.0km Nth of Summerhill Rd (Repair) | 0 | 0 | 796,000 | 0 | 0 |
| RR7778 - Gresford Rd, Fishers Hill (B spot) | 435,000 | 0 | 0 | 0 | 0 |
| RR7778 - Gresford Rd & Gundaroo | 0 | 0 | 862,000 | 0 | 0 |
| Urban Sealed Regional Roads | 0 | | | | |
| MR128 Durham Rd, Paterson River Rd Intersection | 0 | 723,823 | 0 | 0 | 0 |
| RR7764 - Hooke St, Abelard to Common Rd | 0 | 0 | 574,823 | 0 | 0 |
| RR7764 - Hooke St, Dowling to Abelard St | 0 | 0 | 0 | 574,823 | 0 |
| RR7764 - Dowling St - Hooke St to Bennett Bridge | 0 | 0 | 0 | 0 | 574,823 |
| MR101 - Maitland Rd 140m Sth Of William St to Albert St | 0 | 0 | 0 | 0 | 0 |
| MR101 - Cemetery Rd to Wade St (0.30km) | 0 | 0 | 0 | 360,000 | 0 |
| MR101 - Mary St from Lord to Dowling St | 0 | 1,123,200 | 0 | 0 | 0 |
| MR101 - Clarence Town Rd - Abelard to Mary St | 0 | 0 | 1,170,000 | 0 | 0 |
| MR101 - Dowling St | 0 | 0 | 0 | 0 | 0 |
| Regional Rds Capital Expenditure | 2,937,413 | 6,463,284 | 7,210,630 | 7,324,030 | 1,544,030 |
| Total Expenditure | 3,959,267 | 7,505,343 | 8,273,282 | 8,387,502 | 2,608,962 |

Transport & Communication - RMS Funded Projects- Regional Roads Cont'd

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Regional Roads Revenues | | | | | |
| Regional Roads Block Grant | 1,173,167 | 1,196,430 | 1,220,159 | 1,220,159 | 1,220,159 |
| Traffic Facilities Program | 47,000 | 48,000 | 49,000 | 50,000 | 50,000 |
| Repair Grant Funding | 250,000 | 289,000 | 289,000 | 300,000 | 250,000 |
| 101 Special Grant | 1,248,000 | 0 | 0 | 0 | 0 |
| CT Road Special Grant | 0 | 2,947,200 | 4,725,600 | 5,700,000 | 0 |
| Blackspot | 720,000 | 1,770,000 | 0 | 0 | 0 |
| Road Contributions | 410,000 | 0 | 0 | 0 | 0 |
| R2R Funding | 0 | 574,823 | 574,823 | 574,823 | 574,823 |
| 3x4 Funding | 67,000 | 67,000 | 67,000 | 67,000 | 67,000 |
| Total Regional Roads Revenues | 3,915,167 | 6,892,453 | 6,925,582 | 7,911,982 | 2,161,982 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Sec 711 Pool | 0 | 0 | 862,000 | 0 | 0 |
| Section 711 contributions | 0 | 0 | 0 | 0 | 0 |
| Total Non Operating Revenues | 0 | 0 | 862,000 | 0 | 0 |
| | | | | | |
| Total Revenues | 3,915,167 | 6,892,453 | 7,787,582 | 7,911,982 | 2,161,982 |
| Net Cost to Council | 44,100 | 612,890 | 485,700 | 475,520 | 446,980 |

Economic Affairs

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Caravan Park - Clarence Town | 180,350 | 215,850 | 114,230 | 117,770 | 121,500 |
| Caravan Park - Dungog | 7,544 | 6,994 | 7,194 | 7,404 | 7,614 |
| Saleyards | 18,270 | 18,330 | 18,420 | 18,520 | 18,620 |
| Real Estate Development | 28,203 | 45,510 | 29,797 | 29,940 | 30,560 |
| Tourism | 143,480 | 149,087 | 152,483 | 155,974 | 159,558 |
| VIC Member Services | 9,450 | 7,200 | 7,310 | 7,420 | 7,530 |
| Economic Development | 113,019 | 213,726 | 217,735 | 222,997 | 228,383 |
| Other Business Undertakings | 14,090 | 14,370 | 14,640 | 14,940 | 15,230 |
| Total Operating Expenditure | 514,406 | 671,067 | 561,809 | 574,965 | 588,995 |
| Capital Expenditure | | | | | |
| Caravan Park - Clarence Town | 0 | 10,000 | 0 | 0 | 0 |
| Caravan Park - Dungog | 20,000 | 0 | 0 | 0 | 0 |
| Saleyards | 5,270 | 5,360 | 5,420 | 5,470 | 5,530 |
| Real Estate Development | 221,606 | 823,279 | 12,307 | 0 | 0 |
| Tourism | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Capital Expenditure | 251,876 | 843,639 | 22,727 | 10,470 | 10,530 |
| Total Expenditure | 766,282 | 1,514,706 | 584,536 | 585,435 | 599,525 |
| Operating Revenues | | | | | |
| Caravan Park - Clarence Town | 141,850 | 138,120 | 141,614 | 145,170 | 148,799 |
| Caravan Park - Dungog | 0 | 0 | 0 | 0 | 0 |
| Saleyards | 8,240 | 8,390 | 8,540 | 8,690 | 8,850 |
| Real Estate Development | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Tourism | 440 | 1,090 | 1,130 | 1,180 | 1,230 |
| VIC Member Services | 7,000 | 5,500 | 5,610 | 5,720 | 5,830 |
| Economic Development | 0 | 0 | 0 | 0 | 0 |
| Other Business Undertakings | 6,560 | 6,380 | 6,510 | 6,650 | 6,770 |
| Total Operating Revenues | 166,090 | 161,480 | 165,404 | 169,410 | 173,479 |
| Non-Operating Revenues | | | | | |
| Caravan Park - Clarence Town | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Caravan Park - Dungog | 20,704 | 704 | 704 | 704 | 704 |
| Saleyards | 15,300 | 15,300 | 15,300 | 15,300 | 15,300 |
| Real Estate Development | 230,550 | 830,550 | 17,775 | 5,000 | 5,000 |
| Tourism | 46,129 | 50,995 | 52,119 | 6,000 | 6,000 |
| Economic Development | 86,459 | 104,978 | 107,602 | 0 | 0 |
| Total Non-Operating Revenues | 414,142 | 1,017,527 | 208,500 | 42,004 | 42,004 |
| Total Revenues | 580,232 | 1,179,007 | 373,904 | 211,414 | 215,483 |
| Net Cost to Council | 186,050 | 335,699 | 210,632 | 374,021 | 384,042 |

Economic Affairs - Williams River Holiday Park

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|--------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Advertising & Promotion | 1,700 | 1,730 | 1,760 | 1,790 | 1,820 |
| Publications & Subscriptions | 0 | | | | |
| Energy Costs | 30,000 | 31,500 | 33,080 | 34,730 | 36,470 |
| Equipment M&R | 2,000 | 3,500 | 3,560 | 3,620 | 3,690 |
| Grounds M&R | 5,210 | 8,500 | 8,670 | 8,840 | 9,020 |
| Buildings M&R | 6,000 | 6,500 | 6,630 | 6,770 | 6,900 |
| Insurances | 6,600 | 7,260 | 7,990 | 8,790 | 9,670 |
| Commission Caretaker | 78,000 | 105,000 | 0 | 0 | 0 |
| Telephone Charges | 1,300 | 1,320 | 1,340 | 1,360 | 1,380 |
| Rates & Charges | 3,150 | 3,230 | 3,310 | 3,390 | 3,470 |
| Water/Sewer Consumption Charges | 14,690 | 14,950 | 15,220 | 15,490 | 15,770 |
| Licences & Support Booking System | 2,000 | 2,400 | 2,440 | 2,480 | 2,520 |
| Depreciation | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Overheads Allocation: | | | | | |
| Economic Development | 7,300 | 7,430 | 7,560 | 7,700 | 7,840 |
| Corporate Support | 7,400 | 7,530 | 7,670 | 7,810 | 7,950 |
| Total Operating Expenditure | 180,350 | 215,850 | 114,230 | 117,770 | 121,500 |
| Capital Expenditure | | | | | |
| Fencing - Caretaker area | 0 | 10,000 | 0 | 0 | 0 |
| Total Capital Expenditure | 0 | 10,000 | 0 | 0 | 0 |
| Total Expenditure | 180,350 | 225,850 | 114,230 | 117,770 | 121,500 |
| Operating Revenues | | | | | |
| Caravan Site Fees - Short Term Stays | 124,000 | 126,240 | 129,520 | 132,860 | 136,260 |
| Caravan Site Fees - Long Term Stays | 14,000 | 8,000 | 8,144 | 8,290 | 8,439 |
| Washing Machine Hire Charges | 2,000 | 2,000 | 2,040 | 2,080 | 2,120 |
| Caravan Storage - Long Term | 200 | 200 | 200 | 200 | 200 |
| Electricity Contributions | 1,600 | 1,630 | 1,660 | 1,690 | 1,730 |
| Sundry Income | 50 | 50 | 50 | 50 | 50 |
| Total Caravan Park Income | 141,850 | 138,120 | 141,614 | 145,170 | 148,799 |
| Non Operating Revenues | | | | | |
| Depreciation | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Total Non Operating Revenues | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Total Income | 156,850 | 153,120 | 156,614 | 160,170 | 163,799 |
| Net Cost to Council | 23,500 | 72,730 | -42,384 | -42,400 | -42,299 |

Economic Affairs – Caravan Park – Dungog – Frank Robinson Reserve

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Rates & Charges | 70 | 70 | 70 | 70 | 70 |
| Water/Sewer Consumption Charges | 500 | 510 | 520 | 530 | 540 |
| Buildings M&R | 1,000 | 1,000 | 1,020 | 1,050 | 1,070 |
| Energy Costs | 3,100 | 2,500 | 2,630 | 2,760 | 2,900 |
| Insurances | 2,170 | 2,210 | 2,250 | 2,290 | 2,330 |
| Depreciation | 704 | 704 | 704 | 704 | 704 |
| Total Operating Expenditure | 7,544 | 6,994 | 7,194 | 7,404 | 7,614 |
| Capital Expenditure | | | | | |
| Amenities | 20,000 | 0 | 0 | 0 | 0 |
| Total Capital Expenditure | 20,000 | 0 | 0 | 0 | 0 |
| Total Expenditure | 27,544 | 6,994 | 7,194 | 7,404 | 7,614 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Buildings & Grounds | 20,000 | 0 | 0 | 0 | 0 |
| Depreciation | 704 | 704 | 704 | 704 | 704 |
| Total Non Operating Revenues | 20,704 | 704 | 704 | 704 | 704 |
| Total Income | 20,704 | 704 | 704 | 704 | 704 |
| Net Cost to Council | 6,840 | 6,290 | 6,490 | 6,700 | 6,910 |

Economic Affairs - Saleyards

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Rates & Charges | 1,240 | 1,270 | 1,300 | 1,330 | 1,360 |
| Pest Control Inspections | 480 | 490 | 490 | 500 | 510 |
| Depreciation | 15,300 | 15,300 | 15,300 | 15,300 | 15,300 |
| Overheads Allocation: | | | | | |
| Infrastructure & Assets | 700 | 710 | 720 | 730 | 740 |
| Corporate Support | 550 | 560 | 570 | 580 | 590 |
| Total Operating Expenditure | 18,270 | 18,330 | 18,420 | 18,520 | 18,620 |
| Capital Expenditure | | | | | |
| Tfr to RA - Saleyards | 5,270 | 5,360 | 5,420 | 5,470 | 5,530 |
| Total Capital Expenditure | 5,270 | 5,360 | 5,420 | 5,470 | 5,530 |
| Total Expenditure | 23,540 | 23,690 | 23,840 | 23,990 | 24,150 |
| Operating Revenues | | | | | |
| Lease of Saleyards Facility | 8,240 | 8,390 | 8,540 | 8,690 | 8,850 |
| Total Operating Revenues | 8,240 | 8,390 | 8,540 | 8,690 | 8,850 |
| Non Operating Revenues | | | | | |
| Depreciation | 15,300 | 15,300 | 15,300 | 15,300 | 15,300 |
| Tfr from RA - Saleyards | 0 | | | | |
| Total Non Operating revenues | 15,300 | 15,300 | 15,300 | 15,300 | 15,300 |
| Total Revenues | 23,540 | 23,690 | 23,840 | 23,990 | 24,150 |
| Net Cost to Council | 0 | 0 | 0 | 0 | 0 |

Economic Affairs - Real Estate Development

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Buildings M&R | 500 | 510 | 500 | 500 | 490 |
| Grounds M&R | 1,010 | 5,000 | 5,110 | 5,220 | 5,340 |
| Rates & Charges | 13,310 | 13,640 | 13,980 | 14,330 | 14,690 |
| Legal Costs | 500 | 15,000 | 500 | 500 | 500 |
| Water/Sewer Consumption Charges | 500 | 500 | 500 | 500 | 500 |
| Energy Costs | 250 | 250 | 250 | 250 | 250 |
| Insurance | 530 | 540 | 550 | 560 | 570 |
| Interest on Loans | 3,943 | 2,270 | 467 | 0 | 0 |
| Overheads Allocation: | | | | | |
| Infrastructure & Assets | 2,660 | 2,710 | 2,760 | 2,810 | 2,860 |
| Corporate Services | 5,000 | 5,090 | 5,180 | 5,270 | 5,360 |
| Total Operating Expenditure | 28,203 | 45,510 | 29,797 | 29,940 | 30,560 |
| Capital Expenditure | | | | | |
| Real Estate Assets Held for Resale | 0 | 0 | 0 | 0 | 0 |
| Real Estate Development Council Owned | 0 | 0 | 0 | 0 | 0 |
| Principal Repayment - Loan | 21,606 | 23,279 | 12,307 | 0 | 0 |
| Tfr to RA - Residential | 200,000 | 800,000 | 0 | 0 | 0 |
| Total Capital Expenditure | 221,606 | 823,279 | 12,307 | 0 | 0 |
| Total Expenditure | 249,809 | 868,789 | 42,104 | 29,940 | 30,560 |
| Operating Revenues | | | | | |
| Rental ACF sites | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Operating Revenues | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Non Operating Revenues | | | | | |
| Sale of Real Estate Assets | 200,000 | 800,000 | 0 | 0 | 0 |
| Loan Repayment Deferred Dr - Property Res - Dungog & Dist Tennis Assoc | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Tfr from RA Real Estate Reserve | 25,550 | 25,550 | 12,775 | 0 | 0 |
| Total Non Operating Revenues | 230,550 | 830,550 | 17,775 | 5,000 | 5,000 |
| Total Revenues | 232,550 | 832,550 | 19,775 | 7,000 | 7,000 |
| Net Cost to Council | 17,259 | 36,239 | 22,329 | 22,940 | 23,560 |

Economic Affairs - Tourism & Area Promotion

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 82,842 | 84,878 | 86,999 | 89,173 | 91,403 |
| Salary On costs | 8,995 | 9,166 | 9,343 | 9,523 | 9,708 |
| Superannuation | 8,523 | 8,733 | 8,951 | 9,178 | 9,407 |
| Staff Travelling | 1,000 | 1,020 | 1,040 | 1,060 | 1,080 |
| Conferences & Seminars | 1,600 | 4,000 | 4,070 | 4,140 | 4,210 |
| Advertising | 2,000 | 2,040 | 2,080 | 2,120 | 2,160 |
| Postage, Printing & Stationery | 600 | 610 | 620 | 630 | 640 |
| Energy Costs | 1,800 | 1,890 | 1,980 | 2,080 | 2,180 |
| Building M&R | 1,100 | 1,120 | 1,150 | 1,170 | 1,200 |
| Office Equipment M&R | 540 | 550 | 560 | 570 | 580 |
| Cleaning Expenditures | 450 | 460 | 470 | 480 | 490 |
| Insurances | 1,110 | 1,220 | 1,340 | 1,470 | 1,620 |
| Telephone Charges | 2,500 | 2,550 | 2,600 | 2,650 | 2,700 |
| Volunteer Expenditure/Uniforms | 500 | 500 | 500 | 500 | 500 |
| Shire Events Contributions | 0 | 0 | 0 | 0 | 0 |
| Advantages of Area - Local Area Promotion | 700 | 700 | 700 | 700 | 700 |
| Rates & Charges | 1,360 | 1,390 | 1,420 | 1,460 | 1,500 |
| Water/Sewer Consumption Charges | 320 | 330 | 340 | 350 | 360 |
| Depreciation | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Overheads Allocation: | | | | | |
| Corporate Support | 19,200 | 19,550 | 19,900 | 20,260 | 20,620 |
| Infrastructure & Assets | 2,340 | 2,380 | 2,420 | 2,460 | 2,500 |
| Total Operating Expenditures | 143,480 | 149,087 | 152,483 | 155,974 | 159,558 |
| Capital Expenditure | | | | | |
| Tfr to RA - Advertise Advantages of Area | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Tfr to RA - Building & Grounds Reserves | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Capital Expenditure | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Expenditure | 148,480 | 154,087 | 157,483 | 160,974 | 164,558 |
| Operating Revenues | | | | | |
| Sundry Sales (Fax, copier) | 100 | 100 | 110 | 120 | 130 |
| Advertising Income | 340 | 300 | 310 | 320 | 330 |
| Sales Forestry Maps | 0 | 140 | 150 | 160 | 170 |
| Sales Product Acquisitions | 0 | 550 | 560 | 580 | 600 |
| Marketing Support HRT0 | 0 | 0 | 0 | 0 | 0 |
| Total Operating Revenues | 440 | 1,090 | 1,130 | 1,180 | 1,230 |
| Non Operating Revenues | | | | | |
| Depreciation | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Tfr from RA - Insurance Equal'n | 40,129 | 44,995 | 46,119 | 0 | 0 |
| Total Non Operating Revenues | 46,129 | 50,995 | 52,119 | 6,000 | 6,000 |
| Total Revenues | 46,569 | 52,085 | 53,249 | 7,180 | 7,230 |
| Net Cost to Council | 101,911 | 102,002 | 104,234 | 153,794 | 157,328 |

Economic Affairs - VIC Member Services

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|-------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Advertising | 3,000 | 2,000 | 2,040 | 2,080 | 2,120 |
| Postage, Printing & Stationery | 800 | 500 | 510 | 520 | 530 |
| Touch Screen Maintenance | 750 | 400 | 380 | 360 | 340 |
| Product Acquisitions | 2,000 | 2,000 | 2,040 | 2,080 | 2,120 |
| Event Expenditure | 800 | 800 | 810 | 820 | 830 |
| Website & Internet Maintenance | 2,100 | 1,500 | 1,530 | 1,560 | 1,590 |
| Total Operating Expenditures | 9,450 | 7,200 | 7,310 | 7,420 | 7,530 |
| Total Expenditure | 9,450 | 7,200 | 7,310 | 7,420 | 7,530 |
| Operating Revenues | | | | | |
| Advertising | 500 | 500 | 510 | 520 | 530 |
| Sales Forestry Maps | 1,000 | 1,000 | 1,020 | 1,040 | 1,060 |
| Sales Product Acquisitions | 2,300 | 2,000 | 2,040 | 2,080 | 2,120 |
| Bookings Commission - direct | 3,200 | 2,000 | 2,040 | 2,080 | 2,120 |
| Total Operating Revenues | 7,000 | 5,500 | 5,610 | 5,720 | 5,830 |
| Net Cost to Council | 2,450 | 1,700 | 1,700 | 1,700 | 1,700 |

Economic Affairs - Business Strategy & Development

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Salaries | 86,459 | 176,485 | 180,897 | 185,419 | 190,055 |
| Salary Oncost | 8,415 | 8,594 | 8,778 | 8,973 | 9,166 |
| Superannuation | 8,895 | 18,157 | 18,610 | 19,075 | 19,552 |
| Staff Travelling | 350 | 2,500 | 2,550 | 2,600 | 2,650 |
| Conferences & Seminars/Training | 1,000 | 2,000 | 1,000 | 1,000 | 1,000 |
| Printing & Stationery | 300 | 300 | 310 | 320 | 330 |
| Telephone Charges | 300 | 250 | 250 | 250 | 250 |
| Subscriptions/Licences | 2,000 | 120 | 0 | 0 | 0 |
| Specific Programmes | | | | | |
| Lower Hunter Business Enterprise Centre | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| Community Economic Development | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Overheads Allocation | 0 | | | | |
| Caravan & Holiday Parks | -7,300 | -7,430 | -7,560 | -7,700 | -7,840 |
| Corporate Support | 8,400 | 8,550 | 8,700 | 8,860 | 9,020 |
| Total Operating Expenditures | 113,019 | 213,726 | 217,735 | 222,997 | 228,383 |
| Total Expenditure | 113,019 | 213,726 | 217,735 | 222,997 | 228,383 |
| Non Operating Revenues | | | | | |
| Tfr from RA - Insurance Equal'n | 86,459 | 104,978 | 107,602 | 0 | 0 |
| Total Non Operating Revenues | 86,459 | 104,978 | 107,602 | 0 | 0 |
| Total Revenues | 86,459 | 104,978 | 107,602 | 0 | 0 |
| Net Cost to Council | 26,560 | 108,748 | 110,133 | 222,997 | 228,383 |

Economic Affairs - Other Business Undertakings

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|------------------------------------|--------------------------|------------------|------------------|------------------|------------------|
| Operating Expenditure | | | | | |
| Private Works Sec 67 | 5,430 | 5,550 | 5,660 | 5,780 | 5,890 |
| Rates & Charges | 1,720 | 1,760 | 1,800 | 1,850 | 1,900 |
| Overheads Allocation | | | | | |
| Corporate Support | 5,100 | 5,190 | 5,280 | 5,380 | 5,480 |
| Operations Department | 1,840 | 1,870 | 1,900 | 1,930 | 1,960 |
| Total Operating Expenditure | 14,090 | 14,370 | 14,640 | 14,940 | 15,230 |
| Operating Revenues | | | | | |
| Private Works Income | 6,560 | 6,380 | 6,510 | 6,650 | 6,770 |
| Total Operating Revenues | 6,560 | 6,380 | 6,510 | 6,650 | 6,770 |
| Total Net Cost to Council | 7,530 | 7,990 | 8,130 | 8,290 | 8,460 |

General Purpose Revenues

| Description | Revised Estimate 2019/20 | Estimate 2020/21 | Estimate 2021/22 | Estimate 2022/23 | Estimate 2023/24 |
|---------------------------------------|--------------------------|------------------|-------------------|-------------------|-------------------|
| Operating Revenues | | | | | |
| General Rates | 6,546,529 | 7,593,219 | 8,913,972 | 9,764,808 | 10,699,211 |
| Pensioner Rebates- Council | -122,000 | -125,050 | -128,180 | -131,380 | -134,660 |
| Pensioner Subsidy | 67,100 | 68,780 | 70,500 | 72,260 | 74,060 |
| FAG Equalisation Component | 1,553,830 | 1,794,990 | 1,830,890 | 1,867,510 | 1,904,860 |
| Extra Charges | 20,800 | 21,180 | 21,570 | 21,960 | 22,360 |
| Legal Cost Recovery | 10,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Interest On Bank Account | 4,000 | 4,080 | 4,160 | 4,240 | 4,320 |
| Interest on Investments | 419,000 | 450,000 | 458,100 | 466,350 | 474,750 |
| Bonding Deeds | -1,090 | -1,110 | -1,130 | -1,160 | -1,190 |
| Community Artworks Advisory Committee | -500 | -500 | -500 | -500 | -500 |
| Interest on Investments Sec 711 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| Developer Contributions Sec 711 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total Operating Revenues | 8,579,669 | 9,899,589 | 11,263,382 | 12,158,088 | 13,137,211 |
| Total Revenues | 8,579,669 | 9,899,589 | 11,263,382 | 12,158,088 | 13,137,211 |
| Capital Movements | | | | | |
| Developer Contributions Sec 711 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Total Capital Expenditure | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Net Cost to Council | 8,497,669 | 9,817,589 | 11,181,382 | 12,076,088 | 13,055,211 |

STATEMENT IN RESPECT TO EACH ORDINARY RATE & SPECIAL RATE TO BE IMPOSED

Ordinary Rates in respect of the year 1 July 2020 to 30 June 2021 will be levied on all rateable land in the area under the following categories and sub-categories and be subject to base amounts as detailed in the table below:

- (a) Farmland.
- (b) Residential, Residential Clarence Town, Residential Dungog, Residential Village.
- (c) Business, Business Clarence Town, Business Dungog, Business Village.

Council is varying General Income by the 2.6% rate pegging limit as announced by the Minister for Local Government and the Independent Pricing and Regulatory Tribunal (IPART) approved special variation of 12.4% to enable the core delivery of services. Council's capacity to improve existing levels of service to the community and ability to address the current and future needs within the shire are hampered by a lack of financial capacity.

| CATEGORY SUB-CATEGORY | AD VALOREM AMOUNT CENTS IN \$ | BASE \$ | AMOUNT % OF TOTAL RATE | ESTIMATED RATE YIELD (\$) |
|-----------------------------|--|------------|------------------------------|---------------------------------|
| Farmland | 0.3678 | 440.10 | 15 | 2,767,040 |
| Residential | 0.3143 | 448.73 | 32 | 2,891,512 |
| Residential - Clarence Town | 0.3693 | 351.44 | 38 | 320,546 |
| Residential – Dungog | 0.6631 | 209.41 | 22 | 914,842 |
| Residential – Village | 0.2945 | 351.67 | 45 | 277,334 |
| Business | 0.5277 | 608.18 | 48 | 220,358 |
| Business - Clarence Town | 0.4637 | 513.88 | 49 | 25,882 |
| Business – Dungog | 0.6426 | 505.71 | 41 | 136,950 |
| Business – Village | 0.3889 | 448.90 | 47 | 44,170 |
| Total | | | | 7,598,634 |

Overdue Rates and Charges - Interest

In accordance with section 566(3) of the Local Government Act 1993 the Minister for Local Government has not yet specified the maximum rate of interest payable on overdue rates and charges for 2020/21. Council will apply the maximum rate when determined by the Minister.

STATEMENT IN RESPECT TO EACH CHARGE PROPOSED TO BE LEVIED

In accordance with Sec 501 of the Local Government Act 1993 the following charges are proposed to be levied.

Waste Management Charges – for the provision of Waste Management Services to:

| | | |
|----------------------------------|--------------------------|--------------------|
| Business / Commercial Premises | \$347.00 per MGB service | Yield \$118,674 |
| Occupied Non-rateable Properties | \$347.00 per MGB service | \$84,321 |

Recycling Charge

A Recycling charge will be levied for commercial and non rateable properties utilising this service and for 2020/2021 the charge will be \$140 per bin per annum. The estimated income from these charges is \$39,340.

Stormwater Charge

| | | |
|---------------------|-------------------|--------------------|
| Urban Property | \$25 per property | Yield \$ 38,150 |
| Commercial Property | \$25 per property | \$ 3,775 |

Sanitary Charges

For the provision of sanitary services to:

| | | | |
|-------------------|---------------------|----------|-------------------|
| Rateable premises | 1 Service - Regular | \$ 1,575 | Yield \$ 7,055 |
|-------------------|---------------------|----------|-------------------|

Domestic Waste Management Charge (DWMC)

In accordance with Sec 496 of the Local Government Act 1993, the following Domestic Waste Management Charges are proposed:

Vacant Domestic Waste Management Charge - for vacant land situated where the Domestic Waste Management Service exists.

| | | |
|-----------------------------|---------|--------------------|
| Per parcel of rateable land | \$32.50 | Yield \$ 15,502 |
|-----------------------------|---------|--------------------|

A Domestic Waste Management Charge under Section 496 of the Local Government Act 1993 must be made and levied for each parcel of rateable land for which the service is available. The income from this charge must be calculated not to exceed the "reasonable cost" of providing the service.

The Charge is to cover short term, recurrent and operational costs of waste management, longer term capital costs or future replacement costs.

Any surplus or deficit derived as a result of providing the service for a period must be maintained in the Domestic Waste Management activity. If a surplus occurs the cash component must be held as a restricted asset.

It is proposed that the following charges be made for Domestic Waste Management for the year 2020/2021:

Domestic Waste Charge (DWC) for Occupied Land

| | |
|---------------------------|-----------|
| Waste Service per bin | \$ 315.00 |
| Recycling Service per bin | \$ 140.00 |
| Total DWC | \$ 455.00 |

The estimated yield from Section 496 charges is \$1,164,555.

A Domestic Recycling charge under Section 496 of the Local Government Act 1993 will be raised to cover the cost associated with providing a kerbside recycling service.

It is proposed that the Domestic Recycling charge for the year 2020/2021 will be \$140 per service per annum. The estimated yield from this charge is \$514,360.

Sewage Management

In accordance with Section 608 of the Local Government Act 1993, an On-site Sewage Management (OSM) fee of \$90 per OSM facility will be levied and included on Council's annual rate notice. This fee will be levied on all assessments that operate On-site Sewage Management Facilities throughout Dungog Shire. The estimated yield from this special fee is \$267,750.

STATEMENT OF COUNCIL'S PROPOSED PRICING METHODOLOGY

Explanation Table

Classifications Keys

Pricing Category

| | |
|-----|---|
| A | Nil Cost Recovery |
| B | Minimal Cost Recovery |
| C | Majority Cost Recovery |
| D | Full Operating Cost Recovery |
| E | Full Cost and Partial Capital Cost Recovery |
| F | Development Contributions |
| N/A | Not applicable |
| R | Regulatory Fees |
| TBA | To be advised |

GST Codes

| | |
|-----|---|
| B | Means deposit bond paid, in the event of default GST would be applicable |
| E | Exempt, the fee or charge is excluded from GST or is outside the scope of the GST legislation under Division 81 |
| F | GST Free, the supply is GST Free under Division 38 |
| I | Input Taxed Supply, the Supply is input taxed under Division 40 |
| N/A | Not applicable |
| T | Taxable Supply, the Fee or Charge is subject to GST. |
| TBA | To be advised |

STATEMENT OF FEES & CHARGES

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Dungog Shire Council

General Manager

1. Williams River Holiday Park

Daily Fees (Low Season)

| | | | |
|--|---|---|---------|
| Unpowered Sites | E | T | \$25.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Powered Sites | E | T | \$30.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Extra Adult | E | T | \$6.50 |
| Extra Child | E | T | \$4.50 |

Weekly Fees (Low Season)

| | | | |
|--|---|---|----------|
| Unpowered Sites | E | T | \$125.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Powered Sites | E | T | \$180.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Extra Adult | E | T | \$35.00 |
| Extra Child | E | T | \$22.00 |

Long Term Weekly Fees (Low & High Season)

| | | | |
|---|-----|---|---------|
| Powered Sites | E | T | \$82.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Extra Adult | E | T | \$29.00 |
| Extra Child | E | T | \$16.00 |
| Electricity Supply Charge – per week | TBA | T | \$12.00 |
| Electricity charges regulated with reference to energy providers residential pricing applicable to Dungog which is revised July 1 | | | |
| Electricity Supply Charge – per kWh | TBA | T | \$0.31 |
| Electricity charges regulated with reference to energy providers residential pricing applicable to Dungog which is revised July 1 | | | |

Daily Fees (High Season)

| | | | |
|--|---|---|---------|
| Unpowered Sites | E | T | \$30.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Powered Sites | E | T | \$40.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Daily Fees (High Season) [continued]

| | | | |
|-------------|---|---|--------|
| Extra Adult | E | T | \$8.00 |
| Extra Child | E | T | \$6.00 |

Weekly Fees (High Season)

| | | | |
|--|---|---|----------|
| Unpowered Sites | E | T | \$150.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Powered Sites | E | T | \$210.00 |
| Site Fee includes 2 Adults & 2 Children – 1 car onsite | | | |
| Extra Adult | E | T | \$37.00 |
| Extra Child | E | T | \$25.00 |

Williams River Holiday Park Other

| | | | |
|----------------------|---|---|---------|
| Van Storage | D | T | \$35.00 |
| Extra vehicle | D | T | \$8.00 |
| Security Key Deposit | D | B | \$30.00 |

Other Charges

| | | | |
|-----------------|---|---|--------|
| Washing Machine | E | T | \$3.00 |
| Dryer | E | T | \$3.00 |

Corporate Services Department

2. Rating Certificates

| | | | |
|--------------------------------|---|---|----------|
| Rate Certificate – Section 603 | R | E | \$85.00 |
| Urgency Fee | E | E | \$100.00 |

3. Outstanding Notices

| | | | |
|---|---|---|---------|
| Certificate as to Notices – Section 735A | C | E | \$70.00 |
| Certificate as to Orders – Section 9.3 | C | E | \$70.00 |
| Certificate as to Notices – Noxious Weeds | C | E | \$70.00 |

4. Access Applications (GIPA)

Access to Records by Actual Person about their personal affairs

| | | | |
|---|---|---|---------|
| Formal Application Fee | R | E | \$30.00 |
| Processing Charge – after first 20 hours per hour | R | E | \$30.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

All other Requests

| | | | |
|---|---|---|---------|
| Formal Application Fee | R | E | \$30.00 |
| Processing Charge – after first hour per hour | R | E | \$30.00 |
| Internal Review Application | R | E | \$40.00 |

5. Privacy & Personal Information Protection Act

| | | | |
|---|---|---|---------|
| Application Fee | R | E | \$30.00 |
| Processing Charge – after first hour per hour | R | E | \$30.00 |

6. Inspection of Rate Records

Applicable to all persons except ratepayers obtaining information concerning their own property

| | | | |
|---|---|---|----------|
| Inspection of Valuation Books per entry | C | E | \$6.00 |
| Inspection of Notices of Transfer per transfer | C | E | \$6.00 |
| Inspection of Valuation Books – without assistance per hour or part thereof | C | E | \$65.00 |
| Inspection of Valuation Books – with assistance per hour or part thereof | C | E | \$110.00 |

7. Property Enquiries

Applicable to all persons except ratepayers obtaining information concerning their own property

| | | | |
|---|---|---|----------|
| Search of information requested on rate/property file per hour or part thereof | C | E | \$85.00 |
| Established / existing holdings search fee | C | E | \$110.00 |
| Written correspondence concerning enquiries of ratepayer's property / financial details by third parties plus search fee where applicable | C | E | \$70.00 |

8. Publications

All documents are available for free on Council's website

| | | | |
|--|---|---|----------|
| Postage – Annual provision of Council business paper | C | E | \$150.00 |
| Postage & Handling – Extraordinary Meeting Minutes | C | E | \$15.00 |
| Postage & Handling – Ordinary Meeting Minutes – each | C | E | \$15.00 |

9. Copying & Scanning

Bulk discounts 50 or more copies – 15% and further discount 25% is application to Shire community organisations, Pensioners and Students (proof required)

| | | | |
|----------------------|---|---|--------|
| A4 – Black and White | C | T | \$0.50 |
| A4 – Colour | C | T | \$0.60 |
| A3 – Black and White | C | T | \$1.00 |
| A3 – Colour | C | T | \$1.50 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

10. Administrative Costs Other

| | | | |
|---|---|---|--------------------|
| Dishonour Fee – electronic or cheque | C | E | Full Cost Recovery |
| Admin Fee for processing a Dishonoured payment – electronic or cheque | C | E | \$50.00 |
| Search of records – Search of archival material excludes Sec 12(1) requests | C | E | \$90.00 |
| Fax Transmission & Receipt – per sheet | C | T | \$1.50 |
| Minimum charge \$6 | | | |
| Projector Hire – Business or Private – per day | C | T | \$165.00 |
| Projector Hire – Not for Profit Organisation – per day | C | T | \$70.00 |
| Projector Hire – Refundable Security Deposit | C | B | \$200.00 |

Production of Documents for Subpoena

| | | | |
|------------------------------------|---|---|----------|
| Ordinary Hours – per hour | D | E | \$110.00 |
| Overtime hours – per hour | D | E | \$150.00 |
| Less than 5 days notice – per hour | D | E | \$150.00 |

Witness Fees

| | | | |
|--|---|---|--------------------|
| Senior Management – per hour | D | E | \$200.00 |
| Middle Management – per hour | D | E | \$150.00 |
| Professional Staff – per hour | D | E | \$150.00 |
| Other Staff – per hour | D | E | \$110.00 |
| Plus all mileage and accommodation costs | D | E | Full Cost Recovery |

11. GIS Prints & Scanning

Property Extracts – No layers

| | | | |
|--------------------|---|---|--------|
| Black & White – A4 | C | E | \$1.50 |
| Black & White – A3 | C | E | \$3.50 |

GIS Prints including 1 layer

| | | | |
|---------------------------------------|---|---|---------|
| Colour – A4 | C | E | \$4.50 |
| Colour – A3 | C | E | \$6.60 |
| Colour – A2 | C | E | \$15.00 |
| Colour – A1 | C | E | \$25.00 |
| Colour – A0 | C | E | \$45.00 |
| Electronic Map including 1 layer only | C | E | \$25.00 |
| Deposited Plan | D | E | \$25.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

12. Rate Charges

| | | | |
|---------------------------|---|---|-------|
| Interest on Overdue Rates | R | E | 7.00% |
|---------------------------|---|---|-------|

13. Library Fees

| | | | |
|---|---|---|---------|
| Overdue Loans | B | E | \$0.45 |
| Reservations/Requests | B | E | \$1.10 |
| Inter Library Loan (public) – plus reservation fee | B | T | \$11.20 |
| Inter Library Loan (tertiary) – plus reservation fee | B | T | \$21.40 |
| Replacement Library Member Card | B | E | \$5.70 |
| Replacement Charge for lost/damaged covers/booklets from Music CD's or Videos | B | E | \$5.70 |
| Lost Stock Items (plus cost/reinstatement of item) | B | E | \$8.00 |
| Overdue Loans on DVD's – per item per day | B | E | \$0.45 |
| Library Bag | B | T | \$2.00 |
| CD/DVD Blank | C | T | \$2.20 |

Internet – Printing/Photocopy/Scan per page

Bulk discount 50 or more copies - 15% and further discount of 25% is applicable to Shire community organisations

| | | | |
|----------------------|---|---|--------|
| A4 – Black and White | D | T | \$0.50 |
| A4 – Colour | D | T | \$0.60 |
| A3 – Black and White | C | T | \$1.00 |
| A3 – Colour | C | T | \$1.50 |

Infrastructure & Assets Department

14. Plant & Equipment Hire

Plant Item including operator hourly charge normal hours

| | | | |
|---------------------------------------|---|---|----------|
| Graders | E | T | \$150.00 |
| Rubber-Tyred Loaders | E | T | \$118.00 |
| Smooth Drum Roller | E | T | \$103.00 |
| Tractor with slasher | E | T | \$95.00 |
| Low Loader | E | T | \$152.50 |
| Water Cart | E | T | \$103.00 |
| Water Usage | E | T | \$3.50 |
| Council employee labour type duties | E | T | \$60.00 |
| Council employee tradesman/supervisor | E | T | \$77.50 |
| Articulated Crane | E | T | \$211.00 |

Travelling at same rate to and from depot or current location – includes operator – dogman extra \$66

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Plant Item including operator hourly charge normal hours [continued]

| | | | |
|--|---|---|----------------------|
| Overtime rate plus 50% of normal hourly charge | D | T | Subject to quotation |
| Excludes weekends and public holidays where different rates will apply | | | |

Plant Item without operator

Per day minimum

| | | | |
|---|-----|---|------------|
| Barrier Boards | E | T | \$9.00 |
| Temporary Warning Signs | E | T | \$9.00 |
| Delivery/Collection of barriers/signs | D | T | Cost + 21% |
| Security Damage Deposit – refundable on safe return of item | TBA | B | \$125.00 |

15. Private Works Charge

| | | | |
|---|---|---|----------------------|
| Undertaking of works on private land under Sec 67(1) of the Local Government Act 1993 | D | T | Subject to quotation |
|---|---|---|----------------------|

16. Roads Act Contribution to Works

| | | | |
|------------------|---|---|---------|
| Kerb & guttering | B | E | \$57.00 |
| Footpaths | B | E | \$55.00 |

17. Road Reserve Fees

| | | | |
|--|---|---|-----------------------|
| Petrol Pump Approvals | B | E | \$180.00 |
| Advertising – Street Seats | B | E | At applicants expense |
| Approval for placement of builders waste container on footpath | C | E | \$125.00 |

Roads Act – Local Approval

| | | | |
|---|---|---|----------|
| Footpath Restaurant (s125) | C | E | \$100.00 |
| Use of Public Footpath (s126) | C | E | \$100.00 |
| Tables/Chairs on footpath – per sqm per annum | C | E | \$50.00 |
| Street Vending consent | C | E | \$100.00 |

Section 138 Roads Act Approval – Private Entrances/Footpaths/Driveways

| | | | |
|---|-----|-----|----------|
| Application Fee | TBA | TBA | \$210.00 |
| Includes application approval and initial site inspection | | | |
| Driveway inspection fee | TBA | TBA | \$130.00 |
| Driveway re-inspection fee | TBA | TBA | \$130.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Public Gates

| | | | |
|---------------------------------|---|---|----------|
| Approval and first registration | B | E | \$375.00 |
| Annual Fee | B | E | \$110.00 |

Closure & Sale of a Public Road (Council & Crown)

| | | | |
|---|---|---|--------------------|
| Initial Application Fee – includes initial investigation & Council report if applicable (non-refundable) | | | \$700.00 |
| Process Administration Fee – Hourly rate after 20 hours | | | \$125.00 |
| Process Administration Fee – Subsequent fee after Council resolution (includes up to 20 hours staff time) | | | \$2,500.00 |
| Related fees – all advertising, search, survey, plan preparation, valuations, property purchase and other legal and agency fees | D | E | Full Cost Recovery |

Temporary Road Closures

| | | | |
|---|---|--|----------|
| Application Fee (excludes not-for-profit community events). | | | \$300.00 |
| Advertising | E | | At Cost |

Public Roads

| | | | |
|--|---|---|----------|
| Road Opening Fee (dig up) | C | E | \$150.00 |
| Excludes restoration charge | | | |
| Annual Pipeline Agreement – Up to 150mm in diameter | C | E | \$175.00 |
| Annual Pipeline Agreement – 150mm to 300mm in diameter | C | E | \$200.00 |
| Annual Pipeline Agreement – Over 300mm in diameter | C | E | \$340.00 |
| Road Naming Fee | D | E | \$690.00 |
| Includes advertising, supply & erection of sign | | | |
| Grazing Lease Application Fee | D | E | \$160.00 |

Restoration Charges

| | | | |
|--|---|---|----------------------|
| Roads, Footpaths, Driveways, Kerb & Gutter | D | E | Subject to quotation |
|--|---|---|----------------------|

Heavy Vehicle Access

| | | | |
|-------------------------------------|-----|---|---------|
| Heavy Vehicle Access Permit | N/A | E | \$70.00 |
| Desktop Assessment (including NHVR) | | | |
| Heavy Vehicle Access Permit | N/A | E | At Cost |
| Full investigation (including NHVR) | | | |

18. Engineering Fees Other

| | | | |
|----------------------------|---|---|---------|
| Direction Sign Replacement | B | T | At Cost |
|----------------------------|---|---|---------|

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

18. Engineering Fees Other [continued]

| | | | |
|-------------------------------|-----|---|---------------|
| Film Permits | N/A | E | Minimum \$300 |
| As per Film Hunter Guidelines | | | |
| Rural Addressing | B | E | \$200.00 |
| Placement of traffic counters | TBA | T | \$700.00 |

Development Approvals

| | | | |
|-------------------------|---|---|--|
| Bond Administration Fee | B | E | 1% of value of bonded works with a minimum charge of \$180 |
| Engineering Inspections | B | T | \$130.00 |

Engineering Fees Other

| | | | |
|------------------------------|-----|---|----------|
| Refundable Deposit | TBA | B | \$120.00 |
| Additional Key – user bodies | TBA | T | \$50.00 |

19. Damage Deposits

| | | | |
|---------------------------|---|---|------------|
| Relocated dwellings | D | B | \$1,700.00 |
| Kerb & gutter residential | D | B | \$800.00 |
| Kerb & gutter commercial | D | B | \$1,700.00 |
| Footpaths Residential | D | B | \$800.00 |
| Footpath Commercial | D | B | \$1,700.00 |

20. Doug Walters Pavilion

| | | | |
|---|-----|---|----------|
| Half Day Fee – Commercial | | T | \$55.00 |
| Half Day Fee – Not for Profit | | | \$48.00 |
| Refundable Key Deposit | | | \$120.00 |
| Light Scale Use (less than 25 people) | B | T | \$95.00 |
| eg. Meetings, presentations, classes, demonstrations, etc. | | | |
| Damage Deposit Bond – Light Use | N/A | B | \$150.00 |
| Heavy Use (more than 20 people) | B | T | \$235.00 |
| eg. Dances, wedding receptions, discos – subject to deposit bond | | | |
| Damage Bond – Heavy Use Only | TBA | B | \$350.00 |
| Cleaning Charge | B | T | \$150.00 |
| Applicable where cleaning not undertaken satisfactorily after event | | | |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

21. Swimming Pools

Dungog

| | | | |
|--------------------------------|-----|---|--------|
| Single Admission | TBA | T | \$3.80 |
| School Children in classes | TBA | T | \$2.50 |
| Excludes season ticket holders | | | |
| Non Swimmers | TBA | T | \$2.50 |
| Shower Tokens – Hot Water | TBA | T | \$1.00 |

Season Ticket

| | | | |
|------------|-----|---|----------|
| Individual | TBA | T | \$150.00 |
| Family | TBA | T | \$330.00 |

Clarence Town

| | | | |
|---|-----|---|--------|
| Single Admission – Adults | TBA | T | \$3.80 |
| Single Admission – Children (+ 5 years) | TBA | T | \$3.30 |
| Single Admission – Pre-Schoolers/Non-swimmers | TBA | T | \$2.50 |
| Single Admission – School Children in classes | TBA | T | \$2.50 |

Season Ticket

| | | | |
|--------|-----|---|----------|
| Single | TBA | T | \$150.00 |
| Family | TBA | T | \$280.00 |

Half Season Ticket

| | | | |
|--------|-----|---|----------|
| Single | TBA | T | \$110.00 |
| Family | TBA | T | \$160.00 |

22. Public Halls & Facilities

Paterson School of Arts

| | | | |
|---------------------------------------|-----|---|----------|
| Hall Hire – full day | TBA | T | \$200.00 |
| Casual Hire – per hour | TBA | T | \$20.00 |
| Bond for functions and events | | | \$300.00 |
| Cleaning Fee for functions and events | | | \$120.00 |
| Kitchen Hire | TBA | T | \$50.00 |
| Meeting Room – per session | TBA | T | \$20.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

James Theatre Community Centre

| | | | |
|---|-----|---|--|
| Public Meeting or similar up to 2 hours (no food) | | | \$55.00 |
| Film Screening (one film) | | | \$110.00 |
| Film Screening (two films) | | T | \$165.00 |
| Event Hire full day (or part thereof) – not for profit org | TBA | T | \$220.00 |
| Event Hire full day (or part thereof) – commercial | TBA | T | \$440.00 |
| Private Function Hire | | | \$440.00 |
| Wedding hire | TBA | T | \$880.00 |
| Plus \$500 bond, \$110 cleaning | | | |
| Friday to Monday morning and use tables, chairs, portable stage, extra curtaining and screening | | | |
| Additional hire for set up or dismantle – not for profit | TBA | T | \$110.00 |
| Additional hire for set up or dismantle – commercial | TBA | T | \$220.00 |
| Educational course (no food) per day | | | \$110.00 |
| Educational course (no food), 3 hours or less | | | \$55.00 |
| Air conditioning – original 4 – per hour | TBA | T | \$6.60 |
| Air Conditioning – Stage plus dance floor 6 – each per hour | | | \$0.77 |
| Cleaning Fee | | | \$110.00 |
| Plus \$33.00 per hour thereafter if needed. | | | |
| Kitchen Use – per hour | | | \$55.00 |
| Ballet Hire (current operator contract) – per session/afternoon | | | \$24.00 |
| Ballet Hire – additional short session lessons | | | \$22.00 |
| Bond | | | Between \$150 and \$500 depending on event type. Min. Fee: \$150.00 |
| Table hire – per table | TBA | T | \$11.00 |
| Chair hire – per chair | TBA | T | \$1.65 |

Vacy School of Arts

| | | | |
|------------------------------------|-----|---|----------|
| Function | TBA | T | \$110.00 |
| Hire – per hour | TBA | T | \$15.00 |
| Hire – Community Groups – per hour | TBA | T | \$8.00 |
| Hire – Tables – each per day | TBA | T | \$5.00 |
| Hire – Chairs – each per day | TBA | T | \$0.50 |
| Bond | TBA | E | \$150.00 |

Clarence Town School of Arts

| | | | |
|--------------------------|-----|---|----------|
| Refundable Key Deposit | | | \$120.00 |
| Night Hire | TBA | T | \$200.00 |
| Night Hire Extension Fee | | | \$50.00 |
| Deposit for night hire | TBA | T | \$300.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Clarence Town School of Arts [continued]

| | | | |
|---|-----|---|----------|
| Day Hire | TBA | T | \$100.00 |
| Day Hire Deposit | TBA | T | \$200.00 |
| Supper Room – per hour (excluding kitchen) | | | \$10.00 |
| Casual Rate | TBA | T | \$20.00 |
| Regular Hire | TBA | T | \$15.00 |
| Regular Hire – deposit | TBA | T | \$120.00 |
| Community Hire – Hourly (Maximum \$30) | | | \$10.00 |
| Storage Fee – per week | TBA | T | \$10.00 |
| Utility Penalty Fee (air-conditioning, lights, water) | TBA | T | \$3.53 |
| Hire – tables – each per day | TBA | T | \$5.00 |
| Hire – chairs – each per day | TBA | T | \$1.00 |

Clarence Town Community Centre

| | | | |
|---|-----|---|----------|
| Hire per day | TBA | T | \$110.00 |
| Hire per hour – Not for Profit | TBA | T | \$15.00 |
| Hire – per hour – Commercial | | | \$20.00 |
| Cleaning Charge | TBA | T | \$125.00 |
| Applicable where cleaning not undertaken satisfactorily after event | | | |
| Refundable Key Deposit | | | \$120.00 |

Gresford School of Arts

| | | | |
|---|-----|---|----------|
| Bond for Functions and Events | | B | \$200.00 |
| Whole Complex – Hall & Supper Room – Per day | TBA | T | \$200.00 |
| Whole Complex – Hall & Supper Room – per half day | TBA | T | \$100.00 |
| Hall only – per day | TBA | T | \$100.00 |
| Hall only – per half day | TBA | T | \$50.00 |
| Hall only – per hour | TBA | T | \$10.00 |
| Supper Room & Kitchen – per day | TBA | T | \$120.00 |
| Supper Room & Kitchen – per half day | TBA | T | \$60.00 |
| Supper room & Kitchen – per hour | TBA | T | \$10.00 |
| Hire rate for tables – each per day | TBA | T | \$5.00 |
| Hire rate for chairs – each per day | TBA | T | \$3.00 |
| Refundable Key Deposit | | B | \$120.00 |

Martins Creek School of Arts

| | | | |
|------------------------|-----|---|----------|
| Casual Hire – per hour | TBA | T | \$20.00 |
| Day Hire | TBA | T | \$150.00 |
| Bond | TBA | E | \$150.00 |
| Refundable Key Deposit | | | \$120.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

23. Parks and Reserves

Bennett Park

| | | | |
|---|-----|---|----------|
| Electricity – full use per hour | TBA | T | \$48.00 |
| Electricity – half use per hour | TBA | T | \$32.00 |
| Dungog Rugby League (Senior) – per season | TBA | T | \$800.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Dungog Rugby League (Junior) per season | TBA | T | \$425.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Dungog Senior Touch Football – per season | TBA | T | \$250.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Dungog Junior Touch Football – per season | TBA | T | \$250.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Dungog & District Cricket (Junior) – per season (includes Barnes Oval usage) | TBA | T | \$425.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Dungog & District Cricket (Senior) – per season | TBA | T | \$425.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Dungog Soccer Club Inc – (Barnes Oval) – per season | TBA | T | \$275.00 |
| Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk | | | |
| Barnes Oval Lighting | TBA | T | At Cost |
| Milo Cricket – per season | TBA | T | \$145.00 |
| Dungog & District Little Athletics – per season | TBA | T | \$145.00 |
| Dungog High School – per annum | TBA | T | \$145.00 |
| Dungog Primary School – per annum | TBA | T | \$145.00 |
| St Joseph's Primary School – per annum | TBA | T | \$145.00 |
| Dungog Netball | | | \$220.00 |
| Dungog Tennis | | T | \$220.00 |
| Casual Usage – per day | TBA | T | \$70.00 |
| Bennett Park – Kiosk hire – per day | TBA | T | \$70.00 |
| Kiosk Hire – seasonal users | TBA | T | \$150.00 |
| Cleaning / Damage Deposit – season users | TBA | B | \$660.00 |
| Cleaning / Damage Deposit – casual users | TBA | B | \$275.00 |
| Water Usage Contributions /Kl | | | \$3.40 |

Bennett Park Storage Shed

| | | | |
|-------------------|-----|---|----------|
| Large – per annum | TBA | T | \$115.00 |
| Small – per annum | TBA | T | \$60.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Vacy Sportsground

| | | | |
|---|-----|---|------------|
| Casual Hire Fee – per day | TBA | T | \$250.00 |
| Whole Complex | | | |
| Lights – per hour | TBA | T | \$40.00 |
| Gresford/Vacy Junior Cricket – per season | TBA | T | \$234.00 |
| Farmers Cricket Club – per season | TBA | T | \$506.00 |
| Gresford/Vacy Football Club – per season | TBA | T | \$335.00 |
| Vacy Primary School – per annum | TBA | T | \$1,060.00 |
| Water Usage Contributions /Kl | | | \$3.40 |

Clarence Town Sporting Precinct

| | | | |
|--|-----|---|----------|
| Senior Tag/League – per season | TBA | T | \$385.00 |
| Senior/Junior Football – per season | TBA | T | \$385.00 |
| Senior/Junior Cricket – per season | | | \$285.00 |
| Clarence Town Tennis Courts | TBA | T | \$145.00 |
| Outside Sporting Users – per day | TBA | T | \$70.00 |
| Clarence Town Public School | | | \$145.00 |
| Event Ground Usage – per day/night | | | \$250.00 |
| Electricity/Ground Lighting use – per hour | | | \$48.00 |
| Casual Users Cleaning/Damage Bond | | | \$250.00 |
| Sporting Field Line Marking | | | At Cost |
| Water Usage Contributions /Kl | | | \$3.40 |

Paterson Sportsground

| | | | |
|-------------------------------|--|--|----------|
| Paterson Boxing Club | | | \$440.00 |
| Paterson Cricket Club | | | \$220.00 |
| Paterson Netball Club | | | \$220.00 |
| Paterson Public School | | | \$150.00 |
| Paterson River Football Club | | | \$220.00 |
| Water Usage Contributions /Kl | | | \$3.40 |

Gresford Sporting Complex

| | | | |
|--|-----|---|----------|
| Senior Cricket | TBA | T | \$500.00 |
| Junior Cricket | TBA | T | \$265.00 |
| Gresford/Vacy Football Club | TBA | T | \$665.00 |
| Gresford Public School | TBA | T | \$60.00 |
| Outside Sporting Users – per day | TBA | T | \$50.00 |
| Ground Lighting Use – per hour (outside users) | TBA | T | \$70.00 |
| Canteen – outside users per day | | | \$50.00 |
| Sporting Field Line Marking | TBA | T | At Cost |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Gresford Sporting Complex [continued]

| | | | |
|-------------------------------|--|--|--------|
| Water Usage Contributions /KI | | | \$3.40 |
|-------------------------------|--|--|--------|

Dungog Showground

Permanent Users

Fees do not include use of Grandstand, Kitchen/Dining Room or Showground Kiosk

| | | | |
|---|-----|---|------------|
| Dungog Agricultural & Horticultural Society | TBA | T | \$3,050.00 |
| Dungog Rodeo Association | TBA | T | \$3,050.00 |
| Dungog Pony Club | TBA | T | \$3,050.00 |
| Dungog A & H Ladies Auxiliary | TBA | T | \$250.00 |
| Dog Trials | TBA | T | \$488.00 |
| Girl Guides | TBA | T | \$665.00 |
| Relay for Life | TBA | T | \$488.00 |

Community Use

| | | | |
|---|-----|---|----------|
| Jack Martin Bar | TBA | T | \$67.00 |
| Northern Bar | TBA | T | \$67.00 |
| Multi-purpose pavilion | TBA | T | \$169.99 |
| Main Arena | TBA | T | \$488.00 |
| Includes Grandstand Ablutions and Jack Martin Bar | | | |
| Main Arena Lights and Power | TBA | T | \$38.00 |
| Applies over \$350 usage | | | |
| Hire of Entire Ground locked up for exclusive use | TBA | T | \$725.00 |
| Excludes kitchen/dining & kiosk | | | |
| Showground kiosk and BBQ – per hour | TBA | T | \$20.00 |
| Showground kiosk and BBQ – Per day | TBA | T | \$165.00 |
| Water Usage Contributions /KI | | | \$3.40 |

Commercial Use

| | | | |
|---|-----|---|------------|
| Jack Martin Bar | TBA | T | \$184.00 |
| Northern Bar | TBA | T | \$184.00 |
| Multi-purpose pavilion | TBA | T | \$260.00 |
| Main Arena | TBA | T | \$830.00 |
| Includes Grandstand Ablutions and Jack Martin Bar | | | |
| Hire of Entire Ground locked up for exclusive use | TBA | T | \$1,274.00 |
| Excludes kitchen/dining & kiosk | | | |
| Set up and dismantle fee | TBA | T | \$160.00 |
| Occurs in conjunction with the casual user fee | | | |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Commercial Use [continued]

| | | | |
|-----------------------------|-----|---|---------|
| Main Arena Lights and Power | TBA | T | \$38.00 |
|-----------------------------|-----|---|---------|

Grandstand Facilities

A Damages Bond will be applied according to the type of event and determined by a Risk Assessment Process

| | | | |
|--|-----|---|----------|
| Cleaning Bond – Casual Use Only | TBA | B | \$700.00 |
| Kitchen – per day | TBA | T | \$150.00 |
| Kitchen – per hour | TBA | T | \$20.00 |
| Dining Room – per day | TBA | T | \$150.00 |
| Dining Room – per hour | TBA | T | \$20.00 |
| Combined use of kitchen and dining room – per day | TBA | T | \$200.00 |
| Combined use of kitchen and dining room – per hour | TBA | T | \$30.00 |
| Horse Yarding – per animal – per day | TBA | T | \$5.00 |
| Horse Stabling – per animal – per day | TBA | T | \$15.00 |

Casual Users

| | | | |
|--------------------------------|-----|---|---------|
| Casual User Fee – per day | N/A | T | \$70.00 |
| Casual User Fee – per half day | | T | \$35.00 |
| Casual User Fee – per hour | | T | \$20.00 |

Planning Department

Administration Fees

24. Document Signing

| | | | |
|--|---|---|----------|
| Resigning of plan of subdivision by General Manager or authorised person | C | E | \$150.00 |
| Endorsement of Plan of Easement, Transfer, Grant Forms and other legal documents (eg Sec 88B Instrument) | C | E | \$175.00 |

25. Copies of Planning Instruments

| | | | |
|---------------------------------------|---|---|---------|
| Dungog LEP 2014 | C | E | \$25.00 |
| Zoning Maps – A4 Colour | C | E | \$4.40 |
| Zoning Maps – A3 Colour | C | E | \$6.60 |
| Zoning Maps – A2 Colour | C | E | \$14.00 |
| Zoning Maps – A1 Colour | C | E | \$20.00 |
| Zoning Maps – A0 Colour | C | E | \$37.50 |
| CD ROM Dungog LEP 2006 Maps | C | E | \$25.00 |
| State Environmental Planning Policies | C | E | \$15.00 |
| Development Control Plan 1 | C | E | \$80.00 |
| Development Control Plan 1 – CD Rom | C | E | \$25.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

25. Copies of Planning Instruments [continued]

| | | | |
|--|---|---|---------|
| Local Area Plans (including maps Colour A4) | C | E | \$30.00 |
| Local Area Plans CD Rom (including Colour maps A4) | C | E | \$25.00 |
| Land Use Strategy | C | E | \$60.00 |
| Land Use Strategy CD Rom | C | E | \$25.00 |

Copies of Certified Documents, Maps, Plans

| | | | |
|--|---|---|---------|
| Clause 262 EPA Regulations (DA's, CC's, CDC's, OC's) | R | E | \$53.00 |
|--|---|---|---------|

Consent Advertising

| | | | |
|-----------------------------------|---|---|---------|
| For every development application | C | E | \$40.00 |
|-----------------------------------|---|---|---------|

26. Property Enquiries

| | | | |
|--|---|---|----------|
| Search for information request on Property/DA/CC files | C | E | \$80.00 |
| Dwelling Entitlement/existing holding search fee | C | E | \$110.00 |
| Retrieval & investigation for historical consents | C | E | \$55.00 |

27. Section 7.11 Contributions Plan

Contributions are indexed quarterly in line with CPI as detailed within the respective contribution plan with such adjustments advertised when made

| | | | |
|--|---|---|---------|
| Contributions Plans are available for inspection free of charge or purchase from the Council administration centre | C | E | \$50.00 |
| CD Rom | C | E | \$25.00 |

28. Pre DA Lodgement Meeting

| | | | |
|---|---|---|----------|
| Up to one hour with at least 3 specialist staff | C | T | \$300.00 |
|---|---|---|----------|

29. Providing GPS Coordinates

| | | | |
|--|---|---|----------|
| Providing GPS coordinates of zoning boundaries | C | E | \$165.00 |
| Providing Flood Level Data | C | E | \$170.00 |

30. Local Development

Designated Development

Clause 251 EPA Regulations

| | | | |
|----------------------------------|---|---|----------|
| Development Application Fee plus | R | E | \$920.00 |
|----------------------------------|---|---|----------|

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Integrated Development

Clause 253 EPA Regulations

| | | | |
|--|---|---|----------|
| Additional Fee for each approval body Approval Fee | R | E | \$320.00 |
| Additional Processing Fee for Consent Authority | R | E | \$140.00 |

31. Advertised Applications

Clause 252 EPA Regulations

| | | | |
|---|---|---|------------|
| Cost for each insertion in Publication | D | E | \$200.00 |
| a. In the case of Designated Development | R | E | \$2,220.00 |
| Additional Maximum Fee | | | |
| b. In the case of nominated integrated development, threatened species development or Class 1 aquaculture development | R | E | \$1,105.00 |
| Additional Maximum Fee | | | |
| c. In the case of prohibited Development | R | E | \$1,105.00 |
| Additional Maximum Fee | | | |
| d. In the case of development for which a community participation plan requires notice to be given otherwise than as referred to in (a), (b) or (c) above | R | E | \$1,105.00 |
| Additional Maximum Fee | | | |

32. Maintenance of Certificate File Part 6

Clause 263 EPA Regulations

| | | | |
|-------------------------------|---|---|---------|
| Certificate Retention/Lodging | R | E | \$36.00 |
| Part 6 Certificate | R | E | \$36.00 |

Certificates

33. Section 10.7 Fees – Zoning

Clause 259 EPA Regulations

| | | | |
|---|---|---|----------|
| Section 10.7 (2) Certificate | R | E | \$53.00 |
| Additional Information 10.7 (5) – can only be ordered with a 10.7 (2) | R | E | \$80.00 |
| Urgency Fee – 10.7 (2) & 10.7 (5) | C | E | \$125.00 |
| Within 1 working day | | | |

34. Building Certificates

Clause 260 EPA Regulations – Sec 6.26 (b) (2)

| | | | |
|--|---|---|----------|
| Class 1 Building (includes Class 10 buildings if on site) – per dwelling | R | E | \$250.00 |
| Any other building not exceeding 200m2 | R | E | \$250.00 |
| Any other building 200m2 – 2,000m2 | R | E | \$250.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

34. Building Certificates [continued]

| | | | |
|--|-----|---|-----------------------|
| Plus over 200m2 per m2 | R | E | \$0.50 |
| Any other building exceeding 2,000m2 | R | E | \$1,165.00 |
| Plus over 2,000m2 per m2 | R | E | \$0.75 |
| External Wall only or No floor area | R | E | \$250.00 |
| Additional inspections | R | E | \$90.00 |
| Unauthorised Works Building Certificate | N/A | E | Fee as per Clause 260 |
| For matters listed in EPA Regulation 2000 Clause 260 (3A) as amended | | | |
| Copy of a Certificate | R | E | \$13.00 |

35. Occupation Certificates

| | | | |
|---------------------|---|---|----------|
| Interim Certificate | D | T | \$120.00 |
| Final Certificate | D | T | \$120.00 |
| Re-inspection | D | T | \$120.00 |

36. Subdivision Certificates

| | | | |
|---------------------------------|---|---|----------------------|
| Subdivision Approval | D | E | \$125.00 |
| Plus \$125 per additional lot | | | |
| Maintenance Bond | D | B | 5% of value of works |
| Boundary Adjustment Endorsement | D | E | \$230.00 |

37. Fire Safety Certificates & Annual Fire Safety

| | | | |
|------------------------------|-----|---|----------|
| Fire Safety Inspection | N/A | T | \$130.00 |
| Minimum cost of \$130 | | | |
| Initial Reminder of AFSS | N/A | T | Free |
| Subsequent Reminder for AFSS | N/A | T | \$20.00 |

Rezoning / Strategic Planning

38. Environmental Management Plan Review

| | | | |
|---|-----|---|-------------------------|
| Deferred Development Application Fee for review of Environmental Management Plan | N/A | E | Between \$500 & \$3,000 |
| As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contract | | | |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

39. Preparation of LEP's and DCP's – Rezoning

Amendments to Dungog Local Environmental Plan

Category 1

Simple rezoning applications that do not require additional studies such as mapping anomalies and are consistent with the present LEP and other adopted strategic documents.

| | | | |
|--|-----|---|------------|
| At lodgement of application | N/A | E | \$3,000.00 |
| After Gateway Determination by Department of Planning & Infrastructure | N/A | E | \$3,000.00 |

Category 2

Small to medium rezoning application where there are a limited number of issues and a limited local impact. These applications are often termed 'spot' or site specific rezonings.

Note 1: Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited

| | | | |
|--|-----|---|------------|
| At lodgement of application | N/A | E | \$6,000.00 |
| After Gateway Determination by Department of Planning & Infrastructure | N/A | E | \$6,000.00 |

Category 3

Rezoning applications which are significant and complex applications with a wide range of issues, or particularly constrained and complicated sites. These applications often require consultation with a wide range of government agencies, the wider community and affected landowners. These applications may require the concurrent preparation of a Development Control Plan and/or Section 7.11 Plan.

Note 1: Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited

| | | | |
|--|-----|---|-------------|
| At lodgement of application | N/A | E | \$15,000.00 |
| After Gateway Determination by Department of Planning & Infrastructure | N/A | E | \$15,000.00 |
| After Council resolves to proceed to gazettal of Draft LEP | N/A | E | \$15,000.00 |

Development Control Plans & Precinct Plans

| | | | |
|---|-----|---|--------------------|
| Preparation or review of Development Control Plan Chapters for new development proposal | N/A | E | \$20,000.00 |
| Plus Full Cost Recovery for planning advice | | | |
| Preparation or review of Precinct Plans for new development proposal | N/A | E | \$15,000.00 |
| Plus Full Cost Recovery for planning advice | | | |
| Preparation or review of minor amendment to Development Control Plan Chapter or Precinct Plan | N/A | E | \$10,000.00 |
| Plus Full Cost Recovery for planning advice | | | |
| Public hearing for an amendment to Dungog Local Environmental Plan | N/A | E | Full Cost Recovery |
| Section 7.11 Contributions Plan | N/A | E | Full Cost Recovery |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Rezoning

| | | | |
|--|-----|---|----------|
| Rezoning enquiries requiring research and written reply | N/A | E | \$100.00 |
| Rezoning enquiries requiring research, site inspection and written reply | N/A | E | \$200.00 |

Development Applications

40. Residential Dwellings Only

Clause 247 EPA Regulation

| | | | |
|-----------------|---|---|----------|
| Up to \$100,000 | R | E | \$455.00 |
|-----------------|---|---|----------|

Residential Apartment Development

| | | | |
|---|--|--|------------|
| Residential Apartment Development (SEPP 65) | | | \$3,000.00 |
|---|--|--|------------|

41. Development involving the erection of a building, commercial, industrial, residential, medium density, dwellings, hospital, school, Police station, demolition, carry out of work

Clause 246B EPA Regulations

| | | | |
|--------------------------------------|---|---|--|
| Up to \$5,000 | R | E | \$110.00 |
| Between \$5,001 and \$50,000 | R | E | \$170 plus \$3 for each \$1,000 (or part thereof) of the estimated cost |
| Between \$50,001 and \$250,000 | R | E | \$352 plus \$3.64 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000 |
| Between \$250,001 and \$500,000 | R | E | \$1,160 plus \$2.34 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000 |
| Between \$500,001 and \$1,000,000 | R | E | \$1,745 plus \$1.64 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000 |
| Between \$1,000,001 and \$10,000,000 | R | E | \$2,615 plus \$1.44 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000 |
| More than \$10,000,000 | R | E | \$15,875 plus \$1.19 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

42. Development Involving a Not for Profit Organisation

| | | | |
|---|-----|---|--|
| Development Application for Not For Profit Organisation | TBA | E | Nil – Must provide proof of Registered NFP Organisation and the event to benefit the local community |
|---|-----|---|--|

43. Development Involving the Subdivision of Land

Clause 249 EPA Regulations

| | | | |
|---|---|---|------------------------------------|
| New Road | R | E | \$665 plus \$65 per additional lot |
| No New Road | R | E | \$330 plus \$53 per additional lot |
| Strata | R | E | \$330 plus \$65 per additional lot |
| All inspections with Council officer – per hour per officer including travel time | C | E | \$125.00 |

44. Advertising Structures

Clause 246 (B) Regulations

| | | | |
|---|---|---|----------|
| Application Fee | R | E | \$285.00 |
| Plus for each additional advertisement in excess of 1 | R | E | \$93.00 |

45. Development under the Community Land Development Act 1989

| | | | |
|--|-----|---|---|
| Deferred Development Application Fee for review of Community Management Statements | TBA | T | Between \$500 & \$3,000 – depending on complexity |
|--|-----|---|---|

As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contracts

46. Development Not Involving the Erection of a Building

| | | | |
|---|---|---|----------|
| Change of Land Use | R | E | \$285.00 |
| Change of Use of Existing Building requiring building works | C | E | \$455.00 |

47. Review of Determination Under Section 8.2(1)(a)

Clause 257 EPA Regulations.

The maximum fee for a request for a review under Sec 8.2 (1)(a) of the EPA Act is:

(a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application.

(b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and

(c) in the case of a request with respect to any other development as set out in the table below.

| | | | |
|---------------|---|---|---------|
| Up to \$5,000 | R | E | \$55.00 |
|---------------|---|---|---------|

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

47. Review of Determination Under Section 8.2(1)(a) [continued]

| | | | |
|--------------------------------------|-----|---|---|
| Between \$5,001 and \$250,000 | R | E | \$85 plus \$1.50 for each \$1,000 or part thereof the estimated cost |
| Between \$250,001 and \$500,000 | R | E | \$500 plus \$0.85 for each \$1,000 or part thereof the estimated cost |
| Between \$500,001 and \$1,000,000 | R | E | \$712 plus \$0.50 for each \$1,000 or part thereof the estimated cost |
| Between \$1,000,001 and \$10,000,000 | R | E | \$987 plus \$0.40 for each \$1,000 or part thereof the estimated cost |
| More than \$10,000,001 | R | E | \$4,737 plus \$0.27 for each \$1,000 or part thereof the estimated cost |
| Public Notice of Review | N/A | E | \$620.00 |

48. Review of Decision Under Section 8.2(1)(c)

The fee for an application under section 8.2 (1)(c) for a review of a decision to reject a development application

| | | | |
|---|---|---|----------|
| If the estimated cost of the development is less than \$100,000 | R | E | \$55.00 |
| If the estimated cost of the development is less than \$100,000 or more and less than or equal to \$1,000,000 | R | E | \$150.00 |
| If the estimated cost of the development is more than \$1,000,000 | R | E | \$250.00 |

49. Development Requiring Concurrence

| | | | |
|---|---|---|----------|
| Where objection within Council delegation | R | E | \$140.00 |
| Council Fee | R | E | \$140.00 |
| Where objection requires concurrence of DoP | | | |
| DoP Fee | R | E | \$320.00 |
| Where objection requires concurrence of DoP | | | |

50. Flora & Fauna Assessment for SIS Determination

| | | | |
|--|---|---|--|
| Flora & Fauna Assessment for SIS Determination | D | T | Full Cost Recover with a minimum charge of \$2,000 |
|--|---|---|--|

51. Modification of Consent

Minor Modification Sec 4.55 (1) EPA Act

Clause 258 EPA Regulations

| | | | |
|-------------|---|---|---------|
| Maximum Fee | R | E | \$71.00 |
|-------------|---|---|---------|

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Modification Sec 4.55 (1A) EPA Act

Clause 258 EPA Regulations

| | | | |
|--|---|---|----------|
| Maximum Fee or 50% of original fee whichever is the lesser | R | E | \$645.00 |
|--|---|---|----------|

Other Modifications Sec 4.55 (2)

(a) If fee for the original application was less than \$100, 50% of that fee

(b) If the fee for the original application was \$100 or more:

(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and

(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and

(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause plus an additional amount of not more than \$665 if notice of the application is required to be given under section 4.55(2) or 4.56 of the Act, \$760 where design verification required.

| | | | |
|---|---|---|---|
| Up to \$5,000 | R | E | \$55.00 |
| Between \$5,001 and \$250,000 | R | E | \$85 plus an additional \$1.50 for each \$1,000 (or part thereof) of the estimated cost |
| Between \$250,001 and \$500,000 | R | E | \$500 plus \$0.85 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000 |
| Between \$500,001 and \$1,000,000 | R | E | \$712 plus \$0.50 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000 |
| Between \$1,000,001 and \$10,000,000 | R | E | \$987 plus \$0.40 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000 |
| More than \$10,000,001 | R | E | \$4,737 plus \$0.27 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000 |
| Additional modification fee (SEPP 65) | R | E | \$3,000.00 |
| Review of Decision Under Section 8.2 (1)(b) | R | E | 50% of original fee that was payable for application that is subject of review |

52. Complying Development Certificates

For erection of a building, Commercial, Industrial, Medium Density

| | | | |
|-------------------------------|---|---|--|
| Less than or Equal to \$5,000 | D | T | \$120.00 |
| Between \$5,001 and \$250,000 | D | T | \$170 plus an additional \$3 per \$1,000 of work value or part thereof |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

For erection of a building, Commercial, Industrial, Medium Density [continued]

| | | | |
|-----------------------------------|---|---|---|
| Between \$250,001 and \$500,000 | D | T | \$1,000 plus an additional \$1.70 per \$1,000 of work value or part thereof by which the work value exceeds \$250,000 |
| Between \$500,001 and \$1,000,000 | D | T | \$1,420 plus an additional \$1.00 per \$1,000 of work value or part thereof by which the work value exceeds \$500,000 |
| More than \$1,000,000 | D | T | \$1,975 plus an additional \$0.80 per \$1,000 of work value or part thereof by which the work value exceeds \$1 million |

53. Construction Certificate

For erection of a building, Commercial, Industrial, Medium Density

| | | | |
|---|---|---|--|
| Not exceeding \$5,000 | D | T | \$60 plus 0.5% |
| Exceeding \$5,000 but not exceeding \$100,000 | D | T | \$60 plus 0.5% for the first \$5,000, plus 0.35% of the amount in excess of \$5,000 |
| Exceeding \$100,000 but not exceeding \$250,000 | D | T | \$65 plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the amount in excess of \$100,000 |
| Exceeding \$250,000 | D | T | \$70 plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the next \$150,000, plus 0.1% of the amount in excess of \$250,000 |
| PCA appointment where Council has not issued Construction Certificate | D | T | Minimum \$300.00 or \$80.00 (GST incl) per hour where value of work exceeds \$500,000 |
| Minor modification/amendment to Construction Certificate | D | T | \$55.00 |
| Note – Minor amendments comprises alterations to the proposed method of construction not requiring detailed assessment under the provision of the Building Code of Australia eg change frame construction from metal to timber. Determination of what constitutes a minor amendment is at the discretion of Council | | | |
| Major modification/amendment to Construction Certificate | D | T | 55% of original fee or \$500 whichever is lesser |
| Note – Comprises all modifications which are not considered minor modifications | | | |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Roads Act Section 138

54. Construction Certificate / s138 Roads Act Approval

| | | | |
|---|---|---|----------|
| Urban Road Min or \$12.00 lin/m | D | E | \$199.00 |
| Rural Residential Road Min or \$10.00 lin/m | D | E | \$199.00 |
| Rural Road (Unsealed) & Part Road Min or \$5.00 lin/m | D | E | \$199.00 |
| Misc Works (car parks, earthworks, internal access roads, battle axe handles, etc) Min or 2% of construction cost whichever is greater | D | E | \$199.00 |

55. PCA / Inspection Fees / s138 Roads Act Inspection Fees

| | | | |
|--|---|---|----------|
| Urban Road Min or \$20.00 lin/m | D | E | \$199.00 |
| Rural Residential Road Min or \$18.00 lin/m | D | E | \$199.00 |
| Rural Road (Unsealed) & Part Road Min or \$9.00 lin/m | D | E | \$199.00 |
| Misc Works (car parks, earthworks, etc) Min or 2% of construction cost whichever is greater | D | E | \$199.00 |

56. Section 138 Roads Act Approvals – Private Entrances / Footpaths / Driveways

| | | | |
|---|-----|---|----------|
| Application Fee (includes application approval and initial site inspection) | N/A | E | \$210.00 |
| Driveway inspection fee | N/A | E | \$125.00 |
| Drive re-inspection fee | N/A | E | \$125.00 |

Local Government Act – Section 68 (transportable dwellings)

57. Section 68 Approval – Local Government Act 1993

| | | | |
|--------------|---|---|----------|
| Approval Fee | R | E | \$522.00 |
|--------------|---|---|----------|

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Inspections

58. Inspection Fees

Contestable Services – Buildings

| | | | |
|---------------------|---|---|---------------------------------|
| Foundation | D | T | \$120.00 |
| Frame | D | T | \$120.00 |
| Drainage | D | T | \$120.00 |
| Wet Areas | D | T | \$120.00 |
| Relocated Buildings | D | T | \$120.00 |
| Plus \$1.20 per km | | | |
| Damp Course | D | T | \$120.00 |
| Fire Control | D | T | \$120.00 |
| Fire Compliance | D | T | \$120.00 |
| Rural Entrance | D | T | \$120.00 |
| Landscaping Inspect | D | T | \$120.00 |
| Swimming Pool | D | T | \$120.00 |
| Stormwater | D | T | \$120.00 |
| Final | D | T | \$120.00 |
| Re-inspection | D | T | Same as original inspection fee |

Refunds

59. Development Application, Construction Certificate & Complying Development Certificate Refunds

| | | | |
|--|-----|-----|------------------------------|
| Administration fee | TBA | TBA | \$80.00 |
| Fee structure for withdrawal of Development & Other Applications | N/A | N/A | Refer to Council Policy C4:6 |

Environmental Services Department

60. Companion Animals

Lifetime Registration

| | | | |
|---|---|---|----------|
| Entire Animals | R | E | \$210.00 |
| Desexed Animals | R | E | \$58.00 |
| Desexed Animals – owned by eligible pensioner | R | E | \$25.00 |
| Animal under 6 months not desexed | R | E | \$57.00 |
| Recognised Breeder | R | E | \$58.00 |
| Late Registration Fee | R | E | \$16.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Lifetime Registration [continued]

| | | | |
|--|---|---|----------|
| Assistance animals | A | E | Nil |
| Inspection of dangerous or restricted dog enclosures | R | E | \$150.00 |
| Desexed animal sold from pound | R | E | \$29.00 |

Pound Fees

| | | | |
|---------------------------------|---|---|---------|
| Dog | C | E | \$30.00 |
| Maintenance charge per day | | | |
| Cat | C | E | \$25.00 |
| Maintenance charge per day | | | |
| Impounding Fee 1st time | C | E | \$60.00 |
| Impounding Fee 2nd & subsequent | C | E | \$80.00 |

Miscellaneous Fees

| | | | |
|---|-----|---|--------------------|
| Surrender Companion Animal | N/A | E | \$70.00 |
| Destruction & Disposal of Animal | C | E | Full Cost Recovery |
| Hire of Cat Trap \$100 Refundable Deposit plus weekly fee | E | T | \$20.00 |
| Hire of Dog Trap \$150 Refundable Deposit plus weekly fee | E | T | \$30.00 |
| RLPB Stock Permit processing fee | TBA | T | \$30.00 |

61. Stock Impounding Fees

Impounding Fees

Per head charge

| | | | |
|----------------------------------|---|---|---------|
| Horse, Cow, sheep, goat, pig etc | C | E | \$55.00 |
| Bull or Stallion | C | E | \$95.00 |

Transportation Fees

Per head

| | | | |
|--|---|---|--------------------|
| All animals, excluding companion animals | C | E | Full Cost Recovery |
| Minimum \$50 | | | |

Pound Fees

| | | | |
|--|---|---|--------------------|
| All animals, excluding companion animals | C | E | Full Cost Recovery |
| Sustenance per head per day | | | |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Other Costs

| | | | |
|------------------------------|---|---|--------------------|
| Advertising Actual Cost plus | D | E | Full Cost Recovery |
| Release Fee | C | E | \$55.00 |

62. Public Health & Licensing

Inspection Fees per inspection

| | | | |
|---|---|---|----------|
| Home Business (Food) | C | E | \$200.00 |
| Tourist accommodation, Bed & Breakfast | C | E | \$200.00 |
| Smallgoods/Delicatessens | C | E | \$200.00 |
| Refreshment/Dining Room | C | E | \$200.00 |
| Cafe or Takeaway Food Shop | C | E | \$200.00 |
| Supermarket | C | E | \$200.00 |
| Home Business (Food) | C | E | \$200.00 |
| Fishmonger | C | E | \$200.00 |
| Beauty Salon | C | E | \$200.00 |
| Hairdressers | C | E | \$200.00 |
| Skin Penetration | C | E | \$200.00 |
| Roadside Stall | C | E | \$200.00 |
| Undertakers/Mortuary | C | E | \$200.00 |
| Itinerant Vendor | C | E | \$200.00 |
| Inspection of premises with two or more uses, e.g. Hairdresser/Skin Penetration | C | E | \$225.00 |

General Application, Registration & Inspections

| | | | |
|--|---|---|----------|
| Including food premises – hairdressing, beauty salons, skin penetration, fit outs, change of use, LG Approvals, Tourist accommodation, Bed & Breakfast | C | E | \$225.00 |
| Register Food Premises Administration | C | E | \$40.00 |
| Caravan Park approval to operate | C | E | \$6.00 |
| Min \$65 | | | |
| Renewal or continuation of approval to operate caravan park or periodic inspection required by condition of approval | C | E | \$6.00 |
| Min \$65 | | | |
| Replacement fee in name of new proprietor | C | E | \$65.00 |
| Inspection and issue of certificate of completion for manufactured Home or associated structure in caravan park | C | E | \$65.00 |

63. On Site Sewage Management Systems

| | | | |
|---|---|---|----------|
| Application to install and approval to operate a new system | C | E | \$290.00 |
| Amended application fee | C | E | \$110.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

63. On Site Sewage Management Systems [continued]

| | | | |
|--|-----|---|----------|
| Conversion or renewal of existing system | C | E | \$190.00 |
| Application Fee for approval to operate | C | E | \$90.00 |
| Annual Renewal Fee | C | E | \$90.00 |
| Re-inspection fee | C | E | \$110.00 |
| Administration fee on Refunds | D | E | \$90.00 |
| Certificate Operating Approval/Inspection Report | N/A | E | \$90.00 |
| Prepurchase Inspection | N/A | E | \$120.00 |

Communal Sewage Treatment Systems

| | | | |
|--|-----|---|--------------------------|
| 2-5 dwellings or units – standard application fee | N/A | E | \$290 plus \$65 per unit |
| Plus \$65 per unit | | | |
| 6 and above dwellings or units – standard application fee | N/A | E | \$290 plus \$65 per unit |
| Plus \$65 per unit | | | |
| Inspections of communal systems | N/A | E | \$150.00 |
| Application Fee for re-use of waste water treatment tank for rainwater storage | N/A | E | \$120.00 |

64. Swimming Pools

| | | | |
|--|-----|---|----------|
| Inspection of Private Swimming Pools (includes 1 follow up inspection) | TBA | E | \$150.00 |
| Reinspection fee (applies to 3rd follow up) | TBA | E | \$100.00 |
| Application for pool fencing exemption | R | E | \$50.00 |
| Registration – NSW Swimming Pools Register | N/A | T | \$10.00 |
| Resuscitation Sign | TBA | T | \$25.00 |

Public Health Act – Public Swimming Pools & Spas

| | | | |
|---|-----|---|---------|
| Registration of Public Swimming Pool or Spa | TBA | E | \$10.00 |
|---|-----|---|---------|

65. Landfill Tipping Fee

All Mixed Waste

| | | | |
|---------------------|-----|-----|----------|
| All Mixed Waste | TBA | TBA | \$242.00 |
| Mobile garbage bin | E | T | \$20.00 |
| Car/station wagon | E | T | \$30.00 |
| Van/Utility/Trailer | E | T | \$65.00 |

Gas Cylinders

| | | | |
|-----------|---|---|---------|
| Small LPG | E | T | \$10.00 |
|-----------|---|---|---------|

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Gas Cylinders [continued]

| | | | |
|-------------------|---|---|---------|
| Large and Non LPG | E | T | \$25.00 |
| Car LPG | E | T | \$35.00 |

Miscellaneous Waste

| | | | |
|--|---|---|----------|
| Mattresses | E | T | \$27.00 |
| Soft Plastics – commercial generators | E | T | \$75.00 |
| Paper/cardboard – commercial generators | E | T | \$75.00 |
| Virgin Excavated Natural Materials | E | T | \$140.00 |
| Asbestos & Mixed Waste Containing Asbestos | E | T | \$360.00 |
| Green Waste or Clean Timber | E | T | \$140.00 |

Animal Waste – General Solid Waste

| | | | |
|---|---|---|---------|
| Small Animal (Dogs, cats, birds, ducks, etc.) | E | T | \$15.00 |
| Medium Animal (Goats, sheep, pigs etc) | E | T | \$25.00 |
| Large Animals (Livestock, horses, cattle, etc) | E | T | \$90.00 |
| Landfill requires 24 hours notice prior to delivery of large animal waste | | | |

Sale of Green Waste

| | | | |
|---------------------------------------|---|---|---------|
| Shredded Mulch – per cubic metre | E | T | \$25.00 |
| Weigh Docket (not public weighbridge) | E | T | \$35.00 |

66. Cemetery Fees

| | | | |
|--|---|---|----------|
| Internment Fee – applicable to all burials | E | T | \$240.00 |
|--|---|---|----------|

Lawn Cemetery

| | | | |
|--|---|---|------------|
| Purchase of site and standard plaque | E | T | \$2,200.00 |
| Dual Plaque System, for first plaque add | E | T | \$250.00 |
| At Second internment add second plaque | E | T | \$250.00 |
| Plus second internment fee | E | T | \$250.00 |
| Reservation – Refundable | E | B | \$1,000.00 |

Monumental Section

| | | | |
|---|---|---|------------|
| Purchase of site 1.2m x 2.4m | E | T | \$1,000.00 |
| Re-opening for 2nd Interment includes ashes | E | T | \$300.00 |
| Monumental masonry permit all grave sites | D | E | \$150.00 |

| Name | Pricing Category | GST Status | Year 20/21 Fee (incl. GST) |
|------|------------------|------------|----------------------------|
|------|------------------|------------|----------------------------|

Columbarium

| | | | |
|-----------------------------|-----|---|----------|
| Niche (exclusive of plaque) | E | T | \$700.00 |
| Columbarium Plaque | TBA | T | \$360.00 |

Other Cemetery Fees

| | | | |
|--|-----|---|----------|
| Exhumations Removal Fee | D | T | \$550.00 |
| Application Burial on Private Property | N/A | E | \$250.00 |

67. Environmental/Regulatory Services Miscellaneous Fees

Mobile Garbage Bins

| | | | |
|---|---|---|---------|
| Replacement | C | T | \$95.00 |
| Hire per MGB per day > 5 MGB's includes delivery (remove) | C | T | \$10.00 |
| Includes delivery/removal | | | |

Other Fees

| | | | |
|--|---|---|--------------------|
| Impounding Fee for articles, cars, trailers, signs etc. | C | E | \$100.00 |
| Impounded Articles Storage Fee (cars, trailers, signs etc) | C | E | \$35.00 |
| Towing Fee | C | E | Full Cost Recovery |
| Impounded articles advertising fee | C | E | Full Cost Recovery |

STATEMENT OF PROPOSED LOAN BORROWINGS

Statement of the amounts of any proposed borrowings, the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

Loan borrowings proposed for the 2020/21 year: Nil