

An aerial photograph of a bridge under construction over a river. The bridge has a concrete deck and metal railings. Below it, an older wooden bridge structure is visible. The surrounding area is lush with green trees and vegetation. A road runs alongside the river, and some construction equipment is visible on the left bank.

Dungog Shire Council

Operational Plan

2021/2022

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BACKGROUND & GENERAL INFORMATION

CONTEXT OF THE PLAN

The Integrated Planning and Reporting Framework governs corporate planning for NSW Council's and is shown in the figure below.

The Council must prepare an annual Operational Plan of all the activities, services and projects it plans to do over the 12 month life of the plan and how they will be funded. The Operational Plan is directly linked to the 4 year Delivery Program, and must reflect the aspirations of the Community outlined in the Community Strategic Plan. the Community Strategic Plan.

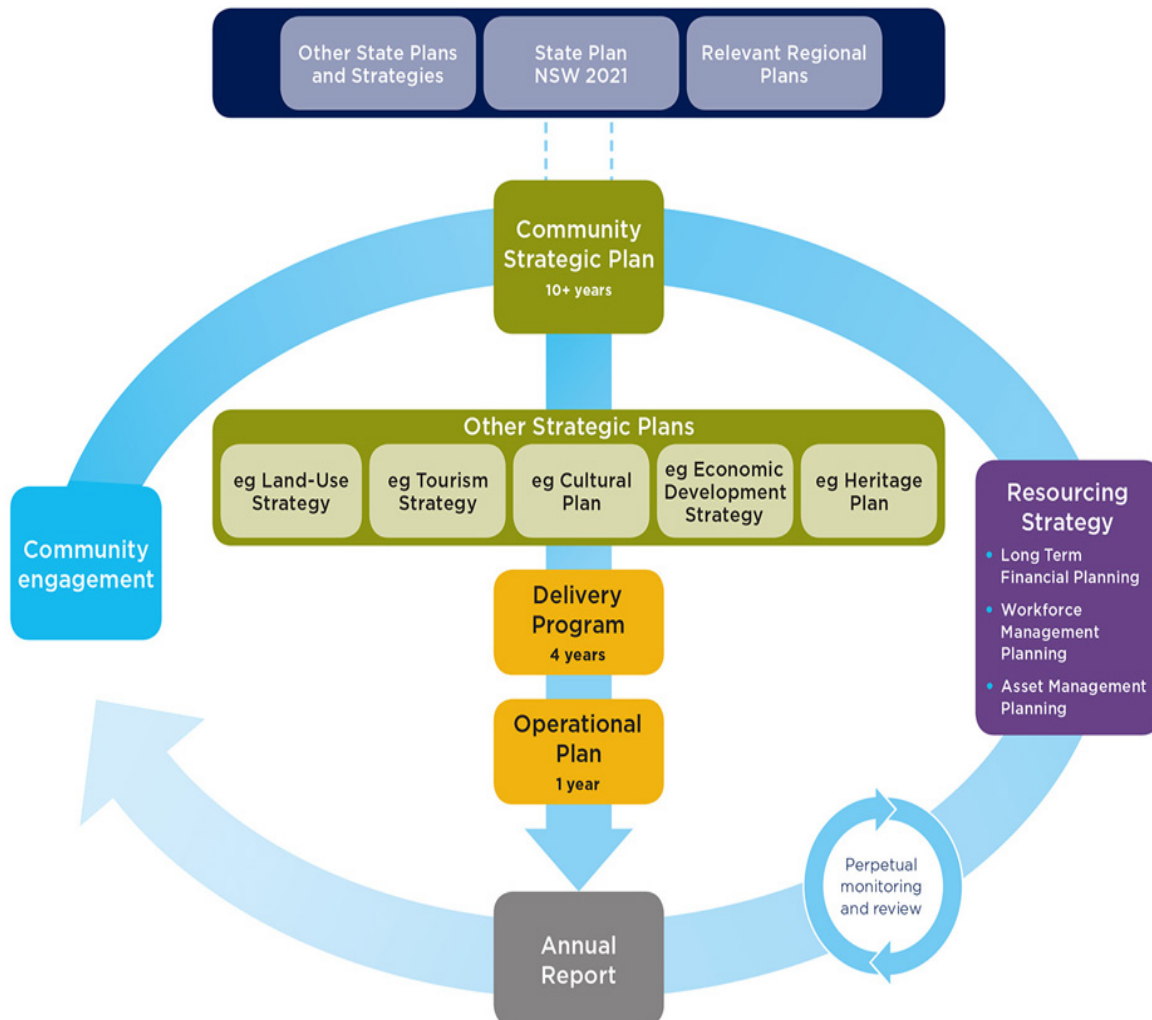


Figure: Integrated Planning and Reporting Framework, NSW Government.

INTRODUCTION BY THE GENERAL MANAGER

I am pleased to present Dungog Shire Council's Operational Plan for the 2021-2022 financial year.

This document is required as part of the NSW Government's Integrated Planning and Reporting (IP&R) Framework and it spells out the detail of Council's revised Delivery Program 2018-2022.

The extension of Local Government Elections from September 2020 to September 2021 by the NSW Government in response to the COVID-19 Pandemic, has also necessitated an extension to the current Delivery Program 2018/22 for a further year.

The Operational Plan for 2021/22 and actions arising will therefore be delivered in the final year of the extended and revised Delivery Program 2018/22. Both documents will be exhibited together and then presented to Council to consider for adoption prior to 30 June 2021.

The format of the Operational Plan 2021/22 has changed somewhat in response to recent reviews of Council's Integrated Planning and Reporting (IPR) Framework: The plan for the next 12 months has been changed as follows.

- The structure of the document has been modified to provide more context including how to read and understand the document
- An outline of our current service areas and summary of each service area's budgets
- Actions are now grouped by service area and the existing 7 strategic themes from Council's Community Strategic Plan 2030.

These changes are designed to make it easier for the community to understand the document and make it clear which services are responsible for the actions and to make it clear the cost of each service. These changes will also help transition Council to further improvements in our IPR documentation and prepare for a new Council following the local government elections in September 2021.

The Operational Plan 2021/22 contains all the actions and capital works projects to be delivered in the 12 months from 1 July 2021 to 30 June 2022. It also includes Council's detailed annual budget, along with our Statement of Revenue Policy, which includes the proposed rates, fees and charges for 2021-2022.

The seven (7) community identified themes contained in Council's Operational Plan 2019-2020 and the Community Strategic Plan 2030 include:-

1. Natural Environment
2. Local Economy
3. Community and Culture
4. Rural and Urban Development
5. Recreation and Open Space
6. Public Infrastructure and Services
7. Dungog Shire Council Governance and Finance

We have maintained a colour based system to categorise the seven (7) strategic themes. There is also a clear relationship between the seven (7) themes in the Operational Plan 2020-2021 and the budget documentation contained in the Plan.

The 2021-2022 financial year is the third year of Council's approved special rate variation (SRV) to be implemented progressively over 5 years. Dungog Shire Council, in accordance with the *Local Government Act 1993* and Independent Pricing and Regulatory Tribunal (IPART) approval, will be increasing the percentage of its general income (rates) by 10%. The rate peg increase for the 2021/2022 financial year will be \$152,787 (a 2% increase that applies to all local governments in New South Wales). Added to this amount will be the annual general percentage increase amount approved by IPART of \$611,151 (which equates to an 8% increase taking the total increase to 10%). These funds are utilised to enhance Council's financial sustainability, maintain and renew essential community infrastructure,

reduce the infrastructure backlog and maintain existing services. The majority of the funds are to be spent on renewing road and transport infrastructure assets. The Operational Plan and Budget will make it clear for the community to see which SRV funded works we plan to deliver.

It is pleasing to see that Council has been very successful in attracting additional sources of grant funding from NSW and Federal Governments. Our capital works program has grown significantly with multiple road and bridge infrastructure projects fully funded and ready to be delivered. Some of the major projects to kick off in 2021/22 will include:

- \$7.53M for 12 Local Timber Bridge replacements;
- \$7.21M for 7 projects on Clarence Town Road from Dungog to Clarence Town;
- \$6.00M for the progression of the Clarence Town Bridge construction adjacent to the Brig O'Johnston Bridge;
- \$5.29M for Local Road Rehabilitation from Fixing Local Roads Grant and the Special Rate Variation;
- \$1.08M for the Dungog Library upgrade;

Ironically, Council's ability to meet NSW Government ratios for our own source funding, cannot be met as a result of receiving additional grant funding. This is an issue for our consideration in planning future services and works because grant funds are never guaranteed.

2021/22 is also an important period for a review of the effectiveness of our IPR documents (see figure provided in context) and will see critical documents updated including:

- a review of the *Community Strategic Plan 2030* for the new Council which includes community engagement activities to seek the views of the community
- an updated *Resourcing Strategy* to support delivery of the Community's vision which includes:
 - a *Workforce Plan* to ensure we have the right staff and resources
 - *Asset Management Strategies and Plans* to ensure our assets are reviewed, managed and maintained to deliver satisfactory levels of services based on the needs of the community and within the financial resources available; and
 - *Long Term Financial Plan*. This will see a review to ensure our 10 year long term financial plan is updated to align with Council priorities within the available funding with the ultimate aim to deliver, as far as financially feasible, the Community vision outlined in the Community Strategic Plan 2030.

I look forward to implementing the Operational Plan 2021/22 with the staff of Dungog Shire Council for the benefit of the community and continuing to work closely with the community to create a positive future for the Shire.

Gareth Curtis
General Manager

COUNCIL BUDGET SUMMARY

Projected Income Statement	
	2021-2022
	\$
Operating Revenues	
Rates & Annual Charges	11,007,316
User Charges & Fees	1,139,183
Interest	528,685
Grants & Contributions provided for Operating purposes	25,329,816
Grants & Contributions provided for Capital purposes	5,607,750
Other Operating Revenues	406,976
Total Operating Revenues	44,019,725
Operating Expenses	
Employee Cost	5,458,768
Materials & Contracts	5,571,053
Interest Charges	36,297
Depreciation & Amortisation	6,243,642
Other Operating Expenses	3,844,929
Total Operating Expenses	21,154,689
Operating Result Before Capital Amounts	22,865,036
Grants & Contributions provided for Capital Purposes	5,607,750
Net Gain/(Loss) on disposal of Assets	48,140
Change in Net Assets Resulting from Operations	28,520,926

HOW TO READ THIS PLAN

Who is responsible?

Environmental Services Department

Strategic Theme from
Community Strategic Plan

Delivery Program and Operational Plan Actions for 2021/2022

Community Strategic Plan – Strategic Theme – Natural Environment

Goal – the health of our natural environment and biodiversity is preserved and enhanced

Delivery
Program
Actions

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that appropriate agencies at all levels are involved in addressing issues surrounding climate change
Delivery Program Objective		Climate Change
Involvement and support for regionally based climate change programs via active member of Hunter & Central Coast Regional Environmental Management Strategy (HCCREMS)		# of regional programs actively supported by Council
Partner/s: Hunter JO		
Action taken to address pledges under the City Power Partnership.		Feasibility Plan to increase solar to council assets developed.
Cooperate with Hunter JO in relation to Regional areas of collaboration that align with pledges		
Develop feasibility plan to increase solar to Council assets		

Action to be delivered

OFFICE OF THE GENERAL MANAGER

Introduction

The Office of the General Manager is responsible for Human Resources, Organisational Policy and Strategy, Integrated Planning and Reporting, Media and Communications, Community Projects, Council Governance and Economic Development and Tourism.

Budget Summary

Financial Resources - General Manager – Management				
	Year 1 (2021/22)	Year 2 (2022/23)	Year 3 (2023/24)	Year 4 (2024/25)
Operational Revenue	(211,600)	(216,380)	(221,254)	(226,212)
Capital Revenue	-	-	-	-
Total Revenue	(211,600)	(216,380)	(221,254)	(226,212)
Operating Expenditure	2,150,796	2,005,419	2,055,907	2,090,954
Total Expenditure	2,150,796	2,005,419	2,055,907	2,090,954
Operating Result Before Capital	1,939,196	1,789,039	1,834,653	1,864,742
Capital Expenditure	63,656	33,686	33,716	33,746
Other Non Operating Movements	(526,166)	(143,704)	(43,704)	(43,704)
Total Non Operating Movements	(462,510)	(110,018)	(9,988)	(9,958)
Net Cost to Council	1,476,686	1,679,021	1,824,665	1,854,784

Delivery Program and Operational Plan Actions for 2021/2022

Community Strategic Plan – Strategic Theme – Natural Environment

Goal – the health of our natural environment and biodiversity is preserved and enhanced

2020/21 ACTIONS		PERFORMANCE INDICATORS
5.	Community Strategy	Involve the community in maintaining and enhancing environmental health
Delivery Program Objective		National Tree Day
Provide native trees to community to commemorate National Tree Day		# of trees distributed as part of National Tree Day
Delivery Program Objective		Clean Up Australia Day (CUAD)
Facilitate community group involvement		# of Groups involved in CUAD Amount of waste collected

Community Strategic Plan – Strategic Theme – Local Economy

Goal – our economy is strong, innovative and sustainable providing diverse employment opportunities and ease of access to goods and services

2020/2021 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that economic growth and expansion across the Shire is supported by improvement of local public and private infrastructure
Delivery Program Objective		Rail Services to Dungog
Work with appropriate individuals and community groups to advocate for the retention of direct rail services to/from Newcastle and the North Coast, as well as improving existing services		Effective representation is made for the retention of direct rail services Advantageous changes made to timetable
Delivery Program Objective		Develop and implement a Strategic Property Review
Implement a Strategic Property Program to: <ul style="list-style-type: none"> – effectively manage council's property portfolio with a view to sustainable financial returns to the Council. – Identify potential development/ acquisition opportunities for Council – provide a strong governance framework adopted by the Council to provide transparency and confidence in management of property matters 		<ul style="list-style-type: none"> – Strategic property review commenced – Priority properties identified for action – Development of sustainable financial returns

OFFICE OF THE GENERAL MANAGER

2020/2021 ACTIONS			PERFORMANCE INDICATORS
2.	Community Strategy	Ensure that appropriate public and private sector agencies and business work co-operatively to strengthen and expand the Shire's economic base	
Delivery Program Objective		Strengthen the Local Business Community	
Work with the Dungog & District Chamber of Commerce to identify opportunities for grants, assistance and other funding for projects and events.		Value of grant monies received. Number of grant applications	
2.2	Delivery Program Objective	Economic Diversification	
Facilitate opportunities for new and innovative businesses in the Shire.		# of business opportunities identified	
Encourage a diversity of agricultural enterprises throughout the Shire. <i>Partner/s: Tocal College, DPI, LLS</i>		Identified broadening of diversity in agricultural enterprise	
Delivery Program Objective		Business Referral and Advisory Services and Startups	
Work with Newcastle Business Centre and the Hunter Region Business Hub at Kurri Kurri to offer support and advice to local businesses.		# of referrals.	
3.	Community Strategy	Promote the Shire as a good location for the establishment of innovative, small scale, sustainable businesses	
Delivery Program Objective		Attraction of New Businesses, Investors and Residents to the Shire.	
Work with the Dungog District Chamber of Commerce, NSW Office of Regional Development and others to promote Dungog Shire as a place to live, work and invest.		# of business start ups in the Shire. Population growth is monitored	
Undertake review of Dungog Local Environmental Plan 2014 with regard to land use planning and sustainable growth.		LEP reviewed by Council	
4.	Community Strategy	Dungog Shire Council to work closely with relevant Chambers of Commerce and Progress Associations to promote and share best business practice, offer platforms to lobby government on behalf of business where required, undertake advocacy for education, transport and health, make representation to government on critical Shire issues, and seek out grant and other funding opportunities	
Delivery Program Objective		Securing Revenue Streams	
Work with local Chamber of Commerce and Progress Associations to apply for grant funding from State and Federal Government departments and other agencies.		\$ value of grant monies received.	
Delivery Program Objective		Local Business Development	
Support the Dungog & District Chamber of Commerce to develop programmes which reward and encourage local purchasing (Buy Local – Sell Local campaign)		# of programmes and incentives.	

OFFICE OF THE GENERAL MANAGER

2020/2021 ACTIONS		PERFORMANCE INDICATORS
5.	Community Strategy	Develop a strategic approach to growing visitors across the Shire
Delivery Program Objective		Destination Management Plan
In consultation with Dungog Regional Tourism, implement the endorsed Destination Management Plan for the Shire that includes initiatives such as land use planning suitable for tourism (via the Rural Lands Strategy), in-kind collaborative actions with Dungog Regional tourism and preliminary review into the preparation of a signage strategy, buy local campaigns and skills development programmes. <i>Partner/s: GHD, Destination NSW, Dungog Regional Tourism</i>		Economic contribution data sourced from Destination NSW and other agencies. In kind collaborative actions identified and progressed subject to available funding Signage strategy preliminary review progressed
Delivery Program Objective		Visitor Information Centre
Review the VIC operations and performance delivery for the benefit of visitors and local residents. <i>Partner/s: Dungog Regional Tourism</i>		Feedback from VIC users Review completed and report provided to Council.
Delivery Program Objective		Barrington Tops Promotion
Work with Dungog Regional Tourism, Midcoast Council, Upper Hunter Council, Singleton Council and Hunter JO as well as NPWS, NSW Forests and local operators to promote Barrington Tops and identify opportunities for joint partnerships.		Development of partnerships and identification of opportunities.
8.	Community Strategy	Identify and develop, in partnership with local business operators, local tourism opportunities with a focus on overnight stay visitors to the Shire
Delivery Program Objective		Develop New Tourism Product
Work with existing, new and proposed businesses to facilitate the development of new accommodation, attractions, events and other support infrastructure. <i>Partner/s: Dungog Regional Tourism Board</i>		#of visitors to Dungog Shire* # accommodation options establish* *may rely on external data from DRT or DSSN
Delivery Program Objective		Promotion of Events in Dungog Shire
Review and improve Council's web based and social media tourism information regarding Dungog Shire events.		Access to accurate and comprehensive web based visitor information about Dungog Shire.
Work with event organisers to expand the attendance at their event.		# of visitors to Dungog Shire.
Deliver an Events Management Workshop for not-for-profit organisations and volunteers		Expenditure of grant for Events Workshop and participant satisfaction
9.	Community Strategy	Improve the availability of telecommunications infrastructure to our communities and visitors
Delivery Program Objective		Improved Mobile Phone Coverage
Ongoing liaison with Federal Government, carriers and others to advocate for enhanced mobile phone capability and broadband access within the Shire.		Increased coverage achieved.

OFFICE OF THE GENERAL MANAGER

Community Strategic Plan – Strategic Theme – Community and Culture

Goal – we enjoy a safe supportive community characterised by vibrant cultural life and a strong sense of local heritage

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Continue to develop programs/initiatives to welcome and support new residents into the Shire
Delivery Program Objective		Meet the Mayor Program
Establish a yearly programme in consultation with the Mayor.		# of engagements # of people attending.
2.	Community Strategy	Create options for community participation through volunteerism
Delivery Program Objective		Supporting Section 355 Committees
Finalise Section 355 Management Committee Information Package.		Information package developed and disseminated to Committees Training completed for all Committee regarding 355 Committee Information Package
3.	Community Strategy	Acknowledge and celebrate the contribution volunteers make to the Dungog
Delivery Program Objective		Celebrating Dungog Shire Volunteers
Acknowledge the skills and dedication of volunteers and their contribution to the success and sustainability of our Shire.		Contributions acknowledged as identified.
4.	Community Strategy	Raise public awareness of local activities and events that provide a foundation for community building
Delivery Program Objective		Electronic Communication
Use electronic networks to inform and distribute appropriate information to the community (ie: webpage improvements and Facebook). <i>Partner/s: Corporate Communications Consultancy</i>		Maintain communication networks
Delivery Program Objective		Community Events
Continue to provide support to the following national days/weeks: – Seniors Week – International Disability Day – NAIDOC Week – International Women's Day – Local Government Week – Youth Week – Reconciliation Week		# events conducted or supported Grants amounts secured for events

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective		Celebrating Australia Day
Assist the Australia Day Committee in hosting an Australia Day event in Dungog.		Event conducted
5.	Community Strategy	Develop and initiate opportunities for greater participation of young people in local community activities
Delivery Program Objective		Partnering to Run Youth Programs
Identify areas of need and seek funding to work in partnership with schools and not for profit organisations to provide locally responsive services for young people. Partner/s: Dungog High School, local primary schools, community organisations, Youth Development Officer & Dungog Youth Service.		# of young people involved. # of programs/ projects supported.
6.	Community Strategy	Foster the cohesiveness of local community groups
Delivery Program Objective		Partnering with Local Community Groups
Encouraging local groups to work in partnership with Council and each other to achieve community goals. Partner/s: local community organisations, local schools and clubs		# of partnership projects undertaken.
9.	Community Strategy	Foster and support the cultural life of the Shire
Delivery Program Objective		Partnerships to Create Cultural Opportunities
Provide information, funding, venues and links for existing cultural groups and creative industries to maintain, expand and establish cultural opportunities within Shire.		# of partnerships
Delivery Program Objective		Dungog Shire Cultural Plan
Prepare a Dungog Shire Cultural Plan		Plan developed.
Delivery Program Objective		Arts Upper Hunter
Continue to financially support Arts Upper Hunter to achieve cultural outcomes for Dungog.		# of meetings attended by Councillor delegate. # of events developed for the Dungog LGA.

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
11.	Community Strategy	Ensure that community health and safety issues are identified and addressed
Delivery Program Objective		Dungog Shire Health Forum
Council to Chair the Dungog Shire Health Forum		Meeting held
Partner/s: Community representatives, Hunter New England Health representatives		Critical health issues identified and resolved.
Delivery Program Objective		Dungog Shire Access Committee
Coordination of the Access Committee and identification of access issues.		Meetings held
Review the actions as identified within the Council's Disability Inclusion Action Plan		Access issues identified and resolved
		Annual review of DIAP.
12.	Community Strategy	Assist community organisations to secure funding and other resources
Delivery Program Objective		Community Grants
Update the grant handbook for distribution and conduct annual community grant education/information workshop.		Evening conducted
		# of attendees.
Conduct the 2021 Community Grants (Small) Program		Number of grant applications submitted with the assistance of Council
Distribute information about funding.		
Provide up to date information about grants and other funding opportunities for community organisations		
Investigate grant funding opportunities for the Dungog Common to Dungog Showground Trail Project.		

Community Strategic Plan – Strategic Theme – Rural and Urban Development

Goal – growth is achieved through a balanced mix of development which acknowledges our unique scenic qualities, rural amenity and country lifestyle

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that there is adequate land supply to accommodate future expected population growth
Delivery Program Objective		Land Use Planning
Undertake a review of land use planning framework including strategies, LEP and DCP to identify opportunities for tourism in consultation with tourism operators.		Development of DCP or Council Policy
Process site specific LEP's consistent with the adopted Shire Wide Land Use Strategy.		Gazettal of individual LEP's to accommodate specific growth pressures within the LGA.
Delivery Program Objective		Land Use Strategy
Investigate the land release strategy for Rural Residential Lands as part of the Rural Lands Strategy. <i>Partner/s: Planning NSW</i>		Options paper developed and reported to Council.
Delivery Program Objective		Urban Consolidation and Expansion
Work with appropriate agencies to identify potential lands for future expansion of urban areas within the Shire. <i>Partner/s: Office of Environment & Heritage</i>		5 year review of Dungog Standard Instrument LEP.
2.	Community Strategy	Maintain a long term planning approach that caters for diversity and choice in rural and village living
Delivery Program Objective		Strategic Planning
Finalise the preparation of the Shire Wide Rural Land Strategy to determine the appropriateness of existing rural planning provisions in a regional context.		Preparation of a Draft Rural Strategy for public exhibition and adoption by Council.
Commence preparation of the Clarence Town Structure Plan.		Initial preparation stages completed.

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
3.	Community Strategy	Ensure the availability of land to facilitate commercial and industrial growth
Delivery Program Objective		Land Development
Continue to promote availability of Council owned industrial land.		# of lots sold.
Investigate the option of rezoning and subdividing land suitable for industrial land.		Possible areas for rezoning and/or subdividing
Delivery Program Objective		Land Use Planning
Maintain the system to monitor uptake and development of existing commercial and industrial land.		Create an electronic monitoring system
Delivery Program Objective		Development of Commercial and Industrial Sites
Conduct a study to identify potential lands for future commercial and industrial growth		Employment lands study prepared
4.	Community Strategy	Ensure that our land use planning for the Shire acknowledges the importance of our rural character and agricultural activities
Delivery Program Objective		Environmentally Sensitive Tourism Development
Prepare a tourism chapter within Council's Development Control Plan to ensure that tourism development is in keeping with the rural character of the area. <i>Partner/s: Dungog Regional Tourism Board</i>		Tourism chapter of Dungog DCP developed in consultation with community and local businesses. Chapter developed, Rural Character preserved.
5.	Community Strategy	Ensure the heritage and streetscapes of our villages are preserved and enhanced and our town entrances are signposted
Delivery Program Objective		Traditional Owners of the Land
Seek grant funding to engage with local indigenous people and the relevant Land Councils for information on their history within the Dungog Shire. <i>Partner/s: Local Aboriginal Land Councils</i>		Greater understanding and documentation of the role of indigenous Australians in the history of the Dungog LGA.

OFFICE OF THE GENERAL MANAGER

Community Strategic Plan – Strategic Theme – Recreation and Open Space

Goal – access to a range of places, activities and facilities which cater for diverse sporting and recreational interests

2020/21 ACTIONS		PERFORMANCE INDICATORS
5.	Community Strategy	Review the provision of improved camping and caravan facilities throughout the Shire
Delivery Program Objective		Management of Williams River Holiday Park (WRHP)
Ensure the lawful and safe provision of camping and caravanning at the WRHP.		Compliance with Section 68 Certificate and Crown Lands Occupancy rate of the Park – quarterly figure # of complaints from Park users – quarterly figures
6.	Community Strategy	Encourage and support a diversity of sporting and recreational activities throughout the Shire
Delivery Program Objective		Funding Programs
Conduct annual workshops in relation to sporting grant funding.		Annual Workshop held.
Delivery Program Objective		Equity of Use
Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's Sport & Recreation		Review identified actions
7.	Community Strategy	Ensure that appropriate access to public land is maintained
Delivery Program Objective		Access to Public Lands
Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for and accommodate a diversity of uses and interests.		Engagements with relevant agencies and recorded minutes/outcomes
8.	Community Strategy	Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for
Delivery Program Objective		Tourist Infrastructure
Continue to lobby National Parks & Wildlife Service and Forestry Corporation of NSW to upgrade visitor amenities, signage, camping infrastructure and interpretative facilities. <i>Partner/s: Dungog Regional Tourism Association</i>		# of visitors to the areas managed by NPWS & Forestry Corporation of NSW

Community Strategic Plan – Strategic Theme – **Public Infrastructure & Services**

Goal – our community is supported by safe, functional, accessible and well maintained infrastructure and effective local and regional transport networks

2020/21 ACTIONS		PERFORMANCE INDICATORS
2.	Community Strategy	Ensure a local police presence throughout the Shire
2.1	Delivery Program Objective	Work with Local NSW Police Service Via Local Networks and Programs
Participate in Community Safety Precinct Committees.		Attendance at quarterly meetings.
Major event notification to ensure awareness of Local Area Commands for potential increased resource demands. <i>Partner/s: NSW Police Association, Licensees, Liquor Accords, Dungog Shire Events.</i>		Decrease in the # of alcohol related incidents at events.
Delivery Program Objective		Lobbying for Greater Police Presence in Our Shire.
Ongoing communications to the Local Member and Minister for Police in relation to Police numbers. <i>Partner/s: NSW Police Association</i>		Increased local Police numbers within the Shire.
Delivery Program Objective		Foster Community Awareness to Report Incidents to Crimestoppers
Support awareness through promotions and Council’s website. <i>Partner/s: NSW Police</i>		Increased incident reports.
3.	Community Strategy	Ensure that our communities have local access to quality educational and health & social services/facilities
Delivery Program Objective		Health Services
Host quarterly Health Forums with Hunter New England Health and NGO’s.		Health Forums conducted.
Support development of suitable promotional material that reflects local needs.		Promotional material disseminated through community.
Provide information through Council’s website.		
Participation in the Hunter New England Health Local Health Committee (Dungog Branch) <i>Partner/s: Hunter New England Health, allied health services, NGO health providers.</i>		Attendance at Committee meetings Advocacy/support for availability of health services within the Dungog Shire Community awareness of available health services
4.	Community Strategy	Ensure our local bridge network is safe and able to accommodate heavy vehicle load requirements
Delivery Program Objective		Funding
Council sources funding for matching grants where required		Funding is sourced to match grant funding where required

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
5.	Community Strategy	Improve the provision of transport services to communities within the Shire
Delivery Program Objective		Rail Services
Lobby State Government to ensure that local passenger rail services are maintained and improved.		Access to rail services is retained.
Lobby State Government for improved accessibility at local stations.		Station upgrades are undertaken.
Delivery Program Objective		Community Transport
Continue to support Dungog and District Neighbourcare in relation to community transport needs.		Lobby to ensure that funding levels to Neighbourcare are maintained.
6.	Community Strategy	Ensure that community assets and facilities and public infrastructure are maintained and improved to a reasonable standard
Delivery Program Objective		Water/Sewer
Ongoing participation with the Hunter Water Community Consultative Committee		Attendance at meetings.
Quarterly meetings with Hunter Water Managing Director, Mayor and General Manager to ensure Dungog Shire needs are responded to by Hunter Water		
8.	Community Strategy	Advocate for improved rail services in the Dungog Shire
Delivery Program Objective		Rail Services
Lobby State Government to ensure that local passenger rail services and timetables are appropriate, maintained and improved		General Public Access to rail services is retained

OFFICE OF THE GENERAL MANAGER

Community Strategic Plan – Strategic Theme – **Council Governance & Finance**

Goal – Dungog Shire Council is recognised for strong community leadership, financial sustainability and ethical, accountable and responsive governance

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Councillors are responsive, accessible and actively involved within local communities
Delivery Program Objective		Councillor Representation
Councillor attendance at Statutory Meetings		# of Statutory Meetings attended by Councillors
Councillor engagement with Section 355 Committees.		Councillor attendance at 355 Committee meetings in their Wards as required.
Councillor involvement in community meetings and events		Councillor participation in local community activities
Delivery Program Objective		Councillor Access to Information
Web page information maintained.		Information is complete and current.
Provision of comprehensive and professional Council Business Papers		
Delivery Program Objective		Councillor Information Sessions
Briefing sessions scheduled for Councillors on a regular basis.		A minimum of 8 Councillor Strategic Workshops held per annum.
Delivery Program Objective		Councillor Training
Training needs identified and information disseminated in a timely manner.		Councillors involvement in training sessions/ attendance.
Delivery Program Objective		Councillors Professional Development
Professional development opportunities identified and offered to the Mayor and Councillors.		# of Councillors who undertake professional development activities.
2.	Community Strategy	Decision-making processes are open, transparent and inclusive
Delivery Program Objective		Governance – Meetings
Record Council Statutory Meetings and upload onto Council’s website for the purpose of facilitating public access		All meetings recorded and audio available to the public
Delivery Program Objective		Governance – Delegations
Ensure Council Delegations of Authority are up to date and relevant		Delegations of Authority reviewed and adopted by Council as required.

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
3.	Community Strategy	Council undertakes broad and effective communication and engagement with the communities across the Shire
Delivery Program Objective		Mayoral Update
Mayoral Updates are disseminated to media outlets on a weekly basis		Weekly distribution completed 90% of the year
Delivery Program Objective		Maintain Relationship with the Media
Media releases prepared on issues as they arise.		# of press releases issued per annum. # of media interviews undertaken.
Delivery Program Objective		Community Engagement Strategy
Implement Community Engagement Plan as required		# of times Plan is implemented
4.	Community Strategy	Council's governance and organisational structure reflects the vision, priorities and directions outlined in the Community Strategic Plan 2030
Delivery Program Objective		Organisational Structure
Ensure the organisational structure is capable of delivering on the strategic direction of Council with a focus on customer service and the operational readiness of the Infrastructure and Assets Department.		Structure reviewed to reflect adopted Council strategy
Annual review of General Manager's performance. Partner/s: LGNSW		General Manager performance review undertaken.
Delivery Program Objective		Integrated Planning and Reporting
Ensure review of IP&R Frameworks including Community Strategic Plan, Delivery Program, Operational Plan and Resourcing Strategy in order to conform to NSW Government IPR Guidelines.		Review Completed Newly elected Council's adopts revised CSP, DP, OP and RS.
6.	Community Strategy	Review of Council's Workforce Management Plan to ensure Council has the right employees, with the right skills, to deliver the services required by the community, both now and in the future in accordance with the Dungog Shire Council Delivery Program 2018-2022
Delivery Program Objective		Corporate
Develop organisational wide values in consultation with staff		Organisational values that guide day to day behaviours are identified and developed through consultation with staff by June 2022.
Delivery Program Objective		Workplace Health and Safety
Comprehensive review of Council's Workplace, Health and Safety framework/systems and processes.		Policy documents reviewed and updated and staff training completed and recorded with all policies implemented on a progressive basis June 2022. Further work to be completed in 2022/23.

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective	Employee Relations	
Maintain funding for Council's Employee Assistance Program.	Designated budget adopted by Council.	
Maintain funding for Council's Employee Training /Professional Development Program.	Designated budget adopted by Council.	
Delivery Program Objective	Human Resources Policy Development	
Development of a suitable range of Human Resource policies to assist/support staff.	Policies submitted to Council by 30 June 2022	
Delivery Program Objective	Workforce Strategy	
Implement strategic initiatives within Council's Workforce Strategy.	Strategic initiatives implemented	
7.	Community Strategy	Council maintains a regional outlook and seeks opportunities for strategic alliances with neighbouring councils
Delivery Program Objective	Hunter Joint Organisation (HJO)	
Ongoing advocacy role at HJO Board level	Attendance at Board Meetings and participation in strategic planning	
General Managers Advisory Committee	Attendance at GMAC and participation in strategic planning.	
Representation on professional network groups by staff with regional advocacy matters being reported through to GMAC	# of regional advocacy matters addressed	
Delivery Program Objective	Arrow Collaborative Services	
Ensure that Arrow Collaborative Services business activities protect and promote the interests of the shareholders.	Attendance at Arrow Board Meetings as a shareholder Reports to the HJO Board Updates provided to Dungog Shire Council.	
Delivery Program Objective	Resource Sharing	
Investigate shared services with other Councils.	# opportunities recorded.	
8.	Community Strategy	Council will advocate for the communities in the Dungog Shire by actively pursuing constructive relationships with the other spheres of government
Delivery Program Objective	Political Advocacy	
Maintain regular contact with local State & Federal members and their support staff.	Regular contact maintained.	
Maintain relationship with Hunter Regional Director of Premiers & Cabinet	Six monthly meeting held	
Regular attendance at the NSW Country Mayor's Association	Bi-monthly meetings held	

OFFICE OF THE GENERAL MANAGER

2020/21 ACTIONS		PERFORMANCE INDICATORS
9.	Community Strategy	Communities across the Shire have access to a range of communication formats for receipt and exchange of information
Delivery Program Objective		Corporate Support – Information Systems
Provide and maintain website and social media pages.		Council's website accessible to community.
Monitor information uploaded to Council's website.		Website information monitored.
10.	Community Strategy	Other Council Programs and Activities Supporting Council Governance and Finance
Delivery Program Objective		Risk Management
Undertake annual WHS Audit		Audit undertaken as required.
Monitor Council's workers compensation claims.		Claims are monitored and RTW programs implemented.
Monitor Council's Return to Work programmes.		Workers Compensation Premium is monitored and minimised where possible.
Lead the organisation in respect of new online risk register database.		# of employees with greater than 5 days lost time per annum.

CORPORATE & CUSTOMER SERVICES DEPARTMENT

Introduction

The Corporate and Customer Services Department is responsible for Rates, Information Technology, Records, Insurance, Financial Services, Library Services, Risk Management and Community and Customer Services.

Budget Summary

Financial Resources - Corporate & Customer Service				
	Year 1 (2021/22)	Year 2 (2022/23)	Year 3 (2023/24)	Year 4 (2024/25)
Operational Revenue	(1,063,766)	(238,068)	(242,448)	(246,926)
Capital Revenue	-	-	-	-
Total Revenue	(1,063,766)	(238,068)	(242,448)	(246,926)
Operating Expenditure	1,677,998	1,570,169	1,620,793	1,582,916
Total Expenditure	1,677,998	1,570,169	1,620,793	1,582,916
Operating Result Before Capital	614,232	1,332,101	1,378,345	1,335,990
Capital Expenditure	1,242,724	100,782	103,169	105,191
Other Non Operating Movements	(732,337)	(192,337)	(192,337)	(92,337)
Total Non Operating Movements	510,387	(91,555)	(89,168)	12,854
Net Cost to Council	1,124,619	1,240,546	1,289,177	1,348,844
Financial Resources - General Purpose Revenue				
Operational Revenue	(10,777,740)	(11,652,302)	(12,660,582)	(12,971,319)
Capital Revenue	-	-	-	-
Total Revenue	(10,777,740)	(11,652,302)	(12,660,582)	(12,971,319)
Operating Expenditure	-	-	-	-
Total Expenditure	-	-	-	-
Operating Result Before Capital	(10,777,740)	(11,652,302)	(12,660,582)	(12,971,319)
Capital Expenditure	-	-	-	-
Other Non Operating Movements	107,000	107,000	107,000	107,000
Total Non Operating Movements	107,000	107,000	107,000	107,000
Net Cost to Council	(10,670,740)	(11,545,302)	(12,553,582)	(12,864,319)

Delivery Program and Operational Plan Actions for 2021/2022

Community Strategic Plan – Strategic Theme – **Community and Culture**

Goal – we enjoy a safe supportive community characterised by vibrant cultural life and a strong sense of local heritage

2020/21 ACTIONS		PERFORMANCE INDICATORS
10.	Community Strategy	Ensure that there are locally available services and facilities to cater for people of all ages
Delivery Program Objective		Partnerships to Create Cultural Opportunities
Continue to provide a regional library service that provides a wide range of free information and services accessible to all users <i>Partner/s: Newcastle City Council</i>		<ul style="list-style-type: none"> – # of books borrowed – # of events conducted by the library – Customer satisfaction ratings – External funding and grants received

Community Strategic Plan – Strategic Theme – **Council Governance & Finance**

Goal – Dungog Shire Council is recognised for strong community leadership, financial sustainability and ethical, accountable and responsive governance

2020/21 ACTIONS		PERFORMANCE INDICATORS
2.	Community Strategy	Decision-making processes are open, transparent and inclusive
Delivery Program Objective		Governance – Public Access
Continue to fulfil Council's obligations under the Government Information (Public Access) Act.		Publications guide updated annually.
5.	Community Strategy	Council undertakes prudent financial management to ensure its long-term viability
Delivery Program Objective		Budget
Continue to provide monthly works cost statement to Council.		Monthly reports provided in the Council Business Paper.
Delivery Program Objective		Debt Recovery
Continue to proactively manage debt recovery action.		Outstanding rates < 7%
Delivery Program Objective		Finance – Investments
Invest surplus funds in accordance with Council policy.		Investment returns equal 90 day BBSW. Reports provided in the Council Business Paper.

CORPORATE & CUSTOMER SERVICES DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective		Financial Planning
Continuous review of Council's Long Term Financial Plan to assist deliberations on future funding decisions of Council to support the new IP&R cycle.		LTFP reviewed and scenarios developed for Council's consideration as required.
9.	Community Strategy	Communities across the Shire have access to a range of communication formats for receipt and exchange of information
Delivery Program Objective		Corporate Support – Information Systems
Enhance Council's Information Systems so as to meet the current and future needs of the organisation		Designated budget adopted by Council System upgrade undertaken as necessary.
Monitor Council's managed services provider to ensure system outages /downtime meets service agreement		Service agreement complied with.
10.	Community Strategy	Other Council Programs and Activities Supporting Council Governance and Finance
Delivery Program Objective		Corporate Records Management
Safeguard Council's records and meet legislative responsibilities.		Compliance with State Records Act.
Delivery Program Objective		Risk Management
Undertake annual Public Liability Audit		Audits undertaken. Improved performance.
Attend regional risk management meetings and disseminate information to relevant staff.		80% of meetings attended.
Maintain Council's insurance portfolio.		Insurance renewed annually within timeframe
Development of business continuity plan.		Information back up and data integrity tested annually.
Delivery Program Objective		Service NSW Agency
Ensure Service NSW payments agency is operational during Council opening hours		Trained staff available to meet operational requirements
Comply with Service NSW performance and statutory expectations.		Nil Deficiency/ Compliance reports.

INFRASTRUCTURE AND ASSETS DEPARTMENT

Introduction

The Infrastructure and Assets Department is responsible for the Design and Construction of roads, Parks Maintenance, Local Traffic Facilities, Public Swimming Pools, Council Plant and Equipment, Rural Fire Service, State Emergency Services, Sporting Fields and Public Toilets.

Budget Summary

Financial Resources - Infrastructure & Assets				
	Year 1 (2021/22)	Year 2 (2022/23)	Year 3 (2023/24)	Year 4 (2024/25)
Operational Revenue	(27,865,675)	(24,713,418)	(3,600,436)	(3,618,842)
Capital Revenue	-	-	-	-
Total Revenue	(27,865,675)	(24,713,418)	(3,600,436)	(3,618,842)
Operating Expenditure	12,104,530	12,110,461	12,223,157	12,332,625
Total Expenditure	12,104,530	12,110,461	12,223,157	12,332,625
Operating Result Before Capital	(15,761,145)	(12,602,957)	8,622,721	8,713,783
Capital Expenditure	33,414,839	30,687,378	8,734,085	8,733,726
Other Non Operating Movements	(10,666,388)	(10,504,666)	(8,972,588)	(8,853,533)
Total Non Operating Movements	22,748,451	20,182,712	(238,503)	(119,807)
Net Cost to Council	6,987,306	7,579,755	8,384,218	8,593,976

Delivery Program and Operational Plan Actions for 2021/2022

Community Strategic Plan – Strategic Theme – Community and Culture

Goal – we enjoy a safe supportive community characterised by vibrant cultural life and a strong sense of local heritage

2020/21 ACTIONS		PERFORMANCE INDICATORS
7.	Community Strategy	Enhance resident capacity to prepare for and withstand the effects of natural disasters and rapid onset events within the Shire
Delivery Program Objective		Emergency Management Strategic Planning
Implementation and review of the EMPLAN <i>Partner/s: LEMC</i>		Key activated/milestone in the EMPLAN completed
Delivery Program Objective		Community Emergency Preparedness
Engage with the community for disaster preparedness and resilience. <i>Partner/s: Resilience NSW</i>		# of partnership projects undertaken.
Delivery Program Objective		Securing Funding for Community Emergency Preparedness
Seek external funding from State & Federal governments to assist with resident capacity to prepare for and withstand the effects of natural disasters.		# Applications submitted.
10.	Community Strategy	Ensure that there are locally available services and facilities to cater for people of all ages
Delivery Program Objective		Management of Council Owned Facilities
Regular inspections of Council owned and managed facilities and development of capital improvement plans where required <i>Partner: Section 355 Committees</i>		# of facility inspections undertaken by Council staff. Capital improvement plans developed as required.

INFRASTRUCTURE AND ASSETS DEPARTMENT

Community Strategic Plan – Strategic Theme – Rural and Urban Development

Goal – growth is achieved through a balanced mix of development which acknowledges our unique scenic qualities, rural amenity and country lifestyle

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that there is adequate land supply to accommodate future expected population growth
Delivery Program Objective		Develop and Maintain an Appropriate and Contemporary Manual of Engineering Standards
Revise the engineering standards listed in Council's Policy Register to reflect contemporary standards and practices.		Review completed and new manual adopted.
Delivery Program Objective		Fire Safety Program
Complete a fire safety audit of Council owned buildings relevant to land use.		Audit complete
5.	Community Strategy	Ensure the heritage and streetscapes of our villages are preserved and enhanced and our town entrances are signposted
Delivery Program Objective		Town Revitalisation
Engage with local communities to identify projects, seek funding and work cooperatively towards beautification of local towns and villages and fostering sense of community pride.		Works undertaken that improve the amenity of towns and villages by Council or community organisations.

INFRASTRUCTURE AND ASSETS DEPARTMENT

Community Strategic Plan – Strategic Theme – Recreation and Open Space

Goal – access to a range of places, activities and facilities which cater for diverse sporting and recreational interests

2020/21 ACTIONS		PERFORMANCE INDICATORS
2.	Community Strategy	Seek external funding from State and Federal Governments to assist with better planning and the provision of recreational and open space areas in Dungog Shire
Delivery Program Objective		Asset Management
Continuous review and implementation of Council's Asset Management Plans		Asset Management Plans are aligned with IP&R requirements and implemented.
Ensure Plans of Management are developed and reviewed to reflect current issues and community needs and Crown Land Management requirements		Plans of Management are reviewed and reported to Council
Delivery Program Objective		Sporting Grounds
Support Council's 355 Management Committees		Management Committees minutes reported to Council when received.
Seek ongoing collaboration with alternate providers of infrastructure for recreational and sporting facilities.		Continued use of non-Council owned facilities is permitted.
Delivery Program Objective		Infrastructure Planning
Undertake Recreational and Open Space Needs Analysis and Strategic Plan (link to the review of the Council's Bike Plan).		Plan developed that will support future demands of open space and recreation.
Delivery Program Objective		Funding
Seek external funding from both State and Federal Governments to assist with better planning and provision of recreation and open space facilities within Dungog Shire		Grant applications are made.
3.	Community Strategy	Ensure that local recreational and sporting facilities reflect the needs and interests of a growing community
Delivery Program Objective		Asset Management
Implement Council's Parks and Recreation Asset Management Plan		Asset Management Plan is reviewed & implemented.
Delivery Program Objective		Plans of Management
Ensure Council's Parks and Recreation Plans of Management are developed.		# of Plans of Management implemented and reviewed.

INFRASTRUCTURE AND ASSETS DEPARTMENT

2019/20 ACTIONS		PERFORMANCE INDICATORS
4.	Community Strategy	Ensure that sporting and recreational spaces are well maintained and provide appropriate facilities and amenities for locals and visitors
Delivery Program Objective		Sporting Facility Maintenance
Continue to promote a partnership approach with local communities, sporting and recreational groups for the management and maintenance of local sporting facilities		Continued support from local groups and community involvement in S355 Committees.
Delivery Program Objective		Weed Eradication
Spraying of Bindii and Clover weeds on sportsfields.		Annual spray programme undertaken on each sportsfield.
Delivery Program Objective		Park Playground Inspections.
Monthly inspections for safety and amenity.		# of playgrounds Inspected on a monthly basis.
Delivery Program Objective		Park Mowing
Mowing of Parks to be undertaken on a rolling programme.		Reported to Council monthly.
Mowing of Sporting Grounds to be undertaken on a rolling program		Reported to Council monthly.
Delivery Program Objective		Council Owned Swimming Pools Management
Monitoring of contractor performance and compliance with Public Health requirements.		Contract audit.
6.	Community Strategy	Encourage and support a diversity of sporting and recreational activities throughout the Shire
Delivery Program Objective		Asset Maintenance
Maintain and promote the use of recreational and sports facilities.		Website information reflects ground conditions.
Delivery Program Objective		Equity of Use
Council and its representatives manage access to its sporting and recreational facilities to ensure equity amongst users		System implemented to manage equity of access.
Delivery Program Objective		Pricing
Review Council's fee structure to encourage community use of local sports and recreational facilities.		Fees placed on public exhibition annually Feedback received from user groups.
Delivery Program Objective		Accessibility
Review Council's Disability Inclusion Plan actions that are relevant to Councils Sport & Recreation facilities.		# of actions implemented.
7.	Community Strategy	Ensure that appropriate access to public land is maintained
Delivery Program Objective		Cemeteries Mowing
Mowing undertaken on a rolling programme.		Maintenance scheduled completed - All cemeteries to be mowed a minimum of 8 times per year.

INFRASTRUCTURE AND ASSETS DEPARTMENT

Community Strategic Plan – Strategic Theme – Public Infrastructure & Services

Goal – our community is supported by safe, functional, accessible and well maintained infrastructure and effective local and regional transport networks

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Improve the safety and functionality of our road network
Delivery Program Objective		Council Advocacy
Work with State and Federal Governments for the appropriate allocation of funding for local road improvements and maintenance. Work with the State Government on the process of road re-classification. Apply for relevant grants for road improvements (ie: Black Spot Funding)		Appropriate levels of funds secured for road upgrades. Dungog Shire Council prioritized in the State Government road reclassification process
Delivery Program Objective		Road Strategy Asset Management Policy and Plans
Review and update Council's Road and Transport Asset Management Plan and associated policy documents		Policies and Plans are reviewed and adopted by Council
Delivery Program Objective		Unsealed Rural Road Network Review
Review the Unsealed Road Network to provide improved equity for residents		Unsealed Rural Road Network is reviewed and reported to Council
Delivery Program Objective		Funding
Continue to submit bids for funding through State and Federal Grants for the road network		Bids are submitted
Delivery Program Objective		Road Safety
Undertake road safety audits across the Shire. <i>Partner/s: Roads and Maritime Services</i>		% of road network audited.
4.	Community Strategy	Ensure our local bridge network is safe and able to accommodate heavy vehicle load requirements
Delivery Program Objective		Bridge Assessments
Undertake Bridge inspections on a regular basis		All bridges are inspected once per annum
Undertake load assessments on bridges where identified by bridge inspections and/or for heavy vehicle route assessments		Load assessments are undertaken as required
Install and monitor load restrictions on bridges where the need is identified		Load restrictions implemented where required Load restrictions are monitored
Continue the process for the construction of the new concrete bridge adjacent to the Brig O'Johnston Bridge in Clarence Town.		Tenders called for Concept Design of the new bridge including necessary government approvals.
Delivery Program Objective		Timber Bridge Upgrades
Implementation of Council's Timber Bridge replacement program.		# of timber bridges upgraded or replaced to meet current load standards
Delivery Program Objective		Funding
Grants are applied for from both State and Federal Government		# of grant applications made % of available grants applied for.

INFRASTRUCTURE AND ASSETS DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
6.	Community Strategy	Ensure that community assets and facilities and public infrastructure are maintained and improved to a reasonable standard
Delivery Program Objective		Unsealed Road Grading
Maintenance grading works as per Council's adopted annual programme.		% of programme completed.
Delivery Program Objective		Rural Local Sealed Roads Shoulder Grading
Shoulder grading undertaken as required.		Minimum 5% by length of Rural Local Sealed Roads are shoulder graded.
Delivery Program Objective		Rural Regional Roads Shoulder Grading
Shoulder grading undertaken as required.		Minimum 7.5% by length of Rural Regional Sealed Roads are shoulder graded.
Delivery Program Objective		Rural Local Sealed Roads – Roadside Slashing
Slashing undertaken on rolling programme.		All sealed Rural Local Roads slashed twice per annum or as seasonally required.
Delivery Program Objective		Rural Regional Roads – Roadside Slashing
Slashing undertaken on rolling programme.		All Regional Roads slashed three times per annum or as seasonally required.
Delivery Program Objective		Construction And Rehabilitation Works
Council carries out annual construction and rehabilitation programme.		% of annual rehabilitation and construction funding spent.
Council carries out rehabilitation projects funded by the Special Rate Variation funds.		% of projects completed.
Delivery Program Objective		Rural Local Sealed Roads - Resealing
Resealing undertaken as per Council's programme.		Minimum 3% by length of Rural Local Sealed Roads are Resealed.
Delivery Program Objective		Regional Roads – Resealing
Resealing undertaken as per Council's programme.		Minimum 3% by length of Rural Regional Roads are resealed.
Delivery Program Objective		Urban Local Sealed Roads – Resealing
Resealing undertaken as per Council's programme.		Minimum 3% by length of Rural Local Sealed Roads are resealed.
Delivery Program Objective		Concrete Footpath Inspections
Inspections carried in accordance with Council's inspection programme.		# inspections undertaken.

INFRASTRUCTURE AND ASSETS DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective		Public Toilet Inspection and Cleaning
Public toilets maintained to a satisfactory standard.		Undertaken a minimum of twice per week.
Delivery Program Objective		Street and Gutter Clean
Street and gutter clean maintained to a satisfactory standard.		Undertaken twice per week in Dungog.
Delivery Program Objective		Guardrail
Guardmesh is replaced as funding allows – generally as part of rehabilitation works.		Length of guardmesh replaced.
7.	Community Strategy	Ensure that the provision of public infrastructure and services reflect the needs of a growing and changing population
Delivery Program Objective		Emergency Management
Continuous review and implementation of EMPLAN		EMPLAN Implemented
Delivery Program Objective		Aged Accommodation
Maintain Alison Court units to the required standard in accordance with budget		% of maintenance budget expended. # of facility inspections undertaken.
Delivery Program Objective		Bike Plan
Review and update Council's Bike Plan (linked to Recreation and Open Space Strategic Plan).		Bike Plan endorsed by Council and strategies
9.	Community Strategy	Ensure that community assets, facilities and public infrastructure are planned for, improved and maintained to a reasonable standard
Delivery Program Objective		Asset Management
Continuous review and implementation of Building Asset Management Plan in relation to community facilities.		Building Asset Management Plan implemented.
Delivery Program Objective		Asset Maintenance
Maintain facilities and assets within budgetary limitations.		% of maintenance budget expended.
Delivery Program Objective		Funding
Continue to explore opportunities to submit grant applications for facility upgrades.		# Applications submitted. Value of grant funding received.
Delivery Program Objective		Community Facilities
Review the quantity, locality and accessibility of public toilets within the Shire.		Report submitted to Council and Capital Works Program developed.
Implement the actions as identified within the Council's Disability Inclusion Plan that are relevant to Council's community facilities.		

INFRASTRUCTURE AND ASSETS DEPARTMENT

Community Strategic Plan – Strategic Theme – **Council Governance & Finance**

Goal – Dungog Shire Council is recognised for strong community leadership, financial sustainability and ethical, accountable and responsive governance

2020/21 ACTIONS		PERFORMANCE INDICATORS
5.	Community Strategy	Council undertakes prudent financial management to ensure its long-term viability
Delivery Program Objective		Fleet Operations
Manage Council's fleet operations to ensure returns on investment.		Positive return to Plant Reserve annually.

Scheduled Capital Works Program for 2021/2022

Regional Road Network – Road Rehabilitation & Resealing Works		
Works Location/Description	Budget	Funding Source
MR301 - 1.15 to 3.05km North of Woerdens Road - Project 1	\$1,700,000	Clarence Town Road Special Grant
MR301 - South of Glen William Road to Parers Hill (0.77km) - Project 2	\$924,000	Clarence Town Road Special Grant
MR101 - 1.2km South of Tabbil Creek Bridge (1.20km) - Project 7	\$1,008,000	Clarence Town Road Special Grant
MR101 - 1.1km North of Tabbil Creek Bridge (1.10km) - Project 8	\$924,000	Clarence Town Road Special Grant
MR101 - Cemetery Road to Wade Street (0.30km) - Project 9	\$360,000	Clarence Town Road Special Grant
MR101 - Clarence Town Road - Abelard Street to Mary Street - Project 10	\$1,170,000	Clarence Town Road Special Grant
MR101 - Mary Street from Lord Street to Dowling Street - Project 11	\$1,123,200	Clarence Town Road Special Grant
RR7778 - 1.0km to 2.0km Nth of Summerhill Road	\$796,000	REPAIR, 3x4 and Financial Assistance Grant
RR7778 - Gresford Road & Gundaroo Rd & Intersection	\$862,000	Sec7.11 (Repealed S94) Funds
RR7764 - Hooke Street - Abelard Street to Common Road	\$1,025,630	Roads to Recovery and Financial Assistance Grant
Sub-Total	\$9,892,830	

Local Road Network – Road Rehabilitation Works		
Works Location/Description	Budget	Funding Source
Paterson River Road - 7.2km north of Coulston Bridge	\$1,800,000	Financial Assistance Grant, Special Rate Variation, Fixing Local Roads Grant
Summer Hill Road - 3.00km west of Bruxner Bridge	\$700,000	Special Rate Variation, Fixing Local Roads Grant
Salisbury Road - 6.85km North of Underbank	\$2,090,000	Special Rate Variation, Fixing Local Roads Grant
Flat Tops Road - 3.00km east of Marshdale Road	\$232,000	Special Rate Variation, Fixing Local Roads Grant
Queen St Clarence Town - Rifle Street to Grey Street	\$472,650	Special Rate Variation
Sub-Total	\$5,294,650	

Local Bridge Network – Timber Bridge Replacement/New Bridge Works		
Works Location/Description	Budget	Funding Source
New Bridge adjacent to Brig O' Johnston Bridge	\$6,000,000	Special Rate Variation, Fixing Local Roads Grant, Financial Assistance Grant
Archinals Bridge	\$1,076,400	Fixing Country Bridges Grant
Mary Carlton's Bridge	\$657,800	Fixing Country Bridges Grant
Jordans Bridge	\$358,800	Fixing Country Bridges Grant
Bruxner Bridge	\$1,404,000	Fixing Country Bridges Grant
Saxby's Bridge	\$538,200	Fixing Country Bridges Grant
Ashards Bridge	\$418,600	Fixing Country Bridges Grant
Hopson's Bridge	\$1,255,800	Fixing Country Bridges Grant
Packhams Bridge	\$269,100	Fixing Country Bridges Grant
Gam's Bridge	\$321,750	Fixing Country Bridges Grant
Mate's Bridge	\$447,850	Fixing Country Bridges Grant
Ryans Bridge	\$418,600	Fixing Country Bridges Grant
Middlebrooks Bridge	\$358,800	Fixing Country Bridges Grant
Sub-Total	\$13,525,700	

Other Assets		
Works Location/Description	Budget	Funding Source
Dungog Library Upgrade	\$1,080,000	NSW Library Grant, Sec7.11
Plant Replacement Program	\$1,401,000	Plant Reserve
Radio Communication System	\$100,000	Plant Reserve
Depot Improvements	\$100,000	Reserve
Hooke Street Old Building Demolition	\$150,000	Reserve
Sub-Total	\$2,831,000	

CAPITAL WORKS TOTAL	\$31,544,180	
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Please note that the above table does not include:-

- Any Capital Works under \$100,000;
- Any renewal works (ie resealing, resheeting, timber bridge maintenance, etc);
- Any works under the special purpose grant of \$25M announced by the NSW Government on 7 May 2021.

PLANNING DEPARTMENT

Introduction

The Planning Department is responsible for Development, Building and Subdivision approvals, Fire Safety Program, Development Compliance and Development Engineering. All services are provided to ensure the Dungog Local Environmental Plan 2014, NSW planning legislation and planning policy frameworks are applied to achieve sustainable land use and development.

Budget Summary

Financial Resources - Planning				
	Year 1 (2021/22)	Year 2 (2022/23)	Year 3 (2023/24)	Year 4 (2024/25)
Operational Revenue	(333,596)	(335,490)	(338,470)	(341,500)
Capital Revenue	-	-	-	-
Total Revenue	(333,596)	(335,490)	(338,470)	(341,500)
Operating Expenditure	1,437,137	1,379,338	1,401,838	1,424,758
Total Expenditure	1,437,137	1,379,338	1,401,838	1,424,758
Operating Result Before Capital	1,103,541	1,043,848	1,063,368	1,083,258
Capital Expenditure	-	-	-	-
Other Non Operating Movements	(86,000)	(6,000)	(6,000)	(6,000)
Total Non Operating Movements	(86,000)	(6,000)	(6,000)	(6,000)
Net Cost to Council	1,017,541	1,037,848	1,057,368	1,077,258

PLANNING DEPARTMENT

Delivery Program and Operational Plan Actions for 2021/2022

Community Strategic Plan – Strategic Theme – Rural and Urban Development

Goal – growth is achieved through a balanced mix of development which acknowledges our unique scenic qualities, rural amenity and country lifestyle

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that there is adequate land supply to accommodate future expected population growth
Delivery Program Objective		Improve and Strengthen Council's Relationship with the Development Industry and Other Stakeholders
Improve the accessibility and usability of information available in print, web or through the Development Advisory Panel.		Availability of information and platform used.
Delivery Program Objective		Fire Safety Program
Complete risk evaluation of existing buildings relevant to land use.		# of buildings upgraded to meet fire safety standards.
Commence audit on high risk premises.		# of complaints in respect of fire safety standards.
Delivery Program Objective		Zoning Certificates and Property Information
Preparation of zoning certificates in accordance with legislative requirements.		<ul style="list-style-type: none">– 80% of Certificates issued in 5 days with less than 5% return.– Response times to general written property enquiries less than 15 working days.
Delivery Program Objective		Council's Market Share of Contestable Building Activities.
Construction Certificates and Complying Development Certificates are processed and issued in a professional and diligent manner to maintain or improve market share.		<ul style="list-style-type: none">– # of Construction Certificates and Complying Development Certificates being issued by Council– % of market share
Greater promotion regarding Council's Building Services through the website		
Delivery Program Objective		Development Application Processing
Feedback on the level of service provided.		Satisfaction survey results.
4.	Community Strategy	Ensure that our land use planning for the Shire acknowledges the importance of our rural character and agricultural activities
Delivery Program Objective		Planning Policy Framework
Continuous review of Council's Planning Policies to ensure a policy framework that delivers high quality development outcomes.		Revised policies adopted by Council which is consistent with the Standard Instrument LEP and industry best practice.
Delivery Program Objective		Environmental Sustainability of Development Applications
Assess Development Applications in accordance with Council's Planning Framework and Environmental Planning and Assessment legislative requirements		New approved development does not compromise the viability of existing rural and agricultural activities.

PLANNING DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective	Illegal and Unauthorised Development	
Provide compliance service which includes: <ul style="list-style-type: none"> – Identifications of non-compliant developments through a consents audit process. – Investigations of complaints received from the public – Education programme developed to highlight to the public the need to obtain consent for certain types of development. 		<ul style="list-style-type: none"> – Compliance & enforcement policy finalised. – # matters investigated. – # matters resolved.
5.	Community Strategy	Ensure the heritage and streetscapes of our villages are preserved and enhanced and our town entrances are signposted
Delivery Program Objective	Heritage Advisory Service	
Provide specialist advice on both strategic and development related heritage matters.		# of community members using the Service and improvement in heritage related development outcomes for buildings and places.

ENVIRONMENTAL SERVICES DEPARTMENT

Introduction

The Environmental Services Department is responsible for Health Inspections, Noxious Weeds, Waste Management and Recycling, Public Health, Environmental Matters, Animal Control, Cemeteries, Private Swimming Pools and Onsite Sewage Management Systems.

Budget Summary

Financial Resources - Environmental Services				
	Year 1 (2021/22)	Year 2 (2022/23)	Year 3 (2023/24)	Year 4 (2024/25)
Operational Revenue	(3,767,342)	(3,552,988)	(3,635,794)	(3,718,955)
Capital Revenue	-	-	-	-
Total Revenue	(3,767,342)	(3,552,988)	(3,635,794)	(3,718,955)
Operating Expenditure	3,740,405	3,333,944	3,397,227	3,461,761
Total Expenditure	3,740,405	3,333,944	3,397,227	3,461,761
Operating Result Before Capital	(26,937)	(219,044)	(238,567)	(257,194)
Capital Expenditure	388,952	406,418	417,887	429,857
Other Non Operating Movements	(197,427)	(179,242)	(181,166)	(183,206)
Total Non Operating Movements	191,525	227,176	236,721	246,651
Net Cost to Council	164,588	8,132	(1,846)	(10,543)

ENVIRONMENTAL SERVICES DEPARTMENT

Delivery Program and Operational Plan Actions for 2021/2022

Community Strategic Plan – Strategic Theme – Natural Environment

Goal – the health of our natural environment and biodiversity is preserved and enhanced

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that appropriate agencies at all levels are involved in addressing issues surrounding climate change
Delivery Program Objective		Climate Change
Involvement and support for regionally based climate change programs via active member of Hunter & Central Coast Regional Environmental Management Strategy (HCCREMS) Partner/s: Hunter JO		# of regional programs actively supported by Council
Action taken to address pledges under the City Power Partnership.		Feasibility Plan to increase solar to council assets developed.
Cooperate with Hunter JO in relation to Regional areas of collaboration that align with pledges		
Develop feasibility plan to increase solar to Council assets		
2.	Community Strategy	Manage public access and use of natural areas to enhance our environmental experience and to preserve and promote ecological values
Delivery Program Objective		Illegal Dumping
Promote reporting of illegal dumping to Council		– # of incidents recorded on RIDONLINE – # of fines issued – Attendance at RID Squad Meetings
Support regional Illegal Dumping Squad membership and use of RIDONLINE Partner/s: Hunter RID Squad		
3.	Community Strategy	Support and manage the responsible use of resources including the minimisation of waste and the promotion of recycling practices in homes, work places, development sites and public places
Delivery Program Objective		Waste and Resource Recovery
Improve recycling, community engagement and reduce waste generation.		Completion of projects contained in the action table approved by EPA.
Refinement of soft plastics program		
Completion of waste audit to determine kerbside collected waste composition.		
Continue subsidised mattress collection		

ENVIRONMENTAL SERVICES DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective	Waste Collection Service	
Waste diversion initiatives at the Waste Management Facility and through other Council waste diversion programs and kerbside recycling service	Initiatives aimed at meeting EPA waste diversion targets of 75% by 2021-2022	
Provide kerbside collection of recyclables (Yellow bins)	Tonnes of Recyclables collected	
Implement waste Diversion Programs at the Waste Management Facility.	<ul style="list-style-type: none"> – Tonnes of waste diverted – Actively participate in Circular Economy initiatives including collaboration with Hunter JO. 	
Pursue additional waste diversion options in accordance with markets and technological feasibility.	# of new waste diversion options provided.	
Actively pursue programs that promote and educate the community in regard to waste minimisation.	# of programs initiated.	
Provide waste collection service (Red bins)	<ul style="list-style-type: none"> – Contractors compliance with collection contract requirements – # of complaints regarding domestic waste collection service. 	
Collection of bulky goods	Annual pick-up provided	
4.	Community Strategy	Raise public awareness of the responsibilities of landholders regarding management of land
Delivery Program Objective	Regional Weed Action Plan	
Inspect all high risk pathways as identified in the Regional Weeds Strategy.	High risk pathways inspected.	
Property inspections for new weed incursions	Complete minimum of 200 property inspections per annum (weather dependent).	
Provision of information in relation to weeds through inspection program, phone enquiries and Council's website.	# of recorded interactions with landholders where educational messages are provided	
Maintain email database of property owners, stock agents, carriers and agencies to communicate Council activities and weed management advice.	Stakeholder data base updated as new information received. # of times database utilised to distribute information.	
Control weeds on public land and within Council's road corridor	Kilometres of roadside treated for noxious weeds	
Convene Local Weeds Committee <i>Partner/s: Regional Weeds Strategy Group, HLLS, DPI</i>	# of Committee activity/ programs per annum.	
5.	Community Strategy	Involve the community in maintaining and enhancing environmental health
Delivery Program Objective	On Site Sewage Management (OSSM)	
Provision of information in relation to OSSM through inspection program, phone enquires and on Council's website	# of recorded interactions with landholders where educational messages are provided	
Ongoing inspection of onsite sewage management systems across the Shire.	Minimum of 150 inspections per annum.	
Ensure new OSSM are designed, installed and maintained in accordance with Council's Policy and the OSSM Development Assessment Framework	# new septic systems approved	

ENVIRONMENTAL SERVICES DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
6.	Community Strategy	Ensure that Council's policies and processes adequately protect and enhance our natural environment and biodiversity
Delivery Program Objective		Roadside Environmental Management Strategy
Contribute to the assessment and mitigation of impacts on natural biodiversity and ecology are considered in construction and maintenance within the road corridor		# of Environmental Factors (REF's) for civil works peer reviewed.
Delivery Program Objective		Waste Management Facility Operation
Provide an economic and environmentally sustainable Waste Management Facility		<ul style="list-style-type: none"> – Facility operating cost per annum – Percentage of waste to landfill
Delivery Program Objective		Sewage Facilities in Villages.
Lobby/advocate for Hunter Water and other State agencies to develop sustainable management of effluent disposal in village areas, in particular the Township of Paterson. <i>Partner/s: Hunter Water Corporation</i>		# of meetings held or representations made to HWC and other agencies to progress sewer service provision in village areas.
Delivery Program Objective		Clarence Town Sewer
Enforce sewer connection in Clarence Town. <i>Partner/s: Hunter Water Corporation</i>		# of premises that have not connected to available sewer services in Clarence Town.
Delivery Program Objective		Environmental Grants
Apply for grants and carry out work on local projects. <i>Partner/s: HLLS</i>		<ul style="list-style-type: none"> – # of grants applied for – \$ amount of grant money received
Implementation of the Flying Fox Management Plan.		# of actions of the Management Plan addressed.
7.	Community Strategy	Ensure that local waterways and riparian areas are clean and healthy
Delivery Program Objective		Grant Funding
Partner HLLS in local riparian projects <i>Partner/s: HLLS, Sustaining the Williams Valley Group</i>		# of projects completed
Delivery Program Objective		Healthy Rivers
Representations to the NSW State Government to appoint a single authority with overall responsibility for the management of the Williams River to improve water quality and erosion and sediment control.		Engagement with the NSW Government and progress on managing the sustainability of the Williams River and Seaham Weir Pool.

ENVIRONMENTAL SERVICES DEPARTMENT

2020/21 ACTIONS			PERFORMANCE INDICATORS
8.	Community Strategy	Manage and reduce the impact of weeds and pest animals on the natural environment	
Delivery Program Objective		Public Education	
Support information stand at Tocal Field Days.		# Tocal Field Days supported through attendance by Biosecurity Weed Management Officer.	
Delivery Program Objective		Roadside Weeds Treatment Program	
Continue a program for management of roadside weeds.		Length of roadsides treated.	
9.	Community Strategy	Ensure that appropriate regulatory and enforcement agencies are proactive in addressing environmental issues in our Shire	
Delivery Program Objective		Hunter & Central Coast Regional Environmental Management Strategy	
Advocacy role at a regional level with State and Federal Agencies		# of advocacy events with government agencies in conjunction with Hunter JO.	
Delivery Program Objective		Underground Petroleum Storage Systems	
Provide advice to local operators of UPSS and provide an appropriate regulatory response as the responsible Authority under the UPSS Regulation		# of interactions with UPSS operators regarding responsibilities	
Audit of all premises completed and level of compliance known.			
Audit Improvement programs in place.			
10.	Community Strategy	Maintain a strong regional approach to the management of our natural environment	
Delivery Program Objective		Partnership with Hunter Local Land Services (HLLS)	
Work with Hunter Local Land Services to ensure regional consistency in the application of the LLS Catchment Action Plan.		# of regional programs in the LGA that are related to the Hunter Catchment Action Plan	

ENVIRONMENTAL SERVICES DEPARTMENT

Community Strategic Plan – Strategic Theme – Community and Culture

Goal – we enjoy a safe supportive community characterised by vibrant cultural life and a strong sense of local heritage

2020/21 ACTIONS		PERFORMANCE INDICATORS
11.	Community Strategy	Ensure that community health and safety issues are identified and addressed
Delivery Program Objective		Cemetery Services
Administer Cemetery Services in Council's seven cemeteries		<ul style="list-style-type: none"> – # of burials – Maintenance schedule implemented
Delivery Program Objective		Food Safety
Carry out inspection of all food outlets in accordance with risk categories.		<ul style="list-style-type: none"> – # of inspections conducted p/a – % of complying inspections.
Delivery Program Objective		Food Hygiene And Health Premises Education
Educate owners and staff in food outlets on food hygiene		Usage of Online Training tool – I'm Alert.
Delivery Program Objective		Regional Programs for Food Safety
Participation in Hunter Central Coast Regional Food Group and regional programs		# of regional meetings attended
Delivery Program Objective		Inspections of Other Commercial Premises
Carry out inspections of other commercial premises as required.		# of inspections conducted p/a
Delivery Program Objective		Regional Environmental Health Programs
Participation in Regional Professional forums: <ul style="list-style-type: none"> * Environmental Health Network * Septic Tank Advisory Group * Hunter Councils Joint Organisations Environmental Division Directors Forum 		# of regional meetings attended
Delivery Program Objective		Companion Animals
Administer Companion Animals Program		<ul style="list-style-type: none"> – # of dog and cat registrations annually – # of complaints – # of Penalties issued – # of Notices served under the Act
Provide Companion Animal pound services		<ul style="list-style-type: none"> – # of dogs and cats impounded – # of Dogs and cats euthanased – Participation in discussions regarding the development of a Regional Animal Pound Facility

ENVIRONMENTAL SERVICES DEPARTMENT

2020/21 ACTIONS		PERFORMANCE INDICATORS
Delivery Program Objective	Ranger Services	
Compliance with Companion Animals, Australian Road Rules, Protection of the Environmental Operations Act	<ul style="list-style-type: none"> – # of school zones inspected – # of Notices & Penalties issued – # of complaints 	
Delivery Program Objective	Stock Impounding	
Compliance with NSW Government's Impounding Act	# of stock impounded	
Remove stock from the road reserve	# of Notices & Penalties issued	
Delivery Program Objective	Vehicle Impounding	
Compliance with NSW Government's Impounding Act	# of vehicles impounded	
Impound abandoned vehicles on Council/public land	# of complaints	
Delivery Program Objective	Approval of Activities	
Provide Section 68 approvals and inspection service.	<ul style="list-style-type: none"> – # of applications – # of approvals – # of inspections 	
Delivery Program Objective	Swimming Pool and Spa Safety	
Implement Council's Barrier Inspection Program in response to the Swimming Pools Act.	<ul style="list-style-type: none"> – Minimum of 150 inspections completed per annum. – # of certificates issued. 	
Ensure Compliance with the NSW Public Health Act in relation to Public Swimming Pools and Spas	<ul style="list-style-type: none"> – # of premises registered – Inspection frequency meets requirements of Swimming Pools Act. 	

Community Strategic Plan – Strategic Theme – Rural and Urban Development

Goal – growth is achieved through a balanced mix of development which acknowledges our unique scenic qualities, rural amenity and country lifestyle

2020/21 ACTIONS		PERFORMANCE INDICATORS
1.	Community Strategy	Ensure that there is adequate land supply to accommodate future expected population growth
Delivery Program Objective	Flood Plain Management Program	
Voluntary acquisition of final property in Priority 3.	Acquisition completed.	
Apply for ongoing grant funding from OEH to deliver the Dungog Flood Plain Management Plans.	Funding received.	
Grant application developed and lodged for future Flood Studies in area to be determined in consultation with DPIE.	Priority areas identified.	

Community Strategic Plan – Strategic Theme – Public Infrastructure & Services

Goal – our community is supported by safe, functional, accessible and well maintained infrastructure and effective local and regional transport networks

2020/21 ACTIONS			PERFORMANCE INDICATORS
7.	Community Strategy	Ensure that the provision of public infrastructure and services reflect the needs of a growing and changing population	
7.3	Delivery Program Objective	Sewerage Services	
Continue to advocate for the provision of reticulated sewerage to the villages of Paterson/Vacy/Gresford.			Actions taken to promote acknowledgement and recognition within the Hunter Water long term Capital Works Program.



Council's Revenue Strategy

STATEMENT CONTAINING DETAILED ESTIMATE OF COUNCIL'S INCOME AND EXPENDITURE.

Budget Commentary 2021-2022

Introduction

Readers should note this Draft Budget document has been prepared to align to Council's current Community Strategic Plan using a somewhat aging and outdated financial system. Funding is within this budget to begin upgrading council's financial and reporting systems with the view to better aligning council's budget document to the council Operating Plan and improving readability for the community. These benefits won't be fully visible for approximately 18 months however we anticipate incorporating improvements with each iteration of these documents.

The draft budget document shows a deficit of \$100,000 for financial year 2021-22. Council does not foresee the Covid-19 risk subsiding in the coming financial year and rather than reduce service levels and public safety has chosen to apply the \$100K to continue funding additional cleaning and sanitising of public facilities where possible. Without the additional Covid-19 expense council's draft budget would be in balance.

Council's financial budget for the ensuing year is submitted with the inclusion of the rate peg limit of 2.0% and the Independent Pricing & Regulatory Tribunal (IPART) approved special variation of 8.0%. The increases for general rates are detailed in Table 1.

Table 1 – General Rate Summary				
	2021/22	2022/23	2023/24	2024/25
Notional Yield	7,792,180	8,613,414	9,474,756	10,422,232
Approved Special Variation	611,151	630,250	693,275	0
Total Rates	8,403,331	9,243,664	10,168,031	10,422,232

Waste management charges have been increased with the individual charges being; Domestic waste \$320.00, domestic & non-domestic recycling \$145.00, commercial waste \$355.00, non-rateable waste \$355.00 and vacant waste \$32.50. Transfer to reserves for works has again been factored into these budget areas and in line with the Local Government (General) Regulation 2005, any surplus or deficit generated from Domestic Waste and Domestic Recycling are transferred to a Domestic Waste restricted asset.

The Protection of the Environment Operations Act 1997 Section 88 levy again applies in this budget to all waste entering the Short Street, Dungog landfill. This State Government charge commenced in 2009/10 at \$10 per tonne rising each year plus CPI until 2015/16, the estimated charge this year will be \$86.00. As anticipated when introduced this has generated additional administration costs for the collection and reporting of this levy.

Charges in relation to Onsite Sewage Management have increased to \$95; this fee applies as the initial inspection fee as well as being the charge for both the initial approval to operate and renewals of approval to operate. Initial inspections do not attract a fee; however re-inspections will continue to attract a fee.

Council's fees and charges have been modified wherever practicable, although many of the statutory fees have remained unchanged for a number of years. The relevant Government Departments have not considered the financial impact that their decisions are having on the ratepayer as a whole. The concept of user pays with certain regulatory fees is questionable as the pricing structure has remained unchanged for many years.

Insurance costs have again risen over prior years with increases of 5% applied to general insurance, vehicles and public liability. Property insurance has been increased 10% upon council's broker's advice due to recent flood and fire events.

Workers compensation has increased based on current premium estimates. It is stressed that the level of premium is predominantly calculated on claims history and may need to be altered depending on claims history adjustments at year-end. Public liability claims excess has been retained at previous levels and again any savings will be transferred to an insurance equalisation reserve to spread the burden of future claims from past events.

Salaries have been costed with an increase of 2% which is the 2021-22 award increase.

Changes have been made to staff travelling expenses where applicable to more accurately reflect the costs incurred. Although these changes may result in an increase or decrease within a particular cost area the charge is an internal charge and is offset in plant hire income with no real effect to the bottom line result.

Indexation has been applied to recurrent items at the anticipated CPI index rate of 2% with energy costs indexed at 5% in line with anticipated increases. Water and sewerage charges have been increase by 5% for both residential and business holdings. An oncost rate of 51% has been applied to jobs utilising day labour.

Major revenue items include unrestricted general rates \$7.5M, interest on investments \$458K, FAG general \$1.8M, FAG roads & bridges component \$983K, roads to recovery funding \$574K, regional road capital funding \$8.4M, Fixing Local Roads \$3M, Bridges renewal \$3M, Fixing Country Bridges \$7.5M, domestic waste & recycling charges \$1.7M, other waste & recycling charges \$257K, stormwater levy \$42K, OSM special rates \$280K, building inspection fees \$55K, DA fees and Complying \$120K, and RTA agency commissions \$93K. Other funding is sourced from loans, contributions, grants, reserves and user charges.

Recurrent expenditures and some transfers to restricted assets have been retained in this year's budget; these expenditures are important as capital works are funded by these reserve funds.

Table 2 summarises the major capital items included within the budget document, while a commentary on recurrent items is provided after the table.

Table 2 - Capital Expenditure Items			
Area	Project	Budget	Funding Source
Corporate	Office Equipment	2,000	Revenue
	Furniture & Fittings	50,000	Reserve
	Carpet	20,000	Reserve
Governance	Council Ward Projects	60,000	Reserve
Engineering	Plant Purchases	1,401,000	Reserve
	Small Plant & Tools	15,000	Reserve
	2 Way Radio Installations	100,000	Reserve
	Depot Drainage & Sealing Works	100,000	Reserve
SES	Building & Grounds	6,000	Revenue
Aged Housing	Unit Refurbishment	10,000	Reserve
Public Toilets	Amenities Upgrade	2,500	Revenue
Public Cemetery	Cemetery Capital Works	2,500	Reserve
Library	Library Upgrade	1,080,000	Grant/Sec711
	Books etc.	37,500	Grant
	Building & Equipment	5,000	Revenue
Community & Cultural	Artworks Reserve	1,000	Revenue
Public Halls	Building & Grounds	1,000	Revenue
Parks & Gardens	Building & Grounds	2,000	Revenue
	Demolish Shelton's Old Bus Shed	150,000	Reserve
Swimming Pool	Plant & Equip – Dungog	2,000	Revenue
	Plant & Equip – Clarence Town	1,586	Revenue
	Roof Replacement Toilet Block – Clarence Town	15,000	Reserve
Urban Roads	Reseals	87,277	Revenue
	Queen Street, Clarence Town	472,650	SRV
Rural Roads	Summer Hill Rd	700,000	Grant/SRV
	Paterson River Rd	1,800,000	Grant/SRV
	Flat Tops Rd (3 km)	232,000	Grant/SRV
	Salisbury Rd	2,090,000	Grant/SRV
	Reseals	383,986	Revenue/Reserve
	Resheeting	420,000	Revenue/Reserve
Bridges	Capital M & R	360,074	Revenue/Grant
	Brig O'Johnston Bridge	6,000,000	Grant
	Archinal's Bridge	1,076,400	Grant
	Mary Carlton's Bridge	657,800	Grant
	Jordans Bridge	358,800	Grant
	Bruxner Bridge	1,404,000	Grant
	Saxby's Bridge	538,200	Grant
	Ashard's Bridge	418,600	Grant
	Hopson's Bridge	1,255,800	Grant
	Packhams Bridge	269,100	Grant
	Gam's Bridge	321,750	Grant
	Mate's Bridge	447,850	Grant
	Ryans Bridge	418,600	Grant
	Middlebrook's Bridge	358,800	Grant
Regional Roads	MR101	4,585,200	Special Grant
	MR301	2,625,000	Special Grant
	Reseals	252,207	Reserve
	RR 7764	1,025,630	Grant/R2R/Sec711
	RR 7778	1,658,000	Grant
Tourism	Building & Ground Reserves	2,000	Revenue

Corporate & Client Services

Recurrent expenditures and most transfers to restricted assets have remained at similar levels to last year.

Information Technology hardware and licensing has been increase to allow upgrades to council's core system software, general ledger, website and financial reporting systems, approximately 45% of this is funded from reserves.

Council's Community Small Grants Program has been retained at \$25K; this may increase should Hunter Water Corp continue to commit funding to this program. With the Local Government election scheduled for September 4 2021, an amount of \$123K has been included to cover this expense; approximately 76% of this will be transferred from a reserve.

Plant purchases are in accordance with the plant replacement program. All costs for plant are funded from reserve.

Employees' leave entitlements have been partially funded, with an amount of \$50K being allocated to the restriction. The ELE provision is reviewed annually in accordance with accounting standards and adjusted in accordance with current and anticipated leave trends.

Public Order & Safety

From 1 July 2009 the NSW State Emergency Service (SES) was brought under the same contributory funding system as the NSW Rural Fire Service (RFS) and the NSW Fire Brigades (NSWFB).

Fire protection services – the budget has been prepared on the basis of a statutory contribution to the NSW Fire Brigades of \$24K.

The NSW Rural Fire Service contribution has been increased to \$430K. The balance of the budget is prepared based on recurrent funding levels for individual line items.

Animal control – companion animal fines have not been included as they are immaterial and cannot be relied upon. Expenses have increased slightly to reflect the new impounding arrangements.

SES – Council's statutory contribution is estimated at \$25K, anything over this will have a detrimental effect on the budget.

Enforcement LG Regulations – Processing costs have been held at previous levels in line with current trends and compliance services continuing to be undertaken in house by the Environmental Compliance Officer. Fine revenue has been increased to \$11K, swimming pool registrations and inspections income of \$8K is estimated.

Health

All income and expenditure has been retained at similar levels to previous years.

Community Services & Education

Community services & education – funding for this position has not been guaranteed by the NSW Department of Community Services and has again not been included, all other items remain static with CPI increases applied. Transfers to reserves retained at 1/3 of Dungog Shire Community Centre (DINS) rental.

Alison Court – all operating expenditure increased by CPI.

Housing & Community Amenities

Town Planning – All costs are CPI indexed. DA revenue has been increased to reflect increased development activity.

Environmental Protection – New expense areas have been added for Flying Fox Management project \$10K, Council Reserves Plan of Management Projects \$10K funded from General Revenue and the State of the Environment Report \$20K fund from reserves.

Public Amenities – All costs are CPI indexed, \$100K has been included to continue additional cleaning and sanitising of amenities due to Covid-19.

Public Cemeteries - Other costs are CPI indexed.

Other Sanitation & Garbage – Pan Collection costs remain static with the cost to Council for the service contractor being passed onto the recipients of this service; however any decreases in the number of users of the service will result in additional cost to Council due to contract agreements with the service provider. Reduction in numbers is expected to continue over time with the operation of the Clarence Town sewer scheme. On-site Sewerage Management (OSM) fees have increased to \$95 per annum.

Stormwater Drainage – remains static, the stormwater levy will generate revenue of \$42K which is to be used for asset data collection and planning, construction and maintenance of drainage systems and stormwater treatment measures.

Other Waste Management – The contribution from domestic waste has been retained at 60% of the landfill operational costs, all other costs being CPI or wage indexed. Section 88 levy estimates and income have been included. Commercial and non-rateable waste charges have been set at a higher level than domestic waste services, with recycling charges being the same across all categories of service.

Domestic Waste Management (DWM) & Domestic Recycling (DRM) – these areas are a revenue neutral area with all profits and losses funded by transfers to/from reserves in accordance with legislation. Contractor charges for collection are indexed by CPI in line with the contract.

Recreation & Culture

Library – All costs are CPI indexed. Capital income and expenditure is included to reflect the Library Upgrade and refurbishment project expected to be completed in the 2021-22 financial year.

Museums, Community Centres, Public Halls, Sporting Grounds, Clarence Town Swimming Pool, Dungog Swimming Pool and Parks and Gardens have all remained static other than CPI indexation.

Councillors should note that no increase has been included for additional covid-19 cleaning of council facilities and amenities, should council wish this to continue in the new financial year a funding source will need to be identified as it would have a detrimental effect on the budget.

Mining Manufacturing & Construction

Building Control – expenditure has remained static other than CPI indexation, construction certificate and building inspection revenue items have been increased to reflect the current increase in building activity.

Quarries & pits – this budget area has been reported retrospectively in previous years based on the cost of winning material.

Transport & Communication

Maintenance allocations have generally been increased by estimated CPI of 2%.

Capital road & bridge projects are fully funded from either grant funding or restricted contributions. The project sources of funds are FAG roads and bridges component \$983K. Capital work projects scheduled total \$20.2M and loan repayments total \$184K.

Regional roads – block grant funding has been anticipated at \$1.2M with 3x4 funding at existing levels.

Economic Affairs

Williams River Holiday Park – CPI has been applied to recurrent expenditure. Caretaker commission and site fee revenue has been adjusted in line with the new park management arrangements.

Saleyards – the net return on lease income after expenditure has been transferred to restricted assets with no significant change to prior year budget.

Real Estate Development - CPI has been applied to recurrent expenditure.

Tourism/Economic Development –Operational areas remaining relatively static with increases in salary costs to reflect the Strategic Planning position. An amount of \$50K has been included for the development of a Cultural Plan, being funded from reserves.

General Purpose Revenues

General rates have been budgeted to increase by the rate peg limit of 2% and the Independent Pricing & Regulatory Tribunal (IPART) approved special variation of 8%. The FAG equalisation component has been anticipated at \$1.8M. Interest from investments and Council's bank account have remained static at \$458 with \$32K applicable to Section 711 developer contributions held and being transferred to restricted assets.

Ratepayers who are concerned about the financial impacts of the special rate variation are encouraged to make contact to discuss their circumstances confidentially. There are measures we can put in place to assist members of our community who are in financial difficulty, and we will work closely and respectfully with our community through this current situation.

Summary

As Councillor's can see the budget would be in balance without the additional Covid-19 expense which shows the delicate nature of unforeseen expenses on the bottom line, this also highlights the continued need for fiscal restraint. Several years of budget "pruning" has resulted in a document with no real scope for significant savings without cutting service levels. The need to service additional statutory requirements, growing community expectations and the increased costs associated with the continued maintenance requirements of Council's existing operations leaves no room to move within the existing revenue structures.

General rate income which provides the majority of operating revenues is insufficient to meet the current and future needs of the community, and generally any increases under rate capping are not sufficient to cover award wage increases, let alone increased costs associated with road and bridge maintenance in particular.

Funds from the approved special rate variation will not begin to generate significant additional income until 2024 and must be used for the purposes noted in council's application i.e. to fund operating and capital expenditure for key assets including the roads and bridges infrastructure network, community facilities, enhancing financial sustainability and beginning to reduce council's infrastructure backlog.

Many of the capital works projects within the budget are being funded from restricted assets and without replenishing or topping up these restricted asset accounts Council is further reducing its capacity to undertake future capital works.

During the course of the budget review process some projects have been excluded because of lack of available funds. Council needs to be mindful that if any projects are to be added they will have to have funding sources identified and or reduce projects or service levels from another area of the budget to counteract the addition. Conversely the removal of any individual projects needs to take into account that any wages component of that project will have to be reallocated to other budget areas.

Shaun Chandler
Executive Manager Corporate & Customer Service

Council - Summary Income and Expenditure

Description	Estimate 2020/21	Revised Estimate 2020/21	Actual 26/04/2021	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24
Expenditure						
Corporate & Client Services	5,785,297	5,785,297	2,061,245	6,782,220	6,195,747	6,535,364
Public Order & Safety	882,276	882,276	509,418	897,039	909,246	922,253
Health	171,522	171,522	158,947	169,625	172,911	176,092
Community Services & Education	283,104	283,104	130,536	286,816	290,663	294,593
Housing & Community Amenities	4,813,806	4,813,806	3,252,635	5,156,105	4,603,207	4,690,871
Recreation & Culture	3,540,278	3,823,394	2,579,288	3,188,497	1,976,077	2,014,091
Mining Manufacture & Construction	489,851	489,851	297,117	493,741	500,567	507,537
Transport & Communication	21,585,468	25,064,076	17,787,547	38,515,096	36,283,376	14,136,896
Economic Affairs	1,514,706	1,851,402	1,014,686	731,898	695,801	710,082
General Purpose Revenues	82,000	82,000	0	107,000	107,000	107,000
Sub Total General Fund	39,148,308	43,246,728	27,791,417	56,328,037	51,734,595	30,094,779
Total Expenditure	39,148,308	43,246,728	27,791,417	56,328,037	51,734,595	30,094,779
Revenue						
Corporate & Client Services	3,734,273	3,734,273	1,104,020	4,655,772	3,674,485	3,711,347
Public Order & Safety	293,195	293,195	32,206	294,135	294,555	294,985
Health	65,020	65,020	55,256	65,690	66,380	67,080
Community Services & Education	219,550	219,550	137,634	222,220	224,700	227,230
Housing & Community Amenities	3,873,484	3,873,484	3,761,381	4,178,489	3,867,740	3,954,290
Recreation & Culture	2,541,818	2,824,934	606,072	2,150,028	907,277	909,565
Mining Manufacture & Construction	235,766	235,766	124,525	266,272	265,706	266,186
Transport & Communication	17,106,606	20,485,214	16,808,185	33,169,685	30,515,446	7,732,456
Economic Affairs	1,179,007	1,515,703	1,773,800	448,006	266,004	271,058
General Purpose Revenues	9,899,589	9,899,589	8,318,295	10,777,740	11,652,302	12,660,582
Sub Total General Fund	39,148,308	43,146,728	32,721,373	56,228,037	51,734,595	30,094,779
Total Revenue	39,148,308	43,146,728	32,721,373	56,228,037	51,734,595	30,094,779
Net Cost						
Corporate & Client Services	2,051,024	2,051,024	957,225	2,126,448	2,521,262	2,824,017
Public Order & Safety	589,081	589,081	477,212	602,904	614,691	627,268
Health	106,502	106,502	103,690	103,935	106,531	109,012
Community Services & Education	63,554	63,554	-7,098	64,596	65,963	67,363
Housing & Community Amenities	940,322	940,322	-508,746	977,616	735,467	736,581
Recreation & Culture	998,460	998,460	1,973,216	1,038,469	1,068,800	1,104,526
Mining Manufacture & Construction	254,085	254,085	172,592	227,469	234,861	241,351
Transport & Communication	4,478,862	4,578,862	979,362	5,345,411	5,767,930	6,404,440
Economic Affairs	335,699	335,699	-759,114	283,892	429,797	439,024
General Purpose Revenues	-9,817,589	-9,817,589	-8,318,295	-10,670,740	-11,545,302	-12,553,582
Sub Total General Fund	-0	100,000	-4,929,956	100,000	0	0

Council - Income and Expenditure

Description	Estimate 2020/21	Revised Estimate 2020/21	Actual 26/04/2021	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure							
Corporate & Client Services	3,332,337	3,332,337	1,476,731	3,875,060	3,662,188	3,757,845	3,749,053
Public Order & Safety	876,276	876,276	509,418	891,039	903,246	916,253	929,575
Health	171,522	171,522	158,947	169,625	172,911	176,092	179,328
Community Services & Education	231,678	231,678	130,536	231,690	235,457	239,407	243,487
Housing & Community Amenities	4,466,027	4,466,027	3,100,856	4,764,653	4,194,289	4,270,484	4,348,230
Recreation & Culture	1,805,621	1,805,621	814,480	1,855,826	1,889,320	1,925,233	1,956,389
Mining Manufacture & Construction	479,851	479,851	297,117	483,741	490,567	497,537	504,627
Transport & Communication	8,014,439	7,941,299	3,250,139	8,114,394	8,162,652	8,213,139	8,264,713
Economic Affairs	671,067	671,067	458,247	724,838	688,701	702,932	717,612
Sub-Total General Fund	20,048,818	19,975,678	10,196,471	21,110,866	20,399,331	20,698,922	20,893,014
Total Operating Expenditure	20,048,818	19,975,678	10,196,471	21,110,866	20,399,331	20,698,922	20,893,014
Non Operating Expenditure							
Corporate & Client Services	2,452,960	2,452,960	584,514	2,907,160	2,533,559	2,777,519	2,810,171
Public Order & Safety	6,000	6,000	0	6,000	6,000	6,000	6,000
Health	0	0	0	0	0	0	0
Community Services & Education	51,426	51,426	0	55,126	55,206	55,186	55,116
Housing & Community Amenities	347,779	347,779	151,779	391,452	408,918	420,387	432,357
Recreation & Culture	1,734,657	2,017,773	1,764,808	1,332,671	86,757	88,858	91,285
Mining Manufacture & Construction	10,000	10,000	0	10,000	10,000	10,000	10,000
Transport & Communication	13,571,029	17,122,777	14,537,407	30,400,702	28,120,724	5,923,757	5,890,391
Economic Affairs	843,639	1,180,335	556,439	7,060	7,100	7,150	7,200
General Purpose Revenues	82,000	82,000	0	107,000	107,000	107,000	107,000
Sub-Total General Fund	19,099,490	23,271,050	17,594,947	35,217,171	31,335,264	9,395,857	9,409,520
Total Non Operating Expenditure	19,099,490	23,271,050	17,594,947	35,217,171	31,335,264	9,395,857	9,409,520
Total Expenditure	39,148,308	43,246,728	27,791,417	56,328,037	51,734,595	30,094,779	30,302,534
Operating Revenues							
Corporate & Client Services	235,848	235,848	1,061,953	272,553	276,928	281,318	285,796
Public Order & Safety	42,850	42,850	32,206	43,790	44,210	44,640	45,080
Health	65,020	65,020	55,256	65,690	66,380	67,080	67,790
Community Services & Education	124,550	124,550	137,634	127,220	129,700	132,230	134,810
Housing & Community Amenities	3,675,270	3,675,270	3,761,381	3,875,062	3,662,498	3,747,124	3,832,135
Recreation & Culture	816,036	1,099,152	606,072	960,246	132,495	134,783	137,129
Mining Manufacture & Construction	92,330	92,330	124,525	122,396	121,390	121,420	121,450
Transport & Communication	10,757,703	14,136,311	16,808,185	27,555,982	24,398,743	3,280,753	3,294,033
Economic Affairs	161,480	498,176	301,982	219,040	224,000	229,054	234,212
General Purpose Revenues	9,899,589	9,899,589	8,318,295	10,777,740	11,652,302	12,660,582	12,971,319
Sub-Total General Fund	25,870,676	29,869,096	31,207,488	44,019,719	40,708,646	20,698,984	21,123,754
Total Operating Revenues	25,870,676	29,869,096	31,207,488	44,019,719	40,708,646	20,698,984	21,123,754
Non Operating Revenues							
Corporate & Client Services	3,498,425	3,498,425	42,067	4,383,219	3,397,557	3,430,029	3,217,270
Public Order & Safety	250,345	250,345	0	250,345	250,345	250,345	250,345
Health	0	0	0	0	0	0	0
Community Services & Education	95,000	95,000	0	95,000	95,000	95,000	95,000
Housing & Community Amenities	198,214	198,214	0	303,427	205,242	207,166	209,206
Recreation & Culture	1,725,782	1,725,782	0	1,189,782	774,782	774,782	768,036
Mining Manufacture & Construction	143,436	143,436	0	143,876	144,316	144,766	145,216
Transport & Communication	6,348,903	6,348,903	0	5,613,703	6,116,703	4,451,703	4,451,703
Economic Affairs	1,017,527	1,017,527	1,471,818	228,966	42,004	42,004	42,004
General Purpose Revenues	0	0	0	0	0	0	0
Sub-Total General Fund	13,277,632	13,277,632	1,513,885	12,208,318	11,025,949	9,395,795	9,178,780
Total Non Operating Revenues	13,277,632	13,277,632	1,513,885	12,208,318	11,025,949	9,395,795	9,178,780
Total Revenue	39,148,308	43,146,728	32,721,373	56,228,037	51,734,595	30,094,779	30,302,534
Net Result By Fund							
General Fund	-0	100,000	-4,929,956	100,000	0	0	0
Net Cost to Council	-0	100,000	-4,929,956	100,000	0	0	0

Corporate & Client Services

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Corporate Support	1,176,519	1,176,519	1,394,950	1,283,376	1,328,590	1,285,093
Governance	778,227	778,227	853,723	737,251	747,602	758,189
Human Resources	411,573	411,573	519,315	525,540	550,406	559,136
Engineering Administration	736,422	736,422	718,358	725,566	737,504	749,588
Other Support Services	229,596	229,596	387,678	390,455	393,743	397,047
Total Operating Expenditure	3,332,337	3,332,337	3,874,024	3,662,188	3,757,845	3,749,053
Capital Renewal						
Corporate Support	7,000	7,000	72,000	7,000	7,000	7,000
Governance	30,000	30,000	60,000	30,000	30,000	30,000
Engineering Administration	975,600	975,600	1,417,950	1,114,850	1,326,390	1,326,390
Other Support Services	0	0	0	0	0	0
Total Capital Renewal	1,012,600	1,012,600	1,549,950	1,151,850	1,363,390	1,363,390
Capital Expenditure						
Corporate Support	53,553	53,553	115,224	56,282	58,669	60,691
Governance	30,000	30,000	60,000	30,000	30,000	30,000
Engineering Administration	2,348,525	2,348,525	2,719,629	2,447,277	2,688,850	2,719,480
Other Support Services	20,882	20,882	12,307	0	0	0
Total Capital Expenditure	2,452,960	2,452,960	2,907,160	2,533,559	2,777,519	2,810,171
Total Expenditure	5,785,297	5,785,297	6,781,184	6,195,747	6,535,364	6,559,224
Operating Revenues						
Corporate Support	135,810	135,810	139,086	141,778	144,518	147,316
Governance	25,000	25,000	0	0	0	0
Engineering Administration	47,828	47,828	91,000	92,620	94,270	95,950
Other Support Services	27,210	27,210	42,467	42,530	42,530	42,530
Total Operating Revenues	235,848	235,848	272,553	276,928	281,318	285,796
Non-Operating Revenues						
Corporate Support	384,000	384,000	430,000	140,000	140,000	40,000
Governance	100,000	100,000	253,000	100,000	0	0
Human Resources	0	0	42,500	0	0	0
Engineering Administration	2,761,762	2,761,762	3,407,845	2,915,239	3,042,865	2,925,163
Other Support Services	252,663	252,663	249,874	242,318	247,164	252,107
Total Non-Operating Revenues	3,498,425	3,498,425	4,383,219	3,397,557	3,430,029	3,217,270
Total Revenues	3,734,273	3,734,273	4,655,772	3,674,485	3,711,347	3,503,066
Net Cost to Council	2,051,024	2,051,024	2,125,412	2,521,262	2,824,017	3,056,158

Administration - Corporate Support

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Administration Salaries & Allowances	1,076,882	1,076,882	1,187,651	1,201,407	1,215,437	1,229,747
Administration Leave Entitlements	94,363	94,363	96,365	98,290	100,260	102,270
Superannuation	135,000	135,000	137,254	140,008	142,808	145,668
Vacancy Rate - 5%	-211,092	-211,092	-349,657	-356,650	-363,780	-371,060
Fringe Benefits tax	74,310	74,310	74,000	74,000	75,330	76,690
Employment costs other	30,540	30,540	74,000	74,000	75,330	76,690
Conferences & Seminars	12,220	12,220	12,000	12,220	12,440	12,660
Staff Travelling	63,120	63,120	63,820	64,970	66,140	67,330
Advertising	28,000	28,000	28,000	28,500	29,010	29,530
Auditors Remuneration	55,000	55,000	60,000	61,080	62,180	63,300
Internal Audit	30,000	30,000	30,000	30,540	31,090	31,650
Printing & Stationery	33,590	33,590	33,000	33,590	34,190	34,810
Postage	32,580	32,580	32,000	32,580	33,170	33,770
Insurances	65,700	65,700	68,990	72,440	76,060	79,860
Subscriptions & Publications	13,110	13,110	10,000	10,180	10,360	10,550
Telephone Rents & Charges	34,230	34,230	34,000	34,610	36,340	38,160
Office equipment M&R	4,180	4,180	4,570	4,760	4,970	5,180
Office furniture M&R	4,170	4,170	8,000	6,040	6,270	6,500
Hunter Records - Retrieval & Storage	5,500	5,500	5,000	5,000	5,000	5,000
Interest on Loans & Advances	21,141	21,141	22,737	21,141	19,474	17,736
Legal Expenses	12,000	12,000	12,000	12,000	12,000	12,000
Legal Expenses - Rate Recovery	17,500	17,500	17,500	17,500	17,500	17,500
Bank Fees & Charges	37,670	37,670	38,350	39,040	39,740	40,460
Operational Leases - Computer & Copier	75,330	75,330	75,000	76,350	77,720	79,120
Hardware/Software Licensing & Support	541,920	541,920	701,110	585,470	620,661	566,782
Printing/Stationery & Consumables	25,960	25,960	26,000	26,470	26,950	27,440
Valuer Generals Fees	44,790	44,790	45,600	46,420	47,260	48,110
Revaluation of Property Assets	10,000	10,000	1,500	1,750	1,750	1,750
Property Related Searches	1,020	1,020	1,000	1,020	1,040	1,060
Rates & Charges	3,080	3,080	3,600	3,690	3,780	3,870
Water/Sewer Consumption Charges	1,830	1,830	1,500	1,530	1,560	1,590
Energy Costs	17,330	17,330	15,000	15,750	16,540	17,370
Building M&R	12,260	12,260	12,470	12,690	12,930	13,160
Cleaning	24,200	24,200	24,570	25,050	25,550	26,050
Provision for Doubtful Debts	1,000	1,000	1,000	1,000	1,000	1,000
Special Rate Variation - records	5,000	5,000	5,000	5,000	5,000	5,000
Depreciation Building & Equipment	44,000	44,000	40,000	40,000	40,000	40,000
Allocation of Corporate Overheads:						
Other General fund activities	-1,240,220	-1,240,220	-1,257,980	-1,276,060	-1,294,470	-1,313,210
Other office expenses	0	0	0	0	0	0
Total Operating Expenditure	1,176,519	1,176,519	1,394,950	1,283,376	1,328,590	1,285,093

Administration - Corporate Support Cont'd

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Capital Expenditure						
Capital Renewal						
Furniture & Fittings	5,000	5,000	50,000	5,000	5,000	5,000
Furniture & Fittings - Carpet	0	0	20,000	0	0	0
Buildings & Improvements	0	0	0	0	0	0
Office Equipment	2,000	2,000	2,000	2,000	2,000	2,000
Total Capital Renewal	7,000	7,000	72,000	7,000	7,000	7,000
Capital Other						
Principal Repayment on loans AMP	39,553	39,553	41,224	42,282	44,669	46,691
Tfr to RA - Revaluation Reserve	2,000	2,000	2,000	2,000	2,000	2,000
Tfr to RA - Building/Special Projects	5,000	5,000	0	5,000	5,000	5,000
Total Capital Other	46,553	46,553	43,224	49,282	51,669	53,691
Total Capital	53,553	53,553	115,224	56,282	58,669	60,691
Total Expenditure	1,230,072	1,230,072	1,510,174	1,339,658	1,387,259	1,345,784
Operating Revenues						
Certificates Sec 603	20,360	20,360	21,000	21,380	21,760	22,150
Annual Charges - Petrol Pumps	920	920	940	960	980	1,000
Public Gates & Ramps	5,500	5,500	5,600	5,700	5,800	5,900
Sundry Sales & Commissions	10,180	10,180	10,360	10,540	10,730	10,930
Paid Parental Leave	0	0	0	0	0	0
GIPA & Privacy	210	210	400	410	420	430
RTA Agency Commissions	91,620	91,620	93,636	95,508	97,418	99,366
HCRCMA Commission	7,020	7,020	7,150	7,280	7,410	7,540
Total Operating Revenues	135,810	135,810	139,086	141,778	144,518	147,316
Non Operating Revenue						
Depreciation	44,000	44,000	40,000	40,000	40,000	40,000
Tfr from RA - Special Projects Records	5,000	5,000	0	0	0	0
Tfr from RA - Building & Grounds	0	0	70,000	0	0	0
Tfr from RA - Special Projects - Costs	0	0	270,000	100,000	100,000	0
Tfr from RA - SRV	0	0	0	0	0	0
Tfr from RA - Special Projects IT	250,000	250,000	50,000	0	0	0
Tfr from RA - Corporate Strategies	85,000	85,000	0	0	0	0
Total Non Operating Revenues	384,000	384,000	430,000	140,000	140,000	40,000
Total Revenue	519,810	519,810	569,086	281,778	284,518	187,316
Net Cost to Council	710,263	710,263	941,088	1,057,880	1,102,741	1,158,468

Administration - Governance

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Mayoral Allowance	16,290	16,290	16,580	16,880	17,180	17,490
Councillors Fees	84,090	84,090	70,000	71,260	72,540	73,850
Councillors Superannuation	0	0	3,500	3,560	3,620	3,690
Councillors Travelling	11,000	11,000	10,000	12,000	12,000	12,000
Delegates Expenses	11,000	11,000	11,000	11,000	11,000	11,000
Councillor Development	20,000	20,000	20,000	20,000	20,000	20,000
Code Conduct Investigations	4,000	4,000	4,000	2,000	2,000	2,000
Mobile Telephone	500	500	500	500	500	500
Meeting Expenses	4,500	4,500	4,500	1,500	1,500	1,500
C&O Insurance	15,000	15,000	15,750	16,540	17,370	18,240
LGSA membership	24,690	24,690	25,130	25,580	26,040	26,510
Hunter Council's Membership + Project funding	24,432	24,432	5,000	5,000	5,000	5,000
Arts Upper Hunter Inc Contributions	7,635	7,635	7,803	7,959	8,118	8,280
Community Small Grants Program	50,000	50,000	25,000	25,000	25,000	25,000
Sec 356 Expenditure	6,500	6,500	6,500	6,000	6,000	6,000
Sec 356 - Fee Refunds	2,000	2,000	2,000	2,000	2,000	2,000
Sec 356 - Legal Expenses Contributions	2,000	2,000	2,000	2,000	2,000	2,000
Sec 356 - Anzac Day	350	350	350	250	250	250
Sec 356 - Australia Day Activities	3,000	3,000	3,000	3,052	3,111	3,159
Council Elections	0	0	123,000	0	0	0
General Manager - Appraisal	4,000	4,000	4,000	4,080	4,161	4,244
Governance Misc	145,000	145,000	145,000	145,000	145,000	145,000
Audit & Risk Committee	30,000	30,000	30,000	30,600	31,212	31,836
Overheads Allocation		0				
Corporate Support	312,240	312,240	319,110	325,490	332,000	338,640
Total Operating Expenditure	778,227	778,227	853,723	737,251	747,602	758,189
Capital Expenditure						
Council Ward Projects		0	60,000	0	0	0
Tfr to RA - Elections	30,000	30,000	0	30,000	30,000	30,000
Total Capital Expenditure	30,000	30,000	60,000	30,000	30,000	30,000
Total Expenditure	808,227	808,227	913,723	767,251	777,602	788,189
Operating Revenues						
Contribution - Hunter Water	25,000	25,000	0	0	0	0
Total Operating Revenues	25,000	25,000	0	0	0	0
Non Operating Revenues						
Tfr from RA - Election Reserve	0	0	93,000	0	0	0
Tfr from RA - Special Projects - Costs	0	0	60,000	0	0	0
Tfr from RA - Corporate Strategies	100,000	100,000	100,000	100,000	0	0
Total Non Operating Revenues	100,000	100,000	253,000	100,000	0	0
Total Revenue	125,000	125,000	253,000	100,000	0	0
Net Cost to Council	683,227	683,227	660,723	667,251	777,602	788,189

Administration - Human Resources

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	117,791	117,791	167,456	170,810	174,232	177,712
Leave Entitlements	9,775	9,775	13,912	14,190	31,742	32,032
Superannuation	12,119	12,119	17,247	17,590	17,942	18,302
Employment Costs	2,000	2,000	2,000	2,000	1,000	1,000
Conferences & Seminars	3,000	3,000	3,000	3,000	3,050	3,100
Staff Travelling	500	500	500	500	510	520
Advertising	6,000	6,000	6,000	6,000	6,110	6,220
Workers Compensation Insurance	101,770	101,770	155,000	156,550	158,120	159,700
Workers Comp Insurance Excess	2,000	2,000	2,000	2,000	2,000	2,000
EEO Support	200	200	200	200	200	200
Staff Training & Development	92,670	92,670	90,000	90,000	91,790	93,620
WHS	40,720	40,720	40,000	40,000	40,720	41,450
Consult Committee & Award Restructure	16,328	16,328	16,000	16,000	16,290	16,580
Health & Wellbeing	4,000	4,000	4,000	4,000	4,000	4,000
Reward & Recognition	2,700	2,700	2,000	2,700	2,700	2,700
Total Operating Expenditure	411,573	411,573	519,315	525,540	550,406	559,136
Total Expenditure	411,573	411,573	519,315	525,540	550,406	559,136
Non Operating Revenues						
Tfr from RA - Org Restructure	0	0	42,500	0	0	0
Total Non Operating Revenue	0	0	42,500	0	0	0
Total Revenue	0	0	42,500	0	0	0
Net Cost to Council	411,573	411,573	476,815	525,540	550,406	559,136

Administration - Engineering Administration

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Administration Salaries & Allowances	725,911	725,911	687,504	701,252	715,282	729,592
Administration Leave Entitlements	78,802	78,802	103,510	105,232	106,992	108,782
Superannuation	74,910	74,910	107,397	109,542	111,732	113,962
Employment costs other	1,000	1,000	1,000	1,000	1,000	1,000
Conferences & Seminars	10,180	10,180	8,000	8,000	8,140	8,290
Staff Travelling	117,070	117,070	119,180	120,000	122,160	124,360
Office Expenses	6,000	6,000	6,000	6,000	6,000	6,000
Advertising	6,500	6,500	6,000	6,000	6,500	6,500
Mt Richardson Site Agreement	8,400	8,400	8,000	8,800	8,800	8,800
Weight of Loads Membership	16,140	16,140	16,430	16,730	17,030	17,340
Misc Vandalism	16,140	16,140	15,000	15,000	15,270	15,540
Emergency Management	20,360	20,360	20,000	20,000	20,360	20,730
Consultancy fees	66,170	66,170	60,000	60,000	61,080	62,180
Risk Management PL Insurance	184,800	184,800	194,040	203,740	213,930	224,630
Public Liability Claims Excess	2,700	2,700	2,700	2,700	2,700	2,700
Legal Expenses	1,020	1,020	2,000	1,200	1,100	1,100
IPWEA Roads Directorate	2,650	2,650	2,700	2,750	2,800	2,850
Depreciation	41,000	41,000	20,000	20,000	20,000	20,000
Overheads Allocation						
Corporate Support	58,740	58,740	60,030	61,230	62,450	63,700
Allocation of Corporate Overheads to:		0				
General Fund Operations	-346,360	-346,360	-354,090	-361,280	-368,620	-376,100
Fleet Operations		0				
Plant maintenance & running expense	878,024	878,024	888,619	904,080	920,571	937,395
Operational Plant Income	-1,628,735	-1,628,735	-1,650,662	-1,681,410	-1,712,773	-1,744,763
Depreciation - Plant	395,000	395,000	395,000	395,000	395,000	395,000
Total Operating Expenditure	736,422	736,422	718,358	725,566	737,504	749,588
Capital Expenditure						
Capital Renewal						
Plant Purchases	974,000	974,000	1,416,350	1,113,250	1,324,790	1,324,790
Engineering Equipment - Office Equipment	1,600	1,600	1,600	1,600	1,600	1,600
Total Capital Renewal	975,600	975,600	1,417,950	1,114,850	1,326,390	1,326,390
Tfr to Restricted Asset - Plant	1,322,925	1,322,925	1,251,679	1,282,427	1,312,460	1,343,090
Tfr to Restricted Asset - ELE	50,000	50,000	50,000	50,000	50,000	50,000
Total Capital Other	1,372,925	1,372,925	1,301,679	1,332,427	1,362,460	1,393,090
Total Capital	2,348,525	2,348,525	2,719,629	2,447,277	2,688,850	2,719,480
Total Expenditure	3,084,947	3,084,947	3,437,987	3,172,843	3,426,354	3,469,068
Operating Revenues						
Inspection Fees DA etc	46,828	46,828	90,000	91,620	93,270	94,950
Sale of Old Materials & Depot Sundry	500	500	500	500	500	500
Sundry Income	500	500	500	500	500	500
Crown Land Management	0	0	0	0	0	0
Total Operating revenues	47,828	47,828	91,000	92,620	94,270	95,950
Non Operating Revenues						
Depreciation	436,000	436,000	415,000	415,000	415,000	415,000
Tfr from RA - Plant	1,966,032	1,966,032	2,591,040	2,196,114	2,323,740	2,340,146
Profit on Sale of Asset - Plant	5,000	5,000	5,000	5,000	5,000	5,000
Tfr from RA - Org Restructure	96,230.00	96,230.00	97,680	0	0	0
Tfr from RA - Grants	-	-	134,108	134,108	134,108	0
Cost of Asset sold - Plant	258,500	258,500	165,017	165,017	165,017	165,017
Total Non Operating Revenue	2,761,762	2,761,762	3,407,845	2,915,239	3,042,865	2,925,163
Total Revenue	2,809,590	2,809,590	3,498,845	3,007,859	3,137,135	3,021,113
Net Cost to Council	275,357	275,357	-60,858	164,984	289,219	447,955

Administration - Support Services

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Operations Salaries	120,307	120,307	122,110	124,550	127,040	129,580
Operations Leave Entitlements	14,920	14,920	15,074	15,280	15,490	15,700
Operations Superannuation	12,378	12,378	12,563	12,810	13,070	13,330
Operations Travel Cost	24,430	24,430	24,870	25,320	25,780	26,240
Employees Leave Entitlements	208,463	208,463	257,747	261,610	265,550	269,570
Superannuation	208,082	208,082	271,571	277,000	282,540	288,190
Public Holidays NEI	88,951	88,951	119,673	122,070	124,510	127,000
Sick Leave NEI	71,902	71,902	96,543	98,470	100,440	102,450
Compassionate leave	3,590	3,590	3,500	3,570	3,640	3,710
Special Leave	11,790	11,790	11,960	12,200	12,440	12,690
Industry Allowance	24,000	24,000	39,087	39,870	40,670	41,480
On Call Allowance	9,000	9,000	9,788	9,980	10,180	10,380
MEU Executive Representation	4,530	4,530	4,000	4,530	4,530	4,530
Medical expenses & first aid	3,000	3,000	3,000	3,000	3,000	3,000
WHS Requirements	49,950	49,950	40,000	40,000	40,800	41,610
Safety Equipment/Clothing	13,230	13,230	14,000	14,000	14,280	14,570
Depot Operational Costs	188,293	188,293	189,414	193,919	198,531	203,324
Stores Unaccounted for.	1,000	1,000	1,000	1,000	1,000	1,000
Overheads Charge						
Corporate Support	124,200	124,200	126,440	128,720	131,040	133,400
Waste Management	-47,330	-47,330	-48,180	-49,050	-49,930	-50,830
General fund functions	-19,310	-19,310	-19,680	-20,050	-20,430	-20,820
Road Grant Projects	-36,400	-36,400	-36,400	-36,400	-36,400	-36,400
Wages Oncost Distributed to Functions	-835,670	-835,670	-856,442	-877,734	-899,558	-921,927
Stores Oncost Distributed to Functions	-13,710	-13,710	-13,960	-14,210	-14,470	-14,730
Total Operating Expenditure	229,596	229,596	387,678	390,455	393,743	397,047
Capital Expenditure						
Tfr to RA - ELE Internal Loan Int	2,270	2,270	0	0	0	0
Tfr to RA - ELE loan repayments	18,612	18,612	12,307	0	0	0
Total Capital	20,882	20,882	12,307	0	0	0
Total Expenditure	250,478	250,478	399,985	390,455	393,743	397,047
Operating Revenues						
MEU Reimbursement	4,530	4,530	4,000	4,530	4,530	4,530
Depot Sales - Water	410	410	467	0	0	0
Internal Loan - Land Development (SC Common Rd)	2,270	2,270	0	0	0	0
Refund legal Costs	0	0	0	0	0	0
PL/PI Insurance Rebate	8,000	8,000	8,000	8,000	8,000	8,000
Workers Compensation Rebate	4,000	4,000	20,000	20,000	20,000	20,000
Regional Procurement Rebate	8,000	8,000	10,000	10,000	10,000	10,000
Total Operating Revenues	27,210	27,210	42,467	42,530	42,530	42,530
Non Operating Revenue						
ELE Repayment Common Road	18,612	18,612	12,307	0	0	0
Net Increase ELE	234,051	234,051	237,567	242,318	247,164	252,107
Total Non operating Revenues	252,663	252,663	249,874	242,318	247,164	252,107
Total Revenues	279,873	279,873	292,341	284,848	289,694	294,637
Net Cost to Council	-29,394	-29,394	107,644	105,607	104,049	102,410

Public Order & Safety

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Fire Control	714,500	714,500	726,140	738,185	747,435	756,855
Animal Control	38,240	38,240	39,320	36,430	37,050	37,680
State Emergency Service	55,730	55,730	57,620	59,380	61,220	63,180
Enforcement Local Govt. Regulations	67,806	67,806	67,959	69,251	70,548	71,860
Total Operating Expenditure	876,276	876,276	891,039	903,246	916,253	929,575
Capital Expenditure						
Fire Control	0	0	0	0	0	0
State Emergency Services	6,000	6,000	6,000	6,000	6,000	6,000
Total Capital Expenditure	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenditure	882,276	882,276	897,039	909,246	922,253	935,575
Fire Control	6,000	6,000	6,000	6,000	6,000	6,000
Animal Control	16,900	16,900	16,850	16,900	16,950	17,000
State Emergency Services	0	0	0	0	0	0
Enforcement of Local Gov't Regs	19,950	19,950	20,940	21,310	21,690	22,080
Total Operating Revenues	42,850	42,850	43,790	44,210	44,640	45,080
Non-Operating Revenues						
Fire Control	231,345	231,345	231,345	231,345	231,345	231,345
State Emergency Service	19,000	19,000	19,000	19,000	19,000	19,000
Total Non-Operating Revenues	250,345	250,345	250,345	250,345	250,345	250,345
Total Revenues	293,195	293,195	294,135	294,555	294,985	295,425
Net Cost to Council	589,081	589,081	602,904	614,691	627,268	640,150

Public Order & Safety - Fire Protection

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operational Expenditure						
NSW Fire Brigades Contribution	23,410	23,410	23,830	24,260	24,700	25,140
NSW Rural Fire Service Contribution	419,225	419,225	429,705	440,450	448,380	456,450
Energy Costs	0	0	0	0	0	0
Fire Control HQ M&R	0	0	0	0	0	0
Fuel & oils	0	0	0	0	0	0
Bushfire Brigades M&R	0	0	0	0	0	0
Volunteers Welfare N.C.I.	1,530	1,530	1,560	1,590	1,620	1,650
Fire fighting Activities N.C.I.	1,020	1,020	1,040	1,060	1,080	1,100
Rates & Charges N.C.I.	11,070	11,070	14,000	14,350	14,710	15,080
Water Consumption N.C.I.	5,620	5,620	3,000	3,080	3,160	3,240
Depreciation	231,345	231,345	231,345	231,345	231,345	231,345
Overheads Charge						
Infrastructure & Asset	14,050	14,050	14,300	14,560	14,820	15,090
Corporate Support	7,230	7,230	7,360	7,490	7,620	7,760
Total Operating Expenditure	714,500	714,500	726,140	738,185	747,435	756,855
Total Expenditure	714,500	714,500	726,140	738,185	747,435	756,855
Operating Revenues						
Mt Richardson Rentals	6,000	6,000	6,000	6,000	6,000	6,000
Total Operating Revenues	6,000	6,000	6,000	6,000	6,000	6,000
Non Operating Revenues						
Depreciation	231,345	231,345	231,345	231,345	231,345	231,345
Total Non Operating Revenues	231,345	231,345	231,345	231,345	231,345	231,345
Total Revenues	237,345	237,345	237,345	237,345	237,345	237,345
Net Cost to Council	477,155	477,155	488,795	500,840	510,090	519,510

Public Order & Safety - Animal Control

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
<u>Companion Animals</u>						
Impounding & Sustenance	5,000	5,000	5,500	2,000	2,000	2,000
Publicity & Promotion	100	100	100	100	100	100
Destruction of Animals	1,000	1,000	1,000	1,020	1,040	1,060
Overheads:						
Corporate Services	8,040	8,040	8,180	8,330	8,480	8,630
Enforcement of Local Gov't Regulations	17,710	17,710	18,030	18,350	18,680	19,020
Environmental Services	5,900	5,900	6,010	6,120	6,230	6,340
<u>Livestock Impounding</u>						
Impounding Costs	490	490	500	510	520	530
Disposal Costs Impounded Animals	0	0	0	0	0	0
Total Operating Expenditure	38,240	38,240	39,320	36,430	37,050	37,680
Total Expenditure	38,240	38,240	39,320	36,430	37,050	37,680
Operating Revenues						
<u>Companion Animals</u>						
Companion Animals Commission	14,000	14,000	14,000	14,000	14,000	14,000
Impounding & Sustenance	2,550	2,550	2,500	2,550	2,600	2,650
Cat Trap Rentals & deposits	150	150	150	150	150	150
<u>Stock Impounding</u>						
Impounding Fees	200	200	200	200	200	200
Total Operating Revenues	16,900	16,900	16,850	16,900	16,950	17,000
Total Revenues	16,900	16,900	16,850	16,900	16,950	17,000
Net Cost to Council	21,340	21,340	22,470	19,530	20,100	20,680

Public Order & Safety - SES

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
SES Contributions	24,150	24,150	25,360	26,630	27,960	29,360
Plant & Equipment running costs	0	0	0	0	0	0
Building M&R	3,170	3,170	3,000	3,070	3,130	3,200
Insurances	2,440	2,440	2,680	2,950	3,250	3,580
Depreciation	19,000	19,000	19,000	19,000	19,000	19,000
Rates & Charges	1,780	1,780	2,300	2,360	2,420	2,480
Overheads:						
Operations Department	3,460	3,460	3,520	3,580	3,640	3,710
Corporate Services	1,730	1,730	1,760	1,790	1,820	1,850
Total Operating Expenditure	55,730	55,730	57,620	59,380	61,220	63,180
Capital Expenditure						
Tfr to RA - Building & Grounds Reserves	6,000	6,000	6,000	6,000	6,000	6,000
Total Capital Expenditure	6,000	6,000	6,000	6,000	6,000	6,000
Total Expenditure	61,730	61,730	63,620	65,380	67,220	69,180
Non Operating Revenues						
Depreciation	19,000	19,000	19,000	19,000	19,000	19,000
Total Non Operating Revenues	19,000	19,000	19,000	19,000	19,000	19,000
Total Revenue	19,000	19,000	19,000	19,000	19,000	19,000
Net Cost to Council	42,730	42,730	44,620	46,380	48,220	50,180

Public Order & Safety - Enforcement of Local Gov't Regulations

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	35,125	35,125	35,653	36,366	37,093	37,834
Salary Oncosts	2,914	2,914	2,956	3,015	3,075	3,136
Staff Travelling	9,160	9,160	9,320	9,490	9,660	9,830
Legal & fine processing costs	1,500	1,500	1,200	1,220	1,240	1,260
Superannuation	3,597	3,597	3,640	3,710	3,780	3,850
Collection of Derelict Vehicles	1,500	1,500	1,200	1,220	1,240	1,260
RID Squad Membership	1,500	1,500	1,500	1,500	1,500	1,500
Equipment	510	510	400	410	420	430
Swimming Pool & Resuciation Signs	510	510	400	410	420	430
Overheads:		0				
From Companion Animals	-17,710	-17,710	-18,030	-18,350	-18,680	-19,020
Corporate Services	10,180	10,180	10,360	10,550	10,740	10,930
Environmental Services	19,020	19,020	19,360	19,710	20,060	20,420
Total Expenditure	67,806	67,806	67,959	69,251	70,548	71,860
Operating Revenues						
Swimming Pool Inspections	8,450	8,450	8,600	8,750	8,910	9,070
Registration Pools & Spas	200	200	200	200	200	200
Registration Public Pools	100	100	100	100	100	100
Sale of Pool Signs	510	510	520	530	540	550
Abandoned articles impounding fee	510	510	520	530	540	550
Fines - Infringement Processing Bureau	10,180	10,180	11,000	11,200	11,400	11,610
Total Operating Revenues	19,950	19,950	20,940	21,310	21,690	22,080
Net Cost to Council	47,856	47,856	47,019	47,941	48,858	49,780

Health Services

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Health Services	30,990	30,990	31,290	31,850	32,430	33,010
Noxious Weeds	140,532	140,532	138,335	141,061	143,662	146,318
Total Operating Expenditure	171,522	171,522	169,625	172,911	176,092	179,328
Total Expenditure	171,522	171,522	169,625	172,911	176,092	179,328
Operating Revenues						
Health Services	6,800	6,800	7,450	8,120	8,800	9,490
Noxious Weeds	58,220	58,220	58,240	58,260	58,280	58,300
Total Operating Revenues	65,020	65,020	65,690	66,380	67,080	67,790
Non-Operating Revenues						
Health Services	0	0	0	0	0	0
Noxious Weeds	0	0	0	0	0	0
Total Non-Operating Revenues	0	0	0	0	0	0
Total Revenues	65,020	65,020	65,690	66,380	67,080	67,790
Net Cost to Council	106,502	106,502	103,935	106,531	109,012	111,538

Health Services - Health Admin & Food Control

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
<u>1. Health Administration</u>						
Staff Travelling	760	760	700	710	720	730
Overheads:						
Corporate Support	4,150	4,150	4,220	4,300	4,380	4,460
Environmental Services	7,310	7,310	7,440	7,570	7,710	7,850
Total Health Admin Expenditures	12,220	12,220	12,360	12,580	12,810	13,040
<u>2. Food Control</u>						
Staff Travelling	2,140	2,140	2,000	2,040	2,080	2,120
Consumables	200	200	200	200	200	200
Overheads:						
Corporate Support	3,750	3,750	3,820	3,890	3,960	4,030
Environmental Services	12,680	12,680	12,910	13,140	13,380	13,620
Total Food Control Expenditures	18,770	18,770	18,930	19,270	19,620	19,970
Total Operating Expenditure	30,990	30,990	31,290	31,850	32,430	33,010
Total Expenditure	30,990	30,990	31,290	31,850	32,430	33,010
Operating Revenues						
<u>Health Revenues</u>						
Food Shop Inspections	6,000	6,000	6,610	7,230	7,860	8,500
Public Health Licenses	800	800	840	890	940	990
Food Handling Course	0	0				
Total Operating Revenues	6,800	6,800	7,450	8,120	8,800	9,490
Total Revenue	6,800	6,800	7,450	8,120	8,800	9,490
Net Cost to Council	24,190	24,190	23,840	23,730	23,630	23,520

Health Services - Noxious Weeds Control

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries Contribution	36,732	36,732	37,285	38,031	38,792	39,568
Staff Training	1,030	1,030	1,000	1,030	1,050	1,080
Conferences & Seminars	3,080	3,080	2,500	3,080	3,080	3,080
Administration	1,700	1,700	1,500	1,620	1,650	1,680
Advertising Community Information	510	510	500	510	520	530
Hunter Central Coast Management Comm.	2,700	2,700	0	0	0	0
Community Awareness Programme	1,090	1,090	1,000	990	970	960
EPA Licence	610	610	600	610	620	630
Private Property Inspections	60,750	60,750	61,680	62,900	64,140	65,390
Roadside Environmental Weeds	0	0	0	0	0	0
Weeds Software	2,000	2,000	2,000	2,000	2,000	2,000
Destruction of Weeds	19,960	19,960	19,760	19,630	20,030	20,430
Depreciation	0	0	0	0	0	0
Overheads						
Corporate Support	4,000	4,000	4,070	4,140	4,210	4,290
Environmental Services	6,370	6,370	6,480	6,600	6,720	6,840
Total Operating Expenditure	140,532	140,532	138,335	141,061	143,662	146,318
Total Expenditure	140,532	140,532	138,335	141,061	143,662	146,318
Operating Revenues						
Grants - Noxious Weeds Regional Group	57,000	57,000	57,000	57,000	57,000	57,000
Property Information Certificates	1,220	1,220	1,240	1,260	1,280	1,300
Total Operating Revenues	58,220	58,220	58,240	58,260	58,280	58,300
Total Revenues	58,220	58,220	58,240	58,260	58,280	58,300
Net Cost to Council	82,312	82,312	80,095	82,801	85,382	88,018

Community Services & Education

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Community Project Officer	52,168	52,168	53,090	54,137	55,177	56,237
Community Services Contributions	8,100	8,100	8,100	8,100	8,100	8,100
Other Community Services	26,140	26,140	26,320	26,700	27,120	27,550
Alison Court Housing	145,270	145,270	144,180	146,520	149,010	151,600
Total Operating Expenditure	231,678	231,678	231,690	235,457	239,407	243,487
Capital Expenditure						
Other Community Services	1,626	1,626	1,656	1,686	1,716	1,746
Alison Court	49,800	49,800	53,470	53,520	53,470	53,370
Total Capital Expenditure	51,426	51,426	55,126	55,206	55,186	55,116
Total Expenditure	283,104	283,104	286,816	290,663	294,593	298,603
Operating Revenues						
Other Community Services	7,480	7,480	7,570	7,660	7,750	7,840
Alison Court	117,070	117,070	119,650	122,040	124,480	126,970
Total Operating Revenues	124,550	124,550	127,220	129,700	132,230	134,810
Non-Operating Revenues						
Other Community Services	17,000	17,000	17,000	17,000	17,000	17,000
Alison Court	78,000	78,000	78,000	78,000	78,000	78,000
Total Non-Operating Revenues	95,000	95,000	95,000	95,000	95,000	95,000
Total Revenues	219,550	219,550	222,220	224,700	227,230	229,810
Net Cost to Council	63,554	63,554	64,596	65,963	67,363	68,793

Community Services - Community Project Officer - Community Services General

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
<u>Community Project Officer</u>						
Salaries	35,372	35,372	35,898	36,629	37,359	38,109
Employment Oncosts	3,552	3,552	3,599	3,662	3,722	3,782
Superannuation	3,644	3,644	3,693	3,776	3,856	3,936
Staff Travelling	550	550	700	710	720	730
Conference & Seminars	500	500	500	500	500	500
Overheads Allocation:						
Corporate Services	8,550	8,550	8,700	8,860	9,020	9,180
Total Community Project Officer	52,168	52,168	53,090	54,137	55,177	56,237
<u>Community Services Contributions</u>						
Community Services Projects Initiatives	5,000	5,000	5,000	5,000	5,000	5,000
Youth Week	1,100	1,100	1,100	1,100	1,100	1,100
Seniors Week	500	500	500	500	500	500
International Disability Day	500	500	500	500	500	500
International Womens Day	1,000	1,000	1,000	1,000	1,000	1,000
Total Community Services Contribs	8,100	8,100	8,100	8,100	8,100	8,100
<u>Other Community Services</u>						
Dungog Community Centre (DINS Building) M&R	2,090	2,090	2,110	2,140	2,180	2,210
Rates & Charges	1,270	1,270	1,700	1,740	1,780	1,820
Water/Sewer Consumption Charges	1,530	1,530	1,000	1,030	1,060	1,090
Insurances	2,210	2,210	2,430	2,670	2,940	3,230
Depreciation	17,000	17,000	17,000	17,000	17,000	17,000
Overheads Allocation:						
Corporate Services	1,020	1,020	1,040	1,060	1,080	1,100
Infrastructure & Assets	1,020	1,020	1,040	1,060	1,080	1,100
Total Other Community Services	26,140	26,140	26,320	26,700	27,120	27,550
Total Operating Expenditure	86,408	86,408	87,510	88,937	90,397	91,887
<u>Capital Expenditure</u>						
Tfr to RA - Dungog Shire Community Centre (DINS Rental Building Reserves)	1,626	1,626	1,656	1,686	1,716	1,746
Total Capital Expenditure	1,626	1,626	1,656	1,686	1,716	1,746
Total Expenditure	88,034	88,034	89,166	90,623	92,113	93,633
<u>Operating Revenues</u>						
Youth Week	1,100	1,100	1,100	1,100	1,100	1,100
International Womens Day	1,000	1,000	1,000	1,000	1,000	1,000
Seniors Week	500	500	500	500	500	500
Dungog Shire Community Centre (DINS)	4,880	4,880	4,970	5,060	5,150	5,240
Total Operating Revenue	7,480	7,480	7,570	7,660	7,750	7,840
<u>Non Operating Revenue</u>						
Depreciation	17,000	17,000	17,000	17,000	17,000	17,000
Total Non Operating Revenue	17,000	17,000	17,000	17,000	17,000	17,000
Total Revenue	24,480	24,480	24,570	24,660	24,750	24,840
Net Cost to Council	63,554	63,554	64,596	65,963	67,363	68,793

Community Services & Education - Aged Housing Accommodation

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
<u>Alison Court</u>						
Buildings & Furnishings M&R	12,260	12,260	12,000	12,230	12,470	12,700
Pest Control & Inspections	2,540	2,540	2,500	2,540	2,590	2,630
Grounds M&R	8,720	8,720	8,600	8,770	8,940	9,110
Cleaning Expenses	2,170	2,170	2,010	2,080	2,130	2,170
Insurances	11,000	11,000	12,100	13,310	14,640	16,100
Rates & Charges	3,540	3,540	5,500	5,640	5,780	5,920
Water/Sewer Consumption Charges	11,710	11,710	8,000	8,140	8,290	8,440
Energy Costs	2,100	2,100	2,000	2,100	2,210	2,320
Depreciation	78,000	78,000	78,000	78,000	78,000	78,000
Overheads Allocation:						
Corporate Services	6,210	6,210	6,320	6,430	6,550	6,670
Infrastructure & Assets	7,020	7,020	7,150	7,280	7,410	7,540
Total Operating Expenditure	145,270	145,270	144,180	146,520	149,010	151,600
Capital Expenditure						
Buildings - Carport & Common Room	0	0	0	10,000	10,000	10,000
Refurbish Units 1 & 10	10,000	10,000	10,000	0	0	0
Tfr to RA	39,800	39,800	43,470	43,520	43,470	43,370
Total Capital Expenditure	49,800	49,800	53,470	53,520	53,470	53,370
Total Expenditure	195,070	195,070	197,650	200,040	202,480	204,970
Operating Income						
Rentals	117,070	117,070	119,650	122,040	124,480	126,970
Total Operating Income	117,070	117,070	119,650	122,040	124,480	126,970
Non Operating Revenues						
Depreciation	78,000	78,000	78,000	78,000	78,000	78,000
Total Non Operating Revenues	78,000	78,000	78,000	78,000	78,000	78,000
Total Revenues	195,070	195,070	197,650	200,040	202,480	204,970
Net Cost to Council	0	0	0	0	0	0

Housing & Community Amenities

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Town Planning	980,193	980,193	1,087,272	1,023,087	1,039,067	1,055,347
Environmental Protection	527,384	527,384	563,681	99,150	99,610	100,123
Public Conveniences	114,040	114,040	113,880	115,850	117,880	119,990
Public Cemeteries	54,270	54,270	54,400	55,820	57,270	58,740
Other Sanitation & Garbage	299,844	299,844	302,442	307,511	312,680	317,981
Urban Stormwater Drainage	91,423	91,423	91,733	92,103	92,483	92,853
Waste Management Operations	914,792	914,792	947,159	970,932	988,850	1,007,123
Domestic Waste Recycling	455,210	455,210	463,980	472,930	482,040	491,320
Domestic Waste Management	1,028,871	1,028,871	1,040,106	1,056,906	1,080,604	1,104,753
Total Operating Expenditure	4,466,027	4,466,027	4,664,653	4,194,289	4,270,484	4,348,230
Capital Expenditure						
Public Conveniences	2,500	2,500	2,500	2,500	2,500	2,500
Public Cemeteries	5,000	5,000	2,500	2,500	2,500	2,500
Urban Stormwater Drainage	17,995	17,995	17,785	17,415	17,035	16,665
Waste Management Operations	117,200	117,200	118,303	118,399	118,496	118,595
Domestic Waste Recycling	81,030	81,030	99,660	104,580	109,670	114,950
Domestic Waste Management	124,054	124,054	150,704	163,524	170,186	177,147
Total Capital Expenditure	347,779	347,779	391,452	408,918	420,387	432,357
Total Expenditure	4,813,806	4,813,806	5,056,105	4,603,207	4,690,871	4,780,587
Operating Revenues						
Town Planning	198,420	198,420	211,200	214,100	217,050	220,050
Environmental Protection	297,000	297,000	297,000	0	0	0
Public Conveniences	0	0	0	0	0	0
Public Cemeteries	40,170	40,170	40,890	42,270	43,680	45,110
Other Sanitation & Garbage	290,585	290,585	299,650	317,370	332,535	347,700
Urban Stormwater Drainage	42,125	42,125	42,225	42,225	42,225	42,225
Waste Management Operations	1,117,805	1,117,805	1,229,647	1,248,593	1,269,134	1,288,880
Domestic Waste Recycling	536,240	536,240	563,640	577,510	591,710	606,270
Domestic Waste Management	1,152,925	1,152,925	1,190,810	1,220,430	1,250,790	1,281,900
Total Operating Revenues	3,675,270	3,675,270	3,875,062	3,662,498	3,747,124	3,832,135
Non-Operating Revenues						
Town Planning	0	0	86,000	6,000	6,000	6,000
Environmental Protection	0	0	20,000	0	0	0
Public Conveniences	20,000	20,000	20,000	20,000	20,000	20,000
Public Cemeteries	9,300	9,300	6,800	6,800	6,800	6,800
Urban Stormwater & Drainage	67,293	67,293	67,293	67,293	67,293	67,293
Waste Management Operations	101,621	101,621	103,334	105,149	107,073	109,113
Total Non-Operating Revenues	198,214	198,214	303,427	205,242	207,166	209,206
Total Revenues	3,873,484	3,873,484	4,178,489	3,867,740	3,954,290	4,041,341
Net Cost to Council	940,322	940,322	877,616	735,467	736,581	739,246

Housing & Community Amenities - Town Planning

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	511,905	511,905	507,426	514,579	521,869	529,309
Salary Oncosts	41,718	41,718	49,346	50,198	51,058	51,928
Superannuation	52,800	52,800	52,340	53,390	54,460	55,550
Staff Travelling	25,890	25,890	46,360	47,190	48,040	48,900
Conference & Seminars	2,000	2,000	2,000	2,100	2,100	2,100
Consulting fees	15,000	15,000	15,000	15,000	15,000	15,000
Planning Reform	0	0	0	0	0	0
Advertising	10,000	10,000	10,000	10,180	10,360	10,550
Legal Expenses	55,000	55,000	55,000	55,990	57,000	58,030
Legal Advice	5,500	5,500	5,500	5,600	5,700	5,800
Consultants - Heritage Advisory	5,000	5,000	5,000	5,000	5,000	5,000
Strategic Planning (Comprehensive LEP)	0	0	80,000	0	0	0
Strategic Planning (LAP'S)	6,000	6,000	6,000	6,000	6,000	6,000
Street Naming	1,000	1,000	1,000	1,000	1,000	1,000
Rural Addressing	1,530	1,530	1,000	1,020	1,040	1,060
Overheads Charged		0				
Building Control	-142,120	-142,120	-144,680	-147,280	-149,930	-152,630
Overheads Allocation:		0				
Corporate Support	144,350	144,350	146,950	149,600	152,290	155,030
Infrastructure & Asset	153,310	153,310	156,070	158,880	161,740	164,650
Environmental Services	66,980	66,980	68,190	69,420	70,670	71,940
Building Control	24,330	24,330	24,770	25,220	25,670	26,130
Total Operating Expenditure	980,193	980,193	1,087,272	1,023,087	1,039,067	1,055,347
Total Expenditure	980,193	980,193	1,087,272	1,023,087	1,039,067	1,055,347
Operating Revenues						
Sec 149 Certificates	30,000	30,000	26,000	26,000	26,000	26,000
Sub-division Certificates	6,000	6,000	6,110	6,220	6,340	6,460
D.A. Fees & Complying	101,800	101,800	120,000	122,160	124,360	126,600
Advertising Development Apps	14,970	14,970	15,240	15,520	15,800	16,090
Pre lodgement - Development Apps	1,530	1,530	1,560	1,590	1,620	1,650
Consent Modifications	12,000	12,000	8,000	8,150	8,300	8,450
Re-Zoning Application Fees	20,000	20,000	21,000	21,000	21,000	21,000
Rural Addressing Fees	4,000	4,000	4,080	4,160	4,240	4,320
Road Naming Fees	1,000	1,000	1,020	1,040	1,060	1,080
Heritage Advisory Grant	2,000	2,000	3,000	3,000	3,000	3,000
Planning Reform Grant	3,000	3,000	3,000	3,000	3,000	3,000
Development Control Plans	90	90	100	110	120	130
DECC Grant - Flood Management Studies	0	0	0	0	0	0
Development Control Plans	110	110	120	130	140	150
Environment Planning Policies Local	510	510	520	530	540	550
Environment Planning Policies State	250	250	260	270	280	290
Urgency Fees Sec 149	920	920	940	960	980	1,000
Sundry Sales & Locality Maps	240	240	250	260	270	280
Total Operating Revenues	198,420	198,420	211,200	214,100	217,050	220,050
Non Operating Revenues						
Tfr from RA - SP - Strategic Planning	0	0	80,000	0	0	0
Tfr from RA - SP - LAP's	0	0	6,000	6,000	6,000	6,000
Total Non Operating Revenues	0	0	86,000	6,000	6,000	6,000
Total Planning Income	198,420	198,420	297,200	220,100	223,050	226,050
Net Cost to Council	781,773	781,773	790,072	802,987	816,017	829,297

Housing & Community Amenities - Environmental Protection

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	308,419	308,419	315,283	320,999	326,819	332,759
Less Direct Apportionment OSM	-63,555	-63,555	-65,143	-66,772	-68,441	-70,152
Less Direct Apportionment Noxious Weeds	-36,732	-36,732	-37,285	-38,031	-38,792	-39,568
Salary Oncosts	27,410	27,410	29,920	30,391	30,871	31,361
Superannuation	40,206	40,206	40,700	41,517	42,347	43,197
Staff Travelling	22,760	22,760	23,000	23,410	23,830	24,260
Conferences & Seminars	2,140	2,140	2,000	2,040	2,080	2,120
Hunter JO Environment Division membership	19,276	19,276	19,276	19,276	19,276	19,276
Flying Fox Management Project	0	0	10,000	10,000	10,000	10,000
Council Reserves Plan of Management Projects	0	0	10,000	10,000	10,000	10,000
Community Based Environment Programs	2,000	2,000	2,000	2,000	2,000	2,000
State of the Environment Report	2,000	2,000	20,000	0	0	0
Flood Risk Management	445,000	445,000	445,000	0	0	0
Flood Warning System - Dungog	10,000	10,000	5,000	5,000	5,000	5,000
Overheads Allocated:						
Corporate Support	69,330	69,330	70,580	71,850	73,140	74,460
Overheads Distributed:						
Town Planning	-66,980	-66,980	-68,190	-69,420	-70,670	-71,940
Companion Animals	-5,900	-5,900	-6,010	-6,120	-6,230	-6,340
Waste Management	-45,010	-45,010	-45,820	-46,640	-47,480	-48,330
Recycling	-25,510	-25,510	-25,970	-26,440	-26,920	-27,400
Domestic Waste Management	-49,620	-49,620	-50,510	-51,420	-52,350	-53,290
Public Cemeteries	-6,410	-6,410	-6,530	-6,650	-6,770	-6,890
Enforcement Local Govt Regs	-19,020	-19,020	-19,360	-19,710	-20,060	-20,420
Onsite Sewerage Management	-76,050	-76,050	-77,420	-78,810	-80,230	-81,670
Health Services	-26,370	-26,370	-26,840	-27,320	-27,810	-28,310
Corporate Support	0	0	0	0	0	0
Total Operating Expenditure	527,384	527,384	563,681	99,150	99,610	100,123
Total Expenditure	527,384	527,384	563,681	99,150	99,610	100,123
Operating Revenues						
Williams River Flood Study - Grant	297,000	297,000	297,000	0	0	0
Total Operating Revenues	297,000	297,000	297,000	0	0	0
Non Operating Revenues						
Tfr from RA - State of Environment Report	0	0	20,000	0	0	0
Total Non Operating Revenues	0	0	20,000	0	0	0
Total Revenues	297,000	297,000	317,000	0	0	0
Net Cost to Council	230,384	230,384	246,681	99,150	99,610	100,123

Housing & Community Amenities - Public Toilets Maintenance

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Pest Control & Inspection	900	900	900	950	1,000	1,050
Maintenance & Repair	35,620	35,620	135,800	36,330	36,870	37,410
Cleaning	35,670	35,670	35,730	36,280	36,830	37,410
Energy Costs	5,920	5,920	5,220	5,520	5,840	6,170
Insurances	2,530	2,530	2,780	3,060	3,370	3,710
Water/Sewer Consumption Charges	8,930	8,930	8,900	9,070	9,240	9,420
Depreciation	20,000	20,000	20,000	20,000	20,000	20,000
Overheads Allocation						
Corporate Support	1,430	1,430	1,460	1,490	1,520	1,550
Infrastructure & Assets	3,040	3,040	3,090	3,150	3,210	3,270
Total Operating Expenditure	114,040	114,040	213,880	115,850	117,880	119,990
Capital Expenditure						
Public Amenities - Upgrade	2,500	2,500	2,500	2,500	2,500	2,500
Total Capital Expenditure	2,500	2,500	2,500	2,500	2,500	2,500
Total Expenditure	116,540	116,540	216,380	118,350	120,380	122,490
Operating Revenues						
John Tucker Park	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0
Non Operating Revenues						
Depreciation	20,000	20,000	20,000	20,000	20,000	20,000
Total Non Operating Revenues	20,000	20,000	20,000	20,000	20,000	20,000
Total Revenues	20,000	20,000	20,000	20,000	20,000	20,000
Net Cost to Council	96,540	96,540	196,380	98,350	100,380	102,490

Housing & Community Amenities - Public Cemeteries Maintenance

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Dungog Columbarium M&R	1,020	1,020	1,000	1,020	1,030	1,050
Paterson Columbarium M&R	280	280	300	290	290	290
Other Cemetery Maintenance	40,000	40,000	40,000	41,240	42,510	43,790
Rates & Charges	1,400	1,400	1,400	1,440	1,480	1,520
HWC Water Charges	250	250	250	250	250	250
Depreciation	4,300	4,300	4,300	4,300	4,300	4,300
Overheads Allocation		0				
Corporate Support	610	610	620	630	640	650
Environmental Services	6,410	6,410	6,530	6,650	6,770	6,890
Total Operating Expenditure	54,270	54,270	54,400	55,820	57,270	58,740
Capital Expenditure						
Cemetery capital works	5,000	5,000	2,500	2,500	2,500	2,500
Total Capital Expenditure	5,000	5,000	2,500	2,500	2,500	2,500
Total Expenditure	59,270	59,270	56,900	58,320	59,770	61,240
Operating Revenues						
Cemetery Fees & charges	40,000	40,000	40,720	42,100	43,510	44,940
Land rental N.E.I.	170	170	170	170	170	170
Total Operating Revenues	40,170	40,170	40,890	42,270	43,680	45,110
Non Operating Revenues						
Tfr from RA - Cemetery	5,000	5,000	2,500	2,500	2,500	2,500
Depreciation	4,300	4,300	4,300	4,300	4,300	4,300
Total Non Operating Revenues	9,300	9,300	6,800	6,800	6,800	6,800
Total Revenues	49,470	49,470	47,690	49,070	50,480	51,910
Net Cost to Council	9,800	9,800	9,210	9,250	9,290	9,330

Housing & Community Amenities - Other Sanitation & Garbage

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
1. Pan Collection Service						
Collection Service Contract	7,000	7,000	3,800	3,800	3,800	3,800
Overheads Allocation						
Corporate Support	4,500	4,500	4,500	4,500	4,500	4,500
Total Pan Collection Expenditure	11,500	11,500	8,300	8,300	8,300	8,300
2. Onsite Sewage Management						
Salaries Contribution	63,554	63,554	65,142	66,771	68,440	70,151
Salary On costs Contribution	76,050	76,050	77,420	78,810	80,230	81,670
Conferences & Seminars	500	500	1,500	1,500	1,500	1,500
Consumables	200	200	200	200	200	200
Staff Travelling	10,000	10,000	10,000	10,000	10,000	10,000
Overheads Allocation						
Corporate Support	77,690	77,690	79,090	80,510	81,960	83,440
Total OSM Expenditure	227,994	227,994	233,352	237,791	242,330	246,961
3. Other Sanitation & Garbage Services						
Gresford Sullage Collection	5,230	5,230	5,320	5,420	5,520	5,620
Overheads Allocation						
Corporate Support	810	810	820	830	840	860
Total Other Sanitation Expenditure	6,040	6,040	6,140	6,250	6,360	6,480
4. Street Cleaning						
Cleaning Activities	41,510	41,510	41,580	41,820	42,060	42,310
Rates & Charges	6,140	6,140	6,290	6,450	6,610	6,780
Sec 88 Charges	5,090	5,090	5,180	5,270	5,360	5,460
Overheads Allocation		0				
Corporate Support	1,570	1,570	1,600	1,630	1,660	1,690
Total Street Cleaning Expenditure	54,310	54,310	54,650	55,170	55,690	56,240
Total Expenditure	299,844	299,844	302,442	307,511	312,680	317,981
Operating Revenues						
1. Pan Collection Service						
Sanitary Charges-Residential	7,055	7,055	3,800	3,800	3,800	3,800
Extra Charges	100	100	100	100	100	100
Total Sanitation Services Revenues	7,155	7,155	3,900	3,900	3,900	3,900
2. Onsite Sewage Management						
OSSM Annual Renewal Charge	267,750	267,750	280,060	297,500	312,375	327,250
Certificate Operating Approval - OSSM	380	380	390	400	410	420
Septic tank Application fees	15,000	15,000	15,000	15,270	15,550	15,830
Total Onsite Sewage Revenues	283,130	283,130	295,450	313,170	328,335	343,500
3. Other Sanitation & Garbage Services						
Gresford Park Contributions	300	300	300	300	300	300
Total Other Sanitation Revenues	300	300	300	300	300	300
Total Operating Revenues	290,585	290,585	299,650	317,370	332,535	347,700
Total Revenues	290,585	290,585	299,650	317,370	332,535	347,700
Net Cost to Council	9,259	9,259	2,792	-9,859	-19,855	-29,719

Housing & Community Amenities - Urban Stormwater Drainage

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Urban Stormwater Drainage M & R	21,380	21,380	21,640	21,960	22,290	22,610
Interest on Loans & Advances	0	0	0	0	0	0
Depreciation	67,293	67,293	67,293	67,293	67,293	67,293
Overheads Allocation:						
Infrastructure & Asset	2,240	2,240	2,280	2,320	2,360	2,400
Corporate Support	510	510	520	530	540	550
Total Operating Expenditure	91,423	91,423	91,733	92,103	92,483	92,853
Capital Expenditure						
Principal Repayment on loans	0	0	0	0	0	0
Tfr to RA - Stormwater	17,995	17,995	17,785	17,415	17,035	16,665
Total Capital Expenditure	17,995	17,995	17,785	17,415	17,035	16,665
Total Expenditure	109,418	109,418	109,518	109,518	109,518	109,518
Operating Revenues						
Residential Stormwater Levy	38,150	38,150	38,275	38,275	38,275	38,275
Commercial Stormwater Levy	3,775	3,775	3,750	3,750	3,750	3,750
Extra Charges	200	200	200	200	200	200
Total Operating Revenues	42,125	42,125	42,225	42,225	42,225	42,225
Non Operating Revenues						
Depreciation	67,293	67,293	67,293	67,293	67,293	67,293
Total Non Operating Revenues	67,293	67,293	67,293	67,293	67,293	67,293
Total Revenues	109,418	109,418	109,518	109,518	109,518	109,518
Net Cost to Council	0	0	0	0	0	0

Housing & Community Amenities - Other Waste Management Operations

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Contractor - Waste Charges Trade	41,980	41,980	42,740	43,510	44,290	45,090
Contractor - Recycling Commercial	12,840	12,840	13,070	13,310	13,550	13,790
Contractor - Recycling Non Ratable	7,030	7,030	7,160	7,290	7,420	7,550
Section 88 - Commercial Waste	38,950	38,950	39,650	40,360	41,090	41,830
Landfill Operations	362,249	362,249	374,190	386,350	398,750	411,360
Landfill Operations Martins Creek	0	0	0	0	0	0
EPA Licensing	4,300	4,300	4,400	4,500	4,600	4,700
Leachate Analysis Martins Creek	1,020	1,020	1,000	1,020	1,040	1,060
Environmental Monitoring Dungog	8,650	8,650	8,800	8,960	9,120	9,280
Telephone Charges	510	510	600	610	620	630
Recycling Facilities M&R	2,140	2,140	2,000	2,030	2,070	2,100
Energy Costs Return & Earn (TOMRA)	0	0	900	900	900	900
Energy Costs	2,620	2,620	2,780	2,950	3,130	3,320
Rates & Charges	1,220	1,220	1,750	1,790	1,830	1,880
Remediation Works (all landfills) SRV	15,000	15,000	15,000	15,000	15,000	15,000
Landfill Remediation Provision Discount	28,542	28,542	30,255	32,070	33,994	36,034
Illegal Dumping	1,000	1,000	1,000	1,000	1,000	1,000
Sec 88 Charges	463,350	463,350	471,685	480,173	488,814	497,610
Landfill Remediation Depreciation	14,079	14,079	14,079	14,079	14,079	14,079
Drummuster	1,018	1,018	1,000	1,020	1,040	1,061
Mattress Collection	5,090	5,090	10,000	10,000	10,000	10,000
Waste Diversion Programs	35,630	35,630	35,000	35,700	36,414	37,142
Green waste	15,270	15,270	15,000	15,300	15,606	15,918
Plant & Equipment Maintenance	8,144	8,144	8,000	8,160	8,323	8,489
Weighbridge Software Licencing and Calibration	6,000	6,000	6,000	6,000	6,000	6,000
Depreciation	59,000	59,000	59,000	59,000	59,000	59,000
Overheads Allocation:						
Corporate Support	38,990	38,990	39,690	40,400	41,130	41,870
Operations	21,430	21,430	21,820	22,210	22,610	23,020
Environmental Services	45,010	45,010	45,820	46,640	47,480	48,330
Total Gross Operational Costs	1,241,062	1,241,062	1,272,389	1,300,332	1,328,900	1,358,043
Domestic Waste Contribution (60%)	-326,270	-326,270	-325,230	-329,400	-340,050	-350,920
Net Operational costs	914,792	914,792	947,159	970,932	988,850	1,007,123
Capital Expenditure						
Plant & Equipment	0	0	0	0	0	0
Tfr to Restricted Asset - Landfill remediation	38,000	38,000	39,000	39,000	39,000	39,000
Tfr to Roads	4,700	4,700	4,803	4,899	4,996	5,095
Tfr to RA	10,000	10,000	10,000	10,000	10,000	10,000
Tfr to RA - Rehabilitation	64,500	64,500	64,500	64,500	64,500	64,500
Total Capital Expenditure	117,200	117,200	118,303	118,399	118,496	118,595
Total Expenditure	1,031,992	1,031,992	1,065,462	1,089,331	1,107,346	1,125,718

Housing & Community Amenities - Other Waste Management Operations Cont'd

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Revenues						
Commercial Waste Charges	118,674	118,674	121,055	124,080	127,180	130,360
Non Rateable Waste Charges	84,321	84,321	80,230	82,240	84,300	86,410
Waste Charge Vacant	15,502	15,502	15,372	15,760	16,150	16,550
Recycling - Commercial	27,440	27,440	29,145	29,870	30,620	31,390
Recycling - Non Ratable	11,900	11,900	11,310	11,590	11,880	12,180
Extra Charges	350	350	360	370	380	390
Sec 88 Levy - Operations	29,811	29,811	30,347	30,893	31,449	32,015
Sec 88 Levy - Domestic Waste	213,271	213,271	217,109	221,016	224,994	229,043
Sec 88 Levy - Events	2,298	2,298	2,339	2,381	2,423	2,466
Sec 88 Levy - Landfill capping	107,593	107,593	109,529	111,500	113,507	115,550
Sec 88 Levy - Street cleaning	9,196	9,196	9,361	9,529	9,700	9,874
Sec 88 Levy - Landfill	101,179	101,179	103,000	104,854	106,741	108,662
Grant - Return & Earn Facility (TOMRA)	0	0	0	0	0	0
Shed Sales	10,000	10,000	10,180	10,360	10,550	10,740
Container Deposit Scheme	30,000	30,000	30,540	31,090	31,650	32,220
Drum Muster	1,020	1,020	1,040	1,060	1,080	1,100
Sale of Woodchip	5,090	5,090	5,180	5,270	5,360	5,460
Better Waste & Recycling Fund	10,920	10,920	60,000	60,000	60,000	60,000
Event Bin	510	510	520	530	540	550
Operational Landfill Tipping Fees	58,540	58,540	59,590	59,590	60,660	60,660
Operational Green Waste Tipping Fees	7,130	7,130	7,260	7,260	7,390	7,390
Steel Sales	100,000	100,000	150,000	150,000	150,000	150,000
Landfill Tipping Fees	173,060	173,060	176,180	179,350	182,580	185,870
Total Operating Revenues	1,117,805	1,117,805	1,229,647	1,248,593	1,269,134	1,288,880
Non Operating Revenues						
Depreciation	101,621	101,621	103,334	105,149	107,073	109,113
Total Non-Operating Revenues	101,621	101,621	103,334	105,149	107,073	109,113
Total Revenues	1,219,426	1,219,426	1,332,981	1,353,742	1,376,207	1,397,993
Net Cost to Council	-187,434	-187,434	-267,519	-264,411	-268,861	-272,275

Housing & Community Amenities - Domestic Recycling

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Recycling Collection Contractor	402,150	402,150	409,980	417,950	426,060	434,320
Landfill Recycling Collection	1,300	1,300	1,300	1,320	1,340	1,360
Overheads Allocation:						
Corporate Support	26,700	26,700	27,190	27,690	28,200	28,720
Environmental Services	25,060	25,060	25,510	25,970	26,440	26,920
Total Operating Expenditure	455,210	455,210	463,980	472,930	482,040	491,320
Capital Expenditure						
Tfr to RA - Recycling	53,030	53,030	70,660	71,580	74,670	74,950
Tfr to RA - Urban Roads	28,000	28,000	29,000	33,000	35,000	40,000
Total Capital Expenditure	81,030	81,030	99,660	104,580	109,670	114,950
Total Expenditure	536,240	536,240	563,640	577,510	591,710	606,270
Operating Revenues						
Domestic Recycling Charges	514,360	514,360	541,430	554,970	568,840	583,060
Pensioner Rebates-Council	-20,990	-20,990	-21,510	-22,050	-22,600	-23,170
Pensioner Rebates Dept Local Govt	11,540	11,540	11,830	12,130	12,430	12,740
Container Deposit Scheme Rebate	30,000	30,000	30,540	31,090	31,650	32,220
Extra Charges	1,330	1,330	1,350	1,370	1,390	1,420
Total Operating revenues	536,240	536,240	563,640	577,510	591,710	606,270
Total Revenues	536,240	536,240	563,640	577,510	591,710	606,270
Net Cost to Council	0	0	0	0	0	0

Domestic Waste Management

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Garbage Collection Contractor	296,800	296,800	302,140	307,580	313,120	318,760
Operational expenses (Bin Delivery Etc)	1,710	1,710	1,700	1,730	1,760	1,790
Events waste Sec 88	1,120	1,120	1,000	1,250	1,250	1,250
Events waste	1,120	1,120	1,000	1,010	1,030	1,040
Special Rubbish Cleanups	25,000	25,000	25,000	25,450	25,910	26,380
Dungog Landfill Charge	326,270	326,270	325,230	329,400	340,050	350,920
Sec 88 Charges	213,271	213,271	217,536	221,016	224,994	229,043
Overheads Allocation:						
Corporate Support	89,400	89,400	91,010	92,650	94,320	96,020
Operations	21,050	21,050	21,400	21,760	22,120	22,490
Operations - Depot Rental	4,390	4,390	4,470	4,550	4,630	4,710
Environmental Services	48,740	48,740	49,620	50,510	51,420	52,350
Total Operating Expenditure	1,028,871	1,028,871	1,040,106	1,056,906	1,080,604	1,104,753
Capital Expenditure						
Tfr to RA - DWM	88,054	88,054	104,374	112,364	115,106	118,367
Tfr to RA - Urban Roads	36,000	36,000	46,330	51,160	55,080	58,780
Total Capital Expenditure	124,054	124,054	150,704	163,524	170,186	177,147
Total Expenditure	1,152,925	1,152,925	1,190,810	1,220,430	1,250,790	1,281,900
Operating Revenues						
Waste Charge Domestic	1,164,555	1,164,555	1,202,880	1,232,950	1,263,770	1,295,360
Pensioner Rebates-Council	-44,210	-44,210	-45,320	-46,450	-47,610	-48,800
Pensioner Rebates Dept Local Govt	24,320	24,320	24,930	25,550	26,190	26,840
Mobile Garbage Bins	5,000	5,000	5,000	5,000	5,000	5,000
Extra Charges	3,260	3,260	3,320	3,380	3,440	3,500
Total DWM Operating revenues	1,152,925	1,152,925	1,190,810	1,220,430	1,250,790	1,281,900
Net Cost to Council	0	0	0	0	0	0

Recreation & Culture

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Public Libraries	270,796	270,796	282,012	286,793	292,203	297,823
Museums	95,920	95,920	98,190	100,550	103,050	105,760
Community Centres	53,738	53,738	55,350	56,590	57,910	59,330
Public Halls	224,210	224,210	249,150	255,100	261,520	268,510
Sporting Grounds	404,617	404,617	409,591	415,425	421,714	421,470
Parks & Reserves	343,660	343,660	344,030	346,660	349,350	352,110
Dungog Swimming Pool	223,000	223,000	226,473	232,791	239,472	246,546
Clarence Town Swimming Pool	189,680	189,680	191,030	195,411	200,014	204,840
Total Operating Expenditure	1,805,621	1,805,621	1,855,826	1,889,320	1,925,233	1,956,389
Capital Expenditure						
Public Libraries	42,500	125,500	1,127,500	44,500	44,500	44,500
Community Centres	1,000	1,000	1,000	1,000	1,000	1,000
Public Halls	1,000	1,000	1,000	1,000	1,000	1,000
Sporting Grounds	1,683,249	1,883,365	31,204	33,229	35,301	37,699
Parks & Reserves	2,000	2,000	152,000	2,000	2,000	2,000
Dungog Swimming Pool	3,350	3,350	3,381	3,413	3,413	3,413
Clarence Town Swimming Pool	1,558	1,558	16,586	1,615	1,644	1,673
Total Capital Expenditure	1,734,657	2,017,773	1,332,671	86,757	88,858	91,285
Total Expenditure	3,540,278	3,823,394	3,188,497	1,976,077	2,014,091	2,047,674
Operating Revenues						
Public Libraries	93,071	176,071	924,680	96,290	97,930	99,610
Community Centres	8,967	8,967	9,155	9,327	9,504	9,684
Public Halls	2,170	2,170	2,210	2,250	2,290	2,330
Sporting Grounds	708,059	908,175	19,364	19,724	20,088	20,466
Parks & Reserves	500	500	1,500	1,500	1,500	1,500
Dungog Swimming Pool	1,711	1,711	1,751	1,789	1,827	1,866
Clarence Town Swimming Pool	1,558	1,558	1,586	1,615	1,644	1,673
Total Operating Revenues	816,036	1,099,152	960,246	132,495	134,783	137,129
Non-Operating Revenues						
Public Libraries	52,337	52,337	302,337	52,337	52,337	52,337
Museums	45,000	45,000	45,000	45,000	45,000	45,000
Community Centres	30,000	30,000	30,000	30,000	30,000	30,000
Public Halls	128,000	128,000	128,000	128,000	128,000	128,000
Sporting Grounds	1,200,445	1,200,445	249,445	249,445	249,445	242,699
Parks & Reserves	180,000	180,000	330,000	180,000	180,000	180,000
Dungog Swimming Pool	45,000	45,000	45,000	45,000	45,000	45,000
Clarence Town Swimming Pool	45,000	45,000	60,000	45,000	45,000	45,000
Total Non Operating Revenues	1,725,782	1,725,782	1,189,782	774,782	774,782	768,036
Total Revenues	2,541,818	2,824,934	2,150,028	907,277	909,565	905,165
Net Cost to Council	998,460	998,460	1,038,469	1,068,800	1,104,526	1,142,509

Recreation & Culture - Public Libraries

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	97,077	97,077	98,521	100,498	102,508	104,558
Salary Oncost	6,613	6,613	9,259	9,413	9,573	9,733
Superannuation	14,109	14,109	14,315	14,605	14,895	15,195
Staff Travelling	500	500	500	510	520	530
Conference & Seminars	1,000	1,000	1,000	560	560	560
Regional Library Contribution	32,000	32,000	33,120	34,280	35,480	36,730
NSW.net	5,000	5,000	5,000	5,000	5,000	5,000
Telephone Rent & Charges	1,200	1,200	1,200	1,200	1,200	1,200
Copyright Charges Public Music	200	200	200	200	200	200
Library Promotions	2,000	2,000	2,500	2,550	2,600	2,650
Buildings Maintenance	5,000	5,000	5,170	5,160	5,190	5,220
Furniture & Fittings M&R	1,000	1,000	1,000	1,000	1,000	1,000
Office Equipment M&R	1,000	1,000	1,000	1,020	1,040	1,060
Grounds Maintenance	1,000	1,000	1,020	1,050	1,070	1,100
Cleaning Expenditures	5,140	5,140	8,950	9,130	9,320	9,500
Books Maintenance	1,000	1,000	1,000	1,020	1,040	1,060
Freight Charges	6,110	6,110	6,200	6,310	6,420	6,540
Postage	900	900	900	900	900	900
Energy Costs	6,930	6,930	7,280	7,640	8,020	8,420
Insurance	4,400	4,400	4,840	5,320	5,850	6,440
Rates & Charges	510	510	550	560	570	580
Horizon Upgrade Services	7,130	7,130	7,260	7,390	7,520	7,660
Periodicals & Newspapers	4,000	4,000	4,000	4,000	4,000	4,000
Printing & Stationery	1,000	1,000	1,000	1,000	1,000	1,000
Depreciation	52,337	52,337	52,337	52,337	52,337	52,337
Overheads Allocation: Corporate Services	13,640	13,640	13,890	14,140	14,390	14,650
Total Operating Expenditure	270,796	270,796	282,012	286,793	292,203	297,823
Capital Expenditure						
Upgrade furniture	0	0	2,000	2,000	2,000	2,000
PC Upgrade	0	0	3,000	0	0	0
Library Upgrade & Refurbishment	0	83,000	1,080,000	0	0	0
Large Print Books (LSP Funds)	4,000	4,000	4,000	4,000	4,000	4,000
DVD Collection (LSP Funds)	2,000	2,000	2,000	2,000	2,000	2,000
CD Music Collection	1,500	1,500	1,500	1,500	1,500	1,500
Book Purchases	30,000	30,000	30,000	30,000	30,000	30,000
Tfr to RA - Office Equipment	2,000	2,000	2,000	2,000	2,000	2,000
Tfr to RA - Building Improvements	3,000	3,000	3,000	3,000	3,000	3,000
Total Capital Expenditure	42,500	125,500	1,127,500	44,500	44,500	44,500
Total Expenditure	313,296	396,296	1,409,512	331,293	336,703	342,323
Operating Revenues						
State Library NSW Subsidy & Grant	81,501	81,501	82,970	84,460	85,980	87,530
State Library NSW Local Priority Grant	6,620	6,620	6,740	6,860	6,980	7,110
State Library NSW Infrastructure Grant		83,000	500,000	0	0	0
Local Road & Community Infrastructure Grant						
Rnd2		0	330,000	0	0	0
Reservation Fees	1,200	1,200	1,200	1,200	1,200	1,200
Photocopying & Printing	930	930	950	950	950	950
Library Bags	70	70	70	70	70	70
Fines Late Returns	2,200	2,200	2,200	2,200	2,200	2,200
Fines Lost Stock	300	300	300	300	300	300
Sale of Old Stock	250	250	250	250	250	250
Total Operating Revenues	93,071	176,071	924,680	96,290	97,930	99,610
Non Operating Revenues						
Depreciation	52,337	52,337	52,337	52,337	52,337	52,337
Tfr from RA Sec 711	0	0	250,000	0	0	0
Total Non Operating Revenues	52,337	52,337	302,337	52,337	52,337	52,337
Total Revenues	145,408	228,408	1,227,017	148,627	150,267	151,947
Net Cost to Council	167,888	167,888	182,495	182,666	186,436	190,376

Recreation & Culture - Museums

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Buildings M &R	23,000	23,000	23,000	23,420	23,850	24,300
Pest Control & inspections	1,180	1,180	900	920	940	960
Grounds maintenance	2,950	2,950	4,000	4,090	4,150	4,220
Insurances	14,520	14,520	15,970	17,570	19,330	21,260
Rates & Charges	2,850	2,850	3,700	3,790	3,880	3,980
Water/Sewer Consumption Charges	2,860	2,860	2,000	2,080	2,160	2,240
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
Overheads Allocation:						
Infrastructure & Assets	1,780	1,780	1,810	1,840	1,870	1,900
Corporate Services	1,780	1,780	1,810	1,840	1,870	1,900
Total Operating Expenditure	95,920	95,920	98,190	100,550	103,050	105,760
Total Expenditure	95,920	95,920	98,190	100,550	103,050	105,760
Non Operating Revenues						
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
Total Non Operating Revenues	45,000	45,000	45,000	45,000	45,000	45,000
Total Revenues	45,000	45,000	45,000	45,000	45,000	45,000
Net Cost to Council	50,920	50,920	53,190	55,550	58,050	60,760

Recreation & Culture - Community & Cultural Centres - Clarence Town Community Centre & Senior Citizens Centre, Dungog Community Centre

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Buildings M &R	2,730	2,730	4,000	4,080	4,150	4,230
Electricity	1,608	1,608	1,000	1,020	1,040	1,060
Pest Control & inspections	410	410	400	410	420	430
Grounds maintenance	580	580	500	500	500	500
Insurances	7,990	7,990	8,790	9,670	10,640	11,700
Rates & Charges	2,980	2,980	5,050	5,180	5,310	5,440
Water/Sewer Consumption Charges	5,080	5,080	3,210	3,290	3,370	3,450
Depreciation	30,000	30,000	30,000	30,000	30,000	30,000
Overheads Allocation:						
Infrastructure & Assets	1,180	1,180	1,200	1,220	1,240	1,260
Corporate Services	1,180	1,180	1,200	1,220	1,240	1,260
Total Operating Expenditures	53,738	53,738	55,350	56,590	57,910	59,330
Capital Expenditure						
Tfr to RA - Artworks Committee Reserve	1,000	1,000	1,000	1,000	1,000	1,000
Total Capital Expenditure	1,000	1,000	1,000	1,000	1,000	1,000
Total Expenditure	54,738	54,738	56,350	57,590	58,910	60,330
Operating Revenues						
Pre School Rental	4,964	4,964	5,074	5,175	5,279	5,384
Medical Practice Rental	3,503	3,503	3,581	3,652	3,725	3,800
Interest Artworks Advisory Funds	500	500	500	500	500	500
Total Operating Revenues	8,967	8,967	9,155	9,327	9,504	9,684
Non Operating revenues						
Depreciation	30,000	30,000	30,000	30,000	30,000	30,000
Total Non Operating Revenues	30,000	30,000	30,000	30,000	30,000	30,000
Total Revenues	38,967	38,967	39,155	39,327	39,504	39,684
Net Cost to Council	15,771	15,771	17,195	18,263	19,406	20,646

Recreation & Culture - Public Halls

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Fire, Pest & Maintenance Inspections	4,190	4,190	4,000	4,070	4,150	4,220
Doug Walters Pavilion	2,550	2,550	5,000	5,090	5,180	5,280
James Theatre	2,050	2,050	5,000	5,090	5,180	5,280
Clarence Town School of Arts	2,050	2,050	5,000	5,090	5,180	5,280
Gresford School of Arts	2,050	2,050	5,000	5,090	5,180	5,280
Martins Creek School of Arts	2,050	2,050	5,000	5,090	5,180	5,280
Paterson School of Arts	2,050	2,050	5,000	5,090	5,180	5,280
Vacy School of Arts	2,760	2,760	5,000	5,090	5,180	5,270
Insurances	39,600	39,600	43,560	47,920	52,710	57,980
Energy Costs	3,150	3,150	3,000	3,150	3,310	3,480
Rates & Charges	11,620	11,620	15,910	16,310	16,720	17,140
Water/Sewer Consumption Charges	6,650	6,650	4,000	4,100	4,200	4,310
Risk Management- SRV	2,000	2,000	2,000	2,000	2,000	2,000
Depreciation	128,000	128,000	128,000	128,000	128,000	128,000
Overheads Allocation:						
Corporate Services	6,620	6,620	6,740	6,860	6,980	7,110
Infrastructure & Assets	6,820	6,820	6,940	7,060	7,190	7,320
Total Operating Expenditure	224,210	224,210	249,150	255,100	261,520	268,510
Capital Expenditure						
Doug Walters	0	0	0	0	0	0
Tfr to RA - Building Reserves	1,000	1,000	1,000	1,000	1,000	1,000
Total Capital Expenditure	1,000	1,000	1,000	1,000	1,000	1,000
Total Expenditure	225,210	225,210	250,150	256,100	262,520	269,510
Operating Revenues						
Hire Charges Doug Walters Pavilion	2,170	2,170	2,210	2,250	2,290	2,330
Total Operating Revenues	2,170	2,170	2,210	2,250	2,290	2,330
Non Operating Revenues						
Depreciation	128,000	128,000	128,000	128,000	128,000	128,000
Total Non Operating revenues	128,000	128,000	128,000	128,000	128,000	128,000
Total Revenue	130,170	130,170	130,210	130,250	130,290	130,330
Net Cost to Council	95,040	95,040	119,940	125,850	132,230	139,180

Recreation & Culture - Sporting Grounds

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Buildings M & R	5,950	5,950	5,970	6,090	6,230	6,360
Dungog High School Soccer Ground - Lease	1,390	1,390	1,440	1,490	1,540	1,590
Grounds M & R	72,180	72,180	73,620	75,560	77,540	79,570
Bennett Park - Lights M & R	3,670	3,670	3,000	3,060	3,120	3,180
Paterson Sportsground	2,040	2,040	2,000	2,040	2,080	2,120
Pest Control Inspections	3,050	3,050	3,000	3,050	3,100	3,160
Energy Costs	8,550	8,550	8,000	8,550	9,130	9,740
Insurances	35,780	35,780	39,360	43,300	47,630	52,390
Rates & Charges	13,300	13,300	16,630	17,050	17,480	17,920
Water/Sewer Consumption Charges	25,440	25,440	25,000	25,450	25,910	26,380
Interest on Loans	14,977	14,977	13,091	11,115	9,094	0
Interest on Loans - Govt Advances	0	0	0	0	0	0
Depreciation	208,000	208,000	208,000	208,000	208,000	208,000
Overheads Allocation:						
Corporate Services	7,130	7,130	7,260	7,390	7,520	7,660
Infrastructure & Asset	3,160	3,160	3,220	3,280	3,340	3,400
Total Operating Expenditure	404,617	404,617	409,591	415,425	421,714	421,470
Capital Expenditure						
Sportsground Capital						
Grant - Dungog Showground lighting & Drainage - Stronger Country Communities	0	200,116	0	0	0	0
Clarence Town Sportsground Facility	1,438,894	1,438,894	0	0	0	0
Clarence Town Sports Lighting	86,110	86,110	0	0	0	0
Dungog District Netball Courts	127,978	127,978	0	0	0	0
Tfr to RA - Paterson Sportsground	2,800	2,800	2,850	2,900	2,950	3,000
Principal Repayment on Loan 197	27,467	27,467	28,354	30,329	32,351	34,699
Total Capital Expenditure	1,683,249	1,883,365	31,204	33,229	35,301	37,699
Total Expenditure	2,087,866	2,287,982	440,795	448,654	457,015	459,169
Operating Revenues						
Bennett Park Lighting	2,920	2,920	2,970	3,020	3,070	3,130
Bennett Park Ground Fees	2,040	2,040	2,080	2,120	2,160	2,200
Bennett Park Tennis Club	130	130	130	130	130	130
Bennett Park Storage Shed Hire	460	460	470	480	490	500
Stronger Country Communities - CT Sports Facility	476,454	476,454	0	0	0	0
Stronger Country Communities - Lighting CT Sportsground	85,375	85,375	0	0	0	0
Stronger Country Communities - Dungog Netball Courts	127,243	127,243	0	0	0	0
Stronger Country Communities - Dungog Showground Lighting & drainage	0	200,116	0	0	0	0
Paterson Sportsground Leases	2,800	2,800	2,850	2,900	2,950	3,000
Paterson Sportsground Solar	0	0	0	0	0	0
DHS Soccer Ground - users fees	1,318	1,318	1,340	1,360	1,380	1,400
Rents and other income	9,319	9,319	9,524	9,714	9,908	10,106
Total Operating Revenues	708,059	908,175	19,364	19,724	20,088	20,466
Non Operating Revenues						
Depreciation	208,000	208,000	208,000	208,000	208,000	208,000
Tfr from RA - Sec 711 Recreation	992,445	992,445	41,445	41,445	41,445	34,699
Total Non Operating Revenues	1,200,445	1,200,445	249,445	249,445	249,445	242,699
Total Revenues	1,908,504	2,108,620	268,809	269,169	269,533	263,165
Net Cost to Council	179,362	179,362	171,986	179,485	187,482	196,004

Recreation and Culture - Parks & Gardens

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Gardens M&R	120,000	120,000	120,000	121,520	123,070	124,650
Risk Management - Trees, Signs,etc	10,000	10,000	10,000	10,000	10,000	10,000
Energy Costs	3,200	3,200	3,200	3,430	3,670	3,920
Insurances	1,420	1,420	1,560	1,720	1,890	2,080
Rates & Charges	9,930	9,930	12,000	12,300	12,610	12,930
Water/Sewer Consumption Charges	8,530	8,530	6,500	6,720	6,940	7,160
Depreciation	180,000	180,000	180,000	180,000	180,000	180,000
Overheads Allocations:		0				
Corporate Services	7,020	7,020	7,150	7,280	7,410	7,540
Infrastructure & Assets	3,560	3,560	3,620	3,690	3,760	3,830
Total Operating Expenditure	343,660	343,660	344,030	346,660	349,350	352,110
Capital Expenditure						
Parks Capital Works	0	0	0	0	0	0
Demolition Sheltons Old Bus Shed	0	0	150,000	0	0	0
Tfr to RA - Building & Grounds Reserves	2,000	2,000	2,000	2,000	2,000	2,000
Total Capital Expenditure	2,000	2,000	152,000	2,000	2,000	2,000
Total Expenditure	345,660	345,660	496,030	348,660	351,350	354,110
Operating Revenues						
Rentals N.E.I.	500	500	500	500	500	500
LRCI Funding	0	0	0	0	0	0
Sec 711 Contributions	0	0	1,000	1,000	1,000	1,000
Total Operating Revenues	500	500	1,500	1,500	1,500	1,500
Non Operating Revenues						
Depreciation	180,000	180,000	180,000	180,000	180,000	180,000
Tfr from RA - Southern Phone	0	0	150,000	0	0	0
Tfr from RA - Sec 711 2001 Paterson District	0	0	0	0	0	0
Tfr from RA - Sec 711 2004 Parklands	0	0	0	0	0	0
Tfr from Loan borrowings	0	0	0	0	0	0
Tfr from RA - Grants (Police & Sport Rec)	0	0	0	0	0	0
Tfr from RA - Grants Area Assistance	0	0	0	0	0	0
Tfr from RA - Boat ramp	0	0	0	0	0	0
Tfr from RA - Plant	0	0	0	0	0	0
Tfr from RA - Parks	0	0	0	0	0	0
Total Non Operating Revenue	180,000	180,000	330,000	180,000	180,000	180,000
Total Revenue	180,500	180,500	331,500	181,500	181,500	181,500
Net Cost to Council	165,160	165,160	164,530	167,160	169,850	172,610

Recreation & Culture - Dungog Swimming Pool

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Pool Management Contractor	80,150	80,150	81,913	83,551	85,222	86,926
Telephone Rents & Charges	410	410	1,000	1,020	1,040	1,060
Energy Costs	31,500	31,500	31,000	32,550	34,180	35,890
Insurances	20,710	20,710	22,780	25,060	27,570	30,330
Maintenance & Repairs	20,240	20,240	20,000	20,370	20,750	21,140
Chemical Supplies	5,090	5,090	5,200	5,290	5,390	5,490
Rates & Charges	1,390	1,390	2,320	2,380	2,440	2,500
Water/Sewer Consumption Charges	8,430	8,430	7,000	7,130	7,260	7,390
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
Overhead Allocations:		0				
Corporate Support	6,620	6,620	6,740	6,860	6,980	7,110
Infrastructure & Asset	3,460	3,460	3,520	3,580	3,640	3,710
Total Operational Expenditures	223,000	223,000	226,473	232,791	239,472	246,546
Capital Expenditure						
Plant & Equip	2,000	2,000	2,000	2,000	2,000	2,000
Tfr to RA	1,350	1,350	1,381	1,413	1,413	1,413
Total Capital Expenditure	3,350	3,350	3,381	3,413	3,413	3,413
Total Expenditure	226,350	226,350	229,854	236,204	242,885	249,959
Operating Revenues						
Pool Managers Payment	1,391	1,391	1,421	1,449	1,477	1,506
Heating Tokens Showers	320	320	330	340	350	360
Total Operating Revenue	1,711	1,711	1,751	1,789	1,827	1,866
Non Operating Revenues						
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
Total Non Operating Revenue	45,000	45,000	45,000	45,000	45,000	45,000
Total Revenues	46,711	46,711	46,751	46,789	46,827	46,866
Net Cost to Council	179,639	179,639	183,103	189,415	196,058	203,093

Recreation & Culture - Clarence Town Swimming Pool

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Pool Management Contractor	79,000	79,000	80,580	82,191	83,834	85,510
Telephone Rents & Charges	410	410	1,000	1,020	1,040	1,060
Energy Costs	18,460	18,460	18,000	18,900	19,850	20,840
Insurances	11,130	11,130	12,240	13,460	14,810	16,290
Maintenance & Repairs	7,350	7,350	7,350	7,480	7,610	7,740
Chemical Supplies	8,040	8,040	8,000	8,140	8,290	8,440
Rates & Charges	2,150	2,150	2,600	2,670	2,740	2,810
Water/Sewer Consumption Charges	8,060	8,060	6,000	6,110	6,220	6,330
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
Overhead Allocations:						
Corporate Support	6,620	6,620	6,740	6,860	6,980	7,110
Infrastructure & Asset	3,460	3,460	3,520	3,580	3,640	3,710
Total Operational Expenditures	189,680	189,680	191,030	195,411	200,014	204,840
Capital Expenditure						
Tfr to RA - Plant & Equip	1,558	1,558	1,586	1,615	1,644	1,673
Replace roof over toilet block	0	0	15,000	0	0	0
Total Capital Expenditure	1,558	1,558	16,586	1,615	1,644	1,673
Total Expenditure	191,238	191,238	207,616	197,026	201,658	206,513
Operating Revenues						
Grant - training aids	0	0	0	0	0	0
Pool Managers Payment	1,558	1,558	1,586	1,615	1,644	1,673
Total Operating Revenue	1,558	1,558	1,586	1,615	1,644	1,673
Non Operating Revenues						
Tfr from RA - Special Projects 640 - CT Pool	0	0	15,000	0	0	0
Depreciation	45,000	45,000	45,000	45,000	45,000	45,000
Total Non Operating Revenue	45,000	45,000	60,000	45,000	45,000	45,000
Total Revenue	46,558	46,558	61,586	46,615	46,644	46,673
Net Cost to Council	144,680	144,680	146,030	150,411	155,014	159,840

Mining Manufacturing & Construction

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Building Control	346,415	346,415	349,865	356,251	362,771	369,411
Quarries & Pits	133,436	133,436	133,876	134,316	134,766	135,216
Total Operating Expenditure	479,851	479,851	483,741	490,567	497,537	504,627
Capital Expenditure						
Quarries & Pits	10,000	10,000	10,000	10,000	10,000	10,000
Total Capital Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	489,851	489,851	493,741	500,567	507,537	514,627
Operating Revenues						
Building Control	92,330	92,330	121,360	121,390	121,420	121,450
Quarries & Pits	0	0	0	0	0	0
Total Operating Revenues	92,330	92,330	121,360	121,390	121,420	121,450
Non-Operating Revenues						
Quarries & Pits	143,436	143,436	143,876	144,316	144,766	145,216
Total Non-Operating Revenues	143,436	143,436	143,876	144,316	144,766	145,216
Total Revenues	235,766	235,766	265,236	265,706	266,186	266,666
Net Cost to Council	254,085	254,085	228,505	234,861	241,351	247,961

Mining Manufacturing & Construction - Building Control

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries & Wages	108,204	108,204	109,789	111,982	114,222	116,502
Salary On Cost	11,456	11,456	11,791	11,976	12,166	12,356
Superannuation	11,135	11,135	11,295	11,523	11,753	11,993
Staff Travelling	22,000	22,000	20,000	20,360	20,730	21,100
Conferences & Seminars	500	500	500	500	500	500
Professional Services - Inspections	6,000	6,000	6,000	6,000	6,000	6,000
Overheads Distributed						
Town Planning	-24,330	-24,330	-24,770	-25,220	-25,670	-26,130
Overheads Allocation:						
Corporate Support	69,330	69,330	70,580	71,850	73,140	74,460
Planning Support Staff	142,120	142,120	144,680	147,280	149,930	152,630
Total Operating Expenditure	346,415	346,415	349,865	356,251	362,771	369,411
Operating Revenues						
Annual fire safety inspection	1,830	1,830	1,860	1,890	1,920	1,950
Construction Certificates	30,000	30,000	45,000	45,000	45,000	45,000
Occupation Certificates	10,000	10,000	15,000	15,000	15,000	15,000
Sec 149 (B) Certificates	2,500	2,500	2,500	2,500	2,500	2,500
Building Inspection Fees	45,000	45,000	55,000	55,000	55,000	55,000
Commission Fees LSL	1,000	1,000	1,000	1,000	1,000	1,000
Resited Dwellings	2,000	2,000	1,000	1,000	1,000	1,000
Total Operating Revenues	92,330	92,330	121,360	121,390	121,420	121,450
Net Cost to Council	254,085	254,085	228,505	234,861	241,351	247,961

Mining Manufacturing & Construction - Quarries & Pits

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Rates & Charges	3,410	3,410	3,500	3,590	3,680	3,770
Lease Clarence Town Quarry	550	550	600	600	600	600
Contribution to Road Maintenance	10,770	10,770	10,770	10,750	10,730	10,710
Quarry Licensing & Survey Program	2,980	2,980	2,900	2,890	2,890	2,880
Quarry Depreciation	94,326	94,326	94,326	94,306	94,286	94,266
Overheads Allocation						
Infrastructure & Assets	7,440	7,440	7,570	7,710	7,850	7,990
Operations	13,960	13,960	14,210	14,470	14,730	15,000
Total Operating Expenditure	133,436	133,436	133,876	134,316	134,766	135,216
Capital Expenditure						
Quarry Rehabilitation - Tfr to RA	10,000	10,000	10,000	10,000	10,000	10,000
Total Capital Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	143,436	143,436	143,876	144,316	144,766	145,216
Operating Revenues						
Royalties	0	0	0	0	0	0
Total Operating Revenues	0	0	0	0	0	0
Non Operating Revenues						
Quarry Revenues	143,436	143,436	143,876	144,316	144,766	145,216
Total Non Operating Revenues	143,436	143,436	143,876	144,316	144,766	145,216
Total Revenues	143,436	143,436	143,876	144,316	144,766	145,216
Net Cost to Council	0	0	0	0	0	0

Transport & Communication

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Urban Roads Network	845,260	845,260	883,280	890,630	898,590	906,700
Rural Roads Network	4,506,872	4,433,732	4,528,452	4,552,392	4,576,782	4,601,592
Regional Roads Network	1,042,059	1,042,059	1,062,422	1,063,132	1,064,492	1,065,862
Bridge Infrastructure	1,294,730	1,294,730	1,307,112	1,312,790	1,318,537	1,324,351
Ancillary Functions	325,518	325,518	333,128	343,708	354,738	366,208
Total Operating Expenditure	8,014,439	7,941,299	8,114,394	8,162,652	8,213,139	8,264,713
Capital Expenditure						
Urban Roads Network	-51,444	315,064	572,234	680,537	1,861,500	1,312,650
Rural Roads Network	3,623,837	6,809,077	5,625,986	4,659,306	2,106,909	3,119,665
Regional Roads Network	6,463,284	6,463,284	10,145,037	5,886,680	1,574,030	1,069,207
Bridge Infrastructure	3,535,352	3,535,352	14,057,445	16,894,201	381,318	388,869
Total Capital Expenditure	13,571,029	17,122,777	30,400,702	28,120,724	5,923,757	5,890,391
Total Expenditure	21,585,468	25,064,076	38,515,096	36,283,376	14,136,896	14,155,104
Operating Revenues						
Urban Roads Network	20,710	20,710	20,760	20,810	20,860	20,910
Local Rural Roads Network	767,514	1,001,372	4,399,360	1,548,520	814,490	830,780
Bridge Infrastructure	3,077,026	6,221,776	13,726,680	16,725,470	209,100	213,280
Regional Roads Network	6,892,453	6,892,453	9,409,182	6,103,943	2,236,303	2,229,063
Road Safety Officer	0	0	0	0	0	0
Total Operating Revenues	10,757,703	14,136,311	27,555,982	24,398,743	3,280,753	3,294,033
Non-Operating Revenues						
Local Roads Network Depreciation	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703
Local Rural Roads Network	1,965,200	1,965,200	68,000	68,000	68,000	68,000
Regional Roads Network	0	0	1,162,000	1,665,000	0	0
Total Non-Operating Revenues	6,348,903	6,348,903	5,613,703	6,116,703	4,451,703	4,451,703
Total Revenues	17,106,606	20,485,214	33,169,685	30,515,446	7,732,456	7,745,736
Net Cost to Council	4,478,862	4,578,862	5,345,411	5,767,930	6,404,440	6,409,368

Transport & Communication - Local Road & Bridges - Maintenance

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
<u>Urban Roads</u>						
Urban Streets M&R	308,330	308,330	313,190	319,130	325,180	331,350
Urban Streets - Shoulder & Kerb M&R	45,590	45,590	80,133	81,580	83,050	84,550
Urban Street - Storm Damage	0	0	0	0	0	0
Depreciation	465,550	465,550	465,550	465,550	465,550	465,550
Interest on Internal Loans - Common Road	2,270	2,270	467	0	0	0
Overheads Distribution:						
Infrastructure & Assets	13,340	13,340	13,580	13,820	14,070	14,320
Corporate Services	10,180	10,180	10,360	10,550	10,740	10,930
Total Urban Roads Network	845,260	845,260	883,280	890,630	898,590	906,700
<u>Rural Roads</u>						
Sealed Roads M&R	791,710	791,710	804,920	819,640	834,620	849,880
Sealed Roads Reseals	0	0	0	0	0	0
Quarry Contributions - Roads	11,580	11,580	11,930	12,140	12,380	12,620
Depreciation	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668
Unsealed Roads M&R	339,470	339,470	344,950	351,380	357,920	364,570
Unsealed Roads Upgrades	73,140	0	74,530	75,940	77,370	78,810
Rural Rd - Storm Damage	0	0	0	0	0	0
Depreciation	411,164	411,164	411,164	411,164	411,164	411,164
Overheads Distribution:						
Infrastructure & Assets	40,010	40,010	40,730	41,460	42,210	42,970
Corporate Services	24,130	24,130	24,560	25,000	25,450	25,910
Total Rural Roads Network	4,506,872	4,433,732	4,528,452	4,552,392	4,576,782	4,601,592
<u>Bridge Infrastructure</u>						
Urban Bridges - M&R	3,420	3,420	3,470	3,550	3,630	3,710
Rural Bridges - M&R	489,260	489,260	496,660	506,350	516,230	526,300
Interest on Loans	100,657	100,657	105,169	100,657	96,014	91,238
Depreciation	678,383	678,383	678,383	678,383	678,383	678,383
Overheads Distribution:						
Infrastructure & Assets	14,760	14,760	15,030	15,300	15,580	15,860
Corporate Services	8,250	8,250	8,400	8,550	8,700	8,860
Total Bridge Infrastructure	1,294,730	1,294,730	1,307,112	1,312,790	1,318,537	1,324,351
<u>Ancillary Services</u>						
Footpaths M&R	44,690	44,690	44,770	45,560	46,360	47,170
Footpaths M&R - Shire Works	11,430	11,430	10,940	11,140	11,350	11,570
Street Trees, Tree Guards etc.	11,420	11,420	11,600	11,800	12,010	12,230
Street Seats M&R	1,180	1,180	1,200	1,210	1,230	1,240
Street Lighting	142,530	142,530	149,000	156,450	164,270	172,480
Traffic Facilities	90,440	90,440	91,600	93,330	95,090	96,880
Depreciation	12,938	12,938	12,938	12,938	12,938	12,938
Overheads Distribution:		0				
Infrastructure & Assets	3,560	3,560	3,620	3,690	3,760	3,830
Corporate Services	7,330	7,330	7,460	7,590	7,730	7,870
Total Ancillary Services	325,518	325,518	333,128	343,708	354,738	366,208
Total Operating Expenditure	6,972,380	6,899,240	7,051,972	7,099,520	7,148,647	7,198,851

Transport & Communication - Local Roads & Bridges - Capital

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Capital Expenditure						
Urban Road Network						
Dowling St Shoulders - Mary to Mackay St	0	0	0	0	0	0
Queen St Clarence Town - Rifle to Grey	0	0	472,650	0	0	0
Duke St Clarence Town - Queen St to east of Grey St	0	0	0	591,515	0	0
King St Paterson	0	0	0	0	0	300,000
Lord St Dungog - Myles St to Chapman St	0	0	0	0	350,000	0
Mary St Dungog - Eloiza St to Abelard St	0	0	0	0	250,000	0
Simmonds Lane Dungog - Chapman St to Mackay St	0	0	0	0	200,000	0
Durham Rd East Gresford	0	0	0	0	561,500	0
Church St Paterson	0	0	0	0	0	512,650
Urban Road Reseals (Renewal)	85,565	85,565	87,277	89,022	500,000	500,000
Urban Local Roads	0	366,508	0	0	0	0
Principal repayments Common Road	23,280	23,280	12,307	0	0	0
Total Urban Road Network	-51,444	315,064	572,234	680,537	1,861,500	1,312,650
Rural Road Network						
Sealed Roads - Rural						
Webbers Creek Road	0	0	0	362,650	0	0
Limeburners Creek Rd - CT Bridge to Glen Martin intersection	1,672,800	1,672,800	0	1,665,000	0	0
Salisbury Road Stage 1 Fixing Local Roads Program	0	1,097,250	0	0	0	0
Angela Close/Glen William Rd Intersection	0	100,000	0	0	0	0
Summerhill Road - Bruxner Br	0	992,500	0	0	0	0
Summer Hill Road - 3.00km west of Bruxner Bridge	0	0	700,000	0	0	0
Flat Tops Road (3km)	0	0	232,000	0	0	0
Flat Tops Road (3km)	0	0	0	1,000,000	0	0
Wallrobb Brookfield Rd - Dungog Rd to Fire Shed (0.6km)	0	0	0	220,000	0	0
Durham Road East Gresford	0	0	0	600,000	0	0
Salisbury Road - 6.85km North of Underbank	0	0	2,090,000	0	0	0
Paterson River Road - 7.2km north of Coulston Bridge	782,650	1,705,000	1,800,000	0	0	0
Paterson River Road Stage 2	0	0	0	0	0	486,146
Black Rock Road - sealed section	650,000	650,000	0	0	0	0
Glen Martin Rd (3.0km)	0	0	0	0	825,000	0
Clements Rd - Gresford Rd to Bridge	0	0	0	0	307,650	0
Pinebrush Road - From 1.0km to 2.4km south of Old Pinebrush Road	0	0	0	0	0	574,823
Fosterton Road	0	0	0	0	0	600,000
Allyn River - 1.3km North of Halton Bridge	0	0	0	0	0	520,000
Rural Sealed Roads Reseals (Renewal)	298,387	298,387	383,986	391,656	554,259	518,696
Rural Unsealed Roads Resheeting (Renewal)	220,000	293,140	420,000	420,000	420,000	420,000
Torryburn Emergency Access Road	0	0	0	0	0	0
Total Rural Road Network	3,623,837	6,809,077	5,625,986	4,659,306	2,106,909	3,119,665

Transport & Communication - Local Roads & Bridges - Capital Cont'd

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Bridge Infrastructure						
Rural Local Bridges- Sealed						
Coulston Bridge	0	0	0	0	0	0
Spooner Bridge	0	0	0	0	0	0
Brig O'Johnston Bridge	700,000	700,000	6,000,000	7,600,000	0	0
Tillegra Bridge	1,574,440	1,574,440	0	0	0	0
Summer Hill Bridge	605,548	605,548	0	0	0	0
Archinals Bridge	0	0	1,076,400	0	0	0
Mary Carlton's Bridge	0	0	657,800	0	0	0
Jordans Bridge	0	0	358,800	0	0	0
Bruxner Bridge	0	0	1,404,000	0	0	0
Saxby's Bridge	0	0	538,200	0	0	0
Ashards Bridge	0	0	418,600	0	0	0
Hopson's Bridge	0	0	1,255,800	0	0	0
Packhams Bridge	0	0	269,100	0	0	0
Gam's Bridge	0	0	321,750	0	0	0
Mate's Bridge	0	0	447,850	0	0	0
Ryans Bridge	0	0	418,600	0	0	0
Middlebrooks Bridge	0	0	358,800	0	0	0
Thalaba Bridge	0	0	0	1,609,920	0	0
Banfield Bridge	0	0	0	1,435,200	0	0
Fosterton Bridge	0	0	0	1,076,400	0	0
Weldon Rumbels Bridge	0	0	0	538,200	0	0
Hick's Bridge	0	0	0	418,600	0	0
Dusodie Bridge	0	0	0	1,495,000	0	0
Osmond's Bridge	0	0	0	358,800	0	0
Dowlings Bridge	0	0	0	822,250	0	0
Reeves Bridge	0	0	0	269,100	0	0
Chesworth's Bridge	0	0	0	358,800	0	0
Kingfisher Creek Bridge	0	0	0	538,200	0	0
Rural Local Bridges - Unsealed	0	0	0	0	0	0
Rural Bridges Capital M& R	488,335	488,335	360,074	197,609	200,005	202,435
Principal Repay't on Loans	167,029	167,029	171,671	176,122	181,313	186,434
Total Bridge Infrastructure	3,535,352	3,535,352	14,057,445	16,894,201	381,318	388,869
Total Capital Expenditure	7,107,745	10,659,493	20,255,665	22,234,044	4,349,727	4,821,184
Total Expenditure	14,080,125	17,558,733	27,307,637	29,333,564	11,498,374	12,020,035

Transport & Communication - Local Roads & Bridges Network - Revenues

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Revenues						
Urban Roads						
Street Lighting Subsidy RTA	18,000	18,000	18,000	18,000	18,000	18,000
Minor Rentals NEI	2,710	2,710	2,760	2,810	2,860	2,910
Total Urban Roads Revenues	20,710	20,710	20,760	20,810	20,860	20,910
Local Roads Network						
FAG Local Roads	767,514	1,001,372	782,860	798,520	814,490	830,780
Fixing Local Roads	0	0	3,616,500	750,000	0	0
Total Rural Local Roads Revenues	767,514	1,001,372	4,399,360	1,548,520	814,490	830,780
Bridge Construction Funding						
FAG Bridges	197,038	197,038	200,980	205,000	209,100	213,280
Fixing Local Roads	1,359,994	4,504,744	3,000,000	3,800,000	0	0
Bridges Renewal	1,519,994	1,519,994	3,000,000	3,800,000	0	0
Fixing Country Bridges	0	0	7,525,700	8,920,470	0	0
Grants & Contributions	0	0	0	0	0	0
Total Bridge Construction Funding	3,077,026	6,221,776	13,726,680	16,725,470	209,100	213,280
Total Operating Revenues	3,865,250	7,243,858	18,146,800	18,294,800	1,044,450	1,064,970
Non Operating Revenues						
Tfr from RA - Waste	68,000	68,000	68,000	68,000	68,000	68,000
Total NOR Reserves etc	1,965,200	1,965,200	68,000	68,000	68,000	68,000
Depreciation Urban Rds	465,550	465,550	465,550	465,550	465,550	465,550
Depreciation Sealed Rural Rds	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668
Depreciation Unsealed Rural	411,164	411,164	411,164	411,164	411,164	411,164
Depreciation Bridges	678,383	678,383	678,383	678,383	678,383	678,383
Depreciation Ancillary Facilities	12,938	12,938	12,938	12,938	12,938	12,938
Total Depreciation	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703
Total Non- Operating Revenues	6,348,903	6,348,903	4,451,703	4,451,703	4,451,703	4,451,703
Total Revenues	10,214,153	13,592,761	22,598,503	22,746,503	5,496,153	5,516,673
Net Cost to Council	3,865,972	3,965,972	4,709,134	6,587,061	6,002,221	6,503,362

Transport & Communication - RMS Funded Projects- Regional Roads

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Regional Roads Network						
Storm Damage	0	0	0	0	0	0
Road Maintenance	939,169	939,169	957,952	957,952	957,952	957,952
Resealing Works	0	0	0	0	0	0
Traffic Facilities	58,000	58,000	58,770	58,660	59,180	59,700
Overhead Allocation						
Infrastructure & Asset	29,520	29,520	30,050	30,590	31,140	31,700
Corporate Services	15,370	15,370	15,650	15,930	16,220	16,510
Total Regional Roads Expenditure	1,042,059	1,042,059	1,062,422	1,063,132	1,064,492	1,065,862
Capital Expenditure						
Rural Sealed Regional Roads						
Resealing Works	247,261	247,261	252,207	252,207	252,207	252,207
MR101 - Gresford Road - 1.9 to 2.8km Nth of Church St	0	0	0	797,000	0	0
MR101 - Sth of Hanleys Creek Road (B Spot)	510,000	510,000	0	0	0	0
MR101 - 0.3 to 2.1km Nth of Dungog Rd (1.80km) - Project 6	0	0	0	2,160,000	0	0
MR101 - 1.2km Sth of Tabbil Creek Bridge (1.20km) - Project 7	0	0	1,008,000	0	0	0
MR101 - 1.1km Nth of Tabbil Creek Bridge (1.10km) - Project 8	0	0	924,000	0	0	0
MR301- Clarence Town Road - 1.5 to 3.05km Nth of Woerdens Rd - Project 1	1,824,000	1,824,000	1,700,000	0	0	0
MR301- Sth of Glen William Rd to Parers Hill (0.77km) - Project 2	0	0	924,000	0	0	0
MR301- Nth of Union Bridge to Sth of Alison Rd (0.55km) - Project 4	0	0	0	462,000	0	0
MR301- Sth of Alison Rd to Dungog Rd (1.30km) - Project 5	0	0	0	1,248,000	0	0
RR7764 - Bingleburra Rd - Near Turnbolls Rd (Bspot)	630,000	630,000	0	0	0	0
RR7764 - Bingleburra Rd - west of Sugarloaf Rd (Bspot)	630,000	630,000	0	0	0	0
RR7764 - Park St to Camyr Allyn Bridge	0	0	0	0	747,000	0
RR7778 - 2.6km to 3.4km Nth of Summerhill Rd	0	0	0	0	0	817,000
RR7778 - Gresford Rd 4.9-5.9km Nth of Summerhill Rd (Repair)	775,000	775,000	0	0	0	0
RR7778 - Gresford Rd 1.0 - 2.0km Nth of Summerhill Rd	0	0	796,000	0	0	0
RR7778 - Gresford Rd & Gundaroo Rd & intersection	0	0	862,000	0	0	0
Urban Sealed Regional Roads						
MR128 Durham Rd, Paterson River Rd Intersection	723,823	723,823	0	0	0	0
RR7764 - Hooke St, Abelard to Common Rd	0	0	1,025,630	0	0	0
RR7764 - Hooke St, Dowling to Abelard St	0	0	0	967,473	0	0
RR7764 - Dowling St - Hooke St to Bennett Bridge	0	0	0	0	574,823	0
MR101 - Cemetery Rd to Wade St (0.30km) - Project 9	0	0	360,000	0	0	0
MR101 - Mary St from Lord to Dowling St - Project 11	1,123,200	1,123,200	1,123,200	0	0	0
MR101 - Clarence Town Rd - Abelard to Mary St - Project 10	0	0	1,170,000	0	0	0
MR101 - Dowling St	0	0	0	0	0	0
Regional Rds Capital Expenditure	6,463,284	6,463,284	10,145,037	5,886,680	1,574,030	1,069,207
Total Expenditure	7,505,343	7,505,343	11,207,459	6,949,812	2,638,522	2,135,069

Transport & Communication - RMS Funded Projects- Regional Roads Cont'd

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Regional Roads Revenues						
Regional Roads Block Grant	1,196,430	1,196,430	1,220,159	1,242,120	1,264,480	1,287,240
Traffic Facilities Program	48,000	48,000	49,000	50,000	50,000	50,000
Repair Grant Funding	289,000	289,000	289,000	300,000	280,000	250,000
CT Road Special Grant	2,947,200	2,947,200	7,209,200	3,870,000	0	0
Blackspot	1,770,000	1,770,000	0	0	0	0
R2R Funding	574,823	574,823	574,823	574,823	574,823	574,823
3x4 Funding	67,000	67,000	67,000	67,000	67,000	67,000
Total Regional Roads Revenues	6,892,453	6,892,453	9,409,182	6,103,943	2,236,303	2,229,063
Non Operating Revenues						
Tfr from RA - Sec 711 Pool	0	0	862,000	1,665,000	0	0
Tfr from RA - FAG	0	0	300,000	0	0	0
Total Non Operating Revenues	0	0	1,162,000	1,665,000	0	0
Total Revenues	6,892,453	6,892,453	10,571,182	7,768,943	2,236,303	2,229,063
Net Cost to Council	612,890	612,890	636,277	-819,131	402,219	-93,994

Economic Affairs

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Caravan Park - Clarence Town	215,850	215,850	217,450	222,790	228,340	234,110
Dungog - Frank Robinson Reserve	6,994	6,994	7,564	7,764	7,974	8,184
Saleyards	18,330	18,330	18,780	18,890	19,000	19,110
Real Estate Development	45,510	45,510	35,290	35,850	36,410	36,990
Tourism	149,087	149,087	150,156	153,077	156,066	159,158
VIC Member Services	7,200	7,200	7,100	7,220	7,340	7,460
Economic Development	213,726	213,726	272,688	226,990	231,372	235,840
Other Business Undertakings	14,370	14,370	15,810	16,120	16,430	16,760
Total Operating Expenditure	671,067	671,067	724,838	688,701	702,932	717,612
Capital Expenditure						
Caravan Park - Clarence Town	10,000	346,696	0	0	0	0
Dungog - Frank Robinson Reserve	0	0	0	0	0	0
Saleyards	5,360	5,360	5,060	5,100	5,150	5,200
Real Estate Development	823,279	823,279	0	0	0	0
Tourism	5,000	5,000	2,000	2,000	2,000	2,000
Total Capital Expenditure	843,639	1,180,335	7,060	7,100	7,150	7,200
Total Expenditure	1,514,706	1,851,402	731,898	695,801	710,082	724,812
Operating Revenues						
Caravan Park - Clarence Town	138,120	474,816	195,010	199,540	204,164	208,872
Dungog - Frank Robinson Reserve	0	0	0	0	0	0
Saleyards	8,390	8,390	8,540	8,690	8,850	9,010
Real Estate Development	2,000	2,000	2,000	2,000	2,000	2,000
Tourism	1,090	1,090	1,520	1,570	1,620	1,670
VIC Member Services	5,500	5,500	5,500	5,610	5,720	5,830
Economic Development	0	0	0	0	0	0
Other Business Undertakings	6,380	6,380	6,470	6,590	6,700	6,830
Total Operating Revenues	161,480	498,176	219,040	224,000	229,054	234,212
Non-Operating Revenues						
Caravan Park - Clarence Town	15,000	15,000	15,000	15,000	15,000	15,000
Dungog - Frank Robinson Reserve	704	704	704	704	704	704
Saleyards	15,300	15,300	15,300	15,300	15,300	15,300
Real Estate Development	830,550	830,550	5,000	5,000	5,000	5,000
Tourism	50,995	50,995	47,092	6,000	6,000	6,000
Economic Development	104,978	104,978	145,870	0	0	0
Total Non-Operating Revenues	1,017,527	1,017,527	228,966	42,004	42,004	42,004
Total Revenues	1,179,007	1,515,703	448,006	266,004	271,058	276,216
Net Cost to Council	335,699	335,699	283,892	429,797	439,024	448,596

Economic Affairs - Williams River Holiday Park

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Advertising & Promotion	1,730	1,730	1,500	1,530	1,560	1,590
Publications & Subscriptions		0				
Energy Costs	31,500	31,500	31,500	33,080	34,730	36,470
Equipment M&R	3,500	3,500	3,500	3,560	3,620	3,690
Cleaning	0	0	0	0	0	0
Grounds M&R	8,500	8,500	8,690	8,840	9,010	9,180
Buildings M&R	6,500	6,500	6,500	6,620	6,740	6,860
Insurances	7,260	7,260	7,990	8,790	9,670	10,640
Commission Caretaker	105,000	105,000	106,890	108,810	110,770	112,760
Telephone Charges	1,320	1,320	2,340	2,380	2,420	2,460
Rates & Charges	3,230	3,230	3,910	4,010	4,110	4,210
Water/Sewer Consumption Charges	14,950	14,950	12,000	12,220	12,440	12,660
Licences & Support Booking System	2,400	2,400	2,400	2,440	2,480	2,520
Depreciation	15,000	15,000	15,000	15,000	15,000	15,000
Overheads Allocation:						
Economic Development	7,430	7,430	7,560	7,700	7,840	7,980
Corporate Support	7,530	7,530	7,670	7,810	7,950	8,090
Total Operating Expenditure	215,850	215,850	217,450	222,790	228,340	234,110
Capital Expenditure						
Fencing - Caretaker area	10,000	10,000	0	0	0	0
CT Bridge Reserve/WRHP Toilet Block - LRCI/DPIE	0	336,696	0	0	0	0
Buildings and Improvements	0	0				
Roadwork - Drainage & Kerbing	0	0	0	0	0	0
Total Capital Expenditure	10,000	346,696	0	0	0	0
Total Expenditure	225,850	562,546	217,450	222,790	228,340	234,110
Operating Revenues						
Caravan Site Fees - Short Term Stays	126,240	126,240	180,000	184,240	188,560	192,960
Caravan Site Fees - Long Term Stays	8,000	8,000	11,000	11,220	11,444	11,672
CT Bridge Reserve/WRHP Toilet Block - LRCI/DPIE	0	336,696	0	0	0	0
Washing Machine Hire Charges	2,000	2,000	2,100	2,140	2,180	2,220
Caravan Storage - Long Term	200	200	200	200	200	200
Electricity Contributions	1,630	1,630	1,660	1,690	1,730	1,770
Sundry Income	50	50	50	50	50	50
Total Caravan Park Income	138,120	474,816	195,010	199,540	204,164	208,872
Non Operating Revenues						
Depreciation	15,000	15,000	15,000	15,000	15,000	15,000
Sale of Old Cabins	0	0	0	0	0	0
Tfr from RA - Buildings & Grounds	0	0	0	0	0	0
Tfr from RA - Loan funds	0	0	0	0	0	0
Total Non Operating Revenues	15,000	15,000	15,000	15,000	15,000	15,000
Total Income	153,120	489,816	210,010	214,540	219,164	223,872
Net Cost to Council	72,730	72,730	7,440	8,250	9,176	10,238

Economic Affairs - Dungog - Frank Robinson Reserve

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Rates & Charges	70	70	120	120	120	120
Water/Sewer Consumption Charges	510	510	520	530	540	550
Building & Grounds M&R	1,000	1,000	1,470	1,490	1,520	1,540
Energy Costs	2,500	2,500	2,500	2,630	2,760	2,900
Insurances	2,210	2,210	2,250	2,290	2,330	2,370
Depreciation	704	704	704	704	704	704
Total Operating Expenditure	6,994	6,994	7,564	7,764	7,974	8,184
Capital Expenditure						
Amenities	0	0	0	0	0	0
Security Barriers	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0
Total Expenditure	6,994	6,994	7,564	7,764	7,974	8,184
Non Operating Revenues						
Tfr from RA - Buildings & Grounds	0	0	0	0	0	0
Depreciation	704	704	704	704	704	704
Total Non Operating Revenues	704	704	704	704	704	704
Total Income	704	704	704	704	704	704
Net Cost to Council	6,290	6,290	6,860	7,060	7,270	7,480

Economic Affairs - Saleyards

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Rates & Charges	1,270	1,270	1,700	1,740	1,780	1,820
Pest Control Inspections	490	490	450	460	470	480
Depreciation	15,300	15,300	15,300	15,300	15,300	15,300
Overheads Allocation:						
Infrastructure & Assets	710	710	720	730	740	750
Corporate Support	560	560	570	580	590	600
Total Operating Expenditure	18,330	18,330	18,780	18,890	19,000	19,110
Capital Expenditure						
Tfr to RA - Saleyards	5,360	5,360	5,060	5,100	5,150	5,200
Total Capital Expenditure	5,360	5,360	5,060	5,100	5,150	5,200
Total Expenditure	23,690	23,690	23,840	23,990	24,150	24,310
Operating Revenues						
Lease of Saleyards Facility	8,390	8,390	8,540	8,690	8,850	9,010
Lease Preparation Costs	0	0	0	0	0	0
Total Operating Revenues	8,390	8,390	8,540	8,690	8,850	9,010
Non Operating Revenues						
Depreciation	15,300	15,300	15,300	15,300	15,300	15,300
Tfr from RA - Saleyards	0	0				
Total Non Operating revenues	15,300	15,300	15,300	15,300	15,300	15,300
Total Revenues	23,690	23,690	23,840	23,990	24,150	24,310
Net Cost to Council	0	0	0	0	0	0

Economic Affairs - Real Estate Development

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Buildings M&R	510	510	470	450	430	410
Grounds M&R	5,000	5,000	4,000	4,080	4,150	4,220
Rates & Charges	13,640	13,640	14,080	14,430	14,790	15,160
Legal Costs	15,000	15,000	7,500	7,500	7,500	7,500
Water/Sewer Consumption Charges	500	500	500	500	500	500
Energy Costs	250	250	250	250	250	250
Insurance	540	540	550	560	570	580
Interest on Loans	2,270	2,270	0	0	0	0
Overheads Allocation:						
Infrastructure & Assets	2,710	2,710	2,760	2,810	2,860	2,910
Corporate Services	5,090	5,090	5,180	5,270	5,360	5,460
Total Operating Expenditure	45,510	45,510	35,290	35,850	36,410	36,990
Capital Expenditure						
Real Estate Assets Held for Resale	0	0	0	0	0	0
Real Estate Development Council Owned	0	0	0	0	0	0
Principal Repayment - Loan	23,279	23,279	0	0	0	0
Tfr to RA - Residential	800,000	800,000	0	0	0	0
Total Capital Expenditure	823,279	823,279	0	0	0	0
Total Expenditure	868,789	868,789	35,290	35,850	36,410	36,990
Operating Revenues						
Rental ACF sites	2,000	2,000	2,000	2,000	2,000	2,000
Refund EIS ACF Site		0				
Fines & Court Costs		0				
Interest on Land Development Reserves	0	0	0	0	0	0
Total Operating Revenues	2,000	2,000	2,000	2,000	2,000	2,000
Non Operating Revenues						
Sale of Real Estate Assets	800,000	800,000	0	0	0	0
Tfr from Restricted Assets	0	0	0	0	0	0
Sale of land proceeds	0	0	0	0	0	0
Sale of land cost	0	0	0	0	0	0
Loan Borrowings	0	0	0	0	0	0
Tfr from RA - Unexpended Loan	0	0	0	0	0	0
Loan Repayment Deferred Dr - Property Res - Dungog & Dist Tennis Assoc	5,000	5,000	5,000	5,000	5,000	5,000
Tfr from RA Real Estate Reserve	25,550	25,550	0	0	0	0
Total Non Operating Revenues	830,550	830,550	5,000	5,000	5,000	5,000
Total Revenues	832,550	832,550	7,000	7,000	7,000	7,000
Net Cost to Council	36,239	36,239	28,290	28,850	29,410	29,990

Economic Affairs - Tourism & Area Promotion

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	84,878	84,878	85,579	87,289	89,035	90,816
Salary On costs	9,166	9,166	9,222	9,364	9,508	9,656
Superannuation	8,733	8,733	8,805	8,984	9,163	9,346
Staff Travelling	1,020	1,020	1,000	1,020	1,040	1,060
Conferences & Seminars	4,000	4,000	3,000	3,050	3,100	3,160
Advertising	2,040	2,040	3,000	3,050	3,100	3,160
Postage, Printing & Stationery	610	610	500	510	520	530
Energy Costs	1,890	1,890	1,980	2,080	2,180	2,290
Building M&R	1,120	1,120	1,150	1,170	1,200	1,220
Office Equipment M&R	550	550	500	510	520	530
Cleaning Expenditures	460	460	500	510	520	530
Insurances	1,220	1,220	1,340	1,470	1,620	1,780
Telephone Charges	2,550	2,550	2,000	2,040	2,080	2,120
Volunteer Expenditure/Uniforms	500	500	500	500	500	500
Shire Events Contributions	0	0	0	0	0	0
Advantages of Area - Local Area Promotion	700	700	700	700	700	700
Rates & Charges	1,390	1,390	1,720	1,760	1,800	1,850
Water/Sewer Consumption Charges	330	330	340	350	360	370
RV friendly Town Scheme	0	0	0	0	0	0
Depreciation	6,000	6,000	6,000	6,000	6,000	6,000
Overheads Allocation:						
Corporate Support	19,550	19,550	19,900	20,260	20,620	20,990
Infrastructure & Assets	2,380	2,380	2,420	2,460	2,500	2,550
Total Operating Expenditures	149,087	149,087	150,156	153,077	156,066	159,158
Capital Expenditure						
Tfr to RA - Advertise Advantages of Area	4,000	4,000	0	0	0	0
Office Equipment	0	0	0	0	0	0
Tfr to RA - Building & Grounds Reserves	1,000	1,000	2,000	2,000	2,000	2,000
Plant & Equipment	0	0	0	0	0	0
Total Capital Expenditure	5,000	5,000	2,000	2,000	2,000	2,000
Total Expenditure	154,087	154,087	152,156	155,077	158,066	161,158
Operating Revenues						
Sundry Sales (Fax, copier)	100	100	110	120	130	140
Advertising Income	300	300	310	320	330	340
Sales Forestry Maps	140	140	450	460	470	480
Sales Product Acquisitions	550	550	650	670	690	710
Marketing Support HRT0	0	0	0	0	0	0
Total Operating Revenues	1,090	1,090	1,520	1,570	1,620	1,670
Non Operating Revenues						
Depreciation	6,000	6,000	6,000	6,000	6,000	6,000
Tfr from RA - Corporate Strategies	44,995	44,995	41,092	0	0	0
Tfr from RA - Shire Works - Tourism Signs	0	0	0	0	0	0
Tfr from RA - Advantages of the area - GP	0	0	0	0	0	0
Tfr from RA - Town Funds	0	0	0	0	0	0
Total Non Operating Revenues	50,995	50,995	47,092	6,000	6,000	6,000
Total Revenues	52,085	52,085	48,612	7,570	7,620	7,670
Net Cost to Council	102,002	102,002	103,544	147,507	150,446	153,488

Economic Affairs - VIC Member Services

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Advertising	2,000	2,000	2,000	2,040	2,080	2,120
Postage, Printing & Stationery	500	500	500	510	520	530
Touch Screen Maintenance	400	400	800	790	780	770
Product Acquisitions	2,000	2,000	1,500	1,530	1,560	1,590
Event Expenditure	800	800	800	820	840	860
Website & Internet Maintenance	1,500	1,500	1,500	1,530	1,560	1,590
Total Operating Expenditures	7,200	7,200	7,100	7,220	7,340	7,460
Total Expenditure	7,200	7,200	7,100	7,220	7,340	7,460
Operating Revenues						
Advertising	500	500	500	510	520	530
Sales Forestry Maps	1,000	1,000	1,000	1,020	1,040	1,060
Sales Product Acquisitions	2,000	2,000	2,000	2,040	2,080	2,120
Bookings Commission - direct	2,000	2,000	2,000	2,040	2,080	2,120
Total Operating Revenues	5,500	5,500	5,500	5,610	5,720	5,830
Net Cost to Council	1,700	1,700	1,600	1,610	1,620	1,630

Economic Affairs - Economic Development

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Salaries	176,485	176,485	177,808	181,364	184,991	188,691
Salary Oncost	8,594	8,594	15,996	16,298	16,599	16,906
Superannuation	18,157	18,157	18,294	18,658	19,032	19,413
Staff Travelling	2,500	2,500	2,500	2,550	2,600	2,650
Conferences & Seminars/Training	2,000	2,000	2,000	2,000	2,000	2,000
Printing & Stationery	300	300	300	310	320	330
Telephone Charges	250	250	250	250	250	250
Subscriptions/Licences	120	120	200	200	200	200
Specific Programmes						
Lower Hunter Business Enterprise Centre	2,200	2,200	2,200	2,200	2,200	2,200
Community Economic Development	2,000	2,000	2,000	2,000	2,000	2,000
Cultural Plan	0	0	50,000	0	0	0
Overheads Allocation		0				
Caravan & Holiday Parks	-7,430	-7,430	-7,560	-7,700	-7,840	-7,980
Corporate Support	8,550	8,550	8,700	8,860	9,020	9,180
Total Operating Expenditures	213,726	213,726	272,688	226,990	231,372	235,840
Total Expenditure	213,726	213,726	272,688	226,990	231,372	235,840
Non Operating Revenues						
Tfr from RA - Cultural Plan	0	0	50,000	0	0	0
Tfr from RA - Corporate Strategies	104,978	104,978	95,870	0	0	0
Total Non Operating Revenues	104,978	104,978	145,870	0	0	0
Total Revenues	104,978	104,978	145,870	0	0	0
Net Cost to Council	108,748	108,748	126,818	226,990	231,372	235,840

Economic Affairs - Other Business Undertakings

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Expenditure						
Private Works Sec 67	5,550	5,550	5,630	5,730	5,830	5,940
Rates & Charges	1,760	1,760	3,000	3,080	3,160	3,240
Overheads Allocation						
Corporate Support	5,190	5,190	5,280	5,380	5,480	5,580
Operations Department	1,870	1,870	1,900	1,930	1,960	2,000
Total Operating Expenditure	14,370	14,370	15,810	16,120	16,430	16,760
Operating Revenues						
Private Works Income	6,380	6,380	6,470	6,590	6,700	6,830
Total Operating Revenues	6,380	6,380	6,470	6,590	6,700	6,830
Total Net Cost to Council	7,990	7,990	9,340	9,530	9,730	9,930

General Purpose Revenues

Description	Estimate 2020/21	Revised Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25
Operating Revenues						
General Rates	7,593,219	7,593,219	8,403,330	9,234,022	10,197,582	10,462,719
Pensioner Rebates- Council	-125,050	-125,050	-128,180	-131,380	-134,660	-138,030
Pensioner Subsidy	68,780	68,780	70,500	72,260	74,060	75,920
FAG Equalisation Component	1,794,990	1,794,990	1,830,890	1,867,510	1,904,860	1,942,960
Extra Charges	21,180	21,180	21,570	21,960	22,360	22,770
Legal Cost Recovery	12,000	12,000	12,000	12,000	12,000	12,000
Interest On Bank Account	4,080	4,080	4,160	4,240	4,320	4,400
Interest on Investments	450,000	450,000	458,100	466,350	474,750	483,300
Bonding Deeds	-1,110	-1,110	-1,130	-1,160	-1,190	-1,220
Community Artworks Advisory Committee	-500	-500	-500	-500	-500	-500
Interest on Investments Sec 711	32,000	32,000	32,000	32,000	32,000	32,000
Developer Contributions Sec 711	50,000	50,000	75,000	75,000	75,000	75,000
Total Operating Revenues	9,899,589	9,899,589	10,777,740	11,652,302	12,660,582	12,971,319
Total Revenues	9,899,589	9,899,589	10,777,740	11,652,302	12,660,582	12,971,319
Capital Movements						
Developer Contributions Sec 711	82,000	82,000	107,000	107,000	107,000	107,000
Total Capital Expenditure	82,000	82,000	107,000	107,000	107,000	107,000
Net Cost to Council	9,817,589	9,817,589	10,670,740	11,545,302	12,553,582	12,864,319

STATEMENT IN RESPECT TO EACH ORDINARY RATE & SPECIAL RATE TO BE IMPOSED

Ordinary Rates in respect of the year 1 July 2021 to 30 June 2022 will be levied on all rateable land in the area under the following categories and sub-categories and be subject to base amounts as detailed in the table below:

- (a) Farmland.
- (b) Residential, Residential Clarence Town, Residential Dungog, Residential Village.
- (c) Business, Business Clarence Town, Business Dungog, Business Village.

Council is varying General Income by the 2% rate pegging limit as announced by the Minister for Local Government and the Independent Pricing and Regulatory Tribunal (IPART) approved special variation of 8% to enable the core delivery of services. Council's capacity to improve existing levels of service to the community and ability to address the current and future needs within the shire are hampered by a lack of financial capacity.

CATEGORY SUB-CATEGORY	AD VALOREM AMOUNT CENTS IN \$	BASE \$	AMOUNT % OF TOTAL RATE	ESTIMATED RATE YIELD (\$)
Farmland	0.4049	484.00	14.8	3,031,849
Residential	0.3459	493.45	31.7	3,231,337
Residential - Clarence Town	0.4062	386.40	37.6	352,521
Residential – Dungog	0.7303	230.20	21.9	1,011,238
Residential – Village	0.324	386.80	44.8	308,202
Business	0.5853	669.00	48.2	241,800
Business - Clarence Town	0.5101	565.00	49.6	28,463
Business – Dungog	0.7069	556.10	41.1	148,717
Business – Village	0.4278	493.60	46.7	48,580
Total				8,402,707

Overdue Rates and Charges - Interest

In accordance with section 566(3) of the Local Government Act 1993 the Minister for Local Government has specified the maximum rate of interest payable on overdue rates and charges for 2021/22 will be 6% simple interest.

STATEMENT IN RESPECT TO EACH CHARGE PROPOSED TO BE LEVIED

In accordance with Sec 501 of the Local Government Act 1993 the following charges are proposed to be levied.

Waste Management Charges – for the provision of Waste Management Services to:

Business / Commercial Premises	\$355.00 per MGB service	Yield \$121,055
Occupied Non-rateable Properties	\$355.00 per MGB service	\$80,230

Recycling Charge

A Recycling charge will be levied for commercial and non rateable properties utilising this service and for 2021/2022 the charge will be \$145 per bin per annum. The estimated income from these charges is \$40,455.

Stormwater Charge

		Yield
Urban Property	\$25 per property	\$ 38,275
Commercial Property	\$25 per property	\$ 3,750

Sanitary Charges

For the provision of sanitary services to:

			Yield
Rateable premises	1 Service - Regular	\$ 1,900	\$ 3,800

Domestic Waste Management Charge (DWMC)

In accordance with Sec 496 of the Local Government Act 1993, the following Domestic Waste Management Charges are proposed:

Vacant Domestic Waste Management Charge - for vacant land situated where the Domestic Waste Management Service exists.

		Yield
Per parcel of rateable land	\$32.50	\$ 15,373

A Domestic Waste Management Charge under Section 496 of the Local Government Act 1993 must be made and levied for each parcel of rateable land for which the service is available. The income from this charge must be calculated not to exceed the "reasonable cost" of providing the service.

The Charge is to cover short term, recurrent and operational costs of waste management, longer term capital costs or future replacement costs.

Any surplus or deficit derived as a result of providing the service for a period must be maintained in the Domestic Waste Management activity. If a surplus occurs the cash component must be held as a restricted asset.

It is proposed that the following charges be made for Domestic Waste Management for the year 2021/2022:

Domestic Waste Charge (DWC) for Occupied Land

Waste Service per bin	\$ 320.00
Recycling Service per bin	\$ 145.00
 Total DWC	 \$ 465.00

The estimated yield from Section 496 charges is \$1,202,880.

A Domestic Recycling charge under Section 496 of the Local Government Act 1993 will be raised to cover the cost associated with providing a kerbside recycling service.

It is proposed that the Domestic Recycling charge for the year 2021/2022 will be \$145 per service per annum. The estimated yield from this charge is \$541,430.

Sewage Management

In accordance with Section 608 of the Local Government Act 1993, an On-site Sewage Management (OSM) fee of \$95 per OSM facility will be levied and included on Council's annual rate notice. This fee will be levied on all assessments that operate On-site Sewage Management Facilities throughout Dungog Shire. The estimated yield from this special fee is \$280,060.

STATEMENT OF COUNCIL'S PROPOSED PRICING METHODOLOGY

Explanation Table

Classifications Keys

Pricing Category

A	Nil Cost Recovery
B	Minimal Cost Recovery
C	Majority Cost Recovery
D	Full Operating Cost Recovery
E	Full Cost and Partial Capital Cost Recovery
F	Development Contributions
N/A	Not applicable
R	Regulatory Fees
TBA	To be advised

GST Codes

B	Means deposit bond paid, in the event of default GST would be applicable
E	Exempt, the fee or charge is excluded from GST or is outside the scope of the GST legislation under Division 81
F	GST Free, the supply is GST Free under Division 38
I	Input Taxed Supply, the Supply is input taxed under Division 40
N/A	Not applicable
T	Taxable Supply, the Fee or Charge is subject to GST.
TBA	To be advised

STATEMENT OF FEES & CHARGES

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Dungog Shire Council

General Manager

1. Williams River Holiday Park

Daily Fees (Low Season)

Unpowered Sites	E	T	\$25.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Powered Sites	E	T	\$30.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Extra Adult	E	T	\$6.50
Extra Child	E	T	\$4.50

Weekly Fees (Low Season)

Unpowered Sites	E	T	\$125.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Powered Sites	E	T	\$180.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Extra Adult	E	T	\$35.00
Extra Child	E	T	\$22.00

Long Term Weekly Fees (Low & High Season)

Powered Sites	E	T	\$82.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Extra Adult	E	T	\$29.00
Extra Child	E	T	\$16.00
Electricity Supply Charge – per week	TBA	T	\$12.00
Electricity charges regulated with reference to energy providers residential pricing applicable to Dungog which is revised July 1			
Electricity Supply Charge – per kWh	TBA	T	\$0.31
Electricity charges regulated with reference to energy providers residential pricing applicable to Dungog which is revised July 1			

Daily Fees (High Season)

Unpowered Sites	E	T	\$30.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Powered Sites	E	T	\$40.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Daily Fees (High Season) [continued]

Extra Adult	E	T	\$8.00
Extra Child	E	T	\$6.00

Weekly Fees (High Season)

Unpowered Sites	E	T	\$150.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Powered Sites	E	T	\$210.00
Site Fee includes 2 Adults & 2 Children – 1 car onsite			
Extra Adult	E	T	\$37.00
Extra Child	E	T	\$25.00

Williams River Holiday Park Other

Van Storage	D	T	\$35.00
Extra vehicle	D	T	\$8.00
Security Key Deposit	D	B	\$30.00

Other Charges

Washing Machine	E	T	\$3.00
Dryer	E	T	\$3.00

Corporate Services Department

2. Rating Certificates

Rate Certificate – Section 603	R	E	\$85.00
Urgency Fee	E	E	\$100.00

3. Outstanding Notices

Certificate as to Notices – Section 735A	C	E	\$70.00
Certificate as to Orders – Section 9.3	C	E	\$70.00
Certificate as to Notices – Noxious Weeds	C	E	\$70.00

4. Access Applications (GIPA)

Access to Records by Actual Person about their personal affairs

Formal Application Fee	R	E	\$30.00
Processing Charge – after first 20 hours per hour	R	E	\$30.00

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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All other Requests

Formal Application Fee	R	E	\$30.00
Processing Charge – after first hour per hour	R	E	\$30.00
Internal Review Application	R	E	\$40.00

5. Privacy & Personal Information Protection Act

Application Fee	R	E	\$30.00
Processing Charge – after first hour per hour	R	E	\$30.00

6. Inspection of Rate Records

Applicable to all persons except ratepayers obtaining information concerning their own property

Inspection of Valuation Books per entry	C	E	\$6.00
Inspection of Notices of Transfer per transfer	C	E	\$6.00
Inspection of Valuation Books – without assistance per hour or part thereof	C	E	\$70.00
Inspection of Valuation Books – with assistance per hour or part thereof	C	E	\$120.00

7. Property Enquiries

Applicable to all persons except ratepayers obtaining information concerning their own property

Search of information requested on rate/property file per hour or part thereof	C	E	\$85.00
Established / existing holdings search fee	C	E	\$110.00
Written correspondence concerning enquiries of ratepayer's property / financial details by third parties plus search fee where applicable	C	E	\$70.00

8. Publications

All documents are available for free on Council's website

Postage – Annual provision of Council business paper	C	E	\$150.00
Postage & Handling – Extraordinary Meeting Minutes	C	E	\$15.00
Postage & Handling – Ordinary Meeting Minutes – each	C	E	\$15.00

9. Copying & Scanning

Bulk discounts 50 or more copies – 15% and further discount 25% is application to Shire community organisations, Pensioners and Students (proof required)

A4 – Black and White	C	T	\$0.50
A4 – Colour	C	T	\$0.60
A3 – Black and White	C	T	\$1.00
A3 – Colour	C	T	\$1.50

10. Administrative Costs Other

Dishonour Fee – electronic or cheque	C	E	Full Cost Recovery
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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10. Administrative Costs Other [continued]

Admin Fee for processing a Dishonoured payment – electronic or cheque	C	E	\$50.00
Search of records – Search of archival material excludes Sec 12(1) requests	C	E	\$90.00
Fax Transmission & Receipt – per sheet	C	T	\$1.50
Minimum charge \$6			
Projector Hire – Business or Private – per day + deposit	C	T	\$200.00
Projector Hire – Not for Profit Organisation – per day + deposit	C	T	\$100.00
Projector Hire – Refundable Security Deposit	C	B	\$300.00

Production of Documents for Subpoena

Ordinary Hours – per hour	D	E	\$110.00
Overtime hours – per hour	D	E	\$150.00
Less than 5 days notice – per hour	D	E	\$150.00

Witness Fees

Senior Management – per hour	D	E	\$200.00
Middle Management – per hour	D	E	\$150.00
Professional Staff – per hour	D	E	\$150.00
Other Staff – per hour	D	E	\$110.00
Plus all mileage and accommodation costs	D	E	Full Cost Recovery

11. GIS Prints & Scanning

Property Extracts – No layers

Black & White – A4	C	E	\$1.50
Black & White – A3	C	E	\$3.50

GIS Prints including 1 layer

Colour – A4	C	E	\$4.50
Colour – A3	C	E	\$6.60
Colour – A2	C	E	\$15.00
Colour – A1	C	E	\$25.00
Colour – A0	C	E	\$45.00
Electronic Map including 1 layer only	C	E	\$25.00
Deposited Plan	D	E	\$25.00

12. Rate Charges

Interest on Overdue Rates	R	E	6.00%
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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13. Library Fees

Overdue Loans – Capped at \$20 per item & \$5 per magazine	B	E	\$0.50
Inter Library Loan (public)	B	T	\$11.00
Inter Library Loan (tertiary)	B	T	\$21.40
Replacement Library Member Card	B	E	\$0.00
Replacement Charge for lost/damaged covers/booklets from Music CD's or Videos	B	E	\$5.70
Lost Stock Items (plus cost/reinstatement of item)	B	E	\$10.00
Library Bag	B	T	\$2.00
Laminating – A4			\$1.90
Laminating – A3			\$3.20

Internet – Printing/Photocopy/Scan per page

Bulk discount 50 or more copies - 15% and further discount of 25% is applicable to Shire community organisations

A4 – Black and White	D	T	\$0.50
A4 – Colour	D	T	\$0.60
A3 – Black and White	C	T	\$1.00
A3 – Colour	C	T	\$1.50

Infrastructure & Assets Department

14. Plant & Equipment Hire

Plant Item including operator hourly charge normal hours

Graders	E	T	\$150.00
Rubber-Tyred Loaders	E	T	\$120.00
Smooth Drum Roller	E	T	\$105.00
Tractor with slasher	E	T	\$100.00
Low Loader	E	T	\$155.00
Water Cart	E	T	\$95.00
Water Usage	E	T	\$3.50
Council employee labour type duties	E	T	\$60.00
Council employee tradesman/supervisor	E	T	\$75.00
Articulated Crane	E	T	\$215.00
Travelling at same rate to and from depot or current location – includes operator – dogman extra \$65			
Overtime rate plus 50% of normal hourly charge	D	T	Subject to quotation
Excludes weekends and public holidays where different rates will apply			

Plant Item without operator

Per day minimum

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Plant Item without operator [continued]

Barrier Boards – including legs	E	T	\$10.00
Temporary Warning Signs – not including legs	E	T	\$10.00
Delivery/Collection of barriers/signs	D	T	Cost + 21%
Security Damage Deposit – refundable on safe return of item	TBA	B	\$150.00

15. Private Works Charge

Undertaking of works on private land under Sec 67(1) of the Local Government Act 1993	D	T	Subject to quotation
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16. Roads Act Contribution to Works

Kerb & guttering	B	E	\$58.00
Footpaths	B	E	\$55.00

17. Road Reserve Fees

Petrol Pump Approvals	B	E	\$200.00
Advertising – Street Seats	B	E	At applicants expense
Approval for placement of builders waste container on footpath	C	E	\$150.00

Roads Act – Local Approval

Footpath Restaurant (s125)	C	E	\$100.00
Use of Public Footpath (s126)	C	E	\$100.00
Tables/Chairs on footpath – per sqm per annum	C	E	\$50.00
Street Vending consent	C	E	\$100.00

Section 138 Roads Act Approval – Private Entrances/Footpaths/Driveways

Application Fee	TBA	TBA	\$220.00
Includes application approval and initial site inspection			
Driveway inspection fee	TBA	TBA	\$135.00
Driveway re-inspection fee	TBA	TBA	\$135.00

Public Gates

Approval and first registration	B	E	\$380.00
Annual Fee	B	E	\$115.00

Closure & Sale of a Public Road (Council & Crown)

Initial Application Fee – includes initial investigation & Council report if applicable (non-refundable)	E	\$720.00
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Closure & Sale of a Public Road (Council & Crown) [continued]

Process Administration Fee – Hourly rate after 20 hours			\$130.00
Process Administration Fee – Subsequent fee after Council resolution (includes up to 20 hours staff time)			\$2,600.00
Related fees – all advertising, search, survey, plan preparation, valuations, property purchase and other legal and agency fees	D	E	Full Cost Recovery

Temporary Road Closures

Application Fee (excludes not-for-profit community events).			\$300.00
Advertising	E		At Cost

Public Roads

Road Opening Fee (dig up)	C	E	\$180.00
Excludes restoration charge			
Annual Pipeline Agreement – Up to 150mm in diameter	C	E	\$180.00
Annual Pipeline Agreement – 150mm to 300mm in diameter	C	E	\$220.00
Annual Pipeline Agreement – Over 300mm in diameter	C	E	\$360.00
Road Naming Fee	D	E	\$710.00
Includes advertising, supply & erection of sign			
Grazing Lease Application Fee	D	E	\$170.00

Restoration Charges

Roads, Footpaths, Driveways, Kerb & Gutter	D	E	Subject to quotation
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Heavy Vehicle Access

Heavy Vehicle Access Permit	N/A	E	\$70.00
Desktop Assessment (including NHVR)			
Heavy Vehicle Access Permit	N/A	E	At cost
Full investigation (including NHVR)			

18. Engineering Fees Other

Direction Sign Replacement	B	T	At Cost
Film Permits	N/A	E	Minimum \$300
As per Film Hunter Guidelines			
Rural Addressing	B	E	\$220.00
Placement of traffic counters	TBA	T	\$750.00

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Development Approvals

Bond Administration Fee	B	E	1% of value of bonded works with a minimum charge of \$200
Engineering Inspections	B	T	\$135.00

Engineering Fees Other

Refundable Deposit (Keys)	TBA	B	\$120.00
Additional Key – user bodies	TBA	T	\$55.00

19. Damage Deposits

Relocated dwellings	D	B	\$1,750.00
Kerb & gutter residential	D	B	\$820.00
Kerb & gutter commercial	D	B	\$1,750.00
Footpaths Residential	D	B	\$820.00
Footpath Commercial	D	B	\$1,750.00

20. Doug Walters Pavilion

Half Day Fee – Commercial		T	\$55.00
Half Day Fee – Not for Profit			\$48.00
Refundable Key Deposit			\$120.00
Light Scale Use (less than 25 people)	B	T	\$95.00
eg. Meetings, presentations, classes, demonstrations, etc.			
Damage Deposit Bond – Light Use	N/A	B	\$150.00
Heavy Use (more than 20 people)	B	T	\$235.00
eg. Dances, wedding receptions, discos – subject to deposit bond			
Damage Bond – Heavy Use Only	TBA	B	\$350.00
Cleaning Charge	B	T	\$150.00
Applicable where cleaning not undertaken satisfactorily after event			

21. Swimming Pools

Dungog

Single Admission	TBA	T	\$3.90
School Children in classes	TBA	T	\$2.60
Excludes season ticket holders			
Non Swimmers	TBA	T	\$2.60
Shower Tokens – Hot Water	TBA	T	\$1.00

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Season Ticket

Individual	TBA	T	\$155.00
Family	TBA	T	\$340.00

Clarence Town

Single Admission – Adults	TBA	T	\$3.90
Single Admission – Children (+ 5 years)	TBA	T	\$3.40
Single Admission – Pre-Schoolers/Non-swimmers	TBA	T	\$2.60
Single Admission – School Children in classes	TBA	T	\$2.60

Season Ticket

Single	TBA	T	\$155.00
Family	TBA	T	\$290.00

Half Season Ticket

Single	TBA	T	\$115.00
Family	TBA	T	\$170.00

22. Public Halls & Facilities

Paterson School of Arts

Hall Hire – full day	TBA	T	\$200.00
Casual Hire – per hour	TBA	T	\$20.00
Long Term Hire – per hour		T	\$15.00
Bond for functions and events			\$300.00
Cleaning Fee for functions and events			\$120.00
Kitchen Hire	TBA	T	\$50.00
Meeting Room – per session	TBA	T	\$20.00

James Theatre Community Centre

Public Meeting or similar up to 2 hours (no food)			\$55.00
Film Screening (one film)			\$110.00
Film Screening (two films)		T	\$165.00
Event Hire full day (or part thereof) – not for profit org	TBA	T	\$220.00
Event Hire full day (or part thereof) – commercial	TBA	T	\$440.00
Private Function Hire			\$440.00
Wedding hire	TBA	T	\$880.00
Plus \$500 bond, \$110 cleaning			

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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James Theatre Community Centre [continued]

Wedding hire	TBA	T	\$880.00
Plus \$500 bond, \$110 cleaning			
Friday to Monday morning and use tables, chairs, portable stage, extra curtaining and screening			
Additional hire for set up or dismantle – not for profit	TBA	T	\$110.00
Additional hire for set up or dismantle – commercial	TBA	T	\$220.00
Educational course (no food) per day			\$110.00
Educational course (no food), 3 hours or less			\$55.00
Air conditioning – original 4 – per hour	TBA	T	\$6.60
Air Conditioning – Stage plus dance floor 6 – each per hour			\$0.77
Cleaning Fee			\$110.00
Plus \$33.00 per hour thereafter if needed.			
Kitchen Use – per hour			\$55.00
Ballet Hire (current operator contract) – per session/afternoon			\$24.00
Ballet Hire – additional short session lessons			\$22.00
Bond			Between \$150 and \$500 depending on event type. Min. Fee: \$150.00
Table hire – per table	TBA	T	\$11.00
Chair hire – per chair	TBA	T	\$1.65

Vacy School of Arts

Function	TBA	T	\$110.00
Hire – per hour	TBA	T	\$15.00
Hire – Community Groups – per hour	TBA	T	\$8.00
Hire – Tables – each per day	TBA	T	\$5.00
Hire – Chairs – each per day	TBA	T	\$0.50
Bond	TBA	E	\$150.00

Clarence Town School of Arts

Refundable Key Deposit			\$120.00
Night Hire	TBA	T	\$200.00
Night Hire Extension Fee			\$50.00
Deposit for night hire	TBA	T	\$300.00
Day Hire	TBA	T	\$100.00
Day Hire Deposit	TBA	T	\$200.00
Supper Room – per hour (excluding kitchen)			\$10.00
Casual Rate	TBA	T	\$20.00
Regular Hire	TBA	T	\$15.00
Regular Hire – deposit	TBA	T	\$120.00

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Clarence Town School of Arts [continued]

Community Hire – Hourly (Maximum \$30)			\$10.00
Storage Fee – per week	TBA	T	\$10.00
Utility Penalty Fee (air-conditioning, lights, water)	TBA	T	\$3.53
Hire – tables – each per day	TBA	T	\$5.00
Hire – chairs – each per day	TBA	T	\$1.00

Clarence Town Community Centre

Hire per day	TBA	T	\$110.00
Hire per hour – Not for Profit	TBA	T	\$15.00
Hire – per hour – Commercial			\$20.00
Cleaning Charge	TBA	T	\$125.00
Applicable where cleaning not undertaken satisfactorily after event			
Refundable Key Deposit			\$120.00

Gresford School of Arts

Bond for Functions and Events		B	\$200.00
Whole Complex – Hall & Supper Room – Per day	TBA	T	\$200.00
Whole Complex – Hall & Supper Room – per half day	TBA	T	\$100.00
Hall only – per day	TBA	T	\$100.00
Hall only – per half day	TBA	T	\$50.00
Hall only – per hour	TBA	T	\$10.00
Supper Room & Kitchen – per day	TBA	T	\$120.00
Supper Room & Kitchen – per half day	TBA	T	\$60.00
Supper room & Kitchen – per hour	TBA	T	\$10.00
Hire rate for tables – each per day	TBA	T	\$5.00
Hire rate for chairs – each per day	TBA	T	\$3.00
Refundable Key Deposit		B	\$120.00

Martins Creek School of Arts

Casual Hire – per hour	TBA	T	\$20.00
Day Hire	TBA	T	\$150.00
Bond	TBA	E	\$150.00
Refundable Key Deposit			\$120.00

23. Parks and Reserves

Bennett Park

Electricity – full use per hour	TBA	T	\$48.00
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Bennett Park [continued]

Electricity – half use per hour	TBA	T	\$32.00
Dungog Rugby League (Senior) – per season	TBA	T	\$800.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Dungog Rugby League (Junior) per season	TBA	T	\$425.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Dungog Senior Touch Football – per season	TBA	T	\$250.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Dungog Junior Touch Football – per season	TBA	T	\$250.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Dungog & District Cricket (Junior) – per season (includes Barnes Oval usage)	TBA	T	\$425.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Dungog & District Cricket (Senior) – per season	TBA	T	\$425.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Dungog Soccer Club Inc – (Barnes Oval) – per season	TBA	T	\$275.00
Ground Fees – plus cleaning/damage deposit where usage includes change rooms and/or kiosk			
Barnes Oval Lighting	TBA	T	At Cost
Milo Cricket – per season	TBA	T	\$145.00
Dungog & District Little Athletics – per season	TBA	T	\$145.00
Dungog High School – per annum	TBA	T	\$145.00
Dungog Primary School – per annum	TBA	T	\$145.00
St Joseph's Primary School – per annum	TBA	T	\$145.00
Dungog Netball			\$220.00
Dungog Tennis		T	\$220.00
Casual Usage – per day	TBA	T	\$70.00
Bennett Park – Kiosk hire – per day	TBA	T	\$70.00
Kiosk Hire – seasonal users	TBA	T	\$150.00
Cleaning / Damage Deposit – season users	TBA	B	\$660.00
Cleaning / Damage Deposit – casual users	TBA	B	\$275.00
Water Usage Contributions /Kl			\$3.40

Bennett Park Storage Shed

Large – per annum	TBA	T	\$115.00
Small – per annum	TBA	T	\$60.00

Vacy Sportsground

Casual Hire Fee – per day	TBA	T	\$250.00
Whole Complex			

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Vacy Sportsground [continued]

Lights – per hour	TBA	T	\$40.00
Gresford/Vacy Junior Cricket – per season	TBA	T	\$234.00
Farmers Cricket Club – per season	TBA	T	\$506.00
Gresford/Vacy Football Club – per season	TBA	T	\$335.00
Vacy Primary School – per annum	TBA	T	\$1,060.00
Water Usage Contributions /Kl			\$3.40

Clarence Town Sporting Precinct

Senior Tag/League – per season	TBA	T	\$385.00
Senior/Junior Football – per season	TBA	T	\$385.00
Senior/Junior Cricket – per season			\$285.00
Clarence Town Tennis Courts	TBA	T	\$145.00
Casual Outside Sporting Users – per day	TBA	T	\$250.00
Clarence Town Public School			\$145.00
Event Ground Usage – per day/night			\$250.00
Kiosk Hire – Half Day (4 hours)		T	\$50.00
Kiosk Hire – Full Day (8 hours)		T	\$100.00
Kiosk Hire – Seasonal User Groups		T	\$100.00
Kiosk Hire – Bond for Use of Kiosk		B	\$250.00
Electricity/Ground Lighting use – per hour			\$48.00
Casual Users Cleaning/Damage Bond			\$250.00
Sporting Field Line Marking			At Cost
Water Usage Contributions /Kl			\$3.40

Paterson Sportsground

Paterson Boxing Club			\$440.00
Paterson Cricket Club			\$220.00
Paterson Netball Club			\$220.00
Paterson Public School			\$150.00
Paterson River Football Club			\$220.00
Water Usage Contributions /Kl			\$3.40

Gresford Sporting Complex

Senior Cricket	TBA	T	\$500.00
Junior Cricket	TBA	T	\$265.00
Gresford/Vacy Football Club	TBA	T	\$665.00
Gresford Public School	TBA	T	\$60.00
Outside Sporting Users – per day	TBA	T	\$50.00
Ground Lighting Use – per hour (outside users)	TBA	T	\$70.00
Canteen – outside users per day			\$50.00

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Gresford Sporting Complex [continued]

Sporting Field Line Marking	TBA	T	At Cost
Water Usage Contributions /KI			\$3.40

Dungog Showground

Permanent Users

Fees do not include use of Grandstand, Kitchen/Dining Room or Showground Kiosk

Dungog Agricultural & Horticultural Society	TBA	T	\$3,050.00
Dungog Rodeo Association	TBA	T	\$3,050.00
Dungog Pony Club	TBA	T	\$3,050.00
Valley Team Penning		T	\$3,050.00
Dungog A & H Ladies Auxiliary	TBA	T	\$250.00
Dog Trials	TBA	T	\$488.00
Girl Guides	TBA	T	\$665.00
Relay for Life	TBA	T	\$488.00

Community Use

Jack Martin Bar	TBA	T	\$67.00
Northern Bar	TBA	T	\$67.00
Multi-purpose pavilion	TBA	T	\$170.00
Main Arena	TBA	T	\$488.00
Includes Grandstand Ablutions and Jack Martin Bar			
Main Arena Lights and Power	TBA	T	\$38.00
Applies over \$350 usage			
Hire of Entire Ground locked up for exclusive use	TBA	T	\$725.00
Excludes kitchen/dining & kiosk			
Showground kiosk and BBQ – per hour	TBA	T	\$20.00
Showground kiosk and BBQ – Per day	TBA	T	\$165.00
Water Usage Contributions /KI			\$3.40

Commercial Use

Jack Martin Bar	TBA	T	\$184.00
Northern Bar	TBA	T	\$184.00
Multi-purpose pavilion	TBA	T	\$260.00
Main Arena	TBA	T	\$830.00
Includes Grandstand Ablutions and Jack Martin Bar			
Hire of Entire Ground locked up for exclusive use	TBA	T	\$1,274.00
Excludes kitchen/dining & kiosk			

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Commercial Use [continued]

Set up and dismantle fee	TBA	T	\$160.00
Occurs in conjunction with the casual user fee			
Main Arena Lights and Power	TBA	T	\$38.00

Grandstand Facilities

A Damages Bond will be applied according to the type of event and determined by a Risk Assessment Process

Cleaning Bond – Casual Use Only	TBA	B	\$700.00
Kitchen – per day	TBA	T	\$150.00
Kitchen – per hour	TBA	T	\$20.00
Dining Room – per day	TBA	T	\$150.00
Dining Room – per hour	TBA	T	\$20.00
Combined use of kitchen and dining room – per day	TBA	T	\$200.00
Combined use of kitchen and dining room – per hour	TBA	T	\$30.00
Horse Yarding – per animal – per day	TBA	T	\$5.00
Horse Stabling – per animal – per day	TBA	T	\$10.00

Casual Users

Casual User Fee – per day	N/A	T	\$70.00
Casual User Fee – per half day		T	\$35.00
Casual User Fee – per hour		T	\$20.00

Camping Fees

Camping – Caravan/camper trailer/motor home/tent – No Power			\$18.00
Camping – Caravan/camper trailer/motor home/tent – Power		T	\$20.00
Additional Persons per night			\$4.00

Planning Department

Administration Fees

24. Document Signing

Resigning of plan of subdivision by General Manager or authorised person	C	E	\$155.00
Endorsement of Plan of Easement, Transfer, Grant Forms and other legal documents (eg Sec 88B Instrument)	C	E	\$178.50

25. Copies of Planning Instruments

Dungog LEP 2014	C	E	\$25.00
Zoning Maps – A4 Colour	C	E	\$4.40

continued on next page ...

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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25. Copies of Planning Instruments [continued]

Zoning Maps – A3 Colour	C	E	\$6.60
Zoning Maps – A2 Colour	C	E	\$14.00
Zoning Maps – A1 Colour	C	E	\$20.00
Zoning Maps – A0 Colour	C	E	\$37.50
State Environmental Planning Policies	C	E	\$15.00
Development Control Plan 1	C	E	\$80.00
Local Area Plans (including maps Colour A4)	C	E	\$30.00
Land Use Strategy	C	E	\$60.00

Copies of Certified Documents, Maps, Plans

Clause 262 EPA Regulations (DA's, CC's, CDC's, OC's)	R	E	\$53.00
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Consent Advertising

For every development application	C	E	\$40.00
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26. Property Enquiries

Search for information request on Property/DA/CC files	C	E	\$82.00
Dwelling Entitlement/existing holding search fee	C	E	\$112.00
Retrieval & investigation for historical consents	C	E	\$60.00

27. Section 7.11 Contributions Plan

Contributions are indexed quarterly in line with CPI as detailed within the respective contribution plan with such adjustments advertised when made

Contributions Plans are available for inspection free of charge or purchase from the Council administration centre	C	E	\$50.00
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28. Pre DA Lodgement Meeting

Up to one hour with at least 3 specialist staff	C	T	\$300.00
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29. Providing GPS Coordinates

Providing GPS coordinates of zoning boundaries	C	E	\$165.00
Providing Flood Level Data	C	E	\$170.00

30. Local Development

Designated Development

Clause 251 EPA Regulations

continued on next page ...

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Designated Development [continued]

Development Application Fee plus	R	E	\$920.00
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Integrated Development

Clause 253 EPA Regulations

Additional Fee for each approval body Approval Fee	R	E	\$320.00
Additional Processing Fee for Consent Authority	R	E	\$140.00

31. Advertised Applications

Clause 252 EPA Regulations

Cost for each insertion in Publication	D	E	\$200.00
a. In the case of Designated Development	R	E	\$2,220.00
Additional Maximum Fee			
b. In the case of nominated integrated development, threatened species development or Class 1 aquaculture development	R	E	\$1,105.00
Additional Maximum Fee			
c. In the case of prohibited Development	R	E	\$1,105.00
Additional Maximum Fee			
d. In the case of development for which a community participation plan requires notice to be given otherwise than as referred to in (a), (b) or (c) above	R	E	\$1,105.00
Additional Maximum Fee			

32. Maintenance of Certificate File Part 6

Clause 263 EPA Regulations

Certificate Retention/Lodging	R	E	\$36.00
Part 6 Certificate	R	E	\$36.00

Certificates

33. Section 10.7 Fees – Zoning

Clause 259 EPA Regulations

Section 10.7 (2) Certificate	R	E	\$53.00
Additional Information 10.7 (5) – can only be ordered with a 10.7 (2)	R	E	\$80.00
Urgency Fee – 10.7 (2) & 10.7 (5)	C	E	\$125.00
Within 1 working day			

34. Building Certificates

Clause 260 EPA Regulations

continued on next page ...

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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34. Building Certificates [continued]

Class 1 Building (includes Class 10 buildings if on site) – per dwelling	R	E	\$250.00
Any other building not exceeding 200m ²	R	E	\$250.00
Any other building 200m ² – 2,000m ²	R	E	\$250.00
Plus over 200m ² per m ²	R	E	\$0.50
Any other building exceeding 2,000m ²	R	E	\$1,165.00
Plus over 2,000m ² per m ²	R	E	\$0.75
External Wall only or No floor area	R	E	\$250.00
Additional inspections	R	E	\$90.00
Unauthorised Works Building Certificate	N/A	E	Fee as per Clause 260
For matters listed in EPA Regulation 2000 Clause 260 (3A) as amended			
Copy of a Certificate	R	E	\$13.00

35. Occupation Certificates

Final Certificate	D	T	\$120.00
Re-inspection	D	T	\$120.00

36. Subdivision Certificates

Boundary Adjustment	F	E	\$125.00
Subdivision Approval	D	E	\$125.00
Plus \$125 per additional lot			
Maintenance Bond	D	B	5% of value of works
Boundary Adjustment Endorsement	D	E	\$230.00

37. Fire Safety Certificates & Annual Fire Safety

Fire Safety Inspection	N/A	T	\$130.00
Minimum cost of \$130			
Initial Reminder of AFSS	N/A	T	Free
Subsequent Reminder for AFSS	N/A	T	\$20.00

Rezoning / Strategic Planning

38. Environmental Management Plan Review

Deferred Development Application Fee for review of Environmental Management Plan	N/A	E	Between \$500 & \$3,000
As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contract			

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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39. Preparation of LEP's and DCP's – Rezoning

Amendments to Dungog Local Environmental Plan

Category 1

Simple rezoning applications that do not require additional studies such as mapping anomalies and are consistent with the present LEP and other adopted strategic documents.

At lodgement of application	N/A	E	\$3,000.00
After Gateway Determination by Department of Planning & Infrastructure	N/A	E	\$3,000.00

Category 2

Small to medium rezoning application where there are a limited number of issues and a limited local impact. These applications are often termed 'spot' or site specific rezonings.

Note 1: Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited

At lodgement of application	N/A	E	\$6,000.00
After Gateway Determination by Department of Planning & Infrastructure	N/A	E	\$6,000.00

Category 3

Rezoning applications which are significant and complex applications with a wide range of issues, or particularly constrained and complicated sites. These applications often require consultation with a wide range of government agencies, the wider community and affected landowners. These applications may require the concurrent preparation of a Development Control Plan and/or Section 7.11 Plan.

Note 1: Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited

At lodgement of application	N/A	E	\$15,000.00
After Gateway Determination by Department of Planning & Infrastructure	N/A	E	\$15,000.00
After Council resolves to proceed to gazettal of Draft LEP	N/A	E	\$15,000.00

Development Control Plans & Precinct Plans

Preparation or review of Development Control Plan Chapters for new development proposal	N/A	E	\$20,000.00
Plus Full Cost Recovery for planning advice			
Preparation or review of Precinct Plans for new development proposal	N/A	E	\$15,000.00
Plus Full Cost Recovery for planning advice			
Preparation or review of minor amendment to Development Control Plan Chapter or Precinct Plan	N/A	E	\$10,000.00
Plus Full Cost Recovery for planning advice			
Public hearing for an amendment to Dungog Local Environmental Plan	N/A	E	Full Cost Recovery
Section 7.11 Contributions Plan	N/A	E	Full Cost Recovery

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Rezoning

Rezoning enquiries requiring research and written reply	N/A	E	\$100.00
Rezoning enquiries requiring research, site inspection and written reply	N/A	E	\$200.00

Development Applications

40. Residential Dwellings Only

Clause 247 EPA Regulation

Up to \$100,000	R	E	\$455.00
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Residential Apartment Development

Residential Apartment Development (SEPP 65)			\$3,000.00
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41. Development involving the erection of a building, commercial, industrial, residential, medium density, dwellings, hospital, school, Police station, demolition, carry out of work

Clause 246B EPA Regulations

Up to \$5,000	R	E	\$110.00
Between \$5,001 and \$50,000	R	E	\$170 plus \$3 for each \$1,000 (or part thereof) of the estimated cost
Between \$50,001 and \$250,000	R	E	\$352 plus \$3.64 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000
Between \$250,001 and \$500,000	R	E	\$1,160 plus \$2.34 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000
Between \$500,001 and \$1,000,000	R	E	\$1,745 plus \$1.64 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000
Between \$1,000,001 and \$10,000,000	R	E	\$2,615 plus \$1.44 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000
More than \$10,000,000	R	E	\$15,875 plus \$1.19 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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42. Development Involving a Not for Profit Organisation

Development Application for Temporary Event from Not For Profit Organisation	TBA	E	Nil – Must provide proof of Registered NFP Organisation excluding State Government charges and exhibition costs.
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43. Development Involving the Subdivision of Land

Clause 249 EPA Regulations

New Road	R	E	\$665 plus \$65 per additional lot
No New Road	R	E	\$330 plus \$53 per additional lot
Strata	R	E	\$330 plus \$65 per additional lot
All inspections with Council officer – per hour per officer including travel time	C	E	\$125.00

44. Advertising Structures

Clause 246 (B) Regulations

Application Fee	R	E	\$285.00
Plus for each additional advertisement in excess of 1	R	E	\$93.00

45. Development under the Community Land Development Act 1989

Deferred Development Application Fee for review of Community Management Statements	TBA	T	Between \$500 & \$3,000 – depending on complexity
As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contracts			

46. Development Not Involving the Erection of a Building

Change of Land Use	R	E	\$285.00
Change of Use of Existing Building requiring building works	C	E	\$455.00

47. Review of Determination Under Section 8.2(1)(a)

Clause 257 EPA Regulations.

The maximum fee for a request for a review under Sec 8.2 (1)(a) of the EPA Act is:

(a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application.

(b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and

(c) in the case of a request with respect to any other development as set out in the table below.

Up to \$5,000	R	E	\$55.00
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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47. Review of Determination Under Section 8.2(1)(a) [continued]

Between \$5,001 and \$250,000	R	E	\$85 plus \$1.50 for each \$1,000 or part thereof of the estimated cost
Between \$250,001 and \$500,000	R	E	\$500 plus \$0.85 for each \$1,000 or part thereof of the estimated cost
Between \$500,001 and \$1,000,000	R	E	\$712 plus \$0.50 for each \$1,000 or part thereof of the estimated cost
Between \$1,000,001 and \$10,000,000	R	E	\$987 plus \$0.40 for each \$1,000 or part thereof of the estimated cost
More than \$10,000,001	R	E	\$4,737 plus \$0.27 for each \$1,000 or part thereof of the estimated cost
Public Notice of Review	N/A	E	\$620.00

48. Review of Decision Under Section 8.2(1)(c)

The fee for an application under section 8.2 (1)(c) for a review of a decision to reject a development application

If the estimated cost of the development is less than \$100,000	R	E	\$55.00
If the estimated cost of the development is less than \$100,000 or more and less than or equal to \$1,000,000	R	E	\$150.00
If the estimated cost of the development is more than \$1,000,000	R	E	\$250.00

49. Development Requiring Concurrence

Where objection within Council delegation	R	E	\$140.00
Council Fee	R	E	\$140.00
Where objection requires concurrence of DoP			
DoP Fee	R	E	\$320.00
Where objection requires concurrence of DoP			

50. Flora & Fauna Assessment for SIS Determination

Flora & Fauna Assessment for SIS Determination	D	T	Full Cost Recover with a minimum charge of \$2,000
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51. Modification of Consent

Minor Modification Sec 4.55 (1) EPA Act

Clause 258 EPA Regulations

Maximum Fee	R	E	\$71.00
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Modification Sec 4.55 (1A) EPA Act

Clause 258 EPA Regulations

Maximum Fee or 50% of original fee whichever is the lesser	R	E	\$645.00
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Other Modifications Sec 4.55 (2)

(a) If fee for the original application was less than \$100, 50% of that fee

(b) If the fee for the original application was \$100 or more:

(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and

(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and

(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause plus an additional amount of not more than \$665 if notice of the application is required to be given under section 4.55(2) or 4.56 of the Act, \$760 where design verification required.

Up to \$5,000	R	E	\$55.00
Between \$5,001 and \$250,000	R	E	\$85 plus an additional \$1.50 for each \$1,000 (or part thereof) of the estimated cost
Between \$250,001 and \$500,000	R	E	\$500 plus \$0.85 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000
Between \$500,001 and \$1,000,000	R	E	\$712 plus \$0.50 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000
Between \$1,000,001 and \$10,000,000	R	E	\$987 plus \$0.40 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000
More than \$10,000,001	R	E	\$4,737 plus \$0.27 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000
Additional modification fee (SEPP 65)	R	E	\$3,000.00
Review of Decision Under Section 8.2 (1)(b)	R	E	50% of original fee that was payable for application that is subject of review

52. Complying Development Certificates

For erection of a building, Commercial, Industrial, Medium Density

Less than or Equal to \$5,000	D	T	\$120.00
Between \$5,001 and \$250,000	D	T	\$170 plus an additional \$3 per \$1,000 of work value or part thereof

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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For erection of a building, Commercial, Industrial, Medium Density [continued]

Between \$250,001 and \$500,000	D	T	\$1,000 plus an additional \$1.70 per \$1,000 of work value or part thereof by which the work value exceeds \$250,000
Between \$500,001 and \$1,000,000	D	T	\$1,420 plus an additional \$1.00 per \$1,000 of work value or part thereof by which the work value exceeds \$500,000
More than \$1,000,000	D	T	\$1,975 plus an additional \$0.80 per \$1,000 of work value or part thereof by which the work value exceeds \$1 million

53. Construction Certificate

For erection of a building, Commercial, Industrial, Medium Density

Not exceeding \$5,000	D	T	\$60 plus 0.5%
Exceeding \$5,000 but not exceeding \$100,000	D	T	\$60 plus 0.5% for the first \$5,000, plus 0.35% of the amount in excess of \$5,000
Exceeding \$100,000 but not exceeding \$250,000	D	T	\$65 plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the amount in excess of \$100,000
Exceeding \$250,000	D	T	\$70 plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the next \$150,000, plus 0.1% of the amount in excess of \$250,000
PCA appointment where Council has not issued Construction Certificate	D	T	Minimum \$300.00 or \$80.00 (GST incl) per hour where value of work exceeds \$500,000
Minor modification/amendment to Construction Certificate	D	T	\$55.00
Note – Minor amendments comprises alterations to the proposed method of construction not requiring detailed assessment under the provision of the Building Code of Australia eg change frame construction from metal to timber. Determination of what constitutes a minor amendment is at the discretion of Council			
Major modification/amendment to Construction Certificate	D	T	55% of original fee or \$500 whichever is lesser
Note – Comprises all modifications which are not considered minor modifications			

Roads Act Section 138

54. Construction Certificate / s138 Roads Act Approval

Urban Road	D	E	\$199.00
Min or \$12.00 lin/m			

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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54. Construction Certificate / s138 Roads Act Approval [continued]

Rural Residential Road	D	E	\$199.00
Min or \$10.00 lin/m			
Rural Road (Unsealed) & Part Road	D	E	\$199.00
Min or \$5.00 lin/m			
Misc Works (car parks, earthworks, internal access roads, battle axe handles, etc)	D	E	\$199.00
Min or 2% of construction cost whichever is greater			

55. PCA / Inspection Fees / s138 Roads Act Inspection Fees

Urban Road	D	E	\$199.00
Min or \$20.00 lin/m			
Rural Residential Road	D	E	\$199.00
Min or \$18.00 lin/m			
Rural Road (Unsealed) & Part Road	D	E	\$199.00
Min or \$9.00 lin/m			
Misc Works (car parks, earthworks, etc)	D	E	\$199.00
Min or 2% of construction cost whichever is greater			

56. Section 138 Roads Act Approvals – Private Entrances / Footpaths / Driveways

Application Fee (includes application approval and initial site inspection)	N/A	E	\$220.00
Driveway inspection fee	N/A	E	\$135.00
Drive re-inspection fee	N/A	E	\$135.00

Local Government Act – Section 68 (transportable dwellings)

57. Section 68 Approval – Local Government Act 1993

Approval Fee	R	E	\$522.00
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Inspections

58. Inspection Fees

Contestable Services – Buildings

Foundation	D	T	\$120.00
Frame	D	T	\$120.00
Drainage	D	T	\$120.00
Wet Areas	D	T	\$120.00

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Contestable Services – Buildings [continued]

Relocated Buildings	D	T	\$120.00
Plus \$1.20 per km			
Damp Course	D	T	\$120.00
Fire Control	D	T	\$120.00
Fire Compliance	D	T	\$120.00
Rural Entrance	D	T	\$120.00
Landscaping Inspect	D	T	\$120.00
Swimming Pool	D	T	\$120.00
Stormwater	D	T	\$120.00
Final	D	T	\$135.00
Re-inspection	D	T	Same as original inspection fee

Refunds

59. Development Application, Construction Certificate & Complying Development Certificate Refunds

Administration fee	TBA	TBA	\$80.00
Fee structure for withdrawal of Development & Other Applications	N/A	N/A	Refer to Council Policy C4:6

Environmental Services Department

60. Companion Animals

Lifetime Registration

Entire Animals	R	E	\$210.00
Desexed Animals	R	E	\$58.00
Desexed Animals – owned by eligible pensioner	R	E	\$25.00
Animal under 6 months not desexed	R	E	\$57.00
Recognised Breeder	R	E	\$58.00
Late Registration Fee	R	E	\$16.00
Assistance animals	A	E	Nil
Inspection of dangerous or restricted dog enclosures	R	E	\$150.00
Desexed animal sold from pound	R	E	\$29.00

Pound Fees (includes contract pound & Council Holding Facility)

Dog	C	E	\$30.00
Maintenance charge per day			

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Pound Fees (includes contract pound & Council Holding Facility) [continued]

Cat	C	E	\$25.00
Maintenance charge per day			
Impounding Fee 1st time	C	E	\$60.00
Impounding Fee 2nd & subsequent	C	E	\$80.00

Miscellaneous Fees

Surrender Companion Animal	N/A	E	\$70.00
Destruction & Disposal of Animal	C	E	Full Cost Recovery
Hire of Cat Trap \$100 Refundable Deposit plus weekly fee	E	T	\$20.00
Hire of Dog Trap \$150 Refundable Deposit plus weekly fee	E	T	\$30.00
RLPB Stock Permit processing fee	TBA	T	\$30.00

61. Stock Impounding Fees

Impounding Fees

Per head charge

Horse, Cow, sheep, goat, pig etc	C	E	\$55.00
Bull or Stallion	C	E	\$95.00

Transportation Fees

Per head

All animals, excluding companion animals	C	E	Full Cost Recovery
Minimum \$50			

Pound Fees

All animals, excluding companion animals	C	E	Full Cost Recovery
Sustenance per head per day			

Other Costs

Advertising Actual Cost plus	D	E	Full Cost Recovery
Release Fee	C	E	\$55.00

62. Public Health & Licensing

Inspection Fees per inspection

Home Business (Food)	C	E	\$200.00
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Inspection Fees per inspection [continued]

Tourist accommodation, Bed & Breakfast	C	E	\$200.00
Smallgoods/Delicatessens	C	E	\$200.00
Refreshment/Dining Room	C	E	\$200.00
Cafe or Takeaway Food Shop	C	E	\$200.00
Supermarket	C	E	\$200.00
Home Business (Food)	C	E	\$200.00
Fishmonger	C	E	\$200.00
Beauty Salon	C	E	\$200.00
Hairdressers	C	E	\$200.00
Skin Penetration	C	E	\$200.00
Roadside Stall	C	E	\$200.00
Undertakers/Mortuary	C	E	\$200.00
Itinerant Vendor	C	E	\$200.00
Inspection of premises with two or more uses, e.g. Hairdresser/Skin Penetration	C	E	\$225.00

General Application, Registration & Inspections

Including food premises – hairdressing, beauty salons, skin penetration, fit outs, change of use, LG Approvals, Tourist accommodation, Bed & Breakfast	C	E	\$225.00
Register Food Premises Administration	C	E	\$40.00
Caravan Park approval to operate – per site	C	E	\$6.00
Min \$65			
Renewal or continuation of approval to operate caravan park or periodic inspection required by condition of approval – per site	C	E	\$6.00
Min \$65			
Replacement fee in name of new proprietor	C	E	\$65.00
Inspection and issue of certificate of completion for manufactured Home or associated structure in caravan park	C	E	\$65.00

63. On Site Sewage Management Systems

Application to install and approval to operate a new system	C	E	\$290.00
Amended application fee	C	E	\$110.00
Conversion or renewal of existing system	C	E	\$190.00
Application Fee for approval to operate	C	E	\$95.00
Annual Renewal Fee	C	E	\$95.00
Re-inspection fee	C	E	\$110.00
Administration fee on Refunds	D	E	\$95.00
Certificate Operating Approval/Inspection Report	N/A	E	\$95.00
Prepurchase Inspection	N/A	E	\$120.00

Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Communal Sewage Treatment Systems

2-5 dwellings or units – standard application fee	N/A	E	\$290 plus \$65 per unit
Plus \$65 per unit			
6 and above dwellings or units – standard application fee	N/A	E	\$290 plus \$65 per unit
Plus \$65 per unit			
Inspections of communal systems	N/A	E	\$150.00
Application Fee for re-use of waste water treatment tank for rainwater storage	N/A	E	\$120.00

64. Swimming Pools

Inspection of Private Swimming Pools (includes 1 follow up inspection)	TBA	E	\$150.00
Reinspection fee (applies to 3rd follow up)	TBA	E	\$100.00
Application for pool fencing exemption	R	E	\$50.00
Registration – NSW Swimming Pools Register	N/A	T	\$10.00
Resuscitation Sign	TBA	T	\$25.00

Public Health Act – Public Swimming Pools & Spas

Registration of Public Swimming Pool or Spa	TBA	E	\$10.00
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65. Landfill Tipping Fee

All Mixed Waste

All Mixed Waste	TBA	TBA	\$242.00
Mobile garbage bin	E	T	\$20.00
Car/station wagon	E	T	\$30.00
Van/Utility/Trailer	E	T	\$65.00

Gas Cylinders

Small LPG	E	T	\$10.00
Large and Non LPG	E	T	\$25.00
Car LPG	E	T	\$35.00

Miscellaneous Waste

Mattresses	E	T	\$30.00
Soft Plastics – commercial generators – per tonne	E	T	\$75.00
Paper/cardboard – commercial generators – per tonne	E	T	\$75.00
Virgin Excavated Natural Materials – per tonne	E	T	\$140.00
Asbestos & Mixed Waste Containing Asbestos – per tonne	E	T	\$360.00
Green Waste or Clean Timber – per tonne	E	T	\$140.00

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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Animal Waste – General Solid Waste

Small Animal (Dogs, cats, birds, ducks, etc.)	E	T	\$15.00
Medium Animal (Goats, sheep, pigs etc)	E	T	\$25.00
Large Animals (Livestock, horses, cattle, etc)	E	T	\$90.00
Landfill requires 24 hours notice prior to delivery of large animal waste			

Sale of Green Waste

Shredded Mulch – per cubic metre	E	T	\$25.00
Weigh Docket (not public weighbridge)	E	T	\$35.00

66. Cemetery Fees

Internment Fee – applicable to all burials	E	T	\$240.00
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Lawn Cemetery

Purchase of site and standard plaque	E	T	\$2,200.00
Dual Plaque System, for first plaque add	E	T	\$250.00
At Second internment add second plaque	E	T	\$250.00
Plus second internment fee	E	T	\$250.00
Reservation – Refundable	E	B	\$1,000.00

Monumental Section

Purchase of site 1.2m x 2.4m	E	T	\$1,000.00
Re-opening for 2nd Internment includes ashes	E	T	\$300.00
Monumental masonry permit all grave sites	D	E	\$150.00

Columbarium

Niche (exclusive of plaque)	E	T	\$700.00
Columbarium Plaque	TBA	T	\$360.00

Other Cemetery Fees

Exhumations Removal Fee	D	T	\$550.00
Application Burial on Private Property	N/A	E	\$250.00

67. Environmental/Regulatory Services Miscellaneous Fees

Mobile Garbage Bins

Replacement	C	T	\$95.00
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Name	Pricing Category	GST Status	Year 21/22 Fee (incl. GST)
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Mobile Garbage Bins [continued]

Hire per MGB per day > 5 MGB's includes delivery (remove)	C	T	\$10.00
Includes delivery/removal			

Other Fees

Impounding Fee for articles, cars, trailers, signs etc.	C	E	\$100.00
Impounded Articles Storage Fee (cars, trailers, signs etc)	C	E	\$35.00
Towing Fee	C	E	Full Cost Recovery
Impounded articles advertising fee	C	E	Full Cost Recovery

STATEMENT OF PROPOSED LOAN BORROWINGS

Statement of the amounts of any proposed borrowings, the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

Loan borrowings proposed for the 2021/22 year: Nil