



Dungog Shire Council

Operational Plan 2013 - 2014



Adopted by Council
28 June 2013

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SECTION 1.

BACKGROUND & GENERAL INFORMATION

1. Introduction

The Operational Plan is effectively a sub-plan of the Delivery Program and addresses the actions that were outlined in the delivery program 2013-2017 that Council will undertake in the financial year 2013/2014. As a small rural Council new initiatives are limited in many areas as a consequence of resource limitations.

The Operational Plan must include a statement of revenue policy and be publicly exhibited for a period of 28 days inviting public submissions. The Council must consider the public submissions made on the Operational Plan before adopting such.



2. Comments by the General Manager

The Council's Operational Plan continues to highlight the financial predicament of Council in what can best be described as difficult conditions with a forecast cash budget deficit of \$217,145 submitted for Councils consideration.

The Independent Pricing and Regulatory Authority (IPART) has approved an increase in the rate pegging limit of 3.4%, this increase yields the Council \$163,792 in additional rate income. To counteract such increase the Local Government State Award provides for an increase in salaries and wages of 3.25% coupled with a 0.25% increase in the superannuation guarantee charge.

The inability to fill key positions within the organisation is resulting in the compounding of delays as regards delivery of key corporate documents that should guide Councils decision making and budget priorities. However until the asset management plans are completed and reviewed by the Council the budget structure remains virtually unchanged.

Councils Resourcing Strategy needs to be at a point that can aid the Council's decision making processes and in my view we are still a long way short of where we are supposed to be as regards the asset management plans. This obviously has a "flow on" effect as regards the development of robust 10 year financial plans, the inability to apply for loan borrowings under the Local Infrastructure Renewal Scheme (LIRS) to name but a few of the elements that are effectively stalled.

The majority of Council's budget is recurrent spending, with capital and renewal works limited to known funding sources namely MR301 road projects, Roads to Recovery, REPAIR Grant Project and local road projects that are funded by Council's Financial Assistance Grant Roads and Bridges component. Two elements are included within the budget as a consequence of Council resolutions namely Gresford Oval lighting \$25,000 which is reliant upon a grant approval and the Councils 2012-2016 delivery program as regards investigating the feasibility of provision of a caravan park in Dungog (\$50,000).

There will be carry over projects from the 2012-2013 financial year in relation to sewerage connections in Clarence Town for the Clarence Town Community Centre, Dowling/Brown Street intersection works in Dungog aside from works on Woerdens Road bridge, Cross keys bridge and several roadworks projects.

It has to be acknowledged that the Council is at risk as regards cost exposures and non receipt of funds in the amount of \$250,000 reported within the document. If discussions do not result in a positive outcome for Council in the near future it is expected that Council will have to take a certain matter back to Court to resolve the issue.

As I have highlighted to Council for the past seven years the Council cannot continue to run "cash budget deficits" and whilst staff have endeavoured to reduce such impacts each year it has to be acknowledged that on many occasions the reductions have been more attributable to not having a full complement of staff.

The Council does not have the financial capacity to fund depreciation expense, in other words whilst our community utilise/consume community assets that consumption (depreciation) whilst recognised in financial terms, there is not the capacity to put funds away to fund the renewal of such assets when they come to the end of their useful lives, accordingly the infrastructure renewal gap continues to grow.

The Council simply can not continue to run budget deficits in the longer term, the infrastructure renewal gap has to be addressed and at the same time the Council has to balance competing demands for service provision. The reliance upon Government funding also gives rise to potential complications should the levels of funding be contracted, the Roads to Recovery program was recently extended until 2018-2019 however the Federal Government funding level of \$350Mil p.a is the same level of commitment as provided in 2009-2010. In other words our levels of funding have decreased in real terms.

However it has to be said that without the roads to recovery program funding of the past twelve years the condition of Councils road and bridge infrastructure would have been far worse than it currently is.

The biggest challenge that Council faces is what to do with the timber bridge network, the number of bridges has effectively been halved in the past 12 years however timber bridge maintenance still accounts for 5% of the general rates base. This is a clear indication of the high material cost of undertaking repairs on these significant structures.

With some 46 timber bridges still on the local road network it is estimated that in excess of \$30Mil would be required to replace them, some of those structures are significant and would exhaust the entire rates income for one year to replace. The debt service level if loan borrowings were utilised would place this Council under further financial duress if loan borrowings were required. The importance of considerations on matters like this require robust financial plans, that cannot happen until Council has the asset management plans in place to support the development of the financial plans.

The IPART announcement still does not provide this Council with any additional financial capacity and it is a worrying trend when they (IPART) continue to reduce the level of the rate-peg limit for productivity improvements without adequately recognizing the additional imposts that Council has no effective control over, the waste levy increases which are not applied to all Councils in NSW is one example, contributions to the emergency services areas is a further.

Councils Executive Manager Corporate Services provides a more detailed commentary on the budget at the commencement of the budget section of the Operational Plan.

Craig Deasey PSM
General Manager

SECTION 2.

2013-2014 OPERATIONAL PLAN

Natural Environment

Strategy 1: Ensure that appropriate agencies at all levels are involved in addressing issues surrounding climate change.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Waste and Sustainability Improvement Program	1.1.1 Increase the use of alternative energy within Council Administration and Operations	<ul style="list-style-type: none"> - Manager of Environmental Services - HCCREMS - Office of Environment & Heritage 	Reduction of power usage by Council and Community facilities
1.2 Involvement and support for regionally based Climate Change Programs	1.2.1 Active member of HCCREMS	<ul style="list-style-type: none"> - Manager of Environmental Services - Council - HCCREMS 	Number of Regional Programs actively supported by Council
1.3 Climate Change	1.3.1 Work with Hunter Councils to develop and implement regional strategy to address the impacts of climate change	<ul style="list-style-type: none"> - Manager Environmental Services - Council - HCCREMS 	Number of regional strategy recommendations implemented
	1.3.2 Establish a working group to review and implement the recommendations from the Climate change Adaption Plan.	<ul style="list-style-type: none"> - Manager Environmental Services. - Council 	<ul style="list-style-type: none"> - Working group established. - Number of local recommendations implemented.
	1.3.3 Promote Climate Change Adaptation programs to the community	<ul style="list-style-type: none"> - Manager Environmental Services. - Council 	<ul style="list-style-type: none"> - No of programs promoted in the community - Per capita waste, recycling and energy and water usage/annum

Strategy 2: Raise public awareness of the responsibilities of landholders regarding management of land

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Land and Natural Resource Management	2.1.1 Provide Rural Land Management resource information kits to property owners on land & natural resource management.	- Manager of Environmental Services - Council - HCCREMS	Number of Kits provided
	2.1.2 Provide links to other authorities land management information through web links, brochures and CDs	- Manager of Environmental Services - Council	Relevance and amount of information and number of links provided on Councils web
2.2 Support Catchment Management Authority (CMA) programs through Council	2.2.1 Provide support for in- house CMA Community Support Officer	- Manager of Environmental Services - Council - Hunter Central Rivers CMA	- Number of Projects facilitated in LGA. - Grant funding for CMA programs received within LGA
2.3 Regional Weed Action Plan	2.3.1 Property Inspections for new weed incursions	- Manager of Environmental Services - Council - NSW Agriculture	Property Inspections / annum
2.4 Improve information and links on Council web page	2.4.1 Review use of Councils website in relation to provision of land management and natural resource information	- Manager of Environmental Services - Council - Hunter Central Rivers CMA	Outside use of Council web page for land management and Natural resource information
2.5 Public field days and information sessions	2.5.1 Facilitate and partner field days with the CMA and other relevant authorities	- Manager of Environmental Services - Council - Hunter Central Rivers CMA - Department of Agriculture	- Number of public information sessions provided with Council involvement - Number of attendees
2.6 Coal Seam Gas Alert Watch and education	2.6.1 Seek assistance from appropriate authorities to provide Councillors and community with education and information on coal seam gas.	- Manager Environmental Services - Councillors	Information and education have been provided for Dungog Councillors and communities.

Strategy 3: Involve the community in maintaining and enhancing environmental health

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 On Site Sewage Management	3.1.1 Provision of information in relation to OSMS through inspection program, phone enquires and on Councils website.	Manager Environmental Services	<ul style="list-style-type: none"> - Number of systems failing as a percentage. - Number of septic system inspections.
3.2 Noxious Weeds	3.2.1 Provision of information in relation to weeds through inspection program, phone enquires and on Councils website.	Manager Environmental Services	Number of inspections
	3.2.2 Local Weeds Committee	Manager Environmental Services	Committee activity/ programs per annum
	3.2.3 Field days on weed management	<ul style="list-style-type: none"> - Manager Environmental Services - CMA officer 	Number of Field Days
3.3 Waste diversion and resource recovery	3.3.1 Waste diversion at the landfill and through Council waste diversion programs and recycling service	<ul style="list-style-type: none"> - Manager of Environmental Services - Council - OEH 	Meeting Office of Environment & Heritage waste reduction targets
3.4 Illegal Dumping	3.4.1 Promote reporting of illegal dumping to Council	<ul style="list-style-type: none"> - Council - Office of the Environment and Heritage - HCCREMS 	Number of incidents recorded
	3.4.2 Support regional HCCREMS data base of illegal dumping sites		Number of fines issued
3.5 Waste Minimisation	3.5.1 Provide information to the community in relation to future waste service provision and waste diversion programs.	<ul style="list-style-type: none"> - Manager of Environmental Services - Council - OEH 	<ul style="list-style-type: none"> - Number of information sessions - Brochures/articles produced
	3.5.2 Provide draft waste strategy for public submissions		Number of submissions
3.6 Pilchers Reserve	3.6.1 Re-form Pilchers Reserve Committee to implement Actions in POM.	<ul style="list-style-type: none"> - Manager Environmental Services - CMA 	<ul style="list-style-type: none"> - Committee reformed - Actions Implemented
3.7 On-site Sewage Management	3.7.1 Reform OSMS committee to assist in development of OSMS strategy	<ul style="list-style-type: none"> - Manager of Environmental Services - Council 	- Committee reformed
	3.7.2 Provide information to the community in relation to new OSMS Strategy	<ul style="list-style-type: none"> - Manager of Environmental Services - Council 	<ul style="list-style-type: none"> - Number of information sessions - Brochures/articles produced
	3.7.3 Provide draft OSMS strategy for public submissions	<ul style="list-style-type: none"> - Manager of Environmental Services - Council 	- Number of submissions
3.8 Noxious weeds	3.8.1 Maintain email database of property owners, stock agents, Carriers and agencies to communicate Council Activities and weed management advice.	Manager Environmental Services	<ul style="list-style-type: none"> - No. of participants - No. of times group email system used

Strategy 4: Ensure that council's policies and processes adequately protect and enhance our natural environment and biodiversity

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 On Site Sewage Management	4.1.1 Ongoing inspection of onsite sewage management systems across the Shire.	Manager Environmental Services	<ul style="list-style-type: none"> - No. of systems failing as a %. - No. of septic system inspections - New septic systems approved
4.2 Waste diversion	4.2.1 Provide kerbside collection of recyclables	Manager Environmental Services	Tonnes of recyclables collected
	4.2.2 Implement waste Diversion Programs at the landfill		Tonnes of waste diverted
4.3 Roadside Environmental Management Strategy	4.3.1 Ensure impacts on natural biodiversity and ecology are considered in construction and maintenance within the road corridor.	Manager Environmental Services	Biodiversity retained within the roadside corridor
4.4 Waste Collection Service	4.4.1 Provide waste collection service	Manager Environmental Services	<ul style="list-style-type: none"> - Domestic waste charge as compared to neighbouring Councils - Availability
4.5 Landfill Operation	4.5.1 Provide economic and environmentally sustainable Landfill facility.	Manager Environmental Services	<ul style="list-style-type: none"> - Landfill operating cost - % of waste to landfill
4.6 Noxious Weed Program	4.6.1 Carry out inspections on private land and provide advice in relation to Noxious and Environmental Weeds.	Manager Environmental Services	No. of properties inspected
	4.6.2 Control weeds on public land and within Councils road corridor		Kilometres of roadside treated
4.7 Development Control	4.7.1 Rural Amenity, Biodiversity and Natural Resource Management considered in all development.	<ul style="list-style-type: none"> - Manager Environmental Services - Manager Planning 	<ul style="list-style-type: none"> - Biodiversity and amenity maintained - No. of complaints
4.8 On Site Sewage Management	4.8.1 Renew Council's On Site Sewage Management Strategy	Manager Environmental Services	New On Site Sewage Management Strategy adopted.
	4.8.2 Provide OSMS Development Control Plan	Manager Environmental Services	OSMS DCP Completed
	4.8.3 Work with Hunter Water and other State agencies to develop sustainable management of effluent disposal in village areas.	<ul style="list-style-type: none"> - Manager Environmental Services - Council - HWC 	Number of failing systems in village areas
4.9 Clarence Town Sewer	4.9.1 Develop policies for the transfer to mains sewer in Clarence Town	<ul style="list-style-type: none"> - Manager Environmental Services - EHO - HWC 	Policies developed
	4.9.2 Inspect all redundant septic systems in Clarence Town	<ul style="list-style-type: none"> - Manager Environmental Services - Environmental Health Officer - HWC 	<ul style="list-style-type: none"> - Number of septs converted for stormwater use - Number of septs made redundant

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.10 Waste Minimisation	4.10.1 Complete Waste Strategy	<ul style="list-style-type: none"> - Manager Environmental Services - OEH 	Waste Strategy Developed
	4.10.2 Complete new contracts for collection of waste and recyclables based on waste strategy.		Contracts completed and contractor engaged
	4.10.3 Waste Not DCP		Tonnes of building waste diverted from landfill
	4.10.4 Promote new initiatives to increase local waste minimisation and recycling		<ul style="list-style-type: none"> - Meet OEH recycling and resource recovery targets - Waste per capita to landfill - Waste diversion per capita - % of waste to landfill
	4.10.5 Actively participate in Producer Responsibility Programs as they are introduced		Tonnes of waste diverted Number of different recycling services available within LGA
4.11 HCCREMS Roadside Marker Program	4.11.1 Include the Regional Roadside Marker Program into Councils Roadside Environmental Management Strategy.	<ul style="list-style-type: none"> - Manager Environmental Services - Executive Manager of Assets and Infrastructure - HCCREMS 	Roadside markers in place
	4.11.2 Train outdoor staff in policy implementation		Staff trained
4.12 Erosion and Sediment Control Policy	4.12.1 Review Erosion and Sediment Control Policy	<ul style="list-style-type: none"> - Manager Environmental Services - Executive Manager Assets and Infrastructure - HCCREMS 	New Policy in place
	4.12.2 Train Staff in policy implementation		Staff trained
4.13 Development Control	4.13.1 Review environmental conditions	<ul style="list-style-type: none"> - Manager Environmental Services - Manager of Planning 	Conditions reviewed
	4.13.2 Create a new suite of development conditions targeted to increase long term environmental health and sustainability		Conditions updated

Strategy 5: Ensure that local waterways and riparian areas are clean and healthy

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Erosion and Sediment Control Policy	5.1.1 Take effective measures to limit erosion associated with Council works within the road corridor and public spaces	- Manager Environmental Services - Executive Manager of Assets and operations	Extent of erosion within Council road corridors
5.2 Grant Funding	5.2.1 Continue to source funding opportunities to improve Council causeways and crossings	- Manager Environmental Services - Executive Manager Infrastructure & Assets - HCRCMA	\$ sourced.
	5.2.2 Partner CMA in local riparian projects		No. of projects completed
5.3 On-site sewage management system inspection and approval program	5.3.1 Inspect existing OSMS to ensure that they are not polluting local waterways	- Manager Environmental Services	% of high fail OSMS.
	5.3.2 Ensure new OSMS comply with recommended set backs from local waterways and rivers.		
5.4 Reduce Point Source pollution within the LGA Catchments	5.4.1 Facilitate and partner with Hunter Water Corporation in reducing pollution sources within the LGA catchments	- Manager Environmental Services - Hunter Water Corporation	Number of projects successfully completed.
5.5 Lower Hunter Water Plan	5.5.1 Continue to contribute to the consultation process.	- Mayor - Councillors - Manager Environmental Services	Councillors and appropriate staff have participated in consultative processes.

Strategy 6: Manage and reduce the impact of weeds and pest animals on the natural environment.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Public Education	6.1.1 Field Days held to provide public education on local weed management.	- Manager Environmental Services - Noxious Weeds Officer	No. of field days attended
	6.1.2 Support information stand at Total Field Days.		
6.2 Noxious Weeds Property Inspection	6.2.1 Maintain an annual program of property inspections.	Noxious Weeds Officer	No. of properties inspected.
6.3 Noxious Weeds Management	6.3.1 Maintain an annual noxious weeds destruction program.	Noxious Weeds Officer	Kilometres of roadway treated
6.4 Roadside Marker Program	6.4.1 Extend the roadside Marker Program to use in the management of weeds.	Council	Program implemented
	6.4.2 Develop a program for management of roadside weeds		
6.5 Regional Weed Action Plan	6.5.1 Implement strategies in the Regional Weed Action Plan.	- Council - HCCREMS	Compliance with target actions in strategy
6.6 Pest Animal Management	6.6.1 Provide links and information to the community on LHPA programs	- Council - Livestock, Health and Pest Authority	Effective links and information provided to LHPA programs

Strategy 7: Ensure that appropriate regulatory and enforcement agencies are proactive in addressing environmental issues

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Involvement in HCCREMS	7.1.1 Advocacy role at a regional level with State and Federal Agencies	Manager Environmental Services	No. of programs with other government agencies
7.2 Referral	7.2.1 Referral of local issues and enquiries to appropriate regulatory authority	Manager Environmental Services	- No. of referrals - No. of Complaints
7.3 Underground Petroleum Storage Systems	7.3.1 Provide advice to local operators and ensure appropriate actions is taken by OEH	Manager Environmental Services	Level of understanding and local compliance
7.4 Reporting Mechanisms	7.4.1 Improve reporting mechanisms to advise regulatory and enforcement agencies of possible environmental breaches.	- Council - Office of Environment & Heritage	Mechanisms established
7.5 Communication and Co-ordination	7.5.1 Work closely with State agencies to improve communication and co-ordination regarding land management issues.	- Council - Office of Environment & Heritage	Number of projects/programs implemented
7.6 Underground Petroleum Storage Systems (UPSS)	7.6.1 Facilitate UPSS pilot program within the LGA	- Council - Office of Environment & Heritage	Number of redundant tanks removed from Council Road reserve

Strategy 8: Maintain a regional approach to the management of our natural environment

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Hunter Central Rivers Catchment Management Authority (HRCMA)	8.1.1 Work with Hunter Councils to ensure regional consistency in the application of the HRCMA Catchment Action Plan.	Manager Environmental Services.	No. of regional programs in the LGA
8.2 Upper Hunter Regional Land Use Strategy	8.2.1 Participate in forums and provide comment on regional strategies	Manager Environmental Services	No. of forums participated in
	8.2.2 Consider land use Strategy in Development and biodiversity		Inclusion of regional Strategy outcomes in local planning
8.3 Regional Land Mapping	8.3.1 Lobby State Government for the establishment of a centralised repository for regional land mapping.	- HCCREMS - OEH - Council	Centralised GIS data repository established
8.4 Coal wagon coverage	8.4.1 Seek support from HC for a regional approach to the coverage of coal wagons in transit.	- Mayor - Councillors	Approach made to Hunter Councils.

9. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING OUR NATURAL ENVIRONMENT

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.1 Community Education / Support	9.1.1 Continue to provide office accommodation and assistance to CMA Community Education Officer.	Council	Office accommodation provided.
9.2 Healthy Rivers	9.2.1 Continue to provide financial support to Dungog High School for river watch program.	Council	Restocking of equipment as required.
9.3 National tree Day	9.3.1 Provide trees to local community Groups and Schools.	Manager Environmental Services	No. of trees planted /annum
9.4 Clean Up Australia Day	9.4.1 Facilitate community group involvement.	Manager Environmental Services	- No. of Groups - Waste collected
9.5 Grant Funding	9.5.1 Apply for grants and carry out work on local projects.	- Manager Environmental Services - HCRCMA	- No. of grants - Amount of Grant money received

Local Economy

Strategy 1: Ensure that economic growth and expansion across the shire is supported by improvement of local public and private infrastructure

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Telecommunications	1.1.1 Work with Countrytel to establish high speed broadband in the area.	- Economic Development & Tourism Coordinator. - Council	Satisfaction with internet speed and reliability from the community.
1.2 Ongoing upgrade of Raymond Terrace/ Dungog Road.	1.2.1 Works Programme developed.	Executive Manager – Infrastructure & Assets	Delivery of the Clarence Town Upgrade Works Programme by June 2015
	1.2.2 Work with Road and Maritime Service and Port Stephens Council to provide consistent pavement design		
1.3 Rail services to Dungog	1.3.1 Work with appropriate community groups for the retention of direct rail services from Newcastle, as well as improving services	Councillors, - Economic Development Officer	Effective representation is made for the retention of direct rail services

Strategy 2: Ensure that appropriate public and private sector agencies and business work co-operatively to strengthen and expand the shire's economic base

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Work with Dungog District Chamber of Commerce to apply for grant funding from Government departments and other agencies.	2.1.1 Encourage the development of a weddings and special events industry in the Shire.	Economic Development Coordinator	\$ value of grant monies received.
2.2 Economic Diversification	2.2.1 Participation in the Upper Hunter Economic Diversification Taskforce.	Economic Development Coordinator	- Attendance at meetings - No. of projects involved.
2.3 Business Referral Advisory	2.3.1 Work with Hunter BEC and provide referrals to support business development.	Economic Development Coordinator	No. of referrals per annum.
2.4 New Business Startup	2.4.1 Maintain relationship with Hunter office of NSW Trade & Investment, RDA Hunter and other public organisations for project referral and funding initiatives.	Economic Development Coordinator	- No. of referrals - No. of meetings.

Strategy 3: Promote the shire as a good location for the establishment of innovative, small scale, sustainable businesses

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Industry Attraction.	3.1.1 Work with the Hunter Business and Enterprise Centre to facilitate support, training and mentoring for new small business start ups.	Economic Development Coordinator	No. of small industry start ups in the Shire.
3.2 Dungog Adult Education initiative.	3.2.1 Provide in-kind support for the Adult Education Initiative.	ED & TC	Attendance at meeting of Advisory Council.
3.3 Alternative Energy	3.3.1 Maintain relationship with renewable energy coordinators office	Economic Development & Tourism Coordinator	Briefings attended.
3.4 Country Week	3.4.1 Investigate the potential to establish a stall in partnership with neighbouring Councils at Country Week.	Council	Report to Council.

Strategy 4: Develop a unique brand and identity for the shire to promote local economic growth and development

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Dungog Shire Promotion.	4.1.1 Promotion of Dungog Shire as a place to live, work and visit.	ED & TC	Availability of current materials.
4.2 Destination Marketing	4.2.1 Update hardcopy and online collateral.	<ul style="list-style-type: none"> - Council - Tourism Advisory Committee 	New brand and identity explored.
	4.2.2 Review tourism strategies and analysis		Any changes acknowledged.
	4.2.3 Review existing strategies and town and village plans		Link to individual village areas, HRTO and tourism plans.
	4.2.4 Review and improve Council's web based tourism information regarding Dungog Shire.		Access to accurate and comprehensive web based tourism information about Dungog Shire.

Strategy 5: Identify and develop local tourism opportunities

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Work with existing, new and proposed businesses to develop new Tourism product.	5.1.1 Facilitate the development of new accommodation, visitor attractions and other support infrastructure.	Economic Development & Tourism Coordinator	No. of visitors to Dungog Shire.
	5.1.2 Work with event organisers to expand attendance at events.		
5.2 Events Register	5.2.1 Maintain an accurate and timely register of events occurring within the Shire.	Economic Development & Tourism Coordinator	Quarterly calendar produced.
5.3 Promote tourism businesses	5.3.1 Facilitate representation of tourism related businesses on the Chamber of Commerce Committee.	Economic Development & Tourism Coordinator	No. of tourism businesses on Dungog District Chamber of Commerce Committee.
5.4 Land Use Planning	5.4.1 Undertake a review of land use planning framework including strategies, LEP and DCP to identify opportunities for tourism in consultation with tourism operators.	<ul style="list-style-type: none"> - ED & TC - Manager Planning 	Development of DCP or Council Policy.

Strategy 6: Encourage a 'buy local - sell local' approach to goods and services

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Encourage a greater focus on local food production and sales.	6.1.1 Work with the organisers of the seasonal Dungog Farm Feast initiative.	Economic Development & Tourism Coordinator	No. of attendees at the Farm Feast events.
	6.1.2 Encourage more producers to be involved in the event.		No. of Dungog Shire businesses involved in the Hunter Food Network.
	6.1.3 Work with members of the Hunter Food Network to promote fresh, quality food production in the Shire.		No. of Dungog Shire businesses involved in the Hunter Food Network.
6.2 Local Business Development	6.2.1 Support the Dungog & District Chamber of Commerce to develop programmes which reward and encourage local purchasing.	Economic Development & Tourism Coordinator	No. of programmes and incentives.
6.3 Fresh Food Trail	6.3.1 Reinvigorate fresh food trail utilising current technology (Apps, Social Media).	<ul style="list-style-type: none"> - Council - Gloucester Shire Council - Dungog & District Chamber of Commerce - Local producers 	Trail developed.

7. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING OUR LOCAL ECONOMY

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Visitor Information Centre	7.1.1 Continue to provide financial support to enable VIC operations.	Council	Budget approved.
7.2 Real Estate Development	7.2.1 Completion of next stage of the Melbee residential subdivision.	General Manager	Melbee Stage completed and blocks released to market.
7.3 Dungog & District Chamber of Commerce	7.3.1 Ongoing attendance at Chamber meetings.	Economic Development & Tourism Coordinator	No. of meetings attended.
	7.3.2 Provision of support for projects and Annual Awards Dinner.		No. of projects supported.
7.4 Local Area Promotion	7.4.1 Maintain media presence and attend trade shows, expo's and other events to promote local area.	Economic Development & Tourism Coordinator	<ul style="list-style-type: none"> - Presence on Dungog Radio, Dungog Chronicle and other regional media. - No. of events attended/involved in.
7.5 Barrington Tops Promotion	7.5.1 Work with Gloucester Shire Council and local operators to promote Barrington Tops and identify opportunities for joint partnerships.	Economic Development & Tourism Coordinator	<ul style="list-style-type: none"> - No. of partnerships.
7.6 Hunter Council's Central Coast Screen & Television Services	7.6.1 Continue to support organisation with location support.	Economic Development & Tourism Coordinator	<ul style="list-style-type: none"> - No. of enquiries. - No. of film activities undertaken.
7.7 Tourism Hunter	7.7.1 Support the ongoing development of the Tourism Hunter product.	Economic Development & Tourism Coordinator	<ul style="list-style-type: none"> - Funding provided. - No. of meetings attended.

CONT'D

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.8 Regional Development Australia	7.8.1 Provide input into regional infrastructure priorities and support activities undertaken by RDA – Hunter.	- General Manager - Mayor	- Information supplied for Regional Plan. - Attendance at briefing sessions.
7.9 Business Liaison	7.9.1 Develop business and tourism e-bulletins.	Economic Development & Tourism Coordinator	- No. of bulletins produced. - Business awareness of Council's economic development activities.

Community and Culture

Strategy 1: Develop programs/initiatives to welcome and integrate new residents into the Shire.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 New residents pack	1.1.1 Update welcome pack for new residents	<ul style="list-style-type: none"> - Community Projects Officer - Economic Development Coordinator - Appropriate Departments 	Regular renewal and website link.
1.2 Meet the Mayor program	1.2.1 Establish a yearly program	Community Project Officer	<ul style="list-style-type: none"> - Program held. - No. of people attending.

Strategy 2: Create options for community participation through volunteerism.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Ongoing links and networks to existing community groups	2.1.1 Provide information, support and links to encourage and maintain participation.	<ul style="list-style-type: none"> - Community Projects Officer - Organisations - NGO's 	Participation and feedback from community groups.
2.3 Volunteer Training	2.3.1 Seek funding to develop a volunteer Workplace Health and Safety Induction package that can be utilised by various organisations.	<ul style="list-style-type: none"> - Council - DSCC AEN 	Volunteer accident and incident rates reduced.
2.4 Sec 355 Committee Pack	2.4.1 Finalise Sec 355 Management Committee Information Package.	Council with support	Information package disseminated to Committees and information sessions held.

Strategy 3: Raise public awareness of local activities and events that provide a foundation for community building

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Establish email networks, papers distributions and electronic alerts	3.1.1 Established networks to inform, distribute and gather appropriate information.	<ul style="list-style-type: none"> - Community Projects Officer - Economic Development Coordinator - Community organisations 	<ul style="list-style-type: none"> - Responses - Attendances
3.2 Establish network trees for information to be distributed.	3.2.1 Establish and maintain network trees through existing networks.	<ul style="list-style-type: none"> - Community Project Officer - Council 	Network trees established.

Strategy 4: Develop and initiate opportunities for greater participation of young people in local community activities.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Partnering with existing organisations to run youth appropriate programs.	4.1.1 Currently running three (3) regular programs in partnership for youth participation.	- Community Projects Officer - DSCC - Appropriate organisations.	- Program/initiative held and participation by local youth. - No. of young people involved.
4.2 Create stronger links with existing organisations eg. Menshed, CWA, Progress Associations, Chamber of Commerce, Show and Rodeo Associations, Art Societies.	4.2.1 Support/partner wider community based organisations to provide opportunities for local youth.	- Council - Appropriate agencies.	Links/initiatives developed and established.

Strategy 5: Foster the cohesiveness of local community groups

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Working with local community groups to promote partnerships.	5.1.1 Encouraging local groups to work in partnership with Council and each other to achieve community goals.	Community Projects Officer.	No. of partnership projects undertaken.
5.2 Sports Council	5.2.1 Develop and establish Shire wide Sports Council.	- Local sporting groups - Council - Government agencies.	Sports Council is established and operational.

Strategy 6: Foster and support the cultural life of the Shire.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Dungog Shire Council Youth Art Exhibition showcasing Shire wide youth art.	6.1.1 Conduct annual youth art exhibition.	Community Projects Officer	No. of entries received.
6.2 Works in partnership with existing cultural groups and creative industries to maintain, expand and establish cultural opportunities within Shire.	6.2.1 Provide information, funding, venues and links.	- Community Projects Officer - Economic Development Coordinator	Ongoing partnerships with successful outcomes.
6.3 Development of Dungog Shire Cultural Plan	6.3.1 Working in partnership with existing organisations.	- Community organisations - Council - NGO's	Completed cultural plan.
	6.3.2 Secure funding to develop plan.		

Strategy 7: Enable information relevant to our local communities to be easily exchanged.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Grant handbook developed and information sessions held on a regular basis.	7.1.1 Two (2) regular evenings/days held per year.	Community Projects Officer.	Attendance and support of event.
7.2 Network alerts.	7.2.1 System information about Council program and activities distributed through email.	<ul style="list-style-type: none"> - Community Projects Officer - Economic Development Coordinator - Community organisations 	Information distributed.
7.3 Establish linked noticeboard for information dissemination.	7.3.1 Coordinate the establishment of the noticeboard.	<ul style="list-style-type: none"> - Council - Community organisations - Chamber of Commerce - Health Education 	Noticeboard established.

Strategy 8: Ensure that there are locally available services and facilities to cater for people of all ages.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Regular meetings to ensure services.	8.1.1 Established forums to ensure ongoing services for all ages.	<ul style="list-style-type: none"> - Council - NGO's - Government organisations 	Services maintained and continued.
8.2 Regular reviews/ inspections of Council facilities.	8.2.1 Regular inspections of facilities to maintain and improve standard of facilities provided.	<ul style="list-style-type: none"> - Council - S355 Committees. 	General improvement in facilities.

Strategy 9: Ensure that community health and safety issues are identified and addressed.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.1 Dungog Shire Health Forum held bi-monthly.	9.1.1 Council is the chair of Dungog Shire Health Forum to provide opportunities for health issues to be identified.	<ul style="list-style-type: none"> - Community Project Officer - Councillors - Community representatives - Hunter New England Health representatives 	<ul style="list-style-type: none"> - Meeting attendances - Issues resolved.
9.2 Dungog Shire Access Committee	9.2.1 Coordination of the Access Committee and identification of hazards.	<ul style="list-style-type: none"> - Community Projects Officer - Executive Manager Corporate Services - Councillors - Community representatives. 	<ul style="list-style-type: none"> - Meeting attendances - Issues resolved.

PROGRAM / ACTIVITY		OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.3	Provision of Cemetery Services	9.3.1 Administer Cemetery Services in Councils seven cemeteries	- Manager Environmental Services	- No. of burials - No. of complaints
9.4	Food Safety	9.4.1 Carry out inspection of all food outlets	- Manager Environmental Services. - EHO	- No. of inspections - % of premises inspected - No. of complaints - No. of penalties and improvement notices issued
9.5	Communication/ education	9.5.1 Educate staff in food outlets on food Hygiene	- Manager Environmental Services. - EHO	No. of retailer information sessions and programs
9.6	Regional Programs for Food Safety	9.6.1 Participation in Hunter Central Coast Regional Food Group and regional programs	- Manager Environmental Services. - EHO	- No. of regional programs implemented - No. of regional meetings attended
9.7	Regional partnerships	9.7.1 Provide food inspection services to other Councils	- Manager Environmental Services. - EHO	- No. of Food inspections carried out - No. of regional cooperative programs
9.8	Health and beauty premises	9.8.1 Carry out inspections of all hairdressing, beauty, skin penetration and, mortuary, premises.	- Manager Environmental Services. - EHO	- All premises inspected in relation to risk - No. of complaints - No. of penalties and improvement notices issued - No. of premises inspected
9.9	Communication/ education	9.9.1 Educate staff in health premises outlets on appropriate hygiene practices	- Manager Environmental Services. - EHO	Number of information sessions and programs
9.10	Regional Programs	9.10.1 Participation in Hunter Region Health Education Committee	- Manager Environmental Services. - EHO	No. of regional programs implemented and regional meetings attended
9.11	Companion Animals	9.11.1 Administer Companion Animals Program	- Manager Environmental Services. - EHO - Admin Staff	- No. of registrations annually - No. of complaints - No. of Penalties issued - No. of Notices served under the Act
		9.11.2 Provide Companion Animal pound services	- Manager Environmental Services. - EHO	- No. of dogs impounded - No. of dogs euthanased
9.12	Provision Ranger Services	9.12.1 Compliance with Companion Animals, Australian Road Rules, Protection of the Environmental Operations Act	- Manager Environmental Services. - EHO - Ranger	- No. of offences - No. of Notices / Penalties Issued - No. of Complaints

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.13 Stock Impounding	9.13.1 Compliance with Impounding Act.	- Manager Environmental Services. - EHO	No. of Complaints
	9.13.2 Remove stock from the road reserve	- Manager Environmental Services. - EHO - Ranger	No. of stock impounded
9.14 Vehicle impounding	9.14.1 Compliance with Impounding Act	- Manager Environmental Services. - EHO - Ranger	No. of vehicles impounded
	9.14.2 Impound abandoned vehicles on Council/public land	- EHO - Ranger	No. of Complaints
9.15 Approval of activities under Sec 68 of the Local Govt Act	9.15.1 Inspection of Health premises	- Manager Environmental services - EHO	- No. of applications - No. of approvals
	9.15.2 Approval of Waste Water management Systems		- No. of applications - No. of approvals
9.16 Community commitment to representation on established committees.	9.16.1 Promote, support and encourage increase in community representation on Council Committees.	- Council - Community - NGO's	Increased community representation.
9.17 Upgrade cemetery record keeping process	9.17.1 Transfer data from hard copy records to digital data base	Council	Records kept on electronic data base
	9.17.2 Develop GIS layers for all cemeteries		GIS Layer operational
9.18 Develop new Food Inspection policy and Resources Information Kits	9.18.1 Renew regionally consistent food inspection policies and resource information kits	- Council - Foodsafe NSW	New policy and resources completed
9.19 Develop new Health Inspection policy and Resources Information Kits	9.19.1 Renew regionally consistent Health inspection policies and resource information kits	- Council - Hunter Region Health Education Committee	New policy and resources completed
9.20 Companion Animals Plan	9.20.1 Review Companion Animals Plan	Council	Plan completed
	9.20.2 Review provision of lead free areas		Number of lead free areas in LGA
9.21 Provision of Ranger Services	9.21.1 Commence in house Ranger services.	Manager Environmental Services	In house Ranger services commenced.
	9.21.2 Review & develop Ranger activities		Ranger activities developed.
9.22 Stock Impounding	9.22.1 Provide Standard Operating Procedures for Council Staff in relation to impounding	- Manager Environmental services - EHO - Ranger	SOPs developed number of staff trained
9.23 Clarence Town septic systems	9.23.1 Conversion of septs in Clarence town to stormwater use	- Manager Environmental services - EHO	Number of septs converted for stormwater use
9.24 Sec 68 approvals Policy	9.24.1 Develop approvals policy	- Manager Environmental services - EHO	Policy developed

Strategy 10: Foster the development of programs that assist community organisations to secure funding and other resources.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
10.1 Grant evening and handbook	10.1.1 Maintain grant handbook for distribution.	- Community Project Officer - Economic Development Coordinator	Number of attendees.
10.2 Work with existing organisations in securing funding for development of their organisations.	10.2.1 Hold regular workshops for grant information etc.		Successful grant applications.
10.3 Maintain links on Council website for funding opportunities.	10.3.1 Research and provide information for website links.	- Community Projects Officer - Economic Development Coordinator - NGO's - Government Departments.	Maintain website grant information.

11. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING OUR COMMUNITY AND CULTURE

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
11.1 Dungog Events Inc	11.1.1 Continue to provide support to Dungog Events.	- Economic Development & Tourism Coordinator - Council	No. of meetings attended.
	11.1.2 Continue to financially support the organisation.		No. of events supported.
11.2 Arts Upper Hunter	11.2.1 Continue to financially support the organisation.	Council	- No. of meetings attended by Councillor delegate. - No. of events developed for the Dungog LGA.
11.3 Australia Day	11.3.1 Continue to promote and coordinate Australia Day activity	- Council - Strategic Projects Officer	- Event conducted - No. of nominees received.
11.4 Community Events	11.4.1 Continue to provide support to specific national days/weeks. - Seniors Week - International Disability Day - NAIDOC Week - International Women's Day - Local Government Week	Community Project Officer	- Events conducted - Participation numbers - External funding source \$

Rural and Urban Development

Strategy 1: Ensure that there is adequate land supply to accommodate future expected population growth.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Land Use Planning	1.1.1 Continue to progress the Standard Instrument Local Environmental Plan	Manager Planning	Adoption of Council's SI LEP
	1.1.2 Process site specific LEP's consistent with the adopted Shire Wide Land Use Strategy.		Gazettal of individual LEP's to accommodate specific growth pressures within the LGA.

Strategy 2: Maintain a long term planning approach that caters for diversity and choice in rural and village living.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Strategic Planning	2.1.1 Continue to lobby NSW Government to fund a Shire wide rural land use plan.	Council	Funding commitment secured.
2.2 Consolidate and grow existing urban centres within the Shire.	2.2.1 Continue to review and prepare Local Approval Plans for Dungog, Clarence Town, Paterson, Vacy and Gresford.	Manager Planning	Stability and/or increase in the population numbers and having stock within the towns and villages.
2.4 To facilitate aesthetically pleasing and environmentally sustainable development.	2.4.1 Prepare an urban design chapter of Dungog DCP No. 1.	Council	<ul style="list-style-type: none"> - Adoption of urban design chapter which is consistent with Standard Instrument LEP. - Innovative design and building practice information is available on Council's website.

Strategy 3: Ensure the availability of land to facilitate commercial and industrial growth.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Land Development	3.1.1 Continue to promote availability of Council owned industrial land.	Economic Development Officer	No. of lots sold.
3.2 Land Use Planning	3.2.1 Develop a system to monitor uptake and development of existing commercial and industrial land.	Manager Planning	Monitoring system introduced.

Strategy 4: Ensure that our land use planning for the Shire acknowledges the importance of our rural character and agricultural activities.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Improvement in Council's policy framework to enable delivery of high quality development outcomes.	4.1.1 Reviewing Dungog DCP No. 1.	Manager Planning	Adoption of a revised DCP which is consistent with the Standard Instrument LEP and industry best practice.
4.2 Processing of Development Applications to ensure the ongoing environmental sustainability of the LGA.	4.2.1 Assess Development Applications in accordance with Council's Planning Framework and Environmental Planning and Assessment legislative requirements.	Manager Planning	<ul style="list-style-type: none"> - New approved development does not compromise the viability of existing rural and agricultural activities. - Increase in the no. of DA's processed within 40 days.
4.3 Facilitation of environmentally sensitive tourism development.	4.3.1 Prepare a tourism chapter within Council's Development Control Plan to ensure that tourism development is in keeping with the rural character of the area.	<ul style="list-style-type: none"> - Council - Tourism Advisory Committee 	<ul style="list-style-type: none"> - Tourism chapter of Dungog DCP developed in consultation with community and local businesses. - Increase in the number of tourist related applications lodged with Council.
4.5 Upgrade of information systems	4.5.1 Upgrade of Council's mapping resources to include a rural capability layer and a biodiversity layer to inform future development.	<ul style="list-style-type: none"> - Council - HCCREMS 	Council's mapping layers enhanced to enable improved strategic planning and environmental assessment.

Strategy 5: Ensure the heritage and streetscapes of our villages are preserved and enhanced.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Identification and preservation of Heritage items.	5.1.1 Review and update Council's Heritage Strategy	Manager Planning	Adoption of a revised Heritage Strategy.
5.2 Local Heritage Fund	5.2.1 Obtaining funding from Heritage branch of Planning NSW.	Manager Planning	Specific projects completed that preserve and enhance heritage buildings and places in the LGA.
5.3 Heritage Advisory Service	5.3.1 Provide specialist advice on both strategic and development related heritage matters.	Manager Planning	Increase in community numbers using the Service and improvement in heritage related development outcomes.

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PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.4 To improve the appearance and presentation of urban areas within the LGA, fostering a sense of community pride.	5.4.1 Engage with local communities to identify projects, seek funding and work cooperatively towards beautification of local towns and villages.	<ul style="list-style-type: none"> - Council - Community organisations 	Works undertaken that improve the amenity of towns and villages.

6. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING RURAL AND URBAN DEVELOPMENT

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Review of Section 94 Plan	6.1.1 Consultant commissioned awaiting Works Program	Manager Planning	Adoption of simplified and revised Section 94 Plan.
6.2 Improve and strengthen Council's relationship with the Development industry and other stakeholders.	6.2.1 Improve the accessibility and usability of information available in print, web or through the Development Advisory Panel.	Manager Planning	Increased usage of the Development Advisory Panel and better quality applications being lodged.
6.3 Develop and maintain an appropriate and contemporary manual of engineering standards.	6.3.1 Revise the engineering standards listed in Council's Policy Register to reflect contemporary standards and practices.	<ul style="list-style-type: none"> - Manager Planning - Executive Manager Infrastructure & Assets 	Review completed and new manual adopted.
6.4 Fire Safety Program	6.4.1 Complete risk evaluation of existing buildings relevant to land use.	Manager Planning	Increase in number of buildings upgraded to meet fire safety standards.
	6.4.2 Commence audit on high risk premises.		No. of complaints in respect of fire safety standards.
6.5 Pool Safety Program	6.5.1 Notified relevant stakeholders of the need for pool compliance certificate at point of sale.	Manager Planning	Decrease in the number of non-compliant pools.
	6.5.2 General audit of pool applications to verify compliance.		Increased number of certificates issued for compliance for pools.
6.6 Update Council's Standard Conditions of Consent	6.6.1 Planning, Engineering and Building Officers will review, modify and augment the current list of Standard Conditions to reflect industry best practice.	Manager Planning	Review completed and new conditions being utilised in the preparation of Development Consents.
6.7 Provision of 149 Certificates and Property Information.	6.7.1 Preparation of zoning certificates in accordance with legislative requirements.	Manager Planning	<ul style="list-style-type: none"> - 149 Certificates issued in a timely manner with minimal returns. - Response times to general written property enquiries is reduced.

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PROGRAM / ACTIVITY		OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.8	Maintain and increase Council's Market Share of Contestable Building Activities.	6.8.1 Construction Certificates and Complying Development Certificates are issued within timeframes comparable with Private Certifiers.	Manager Planning	Increase in the proportionate number of Construction Certificates and Complying Development Certificates being issued by Council.
		6.8.2 Greater promotions about Council's Building Services through the website.		
6.9	Investigation of Illegal and Unauthorised Development.	6.9.1 Identifications of non-compliant developments through a consents audit process.	Manager Planning	<ul style="list-style-type: none"> - Education programme developed to highlight to the public the need to obtain consent for certain types of development. - Regularisation of unauthorised Development, where possible. - Greater use of legal mechanisms to restrain environmentally harmful illegal development.
		6.9.2 Investigations of complaints received from the public.		
6.10	Representation of Dungog Council in legal matters pertaining to Planning.	6.10.1 Preparation of Evidence for Court proceedings and acting as an expert witness on Council's behalf.	Manager Planning	Legal disputes are dealt with in a manner consistent with Council's adopted planning provisions.
		6.10.2 Briefing, commissioning and directing Council's legal advisor.		Reduction in the number of matters progressing to litigation.

Recreation and Open Space

Strategy 1: Ensure that local recreational and sporting facilities reflect the needs and interests of a growing community

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Asset Management	1.1.1 Development and implementation of Council's Asset Management Plan	Executive Manager Infrastructure & Assets	Asset Management Plan is developed within budgetary constraints
1.2 Sporting Grounds	1.2.1 To support Council's Management Committees	Executive Manager Infrastructure & Assets	Management Committees provide regular reports to Council
	1.2.2 Maintain. Collaboration with alternate providers of infrastructure for recreational and sporting facilities.		Continued use of non-Council owned facilities is permitted.
1.3 Plans of Management	1.3.1 Ensure Plans of Management are improved and maintained to reflect current issues and community needs	Executive Manager Infrastructure & Assets	No. of Plans of Management implemented and reviewed.
1.4 Infrastructure Planning	1.4.1 Undertake a capacity audit of existing sporting and recreational facilities.	- Council - NSW Sports and Recreation	Plan developed that will support future demands of open space.

Strategy 2: Encourage and support a diversity of sporting and recreational activities throughout the Shire

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Asset Maintenance	2.1.1 Maintain and promote the use of recreational and sports facilities.	Executive Manager Infrastructure and Assets.	Grounds facilities are maintained to a agreed standards.
2.2 Sporting diversity	2.2.1 Continue discussions with the Hunter Academy of Sport in relation to the promotion of various sporting activities	Community Projects Officer	Establishment of sports development days for the schools.
2.3 Funding Programs	2.3.1 Conduct annual workshops in relation to sporting grant funding.	Community Projects Officer	Annual Workshop held.
2.4 Sporting Facility Maintenance	2.4.1 Continue to promote a partnership approach with local communities, sporting and recreational groups for the management and maintenance of local sporting facilities	Executive Manager Infrastructure & Assets	Continued support from local groups and community involvement in S355 Committees.
2.5 Equity of use	2.5.1 Council and its representatives manage access to its sporting and recreational facilities to ensure equity amongst users	- Executive Manager Infrastructure & Assets - S355 Committees	Availability of grounds to meet user requirements

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PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.6 Pricing	2.6.1 Preview Council's fee structure to encourage community use of local sports and recreational facilities.	Council	Consistent framework for fees applied Shire wide.
2.7 Accessibility	2.7.1 Review the availability of passive recreational facilities to ensure the needs of all population groups are addressed.	- Council - Access Committee	Report developed to guide Council's future decision making.
2.8 New Section 94 Plan	2.8.1 Develop Section 94 Plan for developer contributions that is achievable and reflects the increased need for community facilities within individual districts generated by development	- Manager Planning - Executive Manager Infrastructure & Assets	New Section 94 Plan is developed.

Strategy 3: Ensure that appropriate access to public lands is maintained

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Access to Public Lands	3.1.1 Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for	Economic Development & Tourism Coordinator	- No. of TAC Meetings attended by key agencies. - No. of formal letters issued to Agencies in relation to complaints received by Council.
3.2 Public Land usage	3.2.1 Advocate for local communities and visitors to ensure that regional parks, forests and waterways accommodate a diversity of uses and interests	Economic Development & Tourism Coordinator	No. of TAC meetings attended by key agencies.
	3.2.2 Advocate for improvements to tourist infrastructure in National Parks and Forest areas		- Upgraded visitor amenities and infrastructure - Overall satisfaction of day and overnight visitors to these facilities

4. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING RECREATION AND OPEN SPACE

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Promotion of camping/ caravanning	4.1.1 Provide facilities at Clarence Town and Dungog and promote other Parks and Camping areas throughout the Shire.	Economic Development & Tourism Coordinator	<ul style="list-style-type: none"> - Occupancy rates - No. of visitors to the Shire.
4.2 Tourist Infrastructure	4.2.1 Continue to lobby National Parks & Wildlife and Forest NSW to upgrade visitor amenities, forest camping infrastructure and interpretative facilities.	Tourism Advisory Committee	<ul style="list-style-type: none"> - No. of visitors to the areas managed by NPWS & Forest NSW - Overall satisfaction of day and overnight visitors to the area.
4.3 Volunteer program	4.3.1 Support the Volunteer Guides Program with NPWS.	Economic Development & Tourism Coordinator	No. of volunteers involved in the program.
4.4 Park Playground Inspections	4.4.1 Inspected monthly.	Executive Manager Infrastructure & Assets	% of Playgrounds Inspected on a Monthly basis.
4.5 Park Mowing	4.5.1 Mowing undertaken on a rolling programme.	Executive Manager Infrastructure & Assets	All parks to be mowed once per month.
4.6 Sporting Ground Mowing	4.6.1 Mowing undertaken on a rolling programme.	Executive Manager Infrastructure & Assets	All parks to be mowed twice per month.
4.7 Cemeteries Mowing	4.7.1 Mowing undertaken on a rolling programme.	Executive Manager Infrastructure & Assets	General Cemeteries to be mowed quarterly. Lawn Cemetery to be mowed bi-month.
4.8 Swimming Pools Contractor Management.	4.8.1 Monitoring of contractor performance and compliance with Public Health requirements.	Executive Manager Infrastructure & Assets	<ul style="list-style-type: none"> - No. of non-compliances with contract. - No. of complaints received direct by Council.
4.9 Weed Eradication	4.9.1 Spraying of Bindii and Clover weeds on sportsfields.	Executive Manager Infrastructure & Assets	Annual spray programme undertaken.

Public Infrastructure & Services

Strategy 1: Improve the safety and functionality of our road network.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Council Advocacy	1.1.1 Lobby State and Federal Governments for allocation of additional funding for local road upgrade and maintenance.	Council	Achievement of additional funds.
1.2 Support Australian Local Government Association Roads to Recovery project.	1.2.1 Letters to Federal Ministers and Local Member highlighting the importance of Roads to Recovery.	Council	Roads to Recovery Program endorsed as an ongoing funding programme by Federal Government.
1.3 Road Asset Management Policy and Plans	1.3.1 Review and update Council's Road Asset Management Policy and Plans	Executive Manager – Infrastructure & Assets	Policies and Plans are reviewed
1.4 Unsealed Rural Road Network Review	1.4.1 Review the Unsealed Road Network to provide improved equity for residents	Executive Manager – Infrastructure & Assets	Unsealed Rural Road Network is reviewed and reported to Council
1.5 Funding	1.5.1 Continue to submit bids for funding through State and Federal Grants for the road network.	Executive Manager – Infrastructure & Assets	Bids are submitted.
1.6 Road Safety	1.6.1 Undertake road safety audits across the Shire.	- Council - Roads and Maritime Services.	% age of road network reviewed.
1.7 Road Funding	1.7.1 Development of Route Access Strategy documents for the balance of Council's Regional Road Network.	Council	- Route Access documents developed. - Priority projects are known by the community and Government.

Strategy 2: Ensure a local police presence throughout the Shire.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Provide ongoing support to NSW Police Service through a range of networks.	2.1.1 Participate in Community Safety Precinct Committees.	- Council - General Manager	- Attendance at quarterly meetings. - Crime Statistics.
	2.1.2 Support the Dungog & District Liquor Accord.	General Manager	Attendance at meetings.
	2.1.3 Major event notification to ensure awareness of Local Area Commands for potential increased resource demands.	Economic Development & Tourism Coordinator	- No. of alcohol related incidents. - Impact of event on local community.
2.2 Lobbying for greater police presence in our Shire.	2.2.1 Ongoing communications to the Local Member and Minister for Police in relation to Police numbers.	Council	Increased local Police numbers within the Shire.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.3 Lobby State Government to ensure that local Police are supported by the provision of local facilities.	2.3.1 Make representations to relevant Ministers on alternative housing solutions.	Council	Improvements to Police residences undertaken.
2.4 Foster community awareness to report incidents to Crimestoppers.	2.4.1 Support awareness through Mayoral Happenings and Council's website.	Council	Local crime statistics reflect.

Strategy 3: Ensure that our communities have local access to quality educational and health & social services and facilities.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Post Secondary Education	3.1.1 Collaborate with appropriate agencies to explore local post secondary education opportunities and facilities.	Economic Development Officer	No. of meetings held.
3.2 Health Services	3.2.1 Host quarterly Health Forums with HNEH and NGO's.	Community Projects Officer.	Health Forums conducted.
3.3 More GP Services within the Local Government Area.	3.3.1 Investigate options to increase the number of GP's practising within the Shire.	- Council - HNEH - RDA NSW.	Options paper developed and attraction package considered.
3.4 Increase the awareness of what Health Services are available within the Shire.	3.4.1 Support development of suitable promotional material.	- HNEH - Council	Promotional material disseminated through community.
	3.4.2 Provide information through Council's website.		

Strategy 4: Improve the provision of transport services to communities within the Shire.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Rail Services.	4.1.1 Lobby State Government to ensure that local passenger rail services are maintained and improved.	Council	General Public Access to rail services is retained.
	4.1.2 Lobby State Government for improved accessibility at local stations.		Station upgrades are undertaken.
4.2 Community Transport.	4.2.1 Continue to support Dungog and District Neighbourcare in relation to community transport needs.	Council	Funding levels to Neighbourcare are maintained.
4.3 Alignment of rail service timetables.	4.3.1 Investigate the viability of alignment of rail service timetables with the needs of local workers and students.	- Council - Railcorp	Submission prepared by Council.
4.5 NSW Transport Masterplan.	4.5.1 Lobby for the development of appropriate transport interchange to accommodate for greater use of public transport.	Council	Regional transport interchanges are developed.

Strategy 5: Ensure that community assets and facilities and public infrastructure are maintained and improved to a reasonable standard.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Asset Management	5.1.1 Development and implementation of Asset Management Plans.	Executive Manager Infrastructure & Assets.	Asset Management Plans are implemented.
	5.1.2 Development of new Sec 94 Contributions Plan	Manager Planning	New Sec 94 Plan is implemented.
	5.1.3 Review of Plans of Management for community facilities.	Executive Manager Infrastructure & Assets.	Plans of Management are reported to Council.
5.2 Asset Maintenance	5.2.1 Maintain facilities and assets within budgetary limitations.	Executive Manager Infrastructure & Assets.	No. of complaints received.
5.3 Funding	5.3.1 Continue to explore opportunities to submit grant applications for facility upgrades.	- Executive Manager Infrastructure & Assets. - Councillors - Sec 355 Committees.	Value of grant funding received per annum \$.
5.4 Community Facilities	5.4.1 Review the locality and accessibility of public toilets within the Shire.	Council	Report submitted to Council and Capital Works Program developed.

Strategy 6: Ensure that the provision of public infrastructure and services reflect the needs of a growing and changing population.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Emergency Services	6.1.1 Ongoing liaison with local RFS and SES volunteers to ensure that they are being adequately resourced.	Executive Manager Infrastructure & Assets.	Local organisations adequately equipped to meet required service levels.
6.2 Sewerage Services	6.2.1 Continue to advocate for the provision of reticulated sewerage to the villages of Paterson/ Vacy/ Gresford.	Council	Recognition within the Hunter Water long term Capital Works Program.
6.3 Aged Accommodation	6.3.1 Maintain Alison Court units to an acceptable standard.	Executive Manager Infrastructure & Assets.	No. of complaints less than 5 per annum.
6.4 Bike Plan	6.4.1 Review and update Council's Bike Plan.	Executive Manager Infrastructure & Assets.	Bike Plan endorsed by Council and strategies implemented.
6.5 Caravan Park	6.5.1 Undertake detailed business case development in relation to the establishment of a caravan park within Dungog.	- Economic Development Officer - Councillors	Business case presented to the community.

Strategy 7: Improve the availability of telecommunications infrastructure to our communities.

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Improved Broadband access within the Shire.	7.1.1 Implementation of Countrytell project within the Local Government Area.	- General Manager - Economic Development Officer.	Countrytell project established.
	7.1.2 Assist Countrytell with community engagement.		Community and business awareness.
7.2 Improved mobile phone coverage	7.2.1 Ongoing liaison with carriers in relation to enhanced mobile phone capability within the Shire.	Economic Development & Tourism Coordinator	Increased coverage achieved.
7.3 Telecommunications	7.3.1 Provide community information regarding the rollout of Digital Television and termination of analogue signal.	Executive Manager Corporate Services	Community awareness as a consequence of information dissemination.

8. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING PUBLIC INFRASTRUCTURE AND SERVICES

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Water/Sewer	8.1.1 Ongoing participation with the Hunter Water Community Consultative Committee	Mayor	Attendance at meetings.
8.2 Flood Plain Management Program	8.2.1 Provide accurate data in relation to asset management and development	- Manager Environmental Services. - Manager of Planning - Executive Manager of Infrastructure and Assets	No. of stages and Flood Plain Management Plans completed
8.3 Grant Funding	8.3.1 Apply for grant funding from OEH to carry out Flood Plain Management studies	Manager Environmental Services.	- Amount of funding received - No. of Plans funded.
8.4 Unsealed Road Grading	8.4.1 Maintenance grading works as per Council's adopted programme.	Executive Manager Infrastructure & Assets	% of programme completed.
8.5 Rural Local Sealed Roads Shoulder Grading	8.5.1 Shoulder grading undertaken for reseals as required.	Executive Manager Infrastructure & Assets	Minimum 5% by length of Rural Local Sealed Roads are shoulder graded.
8.6 Rural Regional Roads Shoulder Grading	8.6.1 Shoulder grading undertaken for reseals as required.	Executive Manager Infrastructure & Assets	Minimum 7.5% by length of Rural Regional Sealed Roads are shoulder graded.
8.7 Rural Local Sealed Roads – Roadside Slashing	8.7.1 Slashing undertaken on rolling programme.	Executive Manager Infrastructure & Assets	All sealed Rural Local Roads slashed twice per annum.
8.8 Rural Regional Roads – Roadside Slashing	8.8.1 Slashing undertaken on rolling programme.	Executive Manager Infrastructure & Assets	All Regional Roads slashed three times per annum.
8.9 Construction and Rehabilitation Works	8.9.1 Works undertaken as funding allows.	Executive Manager Infrastructure & Assets	% of annual rehabilitation and construction funding spent.

PROGRAM / ACTIVITY		OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.10	Rural Local Sealed Roads – Heavy Patching	8.10.1 Works undertaken on a needs and funding availability basis.	Executive Manager Infrastructure & Assets	Area of Rural Local Sealed Roads heavy patched reported to Council.
8.11	Regional Rural Roads – Heavy Patching	8.11.1 Works undertaken on a needs and funding availability basis.	Executive Manager Infrastructure & Assets	Area of Rural Regional Roads heavy patched reported to Council.
8.12	Urban Local Sealed Roads – Heavy Patching	8.12.1 Works undertaken on a needs and funding availability basis.	Executive Manager Infrastructure & Assets	Area of Urban Local Sealed Roads heavy patched reported to Council.
8.13	Rural Local Sealed Roads - Resealing	8.13.1 Resealing undertaken as per Council's programme.	Executive Manager Infrastructure & Assets	Minimum 3% by length of Rural Local Sealed Roads are Resealed.
8.14	Regional Roads – Resealing	8.14.1 Resealing undertaken as per Council's programme.	Executive Manager Infrastructure & Assets	Minimum 3% by length of Rural Regional Roads are resealed.
8.15	Urban Local Sealed Roads – Resealing	8.15.1 Resealing undertaken as per Council's programme.	Executive Manager Infrastructure & Assets	Minimum 3% by length of Rural Local Sealed Roads are resealed.
8.16	Bridge inspections	8.16.1 Inspections carried out on a regular basis.	Executive Manager Infrastructure & Assets	All bridges to be inspected once per annum.
8.17	Concrete Footpath Inspections	8.17.1 Inspections carried out on a regular basis.	Executive Manager Infrastructure & Assets	Dowling Street High Pedestrian Section of footpath inspected every 3 months and the remaining network inspected once per annum.
8.18	Public Toilet Inspection and Cleaning	8.18.1 Undertaken twice per week.	Executive Manager Infrastructure & Assets	Maintenance schedule is met.
8.19	Street and Gutter Clean	8.19.1 Undertaken twice per week in Dungog.	Executive Manager Infrastructure & Assets	Maintenance schedule is met.
8.20	Signage	8.20.1 Road safety signage and street/road indicator blades are replaced as required.	Executive Manager Infrastructure & Assets	No. of non-compliant signs as identified through roadside audits.
8.21	Guardrail	8.21.1 Guardmesh is replaced as funding allows – generally as part of rehabilitation works.	Executive Manager Infrastructure & Assets	Length of guardmesh replaced.

Council Governance & Finance

Strategy 1: Councillors are responsive, accessible and actively involved within local communities

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Councillors representation	1.1.1 Councillors maintain relationship with key Management Committees.	Councillors.	Councillors attendance at meetings.
1.2 Councillors access information provided on website.	1.2.1 Web page information maintained.	Strategic Projects Officer	Information is current.
1.3 Councillors information sessions	1.3.1 Briefing sessions provided to Councillors on a regular basis.	General Manager	A minimum of 8 information sessions held per annum.
1.4 Councillors Induction Program	1.4.1 Councillors Induction Booklet review undertaken.	- General Manager - Senior Staff	Review undertaken.
	1.4.2 Program of workshops developed.		Councillors attendance.
1.5 Mandatory Councillors training	1.5.1 Ensure information disseminated in a timely manner.	- Division of Local Government - General Manager	No. of Councillors that attend.
1.6 Enhance opportunities for Councillors to participate in professional development activities.	1.6.1 Professional development opportunities identified.	- Council - LGSA	- No. of Councillors who undertake professional development activities. - Community satisfaction with Councillors performance.

Strategy 2: Decision-making processes are open, transparent and inclusive

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Governance – Meetings.	2.1.1 Review and adopt Council's Code of Meeting Practice after Council elections.	- General Manager - Councillors	No. of items referred to Closed Session annually.
2.2 Governance – Delegations	2.2.1 Review and adopt Council Delegations of Authority after Council elections.	- General Manager - Councillors	Delegations reviewed by 31 August 2013.
2.3 Governance – Policy	2.3.1 Review and adopt Local Council Approvals Policies after Council elections.	- General Manager - Councillors	Local Approvals Policies reviewed by 31 August 2013.
2.4 Governance – Public Access	2.4.1 Continue to fulfill Council's obligations under the Government Information (Public Access) Act.	Executive Manager Corporate Services	Publications guide updated regularly.

Strategy 3: Council undertakes broad and effective communication and engagement with the communities across the Shire

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Mayoral Happenings	3.1.1 Local Happenings are disseminated to media outlets on a weekly basis.	Mayor	Happenings within Dungog Chronicle 90% of the time.
3.2 Maintain relationship with the media	3.2.1 Media releases prepared on issues as they arise.	- Mayor - General Manager	No. of press releases issued per annum.
	3.2.2 Staff respond to media requests for interview/ feedback.		No. of media interviews undertaken.
3.3 Community Engagement Plan	3.3.1 Investigate feasibility of establishing Community Engagement Forums.	Council	Report to Council.
3.4 Social Media	3.4.1 Investigate and report on Council's capability to deliver online social media engagement activities.	Executive Manager Corporate Services	Report to Council.
3.5 Aboriginal Liaison Committee	3.5.1 Consult with the four Land Councils and ascertain their requirements for ongoing engagement.	- General Manager - Community Projects Officer	Report to Council.

Strategy 4: Council's governance and organisational structure reflects the vision, priorities and directions outlined in the Community Strategic Plan

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Governance – Corporate	4.1.1 Review of Councils organisational structure after Council elections.	- General Manager - Councillors	Organisation structure adopted.
	4.1.2 Annual review of General Managers performance.	Mayor	Performance review undertaken.

Strategy 5: Council undertakes prudent financial management to ensure its long-term viability

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Finance – Budget	5.1.1 Continue to provide monthly works cost statement to Council.	Executive Manager Corporate Services.	Monthly report to Council.
5.2 Finance – Debt Recovery	5.2.1 Continue to proactively manage debt recovery action.	Executive Manager Corporate Services.	Outstanding rates <7%
5.3 Finance – Fleet Operations	5.3.1 Review Council's fleet operations to ensure returns on investment.	Manager Operations.	Positive return to Plant Reserve annually.
5.4 Finance – Investments	5.4.1 Invest surplus funds in accordance with Council policy.	Executive Manager Corporate Services.	Investment returns equal 90 day BBSW.
5.5 Investments	5.5.1 Investigate the feasibility of outsourcing the management of Council's investment portfolio to a third party.	Council	Report submitted following evaluation.

Cont'd

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.6 Finance – Budget	5.6.1 Develop and model 10 year financial plans to guide deliberations on future funding decision for Council.	Council	Models developed with robust scenarios.
	5.6.2 Determine a position in relation to seeking a special rate variation from IPART or introducing an infrastructure / environmental levy.		Position determined 28 February 2014

Strategy 6: Appropriate staff are attracted, retained and supported within a safe, caring and productive workplace

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Corporate	6.1.1 Salary System meets Local Government Award requirements.	General Manager	Nil disputes to IRC.
6.2 Risk	6.2.1 Ongoing review of Councils Workplace, Health and Safety systems and processes.	General Manager	Nil WHS prosecutions.
6.3 Employee Relations	6.3.1 Maintain funding for Council's Employee Assistance Program.	Council	Budget commitment.
6.4 Policy Development	6.4.1 Development of a suitable range of Human Resource policies to assist staff.	General Manager	Policies submitted to Council by 30 June 2013.
6.5 Workforce Strategy	6.5.1 Implement strategic initiatives within Council's Workforce Strategy.	General Manager	Six monthly report to Council.
6.6 Council Staff Training	6.6.1 Outsourced Professional development seminar for liaising with the public	General Manager	Monitor customer/community feedback and complaints.

Strategy 7: Council maintains a regional outlook and seeks opportunities for regional co-operation

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Hunter Council Inc	7.1.1 Ongoing advocacy role at Board level.	- Mayor - General Manager	Attendance at Board Meetings.
	7.1.2 General Managers Advisory Committee	General Manager	Attendance at GMAC.
	7.1.3 Representation on professional network groups by staff with regional advocacy matters being reported through to GMAC	General Manager	
7.2 Hunter Council Limited	7.2.1 Ensure that the business activities of the company protect the interests of the shareholders.	General Manager	Annual report to shareholders.
7.3 Resource Sharing	7.3.1 Explore provision of and utilisation of services from neighbouring Council's.	Senior Management.	No. of resource sharing initiatives Council involved in per annum.

Strategy 8: Council will advocate for the communities by actively pursuing constructive relationships with other spheres of government

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Governance – Advocacy	8.1.1 Attend regional State Cabinet meetings.	- Mayor - General Manager	Annual meetings attended.
	8.1.2 Attend regional State Action Plan meetings.		Annual meetings attended.
	8.1.3 Maintain regular contact with local State & Federal members and their support staff.		Regular contact maintained.
	8.1.4 Follow established protocols when seeking meetings with various Ministers.		Request to local member and briefing paper supplied.
	8.1.5 Maintain relationship with Hunter Regional Director of Premiers & Cabinet		Six monthly meeting held.

9. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING COUNCIL GOVERNANCE AND FINANCE

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.1 Governance – Records Management	9.1.1 Safeguard Council's records and meet legislative responsibilities.	Executive Manager Corporate Services.	- % of records held in complying storage. - Compliance with State Records Act.
9.2 Governance – Risk Management	9.2.1 Undertake annual Public Liability and WHS Audits	Executive Manager Corporate Services.	Audits undertaken.
	9.2.2 Attend regional risk management meetings and disseminate information to relevant staff.		80% of meetings attended.
	9.2.3 Maintain Council's insurance portfolio.		Insurance renewed annually within timeframe
	9.2.4 Monitor Council's workers compensation claims.		Increase in Workers Compensation Premium less than 5% on previous year.
	9.2.5 Monitor Council's Return to Work programmes.		No. of employees with greater than 5 days lost time per annum.
	9.2.6 Lead the organisation in respect of new online risk register database.		
	9.2.7 Development and review of business and continuity plan.		- Business continuity plan developed. - Business continuity plan tested annually.

CONT'D

PROGRAM / ACTIVITY	OPERATIONAL PLAN ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.3 Corporate Support – Information Systems	9.3.1 Enhance Council's Information Systems so as to meet the current and future needs of the organisation	Executive Manager Corporate Services.	- 1. System upgrade undertaken 2. Organisation operates on current version of software for LG Application.
	9.3.2 Monitor Council's managed services provider to ensure system outages/downtime meets service agreement.		Downtime less than 1% of annual working hours.
	9.3.3 Implement mobile computing modules to key users.		Mobile computing operational.
	9.3.4 Maintain an online presence.		Council's website accessible 99% of time.
	9.3.5 Monitor information uploaded to Council's website.		Nil complaints in relation to copyright/privacy breaches.
9.4 Corporate Support - Customer Services RMS Agency	9.4.1 Ensure RMS payments agency is operational during Council opening hours	Executive Manager Corporate Services.	Trained staff available to meet operational requirements
	9.4.2 Comply with RMS performance and statutory expectations.		Nil Deficiency/ Compliance reports.

SECTION 3.

COUNCIL'S REVENUE POLICY

1. STATEMENT CONTAINING DETAILED ESTIMATE OF COUNCIL'S INCOME AND EXPENDITURE.

BUDGET COMMENTARY 2013-2017 BUDGET

Introduction

The draft budget document shows a deficit situation of \$217,911 for financial year 2013/2014.

Council's financial budget for the ensuing year is submitted with the inclusion of the rate peg limit of 3.4%. The increases for general rates are detailed in Table 1.

Table 1 – General Rate Summary				
	2013/14	2014/15	2015/16	2016/17
Notional Yield	4,980,717	5,150,061	5,325,163	5,506,218

Waste management charges have been increased with the individual charges being; Domestic waste \$201.10, domestic & non-domestic recycling \$101.80, commercial waste \$230.20, non rateable waste \$212.90 and vacant waste \$32.50. Transfer to reserves for works has again been factored into these budget areas and in line with the Local Government (General) Regulation 2005, all surplus or deficits generated from Domestic Waste and Domestic Recycling have been transferred to a Domestic Waste restricted asset.

The Protection of the Environment Operations Act 1997 Section 88 levy again applies in this budget to all waste entering the Short Street, Dungog landfill. This charge commenced in 2009/10 at \$10 per tonne rising by an additional \$10 each year plus CPI until 2015/16, the estimated charge this year will be \$53.00. The Domestic Waste Charge component of this charge is estimated to be \$30.47. It is also anticipated there will be additional administration costs for the collection and reporting of this levy.

Charges in relation to Onsite Sewage Management have increased to \$55; this fee now applies as the initial inspection fee as well as being the charge for both the initial approval to operate and renewals of approval to operate. Initial inspections will no longer attract a fee; however re-inspections will continue to attract a fee.

Council's fees and charges have been modified wherever practicable, although many of the statutory fees have remained unchanged for a number of years. The relevant Government Departments have not considered the financial impact that their decisions are having on the ratepayer as a whole. The concept of user pays with certain regulatory fees is questionable as the pricing structure has remained unchanged for many years.

Insurance costs have again risen over prior years with increases of 5% applied to general insurance, vehicles, property and public liability.

Workers compensation has remained static at \$90K, based on current premium estimates. It is stressed that the level of premium is predominantly calculated on claims history and may need to be altered depending on claims history adjustments at year-end. Public liability claims excess has

been retained at previous levels and again any savings will be transferred to an insurance equalisation reserve to spread the burden of future claims from past events.

Salaries have been costed with a projected 3.25% award increase.

Changes have been made to staff travelling expenses where applicable to more accurately reflect the costs incurred. Although these changes may result in an increase or decrease within a particular cost area the charge is an internal charge and an offset in plant hire income with no real effect to the bottom line result.

Indexation has been applied to recurrent items at the anticipated CPI index rate of 2.5% with energy costs indexed at 14% in line with anticipated increases. Water and sewerage charges have been increase by 5% for residential holdings and 5% for business as included in Hunter Water's IPART submission. An oncost rate of 52.9% has been applied to jobs utilising day labour.

Major revenue items include unrestricted general rates \$4.92M, interest on investments \$277K, FAG general \$1.36M, FAG roads & bridges component \$810K, roads to recovery funding \$400K, regional road funding \$4,53M, domestic waste & recycling charges \$977K, other waste & recycling charges \$165K, stormwater levy \$36K, OSM special rates \$146K, building inspection fees \$30K, DA fees and Complying \$77K, and RTA agency commissions \$75K. Other funding is sourced from loans, contributions, grants, reserves and user charges.

Recurrent expenditures and some transfers to restricted assets have been retained in this year's budget; these expenditures are important as capital works are funded by these reserve funds.

Table 2 summarises the major capital items included within the budget document, while a commentary on recurrent items is provided after the table.

Table 2 - Capital Expenditure Items			
Area	Project	Budget	Funding Source
Administration	Office Equip/F&F	6,500	Revenue
Engineering	Plant Purchases	712,000	Reserve Plant
	Small Plant & Tools	15,000	Reserve Plant
	Office Equip	1,600	Revenue
SES	Buildings & Grounds	3,500	Revenue
Alison Court	Whitegoods	3,000	Reserve Aged Care
Public Toilets	Buildings	1,000	Revenue
	Amenities upgrade	2,000	Reserve
Public Cemetery	Cemetery Capital Works	2,500	Reserve
Landfill	Compactor Purchase	180,000	Reserve
Library	Books etc	37,500	Grants & Revenue
	Building Imp/ Office Equip	4,000	Revenue
Community & Cultural	Building & Grounds	1,000	Revenue
Public Halls	Building & Grounds	1,000	Revenue
Sporting Grounds	Gresford Sporting Complex Lighting project	25,000	Revenue
Quarries	Rehabilitation	10,000	Reserve Special Project
	Restoration	4,000	Revenue
Urban Roads	Dungog Project-Brown St Drainage	70,000	FAG
Rural Roads	Limeburners Creek Rd-700m to 1200m	445,000	FAG
Bridges	Woerdens Rd Bridge	450,000	Loan Borrowings
Regional Roads	Repair Program	600,000	Grant,3x4,FAG,RSA
	Bingleburra Rd - 0.6-1.8km	400,577	Grant
	Clarence Town Projects	3,315,000	Special Grant
Caravan Park - CTown	Buildings & Grounds	16,000	Revenue
	Cabin Replacement Project	120,000	Loan Borrowings

Corporate & Client Services

Recurrent expenditures and most transfers to restricted assets have remained at similar levels to last year, with capital works funded by reserve funds.

Operational hardware/software licensing & support has been increased to reflect the upgrade of several core software systems.

Local Government elections occur every 4th year, an amount of \$5K has been allocated toward the election to be held in 2016, these funds are placed into restricted assets - election reserves.

Plant purchases are in accordance with the plant replacement program. All costs for plant are funded from reserve.

Employees' leave entitlements have been partially funded, with an amount of \$50k being allocated to the restriction. Increases in the provisions for unused long service leave in recent years requires additional funds be restricted to reduce the possibility of Council exposure if a large turnover of senior and long serving staff occurred.

Public Order & Safety

From 1 July 2009 the NSW State Emergency Service (SES) was brought under the same contributory funding system as the NSW Rural Fire Service (RFS) and the NSW Fire Brigades (NSWFB).

Fire protection services - the budget has been prepared on the basis of a statutory contribution to the NSW Fire Brigades of \$15K and the NSW Rural Fire Service of \$211K, any increases over these amounts will result in the need to decrease other operating items within this budget area. The balance of the budget is prepared based on advice received from the RFS on funding levels for individual line items. \$39K from Council's successful special rate variation application in 2008/09 is allocated toward this area.

Animal control - companion animal fines and impounding fees have not been included as they are immaterial and cannot be relied upon. Expenses have remained static with CPI increases only applied.

SES - operating budget remains relatively static however Council's statutory contribution is estimated at \$29K, anything over this will have a detrimental effect on the budget. Transfer to reserves for building and grounds have been retained at last year's level.

Enforcement LG Regulations - Processing costs have increased in line with current trends and compliance services being undertaken in house as part of the fulltime position - Environmental Compliance Officer, and no longer be contracted - Minute 35982. Fine revenue has been increased to \$20K as a result of the provision of a fulltime compliance officer.

Health

Health administration & food control - operating expenditure and income levels have been retained at similar levels to previous years.

Noxious weeds control - operating expenses have increased in line with actual costs

Community Services & Education

Community services & education - funding for this position has not been guaranteed by the NSW Department of Community Services and has again not been included, all other items remain static with CPI increases applied. Transfers to reserves retained at 1/3 of DINS rental.

Alison Court - capital items for whitegoods replacement is retained at \$3K. Buildings & Furnishings Maintenance and Repairs have increased by 10% to allow for additional maintenance works required due to the age of the units. All other operating expenditure increased by CPI with any surplus/deficit transferred to/from the restricted asset.

Housing & Community Amenities

Town Planning - Local heritage funding of \$8.2K is funded by grant revenues. Funding for Flood Management Studies for Williams River Stage 4 has not been included in this budget as the total cost of this project is unknown until the risk management study and plan (Stage 3) is completed, as reported to Council in December 2012, Minute No. 35911. \$30K has been allocated to the development of the new Section 94 plan; this is being funded from revenue and has contributed to the deficit budget result. An amount of \$350K has been allocated for a Rural Land Use Study with funding from the NSW Government of \$300K and Council \$50K. Other revenues have mostly been retained at last year's level. Any significant drop in revenue items will have a negative impact on the budget.

Public Cemeteries - Other costs are CPI indexed.

Other Sanitation & Garbage - Pan collection costs remain static with the cost to Council for the service contractor being passed onto the recipients of this service; however any decreases in the number of users of the service will result in additional cost to Council due to contract agreements with the service provider. Reduction in numbers is expected to continue following the commissioning of the Clarence Town sewer scheme. On-site Sewerage Management (OSM) fees have increased to \$55 per annum, with the initial OSM inspection fee being abolished, as reported to Council in February 2013, Minute No. 35979.

Stormwater Drainage - remains static, the stormwater levy will generate revenue of \$41K which is to be used for asset data collection and planning, construction and maintenance of drainage systems and stormwater treatment measures. Any surplus/deficit from the levy is transferred to restricted assets.

Other Waste Management - shows a net return to Council of \$102K. The contribution from domestic waste has been retained at 60% of the landfill operational costs, all other costs being CPI or wage indexed. Section 88 levy estimates and income have been included. Commercial and

non rateable waste charges have been set at a higher level than domestic waste services, with recycling charges being the same across all categories of service.

Domestic Waste Management (DWM) & Domestic Recycling (DRM) – these areas are a revenue neutral area with all profits and losses funded by transfers to/from reserves in accordance with legislation. Contractor charges for collection are indexed by CPI in line with the contract.

Recreation & Culture

Library, Museums, Community Centres, Public Halls, Sporting Grounds, Dungog Swimming Pool and Parks and Gardens have all remained static other than CPI indexed.

Clarence Town Swimming Pool – net cost increase of \$8K. Due mainly to increases in insurance costs.

Sporting Grounds – increase of \$25K being Gresford Sporting Complex Lighting Project if grant application is successful.

Mining Manufacturing & Construction

Building Control – the net cost to Council has increased by \$23K due primarily to a decrease in budgeted inspection and construction certificate fees.

Quarries & pits – remains static. Works associated with the licensing and rehabilitation are expected to be funded from restricted assets

Transport & Communication

Due to increases in fuel & oil products, wages, plant, materials and contractor costs; attempts have been made to increase funding allocations to this area or at the very least hold items static.

Maintenance allocations have generally been increased by CPI of 2.5%.

Capital road & bridge projects are fully funded from either grant funding or restricted contributions. The project sources of funds are FAG roads and bridges component \$811K. Capital work projects scheduled total \$715K and loan repayments total \$96K.

Regional roads – block grant funding has been anticipated at \$965k with 3x4 and REPAIR funding at existing levels. The net cost to Council is held to the same level as the overheads charged.

RSA contributions have been included at previous levels however circumstances have changed as regards the quarry operation and Council should not rely on these funds for capital works. Any projects funded from RSA contributions are reliant on receipt of these funds; if funds are not received the projects will not be able to proceed.

Economic Affairs

Williams River Holiday Park - remains static, includes increases to energy, water and caretaker commission, offset by increases in site fee revenue. Transfer to building and ground reserve of \$16K. Sewer costs may increase with the connection to the Clarence Town Sewerage Scheme based upon a range of discharge factors. A loan borrowing is proposed to replace one of the cabins within the Park.

Caravan Park Dungog - remains static with operating increases resulting from CPI indexation. Transfer to building and ground reserve of \$6K.

Saleyards - the net return on lease income after expenditure has been transferred to restricted assets with no significant change to prior year budget.

Real Estate Development - Loan repayments internally to ELE for the purchase of the Gresford Depot site & externally for land south of Melbee and Common Road have been shown, including principle repayment for Melbee Stage 4 due in 2013/14 funding for which comes from Real Estate reserves, the balance of which is dependent on sales from Melbee Stage 4.

Tourism/Economic Development - the combined area shows an increase of \$50K, due to an amount of \$50k being budgeted per year for two years, for a feasibility study regarding the provision of Caravan Parks, all other operational areas remaining relatively static with minor increases in salary, and energy costs.

The decline in support by tourism operators with membership income remains concerning.

General Purpose Revenues

General rates have been budgeted to increase by 3.4%. The FAG equalisation component has been anticipated at \$1.36M, increases in FAG income have been calculated on a one percent increase annually. Interest from investments and Council's bank account have remained static at \$277 with \$32K applicable to Section 94 developer contributions held and being transferred to restricted assets and \$4K applicable to Alison Court and bonding deeds.

There has been no provision for a special projects allocation this year which will result in the Council not being able to progress the backlog of capital works projects.

Summary

As Councillor's can see the budget document before Council highlights a considerable deficit and requires continued fiscal restraint. Several years of budget "pruning" has resulted in a document with no real scope for significant savings without cutting service levels. The need to service additional statutory requirements, growing community expectations and the increased costs associated with the continued maintenance requirements of Council's existing operations leaves little or no room to move within the existing revenue structures.

General rate income which provides the majority of operating revenues is barely sufficient to meet the current and future needs of the community, and generally any increases under rate

capping are not sufficient to cover award wage increases, let alone increased costs associated with road and bridge maintenance in particular.

Many of the capital works projects within the budget are being funded from restricted assets and without replenishing or topping up these restricted asset accounts Council is further reducing its capacity to undertake future capital works.

During the course of the budget review process many projects have been excluded because of lack of available funds. Council needs to be mindful that if any projects are to be added they will have to have funding sources identified and or reduce projects or service levels from another area of the budget to counteract the addition. Conversely the removal of any individual projects needs to take into account that any wages component of that project will have to be reallocated to other budget areas.

Shaun Chandler
EXECUTIVE MANAGER
CORPORATE SERVICES

Council – Summary Income & Expenditure

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Expenditure							
Corporate & Client Services	3,823,601	4,141,510	1,444,707	4,227,503	4,091,340	4,260,100	4,376,161
Public Order & Safety	850,407	818,230	420,800	727,260	731,693	746,029	760,529
Health	140,615	184,692	140,195	140,605	146,614	149,776	153,642
Community Services & Education	211,998	218,067	167,888	228,395	230,911	235,338	239,832
Housing & Community Amenities	2,670,816	2,761,667	1,760,011	3,223,331	2,769,862	2,885,804	3,019,643
Recreation & Culture	1,225,962	1,402,036	1,165,534	1,307,427	1,322,085	1,388,284	1,392,226
Mining Manufacture & Construction	278,331	283,507	247,717	286,339	294,708	303,454	311,971
Transport & Communication	10,050,079	10,144,452	6,342,569	10,828,879	10,541,601	7,448,599	7,790,831
Economic Affairs	523,499	2,793,735	1,147,463	1,016,599	1,195,396	686,752	574,263
General Purpose Revenues	82,000	148,833	0	82,000	82,960	82,960	82,960
Sub Total General Fund	19,857,308	22,896,729	12,836,882	22,068,338	21,407,170	18,187,096	18,702,058
Water Supplies	0	431	462	0	0	0	0
Sewerage Services	0	3	30	0	0	0	0
Total Expenditure	19,857,308	22,897,163	12,837,374	22,068,338	21,407,170	18,187,096	18,702,058
Revenue							
Corporate & Client Services	2,135,374	2,469,669	451,504	2,443,254	2,204,833	2,332,606	2,315,717
Public Order & Safety	536,697	504,399	296,546	452,961	453,661	454,381	455,221
Health	66,880	110,958	120,526	64,905	65,445	68,740	71,750
Community Services & Education	164,859	170,768	131,356	171,529	174,019	176,689	178,769
Housing & Community Amenities	1,973,748	2,070,433	1,957,560	2,484,853	2,040,690	2,131,232	2,240,033
Recreation & Culture	452,915	601,614	310,722	472,600	470,589	474,087	470,789
Mining Manufacture & Construction	110,580	115,857	55,611	96,080	97,110	97,140	97,170
Transport & Communication	7,527,574	7,619,944	2,813,702	8,292,918	7,920,260	4,777,763	5,056,284
Economic Affairs	251,217	2,515,990	784,973	700,047	867,760	390,598	271,163
General Purpose Revenues	6,440,974	6,547,519	6,261,310	6,671,280	6,876,291	7,086,763	7,304,038
Sub Total General Fund	19,660,818	22,727,151	13,183,811	21,850,427	21,170,658	17,989,999	18,460,934
Water Supplies	0	431	0	0	0	0	0
Sewerage Services	0	3	0	0	0	0	0
Total Revenue	19,660,818	22,727,585	13,183,811	21,850,427	21,170,658	17,989,999	18,460,934
Net Cost							
Corporate & Client Services	1,688,227	1,671,841	993,203	1,784,249	1,886,507	1,927,494	2,060,444
Public Order & Safety	313,710	313,831	124,254	274,299	278,032	291,648	305,308
Health	73,735	73,734	19,669	75,700	81,169	81,036	81,892
Community Services & Education	47,139	47,299	36,532	56,866	56,892	58,649	61,063
Housing & Community Amenities	697,068	691,234	-197,549	738,478	729,172	754,572	779,610
Recreation & Culture	773,047	800,422	854,811	834,827	851,496	914,197	921,437
Mining Manufacture & Construction	167,751	167,650	192,106	190,259	197,598	206,314	214,801
Transport & Communication	2,522,505	2,524,508	3,528,866	2,535,961	2,621,342	2,670,836	2,734,546
Economic Affairs	272,282	277,745	362,490	316,552	327,636	296,154	303,100
General Purpose Revenues	-6,358,974	-6,398,686	-6,261,310	-6,589,280	-6,793,331	-7,003,803	-7,221,078
Sub Total General Fund	196,490	169,577	-346,928	217,911	236,513	197,097	241,123
Water Supplies	0	0	-462	0	0	0	0
Sewerage Services	0	0	-30	0	0	0	0
Net Cost to Council	196,490	169,577	-347,420	217,911	236,513	197,097	241,123

Council – Income & Expenditure

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Corporate & Client Services	1,873,320	1,893,721	497,138	1,971,667	2,032,557	2,112,612	2,244,458
Public Order & Safety	794,407	812,230	420,800	723,760	725,693	740,029	754,529
Health	140,615	184,692	140,195	140,605	146,614	149,776	153,642
Community Services & Education	199,486	202,685	158,702	206,619	209,558	214,498	219,616
Housing & Community Amenities	2,606,302	2,683,623	1,752,180	2,936,050	2,662,689	2,778,275	2,930,458
Recreation & Culture	1,148,826	1,189,563	960,704	1,201,796	1,231,460	1,275,575	1,307,922
Mining Manufacture & Construction	264,331	273,508	242,396	272,339	280,708	289,454	297,971
Transport & Communication	4,890,389	4,828,879	2,762,733	5,172,017	5,361,026	5,471,312	5,557,899
Economic Affairs	447,788	448,103	354,691	508,780	529,248	478,216	492,772
Sub-Total General Fund	12,365,464	12,517,004	7,289,539	13,133,633	13,179,553	13,509,747	13,959,267
Total Operating Expenditure	12,365,464	12,517,004	7,289,539	13,133,633	13,179,553	13,509,747	13,959,267
Non Operating Expenditure							
Corporate & Client Services	1,950,281	2,247,789	947,570	2,255,836	2,058,783	2,147,488	2,131,703
Public Order & Safety	56,000	6,000	0	3,500	6,000	6,000	6,000
Health	0	0	0	0	0	0	0
Community Services & Education	12,512	15,382	9,186	21,776	21,353	20,840	20,216
Housing & Community Amenities	64,514	78,044	7,831	287,281	107,173	107,529	89,185
Recreation & Culture	77,136	212,473	204,830	105,631	90,625	112,709	84,304
Mining Manufacture & Construction	13,999	9,999	5,321	14,000	14,000	14,000	14,000
Transport & Communication	5,159,690	5,315,573	3,579,835	5,656,862	5,180,575	1,977,288	2,232,931
Economic Affairs	75,711	2,345,632	792,772	507,819	666,148	208,536	81,491
General Purpose Revenues	82,000	148,833	0	82,000	82,960	82,960	82,960
Sub-Total General Fund	7,491,843	10,379,725	5,547,344	8,934,705	8,227,617	4,677,350	4,742,790
Water Supplies	0	431	0	0	0	0	0
Sewerage Services	0	3	0	0	0	0	0
Total Non Operating Expenditure	7,491,843	10,380,159	5,547,344	8,934,705	8,227,617	4,677,350	4,742,790
Total Expenditure	19,857,307	22,897,163	12,836,882	22,068,338	21,407,170	18,187,096	18,702,058

Council – Income & Expenditure Cont'd

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Revenues							
Corporate & Client Services	217,682	302,956	258,287	224,398	218,173	221,121	222,373
Public Order & Safety	170,276	157,980	37,363	138,030	138,730	139,450	140,290
Health	66,090	110,168	120,526	64,115	64,655	67,950	70,960
Community Services & Education	88,525	94,434	74,106	92,120	94,610	97,280	99,360
Housing & Community Amenities	1,834,673	1,860,248	1,920,685	2,146,974	1,933,472	2,027,307	2,130,148
Recreation & Culture	65,469	75,924	58,710	71,909	73,898	74,395	74,098
Mining Manufacture & Construction	100,580	100,680	55,611	86,080	87,110	87,140	87,170
Transport & Communication	6,032,457	4,887,215	557,797	6,069,630	6,265,343	2,922,846	2,951,367
Economic Affairs	158,260	147,900	123,071	163,040	168,305	165,520	172,560
General Purpose Revenues	6,440,974	5,857,305	6,057,551	6,671,280	6,876,291	7,086,763	7,304,038
Sub-Total General Fund	15,174,986	13,594,810	9,263,707	15,727,576	15,920,587	12,889,772	13,252,364
Water Supplies	0	431	462	0	0	0	0
Sewerage Services	0	3	30	0	0	0	0
Total Operating Revenues	15,174,986	13,595,244	9,264,199	15,727,576	15,920,587	12,889,772	13,252,364
Non Operating Revenues							
Corporate & Client Services	1,917,692	2,166,713	193,217	2,218,856	1,986,660	2,111,485	2,093,344
Public Order & Safety	366,420	346,420	259,184	314,931	314,931	314,931	314,931
Health	790	790	0	790	790	790	790
Community Services & Education	76,334	76,334	57,250	79,409	79,409	79,409	79,409
Housing & Community Amenities	139,075	210,185	36,875	337,879	107,218	103,925	109,885
Recreation & Culture	387,446	525,690	252,012	400,691	396,691	399,692	396,691
Mining Manufacture & Construction	10,000	15,177	0	10,000	10,000	10,000	10,000
Transport & Communication	1,495,117	2,732,729	2,255,905	2,223,288	1,654,917	1,854,917	2,104,917
Economic Affairs	92,957	2,368,090	661,902	537,007	699,455	225,078	98,603
General Purpose Revenues	0	690,214	203,759	0	0	0	0
Sub-Total General Fund	4,485,831	9,132,342	3,920,104	6,122,851	5,250,071	5,100,227	5,208,570
Total Non Operating Revenues	4,485,831	9,132,342	3,920,104	6,122,851	5,250,071	5,100,227	5,208,570
Total Revenue	19,660,817	22,727,586	13,184,304	21,850,427	21,170,658	17,989,999	18,460,934
Net Result By Fund							
General Fund	196,490	169,577	-346,928	217,911	236,513	197,097	241,123
Water Fund	0	0	-462	0	0	0	0
Sewer Fund	0	0	-30	0	0	0	0
Net Cost to Council	196,490	169,577	-347,420	217,911	236,513	197,097	241,123

Corporate & Client Services							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Corporate Support	772,729	813,280	232,500	883,045	866,145	893,136	915,124
Governance	528,997	532,819	383,096	446,858	460,644	471,952	486,936
Engineering Administration	294,491	263,860	-245,913	334,197	391,205	445,536	431,081
Other Support Services	277,103	283,762	127,455	307,567	314,563	301,988	411,317
Total Operating Expenditure	1,873,320	1,893,721	497,138	1,971,667	2,032,557	2,112,612	2,244,458
Capital Expenditure							
Corporate Support	58,569	71,984	56,537	39,441	46,370	45,045	14,000
Governance	0	0	0	5,000	5,000	5,000	5,000
Engineering Administration	1,877,370	2,127,784	891,033	2,199,032	1,995,838	2,086,637	2,104,427
Other Support Services	14,342	48,021	0	12,363	11,575	10,806	8,276
Total Capital Expenditure	1,950,281	2,247,789	947,570	2,255,836	2,058,783	2,147,488	2,131,703
Total Expenditure	3,823,601	4,141,510	1,444,707	4,227,503	4,091,340	4,260,100	4,376,161
Operating Revenues							
Corporate Support	105,870	114,361	94,623	105,305	108,450	111,738	115,080
Engineering Administration	76,480	112,925	103,854	84,740	81,158	81,587	82,027
Other Support Services	35,332	75,670	59,811	34,353	28,565	27,796	25,266
Total Operating Revenues	217,682	302,956	258,287	224,398	218,173	221,121	222,373
Non-Operating Revenues							
Corporate Support	32,677	85,329	0	103,754	33,754	36,030	36,030
Governance	90,000	90,000	0	0	0	0	0
Engineering Administration	1,683,168	1,879,537	193,217	1,945,108	1,776,388	1,891,428	1,864,888
Other Support Services	111,847	111,847	0	169,994	176,518	184,027	192,426
Total Non-Operating Revenues	1,917,692	2,166,713	193,217	2,218,856	1,986,660	2,111,485	2,093,344
Total Revenues	2,135,374	2,469,669	451,504	2,443,254	2,204,833	2,332,606	2,315,717
Net Cost to Council	1,688,227	1,671,841	993,203	1,784,249	1,886,507	1,927,494	2,060,444

Administration - Corporate Support

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Administration Salaries & Allowances	812,119	812,119	623,709	845,638	873,127	900,270	929,527
Administration Leave Entitlements	95,528	95,528	0	98,166	100,390	102,680	105,050
Superannuation	86,835	86,835	81,210	92,695	96,369	98,944	106,306
Fringe Benefits tax	19,920	19,920	15,873	20,517	21,130	21,760	22,410
Employment costs other	2,000	2,000	0	2,000	2,200	2,420	2,660
Conferences & Seminars	9,270	9,270	3,950	9,270	9,550	9,840	10,140
Staff Travelling	42,230	42,230	27,374	43,466	44,770	46,110	47,490
Advertising	21,000	21,000	20,566	21,000	21,630	22,280	22,950
Auditors Remuneration	25,750	25,750	14,380	25,750	26,520	27,320	28,140
Internal Audit	19,000	19,000	0	19,000	19,750	20,160	20,760
Printing & Stationery	30,000	30,000	10,496	30,000	30,900	31,830	32,784
Postages	22,870	22,870	10,993	22,870	23,560	24,270	25,000
Insurances	49,900	49,900	13,539	52,400	53,970	55,590	57,260
Subscriptions & Publications	13,500	13,500	7,447	13,500	13,910	14,330	14,688
Telephone Rents & Charges	20,600	20,600	13,365	21,600	22,680	23,800	24,510
Office equipment M&R	3,000	3,000	621	3,000	3,160	3,239	3,319
Office furniture M&R	3,500	3,500	1,081	3,500	3,608	3,610	3,910
Hunter Records - Retrieval & Storage	2,050	2,050	1,554	3,050	3,360	3,700	4,061
Interest on Loans & Advances	53,280	53,280	13,971	4,181	2,752	1,223	0
Legal Expenses	10,000	10,000	4,101	10,000	10,300	10,610	10,928
Legal Expenses - Rate Recovery	15,500	13,286	11,425	15,500	15,965	16,450	16,943
Bank Fees & Charges	32,000	32,000	17,644	32,000	32,960	33,950	34,968
Operational Leases - Computer & Copier	61,800	61,800	34,109	61,800	63,650	65,560	67,530
Hardware/Software Licensing & Support	190,450	190,450	208,980	318,650	288,240	289,390	293,110
Printing/Stationery & Consumables	23,000	23,000	16,432	23,000	23,690	24,400	25,130
Valuer Generals Fees	30,000	32,214	32,214	32,858	34,500	36,230	37,320
Revaluation of Property Assets	5,000	5,000	1,250	10,000	1,000	1,250	1,290
Property Related Searches	1,000	1,000	309	1,000	1,030	1,060	1,090
Rates & Charges	1,650	1,650	1,637	1,700	1,750	1,800	1,850
Water/Sewer Consumption Charges	1,470	1,470	881	1,470	1,510	1,560	1,610
Energy Costs	22,360	22,360	7,627	20,060	21,460	29,830	31,920
Integrated Planning & Reporting	5,000	45,012	19,342	0	0	0	0
Building M&R	8,000	8,000	6,696	8,500	8,760	9,020	9,300
Cleaning	19,510	19,510	15,433	19,510	20,140	20,700	21,360
Provision for Doubtful Debts	1,000	1,000	0	1,000	1,000	1,000	1,000
Special Rate Variation - records	5,000	5,539	9,440	5,000	5,000	5,000	0
Depreciation Building & Equipment	32,677	32,677	0	33,754	33,754	36,030	36,030
Allocation of Corporate Overheads to:							
Other General fund activities	-1,025,040	-1,025,040	-1,015,150	-1,044,360	-1,071,900	-1,104,080	-1,137,220
Total Operating Expenditure	772,729	813,280	232,500	883,045	866,145	893,136	915,124

Administration - Corporate Support Cont'd

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Capital Expenditure							
Capital Renewal							
Furniture & Fittings	5,000	17,101	12,235	5,000	8,000	5,000	5,000
Office Equipment	2,500	2,500	0	1,500	2,000	2,000	2,000
Total Capital Renewal	7,500	19,601	12,235	6,500	10,000	7,000	7,000
Capital Other							
Principal Repayment on loans	34,470	35,784	35,784	22,941	24,370	26,045	0
Transfer to ELE - Internal Loan	9,099	9,099	8,518	0	0	0	0
Tfr to RA - Revaluation Reserve	2,500	2,500	0	0	2,000	2,000	2,000
Tfr to RA - Building/Special Projects	5,000	5,000	0	5,000	5,000	5,000	5,000
Total Capital	58,569	71,984	56,537	39,441	46,370	45,045	14,000
Total Expenditure	831,298	885,264	289,036	922,486	912,515	938,181	929,124
Operating Revenues							
Certificates Sec 603	14,420	14,420	13,018	14,595	15,030	15,480	15,940
Annual Charges - Petrol Pumps	1,110	1,110	720	1,000	1,030	1,060	1,090
Public Gates & Ramps	4,400	4,400	210	5,000	5,150	5,300	5,460
Sundry Sales & Commissions	5,150	5,150	6,028	3,760	3,870	4,028	4,150
Paid Parental Leave	0	8,491	10,917	0	0	0	0
FOI & Privacy Applications	150	150	70	150	150	150	150
RTA Agency Commissions	76,000	76,000	57,727	75,000	77,250	79,570	81,960
HCRCMA Commission	4,640	4,640	5,932	5,800	5,970	6,150	6,330
Total Operating Revenues	105,870	114,361	94,623	105,305	108,450	111,738	115,080
Non Operating Revenue							
Depreciation	32,677	32,677	0	33,754	33,754	36,030	36,030
Tfr from RA - Revaluation of Property Assets	0	0	0	10,000	0	0	0
Tfr from RA - WASIP	0	12,101	0	0	0	0	0
Tfr from RA - Consultant - Asset Mgt		30,000	0	0	0	0	0
Total Non Operating Revenues	32,677	85,329	0	103,754	33,754	36,030	36,030
Total Revenue	138,547	199,690	94,623	209,059	142,204	147,768	151,110
Net Cost to Council	692,751	685,575	194,415	713,427	770,311	790,413	778,014

Administration - Governance							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Mayoral Allowance	14,440	14,440	5,420	14,870	15,320	15,780	16,250
Councillors Fees	77,710	77,710	29,025	80,040	82,440	84,910	87,460
Councillors Travelling	10,820	10,820	1,735	11,140	11,470	11,810	12,160
Delegates Expenses	11,000	11,000	769	11,000	11,000	11,000	11,000
Councillor Development	8,000	8,000	1,039	8,000	8,000	8,000	8,000
Code Conduct Investigations	1,000	1,000	0	1,000	1,000	1,000	1,000
Mobile Telephone	210	210	137	220	230	240	250
Meeting Expenses	3,500	3,500	2,513	3,500	3,500	3,500	3,500
C&O Insurance	20,350	20,350	8,627	21,370	23,510	25,860	28,450
LGSA membership	18,230	18,230	17,127	18,780	19,340	19,920	20,520
Constitutional Recognition of Local Gov		3,500	3,192	3,192	3,192	0	0
Hunter Council's Membership	5,000	5,000	6,391	5,000	5,000	5,150	5,300
Arts Upper Hunter Inc Contributions	6,600	6,703	6,703	6,800	6,970	7,144	7,322
Sec 356 Expenditure	6,000	6,000	3,833	6,000	6,000	6,000	6,000
Sec 356 - Fee Refunds	2,000	2,000	0	2,000	2,000	2,000	2,000
Sec 356 - Legal Expenses							
Contributions	2,000	2,000	0	2,000	2,000	2,000	2,000
Sec 356 - Anzac Day	256	256	0	256	262	268	274
Sec 356 - Australia Day Activities	2,820	2,820	2,087	2,820	2,910	3,010	3,110
HVRF Contribution	1,770	1,818	1,818	1,860	1,950	2,050	2,150
Council Elections	90,000	90,000	45,219	0	0	0	0
General Manager - Appraisal	2,101	2,272	2,272	2,500	2,700	2,900	3,000
Overheads Allocation							
Corporate Support	245,190	245,190	245,190	244,510	251,850	259,410	267,190
Total Operating Expenditure	528,997	532,819	383,096	446,858	460,644	471,952	486,936
Capital Expenditure							
Tfr to RA - Elections	0	0	0	5,000	5,000	5,000	5,000
Total Capital Other	0	0	0	5,000	5,000	5,000	5,000
Total Capital	0	0	0	5,000	5,000	5,000	5,000
Total Expenditure	528,997	532,819	383,096	451,858	465,644	476,952	491,936
Non Operating Revenues							
Tfr from RA - Election Reserve	90,000	90,000	0	0	0	0	0
Total Non Operating Revenues	90,000	90,000	0	0	0	0	0
Total Expenditure	90,000	90,000	0	0	0	0	0
Net Cost to Council	438,997	442,819	383,096	451,858	465,644	476,952	491,936

Administration - Engineering

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Administration Salaries & Allowances	305,366	305,366	129,968	331,599	337,034	347,732	358,782
Less Direct Apportionment	-41,130	-41,130	-41,130	-41,130	-41,130	-41,130	-41,130
Employment On costs	38,900	38,900	0	41,886	44,804	45,702	46,622
Superannuation	30,077	30,077	16,887	39,704	40,499	43,662	45,082
Employment costs other	3,000	3,000	1,180	3,000	3,000	3,000	3,000
Conferences & Seminars	3,500	3,500	22	3,500	3,500	3,500	3,500
Staff Travelling	46,500	46,500	31,826	48,060	49,500	50,990	52,520
Office Expenses	6,000	6,000	6,548	6,000	6,180	6,370	6,560
Advertising	6,000	6,000	4,971	6,000	6,000	6,500	6,500
Two Way Radios	6,000	6,000	5,733	6,000	6,000	6,000	6,000
Weight of Loads Membership	13,920	13,920	13,596	14,420	14,850	15,300	15,760
Consultancy fees	40,000	40,000	44,927	40,000	41,300	42,642	44,027
Risk Management Public Liability Insurance	153,470	153,470	143,406	161,140	177,250	194,980	214,480
Public Liability Claims Excess	2,600	2,600	1,816	2,600	2,700	2,700	2,700
Legal Expenses	1,030	1,030	0	1,030	1,060	1,090	1,120
IPWEA Roads Directorate	2,180	2,180	2,180	2,180	2,250	2,320	2,390
Depreciation	28,657	28,657	0	28,449	28,449	28,449	28,449
Overheads Allocation							
Corporate Support	49,230	49,230	49,230	50,000	51,500	53,050	54,640
Allocation of Corporate Overheads to:							
General Fund Operations	-253,570	-253,570	-249,240	-257,400	-265,230	-273,300	-281,610
Fleet Operations							
Plant maintenance & running expense	597,070	616,439	487,777	666,180	700,710	735,000	720,710
Operational Plant Income	-940,000	-990,000	-895,611	-1,040,000	-1,040,000	-1,050,000	-1,080,000
Depreciation - Plant	195,691	195,691	0	220,979	220,979	220,979	220,979
Total Operating Expenditure	294,491	263,860	-245,913	334,197	391,205	445,536	431,081
Capital Expenditure							
Plant Purchases	673,000	900,000	891,033	727,000	632,000	648,000	648,000
Engineering Equipment - Office Equipment	1,600	1,600	0	1,600	1,600	1,600	1,600
Total Capital Renewal	674,600	901,600	891,033	728,600	633,600	649,600	649,600
Tfr to Restricted Asset - Plant	1,202,770	1,226,184	0	1,420,432	1,312,238	1,387,037	1,404,827
Tfr to Restricted Asset - ELE	0	0	0	50,000	50,000	50,000	50,000
Total Capital Other	1,202,770	1,226,184	0	1,470,432	1,362,238	1,437,037	1,454,827
Total Capital	1,877,370	2,127,784	891,033	2,199,032	1,995,838	2,086,637	2,104,427
Total Expenditure	2,171,861	2,391,644	645,120	2,533,229	2,387,043	2,532,173	2,535,508
Operating Revenues							
Motor Vehicle Lease Fees	12,480	12,480	8,899	16,740	17,158	17,587	18,027
Private Fuel Contributions	8,000	8,000	4,677	8,000	8,000	8,000	8,000
Salary Sacrifice - Vehicles	43,000	43,000	22,390	43,000	43,000	43,000	43,000
Inspection Fees DA etc	12,000	25,031	42,032	16,000	12,000	12,000	12,000
Sale of Old Materials & Depot Sundry	500	500	2,147	500	500	500	500
Sundry Income	500	500	295	500	500	500	500
Insurance Claim - Vehicles	0	23,414	23,414	0	0	0	0
Total Operating revenues	76,480	112,925	103,854	84,740	81,158	81,587	82,027
Non Operating Revenues							
Depreciation	224,348	224,348	0	249,428	249,428	249,428	249,428
Tfr from RA - Plant	1,254,820	1,451,189	0	1,377,680	1,316,960	1,367,000	1,352,460
Profit on Sale of Asset - Plant	49,000	49,000	193,217	49,000	48,000	12,000	5,000
Cost of Asset sold - Plant	155,000	155,000	0	269,000	162,000	263,000	258,000
Total Non Operating Revenue	1,683,168	1,879,537	193,217	1,945,108	1,776,388	1,891,428	1,864,888
Total Revenue	1,759,648	1,992,462	297,071	2,029,848	1,857,546	1,973,015	1,946,915
Net Cost to Council	412,213	399,182	348,049	503,381	529,497	559,158	588,593

Administration - Support Services

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Operations Salaries	84,954	84,954	67,204	89,179	92,080	95,070	98,160
Operations On Costs	11,710	11,710	0	12,061	12,580	12,830	13,090
Operations Superannuation	8,280	8,280	6,957	8,934	9,525	10,352	10,660
Operations Travel Cost	16,000	16,000	17,308	16,000	16,480	16,970	17,480
Employees Leave Entitlements	176,077	176,077	0	175,402	183,390	187,250	191,230
Superannuation	226,304	226,304	162,594	206,173	208,866	219,097	284,898
Public Holidays NEI	70,627	70,627	57,777	70,580	72,870	75,240	77,690
Sick Leave NEI	57,833	57,833	59,755	56,260	58,090	59,980	61,930
Compassionate leave	3,100	3,100	1,723	3,100	3,200	3,300	3,410
Special Leave	9,290	9,290	6,223	9,591	9,900	10,220	10,550
Industry Allowance	25,558	25,558	18,755	24,230	25,020	25,830	26,670
On Call Allowance	7,861	7,861	6,202	8,117	8,360	8,610	8,870
Consult Committee & Award Restructure	15,890	15,890	7,192	15,890	16,230	16,610	17,010
Workers Compensation Insurance	90,900	90,900	71,838	90,900	91,810	92,730	93,660
Workers Comp Insurance Excess	2,000	2,000	0	2,000	2,000	2,000	2,000
EEO Support	200	200	0	200	200	200	200
Staff Training Corporate development	82,750	82,750	35,988	82,750	85,340	88,030	90,790
MEU Executive Representation	4,590	8,249	11,114	4,590	4,590	4,590	4,590
Medical expenses & first aid	3,000	3,000	1,364	3,000	3,000	3,000	3,000
OH&S Requirements	15,740	15,740	5,329	15,740	9,690	16,170	10,050
Safety Equipment/Clothing	11,330	11,330	10,377	12,330	12,700	13,080	13,470
Depot Operational Costs	137,889	140,889	125,113	153,835	158,922	163,349	169,229
Stores Unaccounted for.	1,000	1,000	657	1,000	1,000	1,000	1,000
Overheads Charge							
Corporate Support	103,410	103,410	103,410	104,800	107,940	111,180	114,520
Waste Management	-35,020	-35,020	-35,020	-35,810	-36,880	-37,990	-39,130
General fund functions	-10,120	-10,120	-10,120	-10,250	-10,580	-10,920	-11,270
Road Grant Projects	-61,830	-61,830		-47,162	-21,350	-21,350	-21,350
Wages Oncost Distributed to Functions	-769,180	-769,180	-586,481	-753,214	-797,370	-851,010	-827,260
Stores Oncost Distributed to Functions	-13,040	-13,040	-17,804	-12,659	-13,040	-13,430	-13,830
Total Operating Expenditure	277,103	283,762	127,455	307,567	314,563	301,988	411,317
Capital Expenditure							
Tfr to RA - ELE Internal Loan Int	14,342	14,342	0	12,363	11,575	10,806	8,276
Tfr to RA - insurance	0	33,679	0	0	0	0	0
Total Capital	14,342	48,021	0	12,363	11,575	10,806	8,276
Total Expenditure	291,445	331,783	127,455	319,930	326,138	312,794	419,593
Operating Revenues							
MEU Reimbursement	4,590	8,249	0	4,590	4,590	4,590	4,590
Depot Sales - Water	400	3,400	121	400	400	400	400
Wages Subsidy	4,000	4,000	0	5,000	0	0	0
PL/PI Insurance Rebate	8,000	18,741	18,741	8,000	8,000	8,000	8,000
Motor Vehicle Claims Insurance Rebate	0	0	1,723	0	0	0	0
Workers Compensation Rebate	4,000	12,128	12,128	4,000	4,000	4,000	4,000
Internal Loan - interest payments	14,342	14,342	0	12,363	11,575	10,806	8,276
Property Insurance Rebate	0	14,810	27,099	0	0	0	0
Total Operating Revenues	35,332	75,670	59,811	34,353	28,565	27,796	25,266
Non Operating Revenue							
ELE Repayment Common Road	16,337	16,337	0	17,563	18,880	18,880	18,880
ELE Repayment Land Development	6,961	6,961	0	6,961	7,441	7,441	7,955
ELE Repayment Records	9,099	9,099	0	0	0	0	0
Net Increase ELE	79,450	79,450	0	145,470	150,197	157,706	165,591
Total Non operating Revenues	111,847	111,847	0	169,994	176,518	184,027	192,426
Total Revenues	147,179	187,517	59,811	204,347	205,083	211,823	217,692
Net Cost to Council	144,266	144,267	67,645	115,583	121,055	100,971	201,901

Public Order & Safety							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Fire Control	665,459	683,270	76,576	591,533	591,248	599,718	608,418
Animal Control	14,530	14,530	12,948	32,050	33,000	33,980	34,980
State Emergency Service	63,868	63,880	37,674	52,243	51,763	54,683	57,783
Enforcement Local Govt. Regulations	50,550	50,550	34,418	47,934	49,682	51,648	53,348
Total Operating Expenditure	794,407	812,230	161,616	723,760	725,693	740,029	754,529
Capital Expenditure							
Fire Control	2,500	2,500	0	0	0	0	0
State Emergency Services	53,500	3,500	0	3,500	6,000	6,000	6,000
Total Capital Expenditure	56,000	6,000	0	3,500	6,000	6,000	6,000
Total Expenditure	850,407	818,230	161,616	727,260	731,693	746,029	760,529
Fire Control	123,042	140,746	22,204	107,295	107,295	107,295	107,295
Animal Control	8,735	8,735	5,232	10,235	10,335	10,435	10,635
State Emergency Services	30,500	500	410	500	500	500	500
Enforcement of Local Gov't Regs	8,000	8,000	9,518	20,000	20,600	21,220	21,860
Total Operating Revenues	170,277	157,981	37,364	138,030	138,730	139,450	140,290
Non-Operating Revenues							
Fire Control	324,502	324,502	0	308,008	308,008	308,008	308,008
Animal Control	840	840	0	0	0	0	0
State Emergency Service	41,078	21,078	0	6,923	6,923	6,923	6,923
Total Non-Operating Revenues	366,420	346,420	0	314,931	314,931	314,931	314,931
Total Revenues	536,697	504,401	37,364	452,961	453,661	454,381	455,221
Net Cost to Council	313,710	313,829	124,252	274,299	278,032	291,648	305,308

Public Order & Safety - Fire Protection

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operational Expenditure							
NSW Fire Brigades Contribution	14,750	14,750	14,320	15,570	16,040	16,520	17,020
NSW Rural Fire Service Contribution	268,957	268,957	0	210,855	217,180	223,700	230,410
Energy Costs	0	1,224	1,884	0	0	0	0
Printing, Stationery & Postage N.C.I.	1,030	1,030	0	0	0	0	0
Information Technology	0	138	193	0	0	0	0
Telephone Calls & Charges	0	2,928	3,847	0	0	0	0
Fire Control HQ M&R	0	162	162	0	0	0	0
Tankers M&R	0	295	295	0	0	0	0
Fuel & oils	0	70	70	0	0	0	0
Bushfire Brigades M&R	0	1,855	2,160	0	0	0	0
Insurance	0	11,032	10,560	0	0	0	0
Volunteers Welfare N.C.I.	1,550	1,550	0	1,550	1,600	1,650	1,700
Fire fighting Activities N.C.I.	1,030	1,030	0	1,030	1,060	1,090	1,120
Rates & Charges N.C.I.	6,840	6,947	6,947	7,190	7,380	7,580	7,780
Water Consumption N.C.I.	5,030	5,030	2,869	5,030	5,170	5,310	5,450
Depreciation	324,502	324,502	0	308,008	308,008	308,008	308,008
Overheads Charge							
Infrastructure & Asset	16,380	16,380	16,380	16,700	17,200	17,720	18,250
Corporate Support	16,890	16,890	16,890	17,100	17,610	18,140	18,680
Hazard Control Maintenance	8,500	8,500	0	8,500	0	0	0
Total Operating Expenditure	665,459	683,270	76,576	591,533	591,248	599,718	608,418
Capital Expenditure							
Clarence Town Sewerage Connections	2,500	2,500	0	0	0	0	0
Total Capital Expenditure	2,500	2,500	0	0	0	0	0
Total Expenditure	667,959	685,770	76,576	591,533	591,248	599,718	608,418
Operating Revenues							
M&R Reimbursement	0	17,704	17,704	0	0	0	0
RFS Program Charges	117,042	117,042	0	101,295	101,295	101,295	101,295
Mt Richardson Rentals	6,000	6,000	4,500	6,000	6,000	6,000	6,000
Total Operating Revenues	123,042	140,746	22,204	107,295	107,295	107,295	107,295
Non Operating Revenues							
Depreciation	324,502	324,502	0	308,008	308,008	308,008	308,008
Total Non Operating Revenues	324,502	324,502	0	308,008	308,008	308,008	308,008
Total Revenues	447,544	465,248	22,204	415,303	415,303	415,303	415,303
Net Cost to Council	220,415	220,522	54,372	176,230	175,945	184,415	193,115

Public Order & Safety - Animal Control

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
<u>Companion Animals</u>							
Impounding & Sustenance	1,000	1,000	883	2,000	2,060	2,120	2,180
Publicity & Promotion	100	100	0	100	100	100	100
Destruction of Animals	400	400	102	400	410	420	430
Citronella Collars	100	100	0	100	100	100	100
Depreciation	300	300	0	0	0	0	0
Overheads:							
Corporate Services	6,900	6,900	6,900	7,000	7,210	7,430	7,650
Enforcement of Local Gov't Regulations				17,400	17,920	18,460	19,010
Environmental Services	4,740	4,740	4,740	4,600	4,740	4,880	5,030
<u>Livestock Impounding</u>							
Impounding Costs	450	450	104	450	460	470	480
Depreciation	540	540	0	0	0	0	0
Total Operating Expenditure	14,530	14,530	12,948	32,050	33,000	33,980	34,980
Total Expenditure	14,530	14,530	12,948	32,050	33,000	33,980	34,980
Operating Revenues							
<u>Companion Animals</u>							
Companion Animals Commission	7,175	7,175	4,676	7,175	7,175	7,175	7,175
Impounding & Sustenance	1,000	1,000	720	2,500	2,580	2,660	2,740
Cat Trap Rentals & deposits	150	150	-64	150	150	150	150
Citronella Collars Rental & Deposits	200	200	-100	200	210	220	330
<u>Stock Impounding</u>							
Impounding Fees	210	210	0	210	220	230	240
Total Operating Revenues	8,735	8,735	5,232	10,235	10,335	10,435	10,635
Non Operating Revenues							
Depreciation	840	840	0	0	0	0	0
Total Non Operating Revenues	840	840	0	0	0	0	0
Total Revenues	9,575	9,575	5,232	10,235	10,335	10,435	10,635
Net Cost to Council	4,955	4,955	7,715	21,815	22,665	23,545	24,345

Public Order & Safety - SES							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Energy Costs	3,010	3,010	2,765	3,640	3,890	4,160	4,450
SES Contributions	27,410	27,410	21,888	29,330	31,380	33,580	35,930
Plant & Equipment running costs	3,200	3,200	3,542	3,200	0	0	0
Building M&R	1,560	1,560	1,948	1,560	1,610	1,670	1,720
Insurances	2,090	2,100	2,100	2,000	2,200	2,420	2,660
Depreciation	21,078	21,078	0	6,923	6,923	6,923	6,923
Rates & Charges	1,340	1,342	1,342	1,330	1,370	1,410	1,450
Water Consumption	160	160	69	160	160	160	160
Overheads:							
Operations Department	2,580	2,580	2,580	2,600	2,680	2,760	2,840
Corporate Services	1,440	1,440	1,440	1,500	1,550	1,600	1,650
Total Operating Expenditure	63,868	63,880	37,674	52,243	51,763	54,683	57,783
Capital Expenditure							
Tfr to RA - Building & Grounds Reserves	1,000	1,000	0	3,500	6,000	6,000	6,000
Tfr to RA - Vehicle Replacement	2,500	2,500	0	0	0	0	0
Vehicle - Replace Hilux (old)	50,000	0	0	0	0	0	0
Total Capital Expenditure	53,500	3,500	0	3,500	6,000	6,000	6,000
Total Expenditure	117,368	67,380	37,674	55,743	57,763	60,683	63,783
Operating Revenues							
Contributions - Fuel	500	500	410	500	500	500	500
Proceeds of Sale - Vehicle	20,000	0	0	0	0	0	0
SES Vehicle Contribution	10,000	0	0	0	0	0	0
Total Operating revenues	30,500	500	410	500	500	500	500
Non Operating Revenues							
Tfr from RA - Vehicle	20,000	0	0	0	0	0	0
Depreciation	21,078	21,078	0	6,923	6,923	6,923	6,923
Total Non Operating Revenues	41,078	21,078	0	6,923	6,923	6,923	6,923
Total Revenue	71,578	21,578	410	7,423	7,423	7,423	7,423
Net Cost to Council	45,790	45,802	37,264	48,320	50,340	53,260	56,360

Public Order & Safety - Enforcement of Local Gov't Regulations							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries	0	0	0	52,608	54,317	56,082	57,904
Salary Oncosts	0	0	0	4,366	4,507	4,653	4,804
Superannuation	0	0	0	5,270	5,588	6,073	6,260
Staff Travelling	0	0	0	18,000	18,540	19,100	19,670
Legal & fine processing costs	1,910	1,910	680	3,500	3,610	3,720	3,830
PSC Contract	32,550	32,550	18,268	0	0	0	0
Collection of Derelict Vehicles	620	620	0	620	640	660	680
Overheads:							
From Environmental Services	0	0	0	-43,400	-44,700	-46,040	-47,420
From Companion Animals	0	0	0	-17,400	-17,920	-18,460	-19,010
Corporate Services	0	0	0	8,600	8,860	9,130	9,400
Environmental Services	15,470	15,470	15,470	15,770	16,240	16,730	17,230
Total Expenditure	50,550	50,550	34,418	47,934	49,682	51,648	53,348
Operating Revenues							
Fines - Infringement Processing Bureau	8,000	8,000	9,518	20,000	20,600	21,220	21,860
Total Operating Revenues	8,000	8,000	9,518	20,000	20,600	21,220	21,860

Health Services							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Health Services	27,380	27,380	23,253	27,490	28,310	29,150	30,030
Noxious Weeds	113,235	157,312	116,942	113,115	118,304	120,626	123,612
Total Operating Expenditure	140,615	184,692	140,195	140,605	146,614	149,776	153,642
Total Expenditure	140,615	184,692	140,195	140,605	146,614	149,776	153,642
Operating Revenues							
Health Services	23,800	23,800	5,837	20,800	21,300	23,290	24,960
Noxious Weeds	42,290	86,368	114,690	43,315	43,355	44,660	46,000
Total Operating Revenues	66,090	110,168	120,526	64,115	64,655	67,950	70,960
Non-Operating Revenues							
Noxious Weeds	790	790	0	790	790	790	790
Total Non-Operating Revenues	790	790	0	790	790	790	790
Total Revenues	66,880	110,958	120,526	64,905	65,445	68,740	71,750
Net Cost to Council	73,735	73,734	19,669	75,700	81,169	81,036	81,892

Health Services - Health Admin & Food Control							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
<u>1. Health Administration</u>							
Staff Travelling	720	720	105	720	740	760	780
H.R.H.E.C. Contribution	150	150	0	150	150	150	150
Overheads:							
Corporate Support	3,390	3,390	3,390	3,390	3,490	3,590	3,700
Environmental Services	5,950	5,950	5,950	5,950	6,130	6,310	6,500
Total Health Admin Expenditures	10,210	10,210	9,445	10,210	10,510	10,810	11,130
<u>2. Food Control</u>							
Staff Travelling	2,060	2,060	314	2,120	2,180	2,250	2,320
Staff Travelling - Gloucester	1,550	1,550	58	1,600	1,650	1,700	1,750
Consumables	200	200	76	200	210	220	230
Overheads:							
Corporate Support	3,040	3,040	3,040	3,040	3,130	3,220	3,320
Environmental Services	10,320	10,320	10,320	10,320	10,630	10,950	11,280
Total Food Control Expenditures	17,170	17,170	13,808	17,280	17,800	18,340	18,900
Total Operating Expenditure	27,380	27,380	23,253	27,490	28,310	29,150	30,030
Total Expenditure	27,380	27,380	23,253	27,490	28,310	29,150	30,030
Operating Revenues							
<u>Health Revenues</u>							
Food Shop Inspections	16,000	16,000	4,482	16,000	16,000	17,490	18,510
Food Shop Inspections- Gloucester	7,000	7,000	1,200	4,000	4,500	5,000	5,650
Public Health Licenses	800	800	155	800	800	800	800
Total Operating Revenues	23,800	23,800	5,837	20,800	21,300	23,290	24,960
Total Revenue	23,800	23,800	5,837	20,800	21,300	23,290	24,960
Net Cost to Council	3,580	3,580	17,417	6,690	7,010	5,860	5,070

Health Services - Noxious Weeds Control

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries Contribution	21,135	21,135	14,353	21,135	21,664	22,206	22,762
Staff Training	1,020	1,020	739	1,020	1,050	1,070	1,100
Conferences & Seminars	1,200	1,200	325	1,200	3,100	2,560	2,560
Administration	1,590	1,590	0	1,590	1,630	1,680	1,730
Advertising Community Information	520	520	0	520	540	560	580
Hunter Central Coast Management Comm.	2,200	2,200	0	2,200	2,700	2,700	2,700
Community Awareness Programme	1,210	1,210	0	1,210	1,210	1,200	1,200
EPA License	560	560	565	560	580	600	620
Private Property Inspections	54,620	54,620	33,844	54,030	55,760	57,550	59,400
Roadside Environmental Weeds	0	0	1,888	0	0	0	0
Roadside Vegetation Implementation Proj	0	44,077	52,400	0	0	0	0
Destruction of Weeds	20,110	20,110	4,549	20,260	20,420	20,590	20,770
Depreciation	790	790	0	790	790	790	790
Overheads							
Corporate Support	3,090	3,090	3,090	3,310	3,410	3,510	3,620
Environmental Services	5,190	5,190	5,190	5,290	5,450	5,610	5,780
Total Operating Expenditure	113,235	157,312	116,942	113,115	118,304	120,626	123,612
Total Expenditure	113,235	157,312	116,942	113,115	118,304	120,626	123,612
Operating Revenues							
Grants - Noxious Weeds Regional Group	41,000	41,000	45,000	42,025	42,025	43,290	44,590
Roadside Vegetation Implementation Proj	0	44,078	68,480	0	0	0	0
Property Information Certificates	1,290	1,290	1,210	1,290	1,330	1,370	1,410
Total Operating Revenues	42,290	86,368	114,690	43,315	43,355	44,660	46,000
Non Operating Revenues							
Depreciation	790	790	0	790	790	790	790
Total Non Operating Revenues	790	790	0	790	790	790	790
Total Revenues	43,080	87,158	114,690	44,105	44,145	45,450	46,790
Net Cost to Council	70,155	70,154	2,252	69,010	74,159	75,176	76,822

Community Services & Education

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Community Project Officer	41,296	41,296	32,848	47,776	49,319	50,959	52,567
Community Services Contributions	5,550	5,550	2,843	8,500	6,500	6,500	6,500
Other Community Services	18,395	18,555	5,900	18,635	19,235	19,565	19,925
Alison Court Housing	134,245	137,284	59,861	131,708	134,504	137,474	140,624
Total Operating Expenditure	199,486	202,685	101,452	206,619	209,558	214,498	219,616
Capital Expenditure							
Other Community Services	1,733	1,733	0	1,830	1,883	1,940	1,996
Alison Court	10,779	13,649	9,186	19,946	19,470	18,900	18,220
Total Capital Expenditure	12,512	15,382	9,186	21,776	21,353	20,840	20,216
Total Expenditure	211,998	218,067	110,638	228,395	230,911	235,338	239,832
Operating Revenues							
Other Community Services	8,200	8,200	10,137	8,490	8,670	8,960	8,590
Alison Court	80,325	86,234	63,969	83,630	85,940	88,320	90,770
Total Operating Revenues	88,525	94,434	74,106	92,120	94,610	97,280	99,360
Non-Operating Revenues							
Other Community Services	11,635	11,635	0	11,635	11,635	11,635	11,635
Alison Court	64,699	64,699	0	67,774	67,774	67,774	67,774
Total Non-Operating Revenues	76,334	76,334	0	79,409	79,409	79,409	79,409
Total Revenues	164,859	170,768	74,106	171,529	174,019	176,689	178,769
Net Cost to Council	47,139	47,299	36,532	56,866	56,892	58,649	61,063

Community Services - Community Project Officer - Community Services General

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
<u>Community Project Officer</u>							
Salaries	27,464	27,464	22,985	32,841	33,919	35,019	36,159
Employment Oncosts	2,859	2,859	0	3,136	3,262	3,352	3,442
Superannuation	2,743	2,743	2,415	3,379	3,478	3,678	3,796
Staff Travelling	520	520	238	520	540	560	580
Conference & Seminars	500	500	0	500	500	500	500
Overheads Allocation:							
Corporate Services	7,210	7,210	7,210	7,400	7,620	7,850	8,090
Operations other support	560	560	0	540	560	580	600
Total Community Project Officer	41,296	41,296	32,848	47,776	49,319	50,959	52,567
<u>Community Services Contributions</u>							
Community Services Projects Initiatives	0	0	156	5,000	5,000	5,000	5,000
Youth Week	1,500	1,500	999	1,500	1,500	1,500	1,500
Local Government Week	500	500	0	0	0	0	0
Seniors Week	500	500	0	0	0	0	0
International Disability Day	300	300	675	0	0	0	0
International Womens Day	1,000	1,000	0	0	0	0	0
Cultural Programs	500	500	70	0	0	0	0
Youth Art Exhibition	250	250	0	0	0	0	0
Community Christmas Luncheon	500	500	0	0	0	0	0
CDAT - Community Drug Action Team	500	500	942	0	0	0	0
Sports Council	0	0	0	2,000	0	0	0
Total Community Services Contris	5,550	5,550	2,843	8,500	6,500	6,500	6,500
<u>Other Community Services</u>							
DINS Building M&R	1,600	1,600	804	1,600	1,850	1,900	1,960
Rates & Charges	1,010	1,010	1,008	1,040	1,070	1,100	1,130
Water/Sewer Consumption Charges	1,200	1,200	978	1,230	1,360	1,400	1,440
Insurances	1,200	1,360	1,360	1,430	1,570	1,730	1,900
Depreciation	11,635	11,635	0	11,635	11,635	11,635	11,635
Overheads Allocation:							
Corporate Services	930	930	930	900	930	960	990
Infrastructure & Assets	820	820	820	800	820	840	870
Total Other Community Services	18,395	18,555	5,900	18,635	19,235	19,565	19,925
Total Operating Expenditure	65,241	65,401	41,591	74,911	75,054	77,024	78,992
<u>Capital Expenditure</u>							
Tfr to RA - DINS Rental Building Reserves	1,733	1,733	0	1,830	1,883	1,940	1,996
Tfr to RA - Building & Grounds Reserves	0	0	0	0	0	0	0
Total Capital Expenditure	1,733	1,733	0	1,830	1,883	1,940	1,996
Total Expenditure	66,974	67,134	41,591	76,741	76,937	78,964	80,988
<u>Operating Revenues</u>							
Youth Week	1,000	1,000	1,612	1,000	1,000	1,100	1,100
International Womens Day	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Seniors Week	500	500	500	500	500	500	500
DINS Rental	5,200	5,200	2,925	5,490	5,650	5,820	5,990
CDAT - Community Drug Action Team	500	500	3,100	500	520	540	0
Rural Anti-Violence Network	0	0	1,000	0	0	0	0
Total Operating Revenue	8,200	8,200	10,137	8,490	8,670	8,960	8,590
<u>Non Operating Revenue</u>							
Depreciation	11,635	11,635	0	11,635	11,635	11,635	11,635
Total Non Operating Revenue	11,635	11,635	0	11,635	11,635	11,635	11,635
Total Revenue	19,835	19,835	10,137	20,125	20,305	20,595	20,225
Net Cost to Council	47,139	47,299	31,454	56,616	56,632	58,369	60,763

Community Services & Education - Aged Housing Accommodation

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
<u>Alison Court</u>							
Buildings & Furnishings M&R	12,000	15,000	15,580	13,280	13,240	13,650	14,080
Roof restoration	10,000	10,000	0	0	0	0	0
Pest Control & Inspections	3,190	3,190	1,496	3,190	3,290	3,390	3,490
Grounds M&R	8,180	8,180	10,064	8,344	8,970	9,250	9,550
Cleaning Expenses	1,060	1,060	1,365	1,170	1,300	1,350	1,390
Insurances	10,960	10,960	10,151	11,508	12,660	13,930	15,320
Rates & Charges	3,822	3,844	3,844	3,974	4,080	4,190	4,300
Water/Sewer Consumption Charges	9,901	9,901	6,758	10,148	10,450	10,760	11,080
Legal Expenses	0	17	33	0	0	0	0
Energy Costs	973	973	1,111	1,320	1,410	1,510	1,620
Depreciation	64,699	64,699	0	67,774	67,774	67,774	67,774
Overheads Allocation:							
Corporate Services	4,780	4,780	4,780	5,400	5,560	5,730	5,900
Infrastructure & Assets	4,680	4,680	4,680	5,600	5,770	5,940	6,120
Total Operating Expenditure	134,245	137,284	59,861	131,708	134,504	137,474	140,624
Capital Expenditure							
Whitegoods Replacement	3,000	3,000	3,277	3,000	3,000	3,000	3,000
Other Structures	0	5,909	5,909	0	0	0	0
Tfr to RA	7,779	4,740	0	16,946	16,470	15,900	15,220
Total Capital Expenditure	10,779	13,649	9,186	19,946	19,470	18,900	18,220
Total Expenditure	145,024	150,933	69,047	151,654	153,974	156,374	158,844
Operating Income							
Rentals	76,965	76,965	58,060	79,270	81,650	84,100	86,620
Resident Loan Reduction	0	0	0	1,000	1,000	1,000	1,000
Miscellaneous Income	0	5,909	5,909	0	0	0	0
Residents Loan Interest	3,360	3,360	0	3,360	3,290	3,220	3,150
Total Operating Income	80,325	86,234	63,969	83,630	85,940	88,320	90,770
Non Operating Revenues							
Depreciation	64,699	64,699	0	67,774	67,774	67,774	67,774
Total Non Operating Revenues	64,699	64,699	0	67,774	67,774	67,774	67,774
Total Revenues	145,024	150,933	63,969	151,404	153,714	156,094	158,544
Net Cost to Council	0	0	5,078	250	260	280	300

Housing & Community Amenities							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Town Planning	779,202	848,225	492,036	1,080,985	723,051	746,198	768,537
Environmental Protection	2,733	2,733	-122,609	3,456	-520	-1,928	-1,996
Public Conveniences	87,635	93,022	71,668	90,422	93,075	95,835	98,695
Public Cemeteries	40,920	40,947	35,207	41,356	43,090	44,820	46,620
Other Sanitation & Garbage	260,392	263,270	236,176	255,682	254,475	259,352	267,364
Urban Stormwater Drainage	110,054	110,054	59,971	109,070	108,087	106,961	105,710
Waste Management Operations	397,596	397,602	462,649	409,037	452,531	506,257	571,448
Domestic Waste Recycling	291,660	291,660	190,421	305,980	315,760	325,830	336,200
Domestic Waste Management	636,110	636,110	289,786	640,062	673,140	694,950	737,880
Total Operating Expenditure	2,606,302	2,683,623	1,715,305	2,936,050	2,662,689	2,778,275	2,930,458
Capital Expenditure							
Environmental Protection	0	1,500	0	0	0	0	0
Public Conveniences	3,000	9,281	6,281	3,000	3,000	1,000	1,000
Public Cemeteries	2,500	2,500	0	2,500	2,500	2,500	2,500
Urban Stormwater Drainage	16,876	16,876	0	18,322	19,893	21,599	23,465
Waste Management Operations	10,000	10,000	1,550	223,000	43,000	43,000	43,000
Domestic Waste Recycling	28,026	29,953	0	22,582	21,520	20,400	19,220
Domestic Waste Management	4,112	7,934	0	17,877	17,260	19,030	0
Total Capital Expenditure	64,514	78,044	7,831	287,281	107,173	107,529	89,185
Total Expenditure	2,670,816	2,761,667	1,723,136	3,223,331	2,769,862	2,885,804	3,019,643
Operating Revenues							
Town Planning	201,520	210,220	130,424	442,940	147,190	151,560	155,910
Environmental Protection	0	0	200,000	0	0	0	0
Public Cemeteries	27,280	27,280	20,993	32,280	33,900	35,570	37,290
Other Sanitation & Garbage	171,140	175,471	136,848	176,273	170,660	173,520	178,070
Urban Stormwater Drainage	40,650	40,701	40,731	40,950	40,950	40,950	40,950
Waste Management Operations	435,975	442,719	426,585	469,830	513,092	565,497	629,308
Domestic Waste Recycling	319,686	321,613	322,477	328,562	337,280	346,230	355,420
Domestic Waste Management	638,422	642,244	642,628	656,139	690,400	713,980	733,200
Total Operating Revenues	1,834,673	1,860,248	1,920,685	2,146,974	1,933,472	2,027,307	2,130,148
Non-Operating Revenues							
Town Planning	0	64,829	0	50,000	0	0	0
Public Conveniences	15,705	21,986	0	15,705	15,705	13,705	13,705
Public Cemeteries	3,360	3,360	0	3,360	3,360	860	860
Other Sanitation & Garbage	3,830	3,830	0	0	0	0	0
Urban Stormwater & Drainage	35,463	35,463	0	35,463	35,463	35,463	35,463
Waste Management Operations	78,917	78,917	0	231,551	52,690	53,897	55,177
Domestic Waste Management	1,800	1,800	0	1,800	0	0	4,680
Total Non-Operating Revenues	139,075	210,185	0	337,879	107,218	103,925	109,885
Total Revenues	1,973,748	2,070,433	1,920,685	2,484,853	2,040,690	2,131,232	2,240,033
Net Cost to Council	697,068	691,234	-197,549	738,478	729,172	754,572	779,610

Housing & Community Amenities - Town Planning							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries	258,383	258,383	194,213	281,822	290,759	299,979	309,499
Salary Oncosts	27,647	27,647	0	29,592	30,788	31,548	32,338
Superannuation	24,632	24,632	17,785	27,662	29,324	31,871	32,910
Staff Travelling	22,660	43,964	16,509	23,339	24,040	24,760	25,500
Conference & Seminars	2,000	2,000	0	2,000	2,060	2,120	2,180
Advertising	11,330	11,330	10,170	11,330	11,670	12,020	12,380
Legal Expenses	55,000	55,000	15,204	50,000	51,500	53,050	54,640
Legal Advice	0	0	0	5,000	5,150	5,300	5,460
Risk Management - PI Insurance	6,670	6,670	6,670	7,000	7,700	8,470	9,320
Consultants	10,000	10,000	583	15,000	15,000	15,000	15,000
Consultants - Heritage Advisory	6,000	6,000	3,189	6,000	6,000	6,000	6,000
Flood Management Studies - Williams River	90,000	90,000	0	0	0	0	0
Local Heritage Fund	8,200	33,200	6,970	8,200	8,200	8,200	8,200
Section 94 Plan Development	30,000	30,000	0	30,000	0	0	0
Strategic Planning (Comprehensive LEP)	0	15,000	0	0	0	0	0
Strategic Planning (LAP'S)	6,000	9,525	0	6,000	6,000	6,000	6,000
Rural Land Use Study	0	0	0	350,000	0	0	0
Street Naming	0	4,194	0	1,000	1,000	1,000	1,000
Rural Addressing	1,540	1,540	1,604	1,540	1,590	1,640	1,690
Overheads Charged							
Building Control	-87,660	-87,660	-87,660	-93,800	-96,610	-99,510	-102,500
Overheads Allocation:							
Corporate Support	119,800	119,800	119,800	126,200	129,990	133,890	137,910
Infrastructure & Asset	115,600	115,600	115,600	121,000	124,630	128,370	132,220
Environmental Services	52,700	52,700	52,700	52,700	54,280	55,910	57,590
Building Control	18,700	18,700	18,700	19,400	19,980	20,580	21,200
Total Operating Expenditure	779,202	848,225	492,036	1,080,985	723,051	746,198	768,537
Total Expenditure	779,202	848,225	492,036	1,080,985	723,051	746,198	768,537
Operating Revenues							
Sec 149 Certificates	25,000	25,000	23,739	26,000	27,000	28,000	29,000
Sub-division Certificates	3,610	3,610	6,391	3,610	3,720	3,840	3,960
D.A. Fees & Complying	77,250	77,250	58,306	77,250	79,570	81,960	84,420
Advertising Development Apps	13,240	13,240	11,133	13,240	13,640	14,050	14,480
Pre lodgement - Development Apps	2,580	2,580	750	2,000	2,060	2,130	2,200
Consent Modifications	6,180	7,851	11,056	6,180	6,370	6,570	6,770
Rural Addressing Fees	2,060	2,060	3,164	2,060	2,130	2,200	2,270
Road Naming Fees	0	4,194	4,194	1,000	1,030	1,070	1,000
Heritage Advisory Grant	2,000	2,000	0	2,000	2,000	2,000	2,000
Local Heritage Fund	8,200	8,200	0	8,200	8,200	8,200	8,200
Development Control Plans	50	2,500	2,500	50	60	70	80
DECC Grant - Flood Management Studies	60,000	60,000	0	0	0	0	0
NSW Government - Rural Land Use Study	0	0	0	300,000	0	0	0
Environment Planning Policies Local	520	520	0	520	540	560	580
Environment Planning Policies State	210	210	267	210	220	230	240
Urgency Fees Sec 149	410	795	1,250	410	430	450	470
Sundry Sales & Locality Maps	210	210	175	210	220	230	240
Total Operating Revenues	201,520	210,220	130,424	442,940	147,190	151,560	155,910
Non Operating Revenues							
Tfr from RA - Special Projects	0	0		50,000	0	0	0
Tfr from RA - carry forward	0	64,829	0	0	0	0	0
Total Non Operating Revenues	0	64,829	0	50,000	0	0	0
Total Planning Income	201,520	275,049	130,424	492,940	147,190	151,560	155,910
Net Cost to Council	577,682	573,176	361,612	588,045	575,861	594,638	612,627

Housing & Community Amenities - Environmental Protection							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries	223,210	223,210	97,025	184,870	190,199	195,699	201,379
Less Direct Apportionment OSM	-53,464	-53,464	-47,100	-53,464	-54,801	-56,172	-57,577
Less Direct Apportionment Noxious Weeds	-21,136	-21,136	0	-21,136	-21,664	-22,206	-22,762
Salary Oncosts	22,650	22,650	0	21,535	22,421	22,941	23,481
Superannuation	19,837	19,837	15,161	28,924	22,989	24,984	25,797
Staff Travelling	16,050	16,050	13,067	16,050	16,530	17,030	17,540
Conferences & Seminars	420	420	400	420	430	440	450
UNHREMS program	14,276	14,276	14,276	14,276	14,276	14,276	14,276
Risk Management - PI Insurance	5,080	5,080	5,080	4,850	5,340	5,870	6,460
Landcare Co-Coordinator	2,580	2,580	0	2,580	2,660	2,740	2,820
Community Based Environment Programs	3,000	2,701	562	3,000	3,000	3,000	3,000
State of the Environment Report	0	0	0	0	2,500	0	0
Clean up Australia Day Campaign	0	299	299	0	0	0	0
Overheads Allocated:							
Corporate Support	48,720	48,720	48,720	45,320	46,680	48,080	49,520
Overheads Distributed:							
Town Planning	-54,280	-54,280	-52,700	-52,700	-54,280	-55,910	-57,590
Companion Animals	-4,740	-4,740	-4,740	-4,600	-4,740	-4,880	-5,030
Waste Management	-67,360	-67,360	-65,399	-35,399	-36,460	-37,550	-38,680
Recycling	-22,730	-22,730	-22,070	-22,070	-22,730	-23,410	-24,110
Domestic Waste Management	-42,260	-42,260	-41,030	-41,030	-42,260	-43,530	-44,840
Public Cemeteries	-5,150	-5,150	-5,150	-5,000	-5,150	-5,300	-5,460
Enforcement Local Govt Regs	-15,470	-15,470	-15,470	-15,770	-16,240	-16,730	-17,230
Onsite Sewerage Management	-45,030	-45,030	-45,030	-45,320	-46,680	-48,080	-49,520
Health Services	-21,470	-21,470	-21,460	-21,880	-22,540	-23,220	-23,920
Total Operating Expenditure	2,733	2,733	-122,609	3,456	-520	-1,928	-1,996
Capital Expenditure							
Tfr to RA - State of Environment Report	0	1,500	0	1,500	0	1,500	1,500
Total Capital Expenditure	1,500	1,500	0	1,500	0	1,500	1,500
Total Expenditure	4,233	4,233	-122,609	4,956	-520	-428	-496
Operating Revenues							
Roadside Environmental Grant	0	0	200,000	0	0	0	0
Total Operating Revenues	0	0	200,000	0	0	0	0
Total Revenues	0	0	200,000	0	0	0	0
Net Cost to Council	4,233	4,233	-322,609	4,956	-520	-428	-496

Housing & Community Amenities - Public Toilets Maintenance

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Pest Control & Inspection	650	650	335	650	700	750	800
Maintenance & Repair	57,610	62,818	58,244	59,232	60,950	62,730	64,560
Energy Costs	3,030	3,030	2,460	3,690	3,990	4,310	4,650
Insurances	2,090	2,269	2,269	2,390	2,630	2,890	3,180
Water/Sewer Consumption Charges	6,840	6,840	4,650	7,035	7,260	7,490	7,720
Depreciation	13,705	13,705	0	13,705	13,705	13,705	13,705
Overheads Allocation:							
Corporate Support	1,240	1,240	1,240	1,200	1,240	1,280	1,320
Infrastructure & Assets	2,470	2,470	2,470	2,520	2,600	2,680	2,760
Total Operating Expenditure	87,635	93,022	71,668	90,422	93,075	95,835	98,695
Capital Expenditure							
Public Amenities - Upgrade	2,000	2,000	0	2,000	2,000	0	0
Tfr to RA - Building & Grounds Reserves	1,000	1,000	0	1,000	1,000	1,000	1,000
Clarence Town Sewerage Connections	0	6,281	6,281	0	0	0	0
Total Capital Expenditure	3,000	9,281	6,281	3,000	3,000	1,000	1,000
Total Expenditure	90,635	102,303	77,949	93,422	96,075	96,835	99,695
Non Operating Revenues							
Tfr from RA - Building & Grounds	2,000	2,000	0	2,000	2,000	0	0
Tfr from RA - Clarence Town Sewer Connections	0	6,281	0	0	0	0	0
Depreciation	13,705	13,705	0	13,705	13,705	13,705	13,705
Total Non Operating Revenues	15,705	21,986	0	15,705	15,705	13,705	13,705
Total Revenues	15,705	21,986	0	15,705	15,705	13,705	13,705
Net Cost to Council	74,930	80,317	77,949	77,717	80,370	83,130	85,990

Housing & Community Amenities - Public Cemeteries Maintenance

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Dungog Columbarium M&R	1,000	1,000	341	1,000	1,000	1,000	1,000
Paterson Columbarium M&R	320	320	328	320	320	320	320
Other Cemetery Maintenance	31,850	31,850	27,810	32,396	33,880	35,410	37,000
Rates & Charges	1,020	1,047	1,047	1,080	1,110	1,140	1,170
HWC Water Charges	200	200	11	200	250	250	250
Depreciation	860	860	0	860	860	860	860
Overheads Allocation							
Corporate Support	520	520	520	500	520	540	560
Environmental Services	5,150	5,150	5,150	5,000	5,150	5,300	5,460
Total Operating Expenditure	40,920	40,947	35,207	41,356	43,090	44,820	46,620
Capital Expenditure							
Tfr to RA - Future Extensions	0	0	0	0	0	2,500	2,500
Cemetery capital works	2,500	2,500	0	2,500	2,500	0	0
Total Capital Expenditure	2,500	2,500	0	2,500	2,500	2,500	2,500
Total Expenditure	43,420	43,447	35,207	43,856	45,590	47,320	49,120
Operating Revenues							
Cemetery Fees & charges	27,220	27,220	20,993	32,220	33,840	35,510	37,230
Land rental N.E.I.	60	60	0	60	60	60	60
Total Operating Revenues	27,280	27,280	20,993	32,280	33,900	35,570	37,290
Non Operating Revenues							
Tfr RA - Cemetery Works	2,500	2,500	0	2,500	2,500	0	0
Depreciation	860	860	0	860	860	860	860
Total Non Operating Revenues	3,360	3,360	0	3,360	3,360	860	860
Total Revenues	30,640	30,640	20,993	35,640	37,260	36,430	38,150
Net Cost to Council	12,780	12,807	14,214	8,216	8,330	10,890	10,970

Housing & Community Amenities - Other Sanitation & Garbage

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
1. Pan Collection Service							
Collection Service Contract	24,128	24,128	16,760	16,588	8,290	6,700	6,700
Overheads Allocation:							
Corporate Support	3,400	3,400	3,400	3,700	0	0	0
Total Pan Collection Expenditure	27,528	27,528	20,160	20,288	8,290	6,700	6,700
2. Onsite Sewage Management							
Salaries Contribution	53,464	53,464	47,100	53,464	54,800	56,171	57,576
Salary On costs Contribution	43,720	43,720	45,030	45,320	46,680	48,080	49,520
Conferences & Seminars	750	750	0	750	1,500	500	500
Consumables	210	210	39	210	220	230	240
Staff Travelling	7,000	7,000	3,631	7,000	10,000	10,000	10,000
Overheads Allocation							
Corporate Support	65,580	65,580	65,580	67,980	70,020	72,120	74,280
Total OSM Expenditure	170,724	170,724	161,380	174,724	183,220	187,101	192,116
3. Other Sanitation & Garbage Services							
Gresford Sullage Collection	4,640	4,640	4,069	4,640	4,780	4,920	5,070
Depreciation	3,830	3,830	0	0	0	0	0
Overheads Allocation:							
Corporate Support	720	720	720	700	720	740	760
Total Other Sanitation Expenditure	9,190	9,190	4,789	5,340	5,500	5,660	5,830
4. Street Cleaning							
Cleaning Activities	39,080	41,723	39,578	40,076	40,790	41,510	42,270
Rates & Charges	8,600	8,835	8,835	9,414	9,670	9,930	10,200
Sec 88 Charges	3,990	3,990	154	4,500	5,625	7,031	8,788
Overheads Allocation:							
Corporate Support	1,280	1,280	1,280	1,340	1,380	1,420	1,460
Total Street Cleaning Expenditure	52,950	55,828	49,847	55,330	57,465	59,891	62,718
Total Expenditure	260,392	263,270	236,176	255,682	254,475	259,352	267,364
Operating Revenues							
1. Pan Collection Service							
Sanitary Charges-Residential	25,410	25,410	21,640	16,588	6,700	6,700	6,700
Sanitary Charges-Non Rateable	1,590	1,590	1,588	1,590	1,590	0	0
Extra Charges	100	536	719	100	100	100	100
Total Sanitation Services Revenues	27,100	27,536	23,947	18,278	8,390	6,800	6,800
2. Onsite Sewage Management							
OSM Special Charge	104,000	104,120	104,110	146,846	150,800	154,860	159,030
OSM Inspection Fees	29,200	29,200	900	0	0	0	0
Certificate Operating Approval - OSM	240	4,015	227	240	240	300	340
Septic tank Application fees	10,300	10,300	7,615	10,609	10,930	11,260	11,600
Total Onsite Sewage Revenues	143,740	147,635	112,852	157,695	161,970	166,420	170,970
3. Other Sanitation & Garbage Services							
Gresford Park Contributions	300	300	49	300	300	300	300
Total Other Sanitation Revenues	300	300	49	300	300	300	300
Total Operating Revenues	171,140	175,471	136,848	176,273	170,660	173,520	178,070
Non Operating Revenues							
Depreciation	3,830	3,830	0	0	0	0	0
Total Non Operating Revenues	3,830	3,830	0	0	0	0	0
Total Revenues	174,970	179,301	136,848	176,273	170,660	173,520	178,070
Net Cost to Council	85,972	83,969	99,328	79,409	83,815	85,832	89,294

Housing & Community Amenities - Urban Stormwater Drainage

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries Contribution	41,130	41,130	41,130	41,130	41,130	41,130	41,130
Urban Stormwater Drainage M & R	17,990	17,990	16,161	18,433	18,930	19,420	19,930
Interest on Loans & Advances	12,791	12,791	0	11,344	9,774	8,068	6,217
Depreciation	35,463	35,463	0	35,463	35,463	35,463	35,463
Overheads Allocation:							
Infrastructure & Asset	2,270	2,270	2,270	2,200	2,270	2,340	2,410
Corporate Support	410	410	410	500	520	540	560
Total Operating Expenditure	110,054	110,054	59,971	109,070	108,087	106,961	105,710
Capital Expenditure							
Principal Repayment on loans	16,876	16,876	0	18,322	19,893	21,599	23,465
Total Capital Expenditure	16,876	16,876	0	18,322	19,893	21,599	23,465
Total Expenditure	126,930	126,930	59,971	127,392	127,980	128,560	129,175
Operating Revenues							
Residential Stormwater Levy	36,600	36,625	36,616	36,850	36,850	36,850	36,850
Commercial Stormwater Levy	3,950	3,950	3,947	4,000	4,000	4,000	4,000
Extra Charges	100	126	168	100	100	100	100
Total Operating Revenues	40,650	40,701	40,731	40,950	40,950	40,950	40,950
Non Operating Revenues							
Depreciation	35,463	35,463	0	35,463	35,463	35,463	35,463
Total Non Operating Revenues	35,463	35,463	0	35,463	35,463	35,463	35,463
Total Revenues	76,113	76,164	40,731	76,413	76,413	76,413	76,413
Net Cost to Council	50,817	50,766	19,240	50,979	51,567	52,147	52,762

Housing & Community Amenities - Other Waste Management Operations							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Contractor - Waste Charges Trade	35,800	35,800	24,132	36,870	37,980	39,120	40,290
Contractor - Recycling Commercial	10,100	10,100	6,699	10,400	10,710	11,030	11,360
Contractor - Recycling Non Rateable	4,640	4,640	3,708	4,780	4,920	5,070	5,220
Landfill Operations	235,600	235,600	219,662	245,696	255,860	268,930	282,400
Landfill Operations Martins Creek	520	520	0	520	530	550	560
EPA Licensing	3,600	3,600	3,616	3,600	3,700	3,800	3,900
Leachate Analysis Martins Creek	1,000	1,000	0	1,000	1,030	1,060	1,090
Environmental Monitoring Dungog	8,000	8,000	8,744	8,000	8,240	8,490	8,740
Telephone Charges	410	410	301	410	420	430	440
Recycling Facilities M&R	2,080	2,080	1,299	2,080	2,150	2,220	2,290
Energy Costs	1,160	1,160	967	1,420	1,550	1,690	1,840
Rates & Charges	910	916	916	950	980	1,010	1,040
Remediation Works (all landfills) SRV	15,000	15,000	1,411	15,000	15,000	15,000	15,000
Landfill Remediation Provision Discount	45,107	45,107	0	18,982	20,121	21,329	22,608
Illegal Dumping	0	0	621	0	0	0	0
Sec 88 Charges	115,610	115,610	76,975	143,162	178,952	223,690	279,612
Landfill Remediation Depreciation	25,000	25,000	0	14,079	14,079	14,079	14,079
Depreciation	8,810	8,810	0	18,489	18,489	18,489	18,489
Overheads Allocation:							
Corporate Support	32,800	32,800	32,800	34,100	35,120	36,170	37,260
Operations	15,400	15,400	15,400	16,200	16,690	17,190	17,710
Environmental Services	65,399	65,399	65,399	35,399	36,460	37,550	38,680
Total Gross Operational Costs	626,946	626,952	462,649	611,137	662,981	726,897	802,608
Domestic Waste Contribution (60%)	-229,350	-229,350		-202,100	-210,450	-220,640	-231,160
Net Operational costs	397,596	397,602	462,649	409,037	452,531	506,257	571,448
Capital Expenditure							
Plant & Equipment	0	0	0	180,000	0	7,000	0
Tfr to Restricted Asset - Landfill remediation				33,000	33,000	33,000	33,000
Tfr to RA	10,000	10,000	0	10,000	10,000	3,000	10,000
Total Capital Expenditure	10,000	10,000	1,550	223,000	43,000	43,000	43,000
Total Expenditure	407,596	407,602	464,199	632,037	495,531	549,257	614,448
Operating Revenues							
Commercial Waste Charges	78,108	78,108	78,142	79,188	81,320	83,510	85,760
Non Rateable Waste Charges	55,491	61,564	61,564	56,844	58,370	59,940	61,550
Waste Charge Vacant	12,970	13,441	12,923	13,552	13,920	14,290	14,670
Recycling - Commercial	14,830	14,830	14,806	15,070	15,480	15,900	16,330
Recycling - Non Rateable	8,016	8,216	8,216	8,348	8,570	8,800	9,040
Extra Charges	310	310	364	310	320	330	340
Sec 88 Levy - Operations	5,400	5,400	3,262	5,400	6,750	8,437	10,546
Sec 88 Levy - Domestic Waste	49,210	49,210	24,449	61,512	76,890	96,112	120,140
Sec 88 Levy - Events	1,000	1,000	0	1,250	1,562	1,952	2,440
Sec 88 Levy - Landfill capping	12,000	12,000	10,697	15,000	18,750	23,437	29,296
Sec 88 Levy - Street cleaning	4,000	4,000	154	5,000	6,250	7,812	9,765
Sec 88 Levy - Landfill	44,000	44,000	30,006	55,000	68,750	85,937	107,421
Shed Sales	18,540	18,540	16,728	19,096	19,670	20,260	20,870
Drum Muster	0	0	479	0	0	0	0
Steel Sales	60,000	60,000	62,542	60,000	60,000	60,000	60,000
Landfill Tipping Fees	72,100	72,100	102,253	74,260	76,490	78,780	81,140
Total Operating Revenues	435,975	442,719	426,585	469,830	513,092	565,497	629,308
Non Operating Revenues							
Tfr from RA	0	0	0	180,000	0	0	0
Depreciation	78,917	78,917	0	51,551	52,690	53,897	55,177
Total Non-Operating Revenues	78,917	78,917	0	231,551	52,690	53,897	55,177
Total Revenues	514,892	521,636	426,585	701,381	565,782	619,394	684,485
Net Cost to Council	-107,296	-114,034	37,614	-69,344	-70,251	-70,137	-70,037

Housing & Community Amenities - Domestic Recycling							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Recycling Collection Contractor	248,270	248,270	148,061	260,680	269,090	277,750	286,670
Landfill Recycling Collection	1,030	1,030	0	1,060	1,090	1,120	1,150
Overheads Allocation:							
Corporate Support	20,290	20,290	20,290	22,170	22,850	23,550	24,270
Environmental Services	22,070	22,070	22,070	22,070	22,730	23,410	24,110
Total Operating Expenditure	291,660	291,660	190,421	305,980	315,760	325,830	336,200
Capital Expenditure							
Tfr to RA - Recycling	26,226	28,153	0	20,782	21,520	20,400	19,220
Tfr to RA - DWM	1,800	1,800	0	1,800	0	0	0
Total Capital Expenditure	28,026	29,953	0	22,582	21,520	20,400	19,220
Total Expenditure	319,686	321,613	190,421	328,562	337,280	346,230	355,420
Operating Revenues							
Domestic Recycling Charges	326,351	328,319	328,860	335,227	344,120	353,250	362,620
Pensioner Rebates-Council	-17,565	-17,606	-17,648	-17,565	-18,040	-18,530	-19,030
Pensioner Rebates Dept Local Govt	9,660	9,660	9,678	9,660	9,920	10,190	10,470
Extra Charges	1,240	1,240	1,587	1,240	1,280	1,320	1,360
Total Operating revenues	319,686	321,613	322,477	328,562	337,280	346,230	355,420
Total Revenues	319,686	321,613	322,477	328,562	337,280	346,230	355,420
Net Cost to Council	0	0	-132,056	0	0	0	0

Housing & Community Amenities - Domestic Waste Management							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Garbage Collection Contractor	215,440	215,440	130,665	226,210	233,000	239,990	247,190
Operational expenses (Bin Delivery Etc)	1,550	1,550	455	1,550	1,590	1,640	1,690
Events waste Sec 88	1,000	1,000	0	1,250	1,250	1,290	1,330
Events waste	1,050	1,050	34	1,050	1,090	1,130	1,170
Special Rubbish Cleanups	11,180	11,180	6,642	11,520	11,870	12,230	12,600
Dungog Landfill Charge	229,350	229,350	0	202,100	210,450	220,640	251,610
Sec 88 Charges	49,000	49,000	24,449	61,512	75,000	75,000	75,000
Overheads Allocation:							
Corporate Support	67,910	67,910	67,910	74,230	76,460	78,750	81,110
Operations	15,400	15,400	15,400	16,200	16,660	17,130	17,610
Operations - Depot Rental	3,200	3,200	3,200	3,410	3,510	3,620	3,730
Environmental Services	41,030	41,030	41,030	41,030	42,260	43,530	44,840
Total Operating Expenditure	636,110	636,110	289,786	640,062	673,140	694,950	737,880
Capital Expenditure							
Tfr to RA - DWM	4,112	7,934	0	17,877	17,260	19,030	0
Total Capital Expenditure	4,112	7,934	0	17,877	17,260	19,030	0
Total Expenditure	640,222	644,044	289,786	657,939	690,400	713,980	737,880
Operating Revenues							
Waste Charge Domestic	651,091	654,619	655,561	668,858	703,450	727,370	746,940
Pensioner Rebates-Council	-35,129	-34,835	-34,918	-35,129	-36,070	-37,040	-38,040
Pensioner Rebates Dept Local Govt	19,320	19,320	19,149	19,320	19,840	20,370	20,920
Compost Bin Sales	50	50	0	0	0	0	0
Extra Charges	3,090	3,090	2,836	3,090	3,180	3,280	3,380
Total DWM Operating revenues	638,422	642,244	642,628	656,139	690,400	713,980	733,200
Non Operating Revenues							
Recycling	1,800	1,800	0	1,800	0	0	0
Tfr from RA	0	0	0	0	0	0	4,680
Total Non Operating Revenues	1,800	1,800	0	1,800	0	0	4,680
Total Revenues	640,222	644,044	642,628	657,939	690,400	713,980	737,880
Net Cost to Council	0	0	-352,842	0	0	0	0

Recreation & Culture							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Public Libraries	185,973	185,973	99,166	201,462	206,887	212,998	218,776
Museums	45,047	45,986	21,366	46,804	48,577	50,517	52,617
Community Centres	36,461	43,682	18,946	41,762	42,806	43,894	45,055
Public Halls	134,970	157,211	75,395	161,887	166,148	170,758	175,778
Sporting Grounds	251,345	260,446	143,217	270,758	271,511	278,987	283,225
Parks & Reserves	171,771	171,912	126,500	174,176	177,616	181,216	184,916
Dungog Swimming Pool	178,000	178,928	125,805	169,002	175,917	187,287	192,297
Clarence Town Swimming Pool	145,259	145,425	98,298	135,945	141,998	149,918	155,258
Total Operating Expenditure	1,148,826	1,189,563	708,692	1,201,796	1,231,460	1,275,575	1,307,922
Capital Expenditure							
Public Libraries	42,000	42,078	36,634	44,000	52,140	75,280	44,399
Museums	1,000	1,000	0	1,000	1,000	1,000	1,000
Community Centres	1,420	3,920	0	2,000	2,000	2,000	2,000
Public Halls	1,000	68,409	74,718	1,000	1,000	1,000	1,000
Sporting Grounds	26,176	91,526	86,651	51,591	28,366	28,770	29,705
Parks & Reserves	3,000	3,000	3,146	2,000	2,000	2,000	2,000
Dungog Swimming Pool	1,240	1,240	3,681	2,240	2,280	1,280	2,280
Clarence Town Swimming Pool	1,300	1,300	0	1,800	1,839	1,379	1,920
Total Capital Expenditure	77,136	212,473	204,830	105,631	90,625	112,709	84,304
Total Expenditure	1,225,962	1,402,036	913,522	1,307,427	1,322,085	1,388,284	1,392,226
Operating Revenues							
Public Libraries	39,585	39,585	39,373	39,285	40,480	41,704	42,814
Community Centres	420	9,360	4,320	8,040	8,265	8,458	8,656
Public Halls	420	420	629	420	430	440	450
Sporting Grounds	20,744	22,259	13,135	20,864	21,334	20,314	18,608
Parks & Reserves	1,500	1,500	0	500	500	500	500
Dungog Swimming Pool	1,500	1,500	1,254	1,500	1,550	1,600	1,650
Clarence Town Swimming Pool	1,300	1,300	0	1,300	1,339	1,379	1,420
Total Operating Revenues	65,469	75,924	58,710	71,909	73,898	74,395	74,098
Non-Operating Revenues							
Public Libraries	42,781	42,781	0	58,430	54,430	54,430	54,430
Museums	20,277	20,277	0	20,277	20,277	20,277	20,277
Community Centres	17,751	17,751	0	17,751	17,751	17,751	17,751
Public Halls	72,893	141,302	0	85,978	85,978	85,978	85,978
Sporting Grounds	118,159	187,994	0	135,444	135,444	135,444	135,444
Parks & Reserves	47,811	47,811	0	48,776	48,776	48,777	48,776
Dungog Swimming Pool	33,887	33,887	0	17,017	17,017	19,017	17,017
Clarence Town Swimming Pool	33,887	33,887	0	17,018	17,018	18,018	17,018
Total Non Operating Revenues	387,446	525,690	0	400,691	396,691	399,692	396,691
Total Revenues	452,915	601,614	58,710	472,600	470,589	474,087	470,789
Net Cost to Council	773,047	800,422	854,811	834,827	851,496	914,197	921,437

Recreation & Culture - Public Libraries

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries	48,868	48,868	38,483	52,166	53,868	55,618	57,428
Salary Oncost	5,033	5,033	0	5,178	5,393	5,513	5,643
Superannuation	4,741	4,741	3,266	5,872	6,186	7,087	7,315
Staff Travelling	470	470	248	470	480	490	500
Conference & Seminars	250	250	0	300	320	340	360
Honorariums	500	500	250	500	500	500	500
Regional Library Contribution	30,160	30,160	21,801	31,220	32,160	33,120	34,280
NSW.net	3,090	3,090	1,200	6,500	6,830	7,170	7,530
Telephone Charges-On Ramp	6,180	6,180	0	0	0	0	0
Telephone Rent & Charges	1,160	1,160	665	1,190	1,230	1,270	1,310
Copyright Charges Public Music	200	200	0	200	200	200	200
Library Promotions	500	500	300	500	550	610	670
Buildings Maintenance	5,160	5,160	1,460	5,273	5,430	5,590	5,760
Furniture & Fittings M&R	940	940	158	959	1,000	1,040	1,080
Vandalism	0	0	928	0	0	0	0
Office Equipment M&R	1,030	1,030	24	1,030	1,060	1,090	1,120
Grounds Maintenance	510	510	498	510	530	550	570
Cleaning Expenditures	3,310	3,310	2,886	3,398	3,500	3,620	3,730
Books Maintenance	1,030	1,030	1,319	1,060	1,090	1,120	1,150
Freight Charges	3,090	3,090	1,725	3,180	3,280	3,380	3,480
Postages	930	930	561	960	990	1,020	1,050
Energy Costs	5,550	5,550	5,401	5,716	6,140	6,600	7,060
Insurance	3,260	3,260	2,906	3,420	3,760	4,140	4,550
Rates & Charges	310	310	310	320	330	340	350
Horizon Upgrade Services	570	570	0	570	590	610	630
Periodicals & Newspapers	4,120	4,120	3,277	4,240	4,370	4,500	4,640
Printing & Stationery	1,000	1,000	272	1,000	1,030	1,060	1,090
Depreciation	42,781	42,781	0	54,430	54,430	54,430	54,430
Overheads Allocation:							
Corporate Services	11,230	11,230	11,230	11,300	11,640	11,990	12,350
Total Operating Expenditure	185,973	185,973	99,166	201,462	206,887	212,998	218,776
Capital Expenditure							
Upgrade furniture	0	4,578	4,578	2,000	0	0	2,000
PC Upgrade	0	0	0	2,000	0	3,000	0
Replace Carpet	0	0	0	0	10,000	0	0
Painting	0	0	0	0	0	10,000	0
Replace Front Door	0	0	0	0	0	20,000	0
Large Print Books (LSP Funds)	4,000	4,000	0	4,000	4,000	4,000	4,000
DVD Collection (LSP Funds)	2,000	2,000	0	2,000	2,000	2,000	2,000
CD Music Collection	1,500	1,500	0	1,500	1,500	1,500	1,500
Book Purchases	30,000	30,000	32,056	30,000	30,000	30,000	30,000
Tfr to RA - Office Equipment	2,000	0	0	0	2,060	2,120	2,173
Tfr to RA - Building Improvements	2,500	0	0	2,500	2,580	2,660	2,726
Total Capital Expenditure	42,000	42,078	36,634	44,000	52,140	75,280	44,399
Total Expenditure	227,973	228,051	135,800	245,462	259,027	288,278	263,175
Operating Revenues							
State Library NSW Subsidy & Grant	28,635	28,635	29,710	28,635	29,490	30,374	31,134
State Library NSW Local Priority Grant	6,180	6,180	6,000	6,180	6,370	6,560	6,760
Reservation Fees	1,200	1,200	979	1,500	1,550	1,600	1,650
Photocopying & Printing	750	750	469	500	520	540	560
Library Bags	70	70	9	70	70	70	70
Fines Late Returns	2,200	2,200	1,919	2,000	2,060	2,120	2,180
Fines Lost Stock	300	300	93	200	210	220	230
Sale of Old Stock	250	250	195	200	210	220	230
Total Operating Revenues	39,585	39,585	39,373	39,285	40,480	41,704	42,814
Non Operating Revenues							
Depreciation	42,781	42,781	0	54,430	54,430	54,430	54,430
Tfr from RA - Office equipment	0	0	0	4,000	0	0	0
Total Non Operating Revenues	42,781	42,781	0	58,430	54,430	54,430	54,430
Total Revenues	82,366	82,366	39,373	97,715	94,910	96,134	97,244
Net Cost to Council	145,607	145,685	96,427	147,747	164,117	192,144	165,931

Recreation & Culture - Museums

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Buildings M & R	1,730	1,730	491	1,730	1,790	1,850	1,910
Pest Control & inspections	1,010	1,010	475	1,010	1,040	1,070	1,100
Grounds maintenance	2,680	2,680	1,829	2,680	2,760	2,840	2,930
Insurances	12,130	13,057	13,057	13,710	15,080	16,590	18,250
Rates & Charges	2,030	2,042	2,042	2,110	2,170	2,230	2,290
Water/Sewer Consumption Charges	2,290	2,290	571	2,327	2,420	2,520	2,620
Depreciation	20,277	20,277	0	20,277	20,277	20,277	20,277
Overheads Allocation:							
Infrastructure & Assets	1,450	1,450	1,450	1,480	1,520	1,570	1,620
Corporate Services	1,450	1,450	1,450	1,480	1,520	1,570	1,620
Total Operating Expenditure	45,047	45,986	21,366	46,804	48,577	50,517	52,617
Capital Expenditure							
Tfr to RA - Building Reserves	1,000	1,000	0	1,000	1,000	1,000	1,000
Total Capital Expenditure	1,000	1,000	0	1,000	1,000	1,000	1,000
Total Expenditure	46,047	46,986	21,366	47,804	49,577	51,517	53,617
Non Operating Revenues							
Depreciation	20,277	20,277	0	20,277	20,277	20,277	20,277
Total Non Operating Revenues	20,277	20,277	0	20,277	20,277	20,277	20,277
Total Revenues	20,277	20,277	0	20,277	20,277	20,277	20,277
Net Cost to Council	25,770	26,709	21,366	27,527	29,300	31,240	33,340

Recreation & Culture - Community & Cultural Centres - Clarence Town Community Centre

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Buildings M & R	3,170	7,457	5,379	5,411	5,590	5,770	5,960
Electricity	0	5,000	3,639	5,000	5,125	5,253	5,384
Pest Control & inspections	310	310	143	320	330	340	350
Grounds maintenance	510	510	230	520	540	550	570
Insurances	4,880	4,880	4,661	4,890	5,380	5,920	6,510
Rates & Charges	1,750	2,184	2,184	2,250	2,310	2,370	2,430
Water/Sewer Consumption Charges	3,630	3,630	750	3,620	3,720	3,820	3,920
Community Artworks Advisory Committee	2,500	0	0	0	0	0	0
Depreciation	17,751	17,751	0	17,751	17,751	17,751	17,751
Overheads Allocation:							
Infrastructure & Assets	980	980	980	1,000	1,030	1,060	1,090
Corporate Services	980	980	980	1,000	1,030	1,060	1,090
Total Operating Expenditures	36,461	43,682	18,946	41,762	42,806	43,894	45,055
Capital Expenditure							
Tfr to RA - Building & Grounds Reserve	1,000	1,000	0	1,000	1,000	1,000	1,000
Tfr to RA - Artworks Committee Reserve	420	2,920	0	1,000	1,000	1,000	1,000
Tfr to RA - Clarence Town Sewerage Connection	0	0	0	0	0	0	0
Total Capital Expenditure	1,420	3,920	0	2,000	2,000	2,000	2,000
Total Expenditure	37,881	47,602	18,946	43,762	44,806	45,894	47,055
Operating Revenues							
Pre School Rental	0	4,680	2,340	4,420	4,552	4,665	4,781
Medical Practice Rental	0	4,260	1,980	3,120	3,213	3,293	3,375
Interest Artworks Advisory Funds	420	420	0	500	500	500	500
Total Operating Revenues	420	9,360	4,320	8,040	8,265	8,458	8,656
Non Operating revenues	0	0					
Depreciation	17,751	17,751	0	17,751	17,751	17,751	17,751
Total Non Operating Revenues	17,751	17,751	0	17,751	17,751	17,751	17,751
Total Revenues	18,171	27,111	4,320	25,791	26,016	26,209	26,407
Net Cost to Council	19,710	20,491	14,626	17,971	18,790	19,685	20,648

Recreation & Culture - Public Halls

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Fire, Pest & Maintenance Inspections	3,750	3,750	1,909	3,750	3,870	3,990	4,120
Doug Walters Pavilion	2,250	2,250	684	2,250	2,310	2,380	2,450
James Theatre	1,850	11,850	12,330	1,850	1,900	1,950	2,010
Clarence Town School of Arts	1,850	1,850	2,604	1,850	1,900	1,950	2,010
Gresford School of Arts	1,850	1,850	3,358	1,850	1,900	1,950	2,010
Martins Creek School of Arts	1,850	1,850	1,120	1,850	1,900	1,950	2,010
Paterson School of Arts	1,850	1,850	865	1,850	1,900	1,950	2,010
Vacy School of Arts	1,850	1,850	1,055	1,850	1,900	1,950	2,010
Insurances	16,287	28,394	28,394	29,099	32,010	35,210	38,730
Energy Costs	2,200	2,200	1,348	2,420	2,590	2,770	2,960
Vandalism Costs	0	0	608	0	0	0	0
Rates & Charges	8,310	8,444	8,444	8,730	8,960	9,200	9,450
Water/Sewer Consumption Charges	5,570	5,570	2,065	5,760	5,910	6,070	6,230
Risk Management- SRV	2,000	2,000	0	2,000	2,000	2,000	2,000
Depreciation	72,893	72,893	0	85,978	85,978	85,978	85,978
Overheads Allocation:							
Corporate Services	5,360	5,360	5,360	5,400	5,560	5,730	5,900
Infrastructure & Assets	5,250	5,250	5,250	5,400	5,560	5,730	5,900
Total Operating Expenditure	134,970	157,211	75,395	161,887	166,148	170,758	175,778
Capital Expenditure							
James Theatre - Dungog	0	68,409	71,133	0	0	0	0
Tfr to RA - Dungog Community Centre - Doug Walters	0	0	3,584	0	0	0	0
Tfr to RA - Building Reserves	1,000	0	0	1,000	1,000	1,000	1,000
Total Capital Expenditure	1,000	68,409	74,718	1,000	1,000	1,000	1,000
Total Expenditure	135,970	225,620	150,113	162,887	167,148	171,758	176,778
Operating Revenues							
Hire Charges Doug Walters Pavilion	420	420	629	420	430	440	450
James Theatre - Grant			0				
Total Operating Revenues	420	420	629	420	430	440	450
Non Operating Revenues							
Tfr R.A.- Dungog Community Centre	0	68,409	0	0	0	0	0
Depreciation	72,893	72,893	0	85,978	85,978	85,978	85,978
Total Non Operating revenues	72,893	141,302	0	85,978	85,978	85,978	85,978
Total Revenue	73,313	141,722	629	86,398	86,408	86,418	86,428
Net Cost to Council	62,657	83,898	149,484	76,489	80,740	85,340	90,350

Recreation & Culture - Sporting Grounds

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Buildings M & R	1,590	1,590	2,572	1,590	1,670	1,740	1,820
Dungog High School Soccer Ground - Lease	1,100	2,918	3,027	1,100	1,150	1,200	1,260
Grounds M & R	62,900	62,900	37,227	62,900	65,790	68,390	71,070
Bennett Park - Lights M & R	3,300	3,300	1,324	3,300	3,400	3,500	3,610
Paterson Sportsground	0	6,000	6,000	0	0	0	0
Pest Control Inspections	3,860	3,860	5,599	3,860	3,980	4,100	4,220
Energy Costs	5,930	5,930	5,701	6,650	7,270	7,930	8,640
Insurances	24,560	25,055	25,055	26,300	28,930	31,820	35,000
Rates & Charges	9,190	9,978	9,978	10,320	10,600	10,890	11,180
Water/Sewer Consumption Charges	17,630	17,630	12,771	18,160	18,700	19,260	19,840
Interest on Loans	30,989	30,989	25,123	28,937	27,232	27,221	23,379
Interest on Loans - Govt Advances	225	225	501	225	113	0	0
Depreciation	76,731	76,731	0	94,016	94,016	94,016	94,016
Overheads Allocation:							
Corporate Services	5,870	5,870	5,870	5,900	6,080	6,260	6,450
Infrastructure & Asset	2,470	2,470	2,470	2,500	2,580	2,660	2,740
Risk Management (Special rate Increase)	5,000	5,000	0	5,000			
Total Operating Expenditure	251,345	260,446	143,217	270,758	271,511	278,987	283,225
Capital Expenditure							
Sportsground Capital Works							
Gresford Sporting Complex Oval Lighting Project	0	0		25,000	0	0	0
Dungog Showground (Spec Loan)	0	15,000	14,195	0	0	0	0
Dungog Tennis Courts	0	15,445	15,445	0	0	0	0
Reg Ford Oval	0	34,905	37,321	0	0	0	0
Tfr to RA - Paterson Sportsground	2,080	2,080	0	2,200	2,270	2,340	2,410
Principal Repayment on Loans	22,596	22,596	19,690	22,891	24,596	26,430	27,295
Principal Repayment on Govt Advances	1,500	1,500	0	1,500	1,500	0	0
Total Capital Expenditure	26,176	91,526	86,651	51,591	28,366	28,770	29,705
Total Expenditure	277,521	351,972	229,869	322,349	299,877	307,757	312,930
Operating Revenues							
Bennett Park Lighting	2,580	2,580	1,156	2,580	2,660	2,740	2,820
Bennett Park Ground Fees	1,800	1,800	59	1,800	1,850	1,910	1,970
Bennett Park Tennis Club	110	110	0	110	110	110	110
Bennett Park Storage Shed Hire	410	410	0	410	420	430	0
Showground Committee (Internal Loan)	1,730	1,730	0	1,730	1,780	1,830	0
Bennett Park - Tennis Club contribution	0	1,515	1,515	0	0	0	0
Rental Income Abelard Street	7,500	7,500	7,280	7,500	7,730	7,960	8,200
Paterson Sportsground Leases	2,080	2,080	0	2,200	2,270	2,340	2,410
DHS Soccer Ground - users fees	1,100	1,100	0	1,100	1,150	1,200	1,260
Showground Contributions - DLWC Loan	1,725	1,725	3,125	1,725	1,613	0	0
Rents and other income	1,709	1,709	0	1,709	1,751	1,794	1,838
Total Operating Revenues	20,744	22,259	13,135	20,864	21,334	20,314	18,608
Non Operating Revenues							
Depreciation	76,731	76,731	0	94,016	94,016	94,016	94,016
Tfr from RA - Clarence Town Sewerage Connection	0	9,364	0	0	0	0	0
Tfr from RA - Paterson Sportsground	0	6,000	0	0	0	0	0
Tfr from RA - Sec 94 Recreation	41,428	66,969	0	41,428	41,428	41,428	41,428
Tfr from RA - Unexpended Loan	0	15,000	0	0	0	0	0
Tfr from RA - Grants	0	13,930	0	0	0	0	0
Total Non Operating Revenues	118,159	187,994	0	135,444	135,444	135,444	135,444
Total Revenues	138,903	210,253	13,135	156,308	156,778	155,758	154,052
Net Cost to Council	138,618	141,719	216,734	166,041	143,099	151,999	158,878

Recreation & Culture - Parks & Gardens

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Gardens M&R	99,620	99,620	87,400	100,110	102,470	104,930	107,450
Risk Management - Trees, Signs, etc	10,000	10,000	12,486	10,000	10,000	10,000	10,000
Energy Costs	1,800	1,800	1,463	1,880	2,080	2,300	2,530
Insurances	1,280	1,280	703	1,340	1,470	1,620	1,780
Rates & Charges	5,800	5,941	5,941	6,140	6,310	6,480	6,650
Water/Sewer Consumption Charges	6,910	6,910	3,281	7,230	7,550	7,880	8,220
Flood Damage	0	0	6,676	0	0	0	0
Depreciation	37,811	37,811	0	38,776	38,776	38,776	38,776
Overheads Allocations:							
Corporate Services	5,770	5,770	5,770	5,900	6,080	6,260	6,450
Infrastructure & Assets	2,780	2,780	2,780	2,800	2,880	2,970	3,060
Total Operating Expenditure	171,771	171,912	126,500	174,176	177,616	181,216	184,916
Capital Expenditure							
Parks Capital Works							
RLCIP John Tucker Park	0	0	3,146	0	0	0	0
Tfr to RA - Building & Grounds Reserves	2,000	2,000	0	2,000	2,000	2,000	2,000
Tfr to RA - Special Rate Var'n 2008 Risk Mgt	0	0	0	0	0	0	0
Tfr to RA Sec 94	1,000	1,000	0	0	0	0	0
Total Capital Expenditure	3,000	3,000	3,146	2,000	2,000	2,000	2,000
Total Expenditure	174,771	174,912	129,646	176,176	179,616	183,216	186,916
Operating Revenues							
Rentals N.E.I.	500	500	0	500	500	500	500
Sec 94 Contributions	1,000	1,000	0	0	0	0	0
Total Operating Revenues	1,500	1,500	0	500	500	500	500
Non Operating Revenues							
Depreciation	37,811	37,811	0	38,776	38,776	38,776	38,776
Tfr from RA - Special Rate Income	10,000	10,000	0	10,000	10,000	10,000	10,000
Total Non Operating Revenue	47,811	47,811	0	48,776	48,776	48,777	48,776
Total Revenue	49,311	49,311	0	49,276	49,276	49,277	49,276
Net Cost to Council	125,460	125,601	129,646	126,900	130,340	133,939	137,640

Recreation & Culture - Dungog Swimming Pool

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Pool Management Contractor	62,843	62,843	52,366	65,985	69,280	72,740	76,380
Telephone Rents & Charges	360	360	277	360	370	380	390
Energy Costs	24,360	24,360	15,789	25,410	27,190	29,090	31,130
Insurances	12,980	13,899	13,899	14,590	16,050	17,660	19,430
Maintenance & Repairs	18,570	18,570	16,985	17,570	17,110	20,640	17,290
Chemical Supplies	9,240	9,240	12,120	12,000	12,360	12,730	13,110
Rates & Charges	510	519	519	540	550	560	580
Water/Sewer Consumption Charges	7,210	7,210	5,810	7,430	7,650	7,880	8,120
Depreciation	33,887	33,887	0	17,017	17,017	17,017	17,017
Overhead Allocations:							
Corporate Support	5,360	5,360	5,360	5,400	5,560	5,730	5,900
Infrastructure & Asset	2,680	2,680	2,680	2,700	2,780	2,860	2,950
Total Operational Expenditures	178,000	178,928	125,805	169,002	175,917	187,287	192,297
Capital Expenditure							
Building	0	0	3,681	0	0	0	0
Tfr to RA - Scheduled Maintenance	0	0	0	1,000	1,000	0	1,000
Tfr to RA	1,240	1,240	0	1,240	1,280	1,280	1,280
Total Capital Expenditure	1,240	1,240	3,681	2,240	2,280	1,280	2,280
Total Expenditure	179,240	180,168	129,486	171,242	178,197	188,567	194,577
Operating Revenues							
Pool Managers Payment	1,240	1,240	1,046	1,240	1,280	1,320	1,360
Heating Tokens Showers	260	260	208	260	270	280	290
Total Operating Revenue	1,500	1,500	1,254	1,500	1,550	1,600	1,650
Non Operating Revenues							
Depreciation	33,887	33,887	0	17,017	17,017	17,017	17,017
Tfr from RA - Scheduled Maintenance	0	0	0	0	0	2,000	0
Total Non Operating Revenue	33,887	33,887	0	17,017	17,017	19,017	17,017
Total Revenues	35,387	35,387	1,254	18,517	18,567	20,617	18,667
Net Cost to Council	143,853	144,781	128,232	152,725	159,630	167,950	175,910

Recreation & Culture - Clarence Town Swimming Pool

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Pool Management Contractor	61,912	61,912	53,399	65,007	68,260	71,670	75,250
Telephone Rents & Charges	370	370	282	370	380	390	400
Energy Costs	13,150	13,150	10,702	14,470	15,480	16,560	17,720
Insurances	5,580	5,710	8,448	8,870	9,760	10,740	11,810
Sullage Pump-outs	0	1,928	1,928	0	0	0	0
Maintenance & Repairs	7,120	7,120	8,469	6,620	6,820	8,530	7,290
Chemical Supplies	7,100	7,100	3,830	7,100	7,310	7,530	7,760
Rates & Charges	1,220	1,256	1,256	1,300	1,330	1,370	1,410
Water/Sewer Consumption Charges	6,880	4,952	1,944	7,090	7,300	7,520	7,750
Depreciation	33,887	33,887	0	17,018	17,018	17,018	17,018
Overhead Allocations:							
Corporate Support	5,360	5,360	5,360	5,400	5,560	5,730	5,900
Infrastructure & Asset	2,680	2,680	2,680	2,700	2,780	2,860	2,950
Total Operational Expenditures	145,259	145,425	98,298	135,945	141,998	149,918	155,258
Capital Expenditure							
Tfr to RA	1,300	1,300	0	1,300	1,339	1,379	1,420
Tfr to RA - scheduled maintenance	0	0	0	500	500	0	500
Total Capital Expenditure	1,300	1,300	0	1,800	1,839	1,379	1,920
Total Expenditure	146,559	146,725	98,298	137,745	143,837	151,297	157,178
Operating Revenues							
Pool Managers Payment	1,300	1,300	0	1,300	1,339	1,379	1,420
Total Operating Revenue	1,300	1,300	0	1,300	1,339	1,379	1,420
Non Operating Revenues							
Tfr from RA	0	0	0	0	0	1,000	0
Depreciation	33,887	33,887	0	17,018	17,018	17,018	17,018
Total Non Operating Revenue	33,887	33,887	0	17,018	17,018	18,018	17,018
Total Revenue	35,187	35,187	0	18,318	18,357	19,397	18,438
Net Cost to Council	111,372	111,538	98,298	119,427	125,480	131,900	138,740

Mining Manufacturing & Construction							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Building Control	248,411	248,411	217,895	256,179	264,238	272,664	280,861
Quarries & Pits	15,920	25,097	24,500	16,160	16,470	16,790	17,110
Total Operating Expenditure	264,331	273,508	242,396	272,339	280,708	289,454	297,971
Capital Expenditure							
Quarries & Pits	14,000	10,000	5,321	14,000	14,000	14,000	14,000
Total Capital Expenditure	14,000	9,999	5,321	14,000	14,000	14,000	14,000
Total Expenditure	278,331	283,507	247,717	286,339	294,708	303,454	311,971
Operating Revenues							
Building Control	85,580	85,680	55,611	71,080	71,110	71,140	71,170
Quarries & Pits	15,000	15,000	0	15,000	16,000	16,000	16,000
Total Operating Revenues	100,580	100,680	55,611	86,080	87,110	87,140	87,170
Non-Operating Revenues							
Quarries & Pits	10,000	15,177	0	10,000	10,000	10,000	10,000
Total Non-Operating Revenues	10,000	15,176	0	10,000	10,000	10,000	10,000
Total Revenues	110,580	115,856	55,611	96,080	97,110	97,140	97,170
Net Cost to Council	167,751	167,651	192,106	190,259	197,598	206,314	214,801

Mining Manufacturing & Construction - Building Control							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries & Wages	79,210	79,210	67,983	81,881	84,540	87,292	90,132
Salary On Cost	9,110	9,110	0	9,325	9,700	9,936	10,176
Superannuation	7,721	7,721	6,389	8,203	8,698	9,456	9,763
Staff Travelling	15,450	15,450	12,173	15,450	15,910	16,390	16,880
Conferences & Seminars	500	500	0	500	500	500	500
Professional Services - Inspections	4,000	4,000	1,000	5,000	5,000	5,000	5,000
Overheads Distributed							
Town Planning	-19,260	-19,260	-18,700	-19,980	-20,580	-21,200	-21,840
Overheads Allocation:							
Corporate Support	61,390	61,390	61,390	62,000	63,860	65,780	67,750
Planning Support Staff	90,290	90,290	87,660	93,800	96,610	99,510	102,500
Total Operating Expenditure	248,411	248,411	217,895	256,179	264,238	272,664	280,861
Operating Revenues							
Annual fire safety inspection	1,700	1,700	0	1,700	1,750	1,800	1,850
Compliance Certificates	1,030	1,030	0	1,030	1,060	1,090	1,120
Construction Certificates	35,000	35,000	19,361	30,000	30,000	30,000	30,000
Occupation Certificates	7,000	7,000	8,433	7,000	7,000	7,000	7,000
Sec 149 (B) Certificates	1,500	1,500	1,477	1,500	1,500	1,500	1,500
Building Inspection Fees	40,000	40,000	25,395	30,000	30,000	30,000	30,000
Commission Fees LSL	1,000	1,000	522	1,000	1,000	1,000	1,000
Sale of Pool Signs	50	50	23	50	50	50	50
Resited Dwellings	0	100	400	500	500	500	500
Total Operating Revenues	85,580	85,680	55,611	71,080	71,110	71,140	71,170
Net Cost to Council	162,831	162,731	162,284	185,099	193,128	201,524	209,691

Mining Manufacturing & Construction - Quarries & Pits

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Rates & Charges	3,190	3,191	3,191	3,300	3,390	3,480	3,570
Lease Clarence Town Quarry	500	520	520	500	500	500	500
Quarry Licensing & Survey Program	3,020	12,176	14,079	3,020	3,030	3,050	3,060
Quarry DA Approval	2,500	2,500	0	2,500	2,500	2,500	2,500
Overheads Allocation							
Infrastructure & Assets	1,260	1,260	1,260	1,280	1,320	1,360	1,400
Operations	5,450	5,450	5,450	5,560	5,730	5,900	6,080
Total Operating Expenditure	15,920	25,097	24,500	16,160	16,470	16,790	17,110
Capital Expenditure							
Quarry Rehabilitation	10,000	10,000	5,321	10,000	10,000	10,000	10,000
Tfr to RA - Restoration	4,000	0	0	4,000	4,000	4,000	4,000
Total Capital Expenditure	14,000	10,000	5,321	14,000	14,000	14,000	14,000
Total Expenditure	29,920	35,097	29,821	30,160	30,470	30,790	31,110
Operating Revenues							
Royalties	15,000	15,000	0	15,000	16,000	16,000	16,000
Total Operating Revenues	15,000	15,000	0	15,000	16,000	16,000	16,000
Non Operating Revenues							
Tfr from RA - Quarry Reserve	10,000	15,177	0	10,000	10,000	10,000	10,000
Total Non Operating Revenues	10,000	15,177	0	10,000	10,000	10,000	10,000
Total Revenues	25,000	30,177	0	25,000	26,000	26,000	26,000
Net Cost to Council	4,920	4,920	29,821	5,160	4,470	4,790	5,110

Transport & Communication

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Urban Roads Network	510,296	510,836	304,980	522,017	528,198	539,505	551,114
Rural Roads Network	2,209,374	2,209,374	1,145,098	2,517,319	2,543,053	2,590,253	2,628,023
Regional Roads Network	1,029,850	965,797	812,551	1,039,750	1,076,184	1,111,780	1,130,343
Bridge Infrastructure	821,721	821,721	334,033	761,028	871,808	876,864	884,091
Ancillary Functions	268,620	270,623	149,791	281,275	290,134	299,434	309,244
Road Safety Officer	50,528	50,528	16,280	50,628	51,649	53,476	55,084
Total Operating Expenditure	4,890,389	4,828,879	2,762,733	5,172,017	5,361,026	5,471,312	5,557,899
Capital Expenditure							
Urban Roads Network	85,197	144,000	58,803	83,811	94,880	176,033	197,274
Rural Roads Network	674,282	993,805	22,383	645,000	640,000	577,000	560,000
Regional Roads Network	4,365,577	4,143,134	3,368,287	4,432,577	4,385,000	1,202,000	1,452,000
Bridge Infrastructure	34,634	34,634	130,362	495,474	60,695	22,255	23,657
Total Capital Expenditure	5,159,690	5,315,573	3,579,835	5,656,862	5,180,575	1,977,288	2,232,931
Total Expenditure	10,050,079	10,144,452	6,342,569	10,828,879	10,541,601	7,448,599	7,790,831
Operating Revenues							
Urban Roads Network	77,180	77,180	255	77,250	87,290	167,330	187,370
Local Rural Roads Network	713,400	303,456	279,792	740,953	738,359	664,046	655,114
Regional Roads Network	5,226,577	4,491,279	2,533,655	5,236,127	5,423,894	2,075,370	2,092,783
Road Safety Officer	15,300	15,300	0	15,300	15,800	16,100	16,100
Total Operating Revenues	6,032,457	4,887,215	2,813,702	6,069,630	6,265,343	2,922,846	2,951,367
Non-Operating Revenues							
Local Roads Network Depreciation	1,362,117	1,362,117	0	1,573,288	1,654,917	1,654,917	1,654,917
Local Rural Roads Network	0	788,810	0	450,000	0	0	0
Regional Roads Network	133,000	581,802	0	200,000	0	200,000	450,000
Total Non-Operating Revenues	1,495,117	2,732,729	0	2,223,288	1,654,917	1,854,917	2,104,917
Total Revenues	7,527,574	7,619,944	2,813,702	8,292,918	7,920,260	4,777,763	5,056,284
Net Cost to Council	2,522,505	2,524,508	3,528,866	2,535,961	2,621,342	2,670,836	2,734,546

Transport & Communication - Local Road & Bridges - Maintenance

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Urban Roads							
Urban Streets M&R	177,000	249,000	215,816	182,210	187,640	193,220	198,980
Urban Streets - Heavy Patch	0	0	184	0	0	0	0
Urban Streets Reseals	72,750	750	164	74,990	76,230	82,520	89,000
Special Rate Variation 2008 Urban Rds	40,000	40,540	69,893	40,000	40,000	40,000	40,000
Special Rate Variation 2009 Urban Rd Rehab	50,000	50,000	0	50,000	50,000	50,000	50,000
Urban Street - Storm Damage	0	0	73	0	0	0	0
Depreciation	137,757	137,757	0	143,978	143,978	143,978	143,978
Interest on Internal Loans - Common Road	13,939	13,939	0	11,739	10,670	9,517	8,276
Overheads Distribution:							
Infrastructure & Assets	10,400	10,400	10,400	10,600	10,920	11,250	11,590
Corporate Services	8,450	8,450	8,450	8,500	8,760	9,020	9,290
Total Urban Roads Network	510,296	510,836	304,980	522,017	528,198	539,505	551,114
Rural Roads							
Sealed Roads M&R	571,686	571,686	421,710	577,949	586,870	602,740	620,600
Sealed Roads Reseals	318,150	318,150	93,870	321,247	321,690	336,150	346,340
Special Rate Variation 2008 Rural Sealed Rds	55,000	55,000	63,681	55,000	55,000	55,000	55,000
Special Rate Variation 2009 Rural Rds							
Shoulder/Edge Treatment	28,000	28,000	47,881	28,000	28,000	28,000	28,000
Depreciation	576,254	576,254	0	863,289	863,289	863,289	863,289
Unsealed Roads M&R	398,530	398,530	364,707	410,550	423,250	436,340	442,160
Unsealed Roads Upgrades	61,070	61,070	0	62,990	65,100	67,270	69,510
Special Rate Variation 2008 Rural Unsealed Rds	55,000	55,000	25,612	55,000	55,000	55,000	55,000
Special Rate Variation 2009 Rural Rds							
Drainage	30,000	30,000	137	30,000	30,000	30,000	30,000
Rural Rd - Storm Damage	0	0	76,200	0	0	0	0
Depreciation	64,384	64,384	0	61,394	61,394	61,394	61,394
Overheads Distribution:							
Infrastructure & Assets	31,110	31,110	31,110	31,600	32,550	33,530	34,540
Corporate Services	20,190	20,190	20,190	20,300	20,910	21,540	22,190
Total Rural Roads Network	2,209,374	2,209,374	1,145,098	2,517,319	2,543,053	2,590,253	2,628,023
Bridge Infrastructure							
Urban Bridges - M&R	6,880	6,880	342	7,190	7,420	7,660	7,930
Rural Bridges - M&R	230,200	230,200	290,782	232,377	235,360	242,880	250,650
Interest on Loans	6,674	6,674	4,589	24,863	50,241	46,967	45,564
Rural Bridges - Storm Damage	0	0	19,980	0	0	0	0
Depreciation	559,627	559,627	0	477,998	559,627	559,627	559,627
Overheads Distribution:							
Infrastructure & Assets	11,540	11,540	11,540	11,700	12,050	12,410	12,780
Corporate Services	6,800	6,800	6,800	6,900	7,110	7,320	7,540
Total Bridge Infrastructure	821,721	821,721	334,033	761,028	871,808	876,864	884,091
Ancillary Services							
Footpaths M&R	38,990	40,993	27,314	39,511	40,690	41,890	43,140
Street Trees, Tree Guards etc.	10,000	10,000	5,367	10,000	10,320	10,630	10,940
Street Seats M&R	1,030	1,030	105	1,030	1,060	1,090	1,120
Street Lighting	67,490	67,490	70,932	76,950	82,340	88,100	94,270
Traffic Facilities	55,200	55,200	24,544	55,200	56,870	58,590	60,350
Special Rate Variation 2008 Traffic Facilities (linemarking)	25,955	25,955	12,668	25,955	25,955	25,955	25,955
Special Rate Variation 2009 Roadside Hazard Reduction	37,000	37,000	0	37,000	37,000	37,000	37,000
Depreciation	24,095	24,095	0	26,629	26,629	26,629	26,629
Overheads Distribution:							
Infrastructure & Assets	2,780	2,780	2,780	2,800	2,880	2,970	3,060
Corporate Services	6,080	6,080	6,080	6,200	6,390	6,580	6,780
Total Ancillary Services	268,620	270,623	149,791	281,275	290,134	299,434	309,244
Total Operating Expenditure	3,810,011	3,812,554	1,933,902	4,081,639	4,233,193	4,306,056	4,372,472

Transport & Communication - Local Roads & Bridges - Capital

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Capital Expenditure							
Urban Road Network							
Dungog Project - (FAG) -Brown Street Drainage	0	0	0	70,000	0	0	0
Paterson Project - Prince Street	0	58,803	58,803	0	0	0	0
Paterson Project - (FAG) - Sloane Street - Shoulder sealing and Drainage works	70,000	70,000	0	0	0	0	0
Dungog Project - (FAG) - Lord St - Mary to Myles Street	0	0	0	0	0	160,000	0
Paterson Project - (FAG) - Rehab section Duke to Queen Street	0	0	0	0	0	0	180,000
Clarence Town Project - (FAG) - Prince Street Culvert between Rifle and Grey Streets	0	0	0	0	80,000	0	0
Principal repayments Common Road	15,197	15,197	0	13,811	14,880	16,033	17,274
Total Urban Road Network	85,197	144,000	58,803	83,811	94,880	176,033	197,274
Rural Road Network							
Limeburners Crk Rd - East Seaham Rd Intersection	0	0	0	0	300,000	0	0
Limeburners Crk Rd - Rocky Creek Bridge to 700m West (FAG)	0	0	0	0	340,000	0	0
Limeburners Crk Rd 7.0 to 7.9 km (FAG)	453,820	233,820	0	0	0	0	0
Limeburners Crk Rd 2.7 to 3.1 km (FAG)	180,000	400,000	6,563	0	0	0	0
Limeburners Crk Rd 700m to 1200m West of Rocky Crk Bridge (FAG)	0	0	0	445,000	0	0	0
Summerhill Rd - 6.3 to 7.4km - Start at Lambs Valley Road	0	0	0	0	0	377,000	0
Summerhill Rd - 6.3 to 7.4km - Start at Lambs Valley Road	0	0	0	0	0	0	360,000
Paterson River Rd - 0.0-1.0 - (FAG)	0	318,730	15,820	0	0	0	0
Tfr to RA - FAG	40,462	41,255	0	200,000	0	200,000	200,000
Total Rural Road Network	674,282	993,805	22,383	645,000	640,000	577,000	560,000
Bridge Infrastructure							
Bridges General	0	0	53,000	0	0	0	0
Woerdens Rd Bridge	0	0	33,739	450,000	0	0	0
Principal Repay't on Loans	34,634	34,634	32,388	45,474	60,695	22,255	23,657
Total Bridge Infrastructure	34,634	34,634	130,362	495,474	60,695	22,255	23,657
Total Capital Expenditure	794,113	1,172,439	211,548	1,224,285	795,575	775,288	780,931
Total Expenditure	4,604,124	4,984,993	2,145,450	5,305,924	5,028,768	5,081,344	5,153,403

Transport & Communication - Local Roads & Bridges Network - Revenues

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Revenues							
Urban Roads							
Street Lighting Subsidy RTA	6,000	6,000	0	6,000	6,000	6,000	6,000
FAG Local Roads	70,000	70,000	0	70,000	80,000	160,000	180,000
Minor Rentals NEI	1,180	1,180	255	1,250	1,290	1,330	1,370
Total Urban Roads Revenues	77,180	77,180	255	77,250	87,290	167,330	187,370
Local Roads Network							
FAG Local Roads	713,000	303,056	279,792	740,553	737,959	664,046	655,114
Road Closure Permits	100	100	0	100	100	0	0
Road Opening Permits	300	300	0	300	300	0	0
Total Rural Local Roads Revenues	713,400	303,456	279,792	740,953	738,359	664,046	655,114
Total Operating Revenues	790,580	380,636	280,047	818,203	825,649	831,376	842,484
Non Operating Revenues							
Tfr from RA - Loan Borrowings	0	0	0	450,000	0	0	0
Tfr from RA - FAG Roads & bridges Prepayment	0	410,737	0	0	0	0	0
Tfr from RA - FAG Reserve	0	377,533	0	0	0	0	0
Total NOR Reserves etc	0	788,810	0	450,000	0	0	0
Depreciation Urban Rds	137,757	137,757	0	143,978	143,978	143,978	143,978
Depreciation Sealed Rural Rds	576,254	576,254	0	863,289	863,289	863,289	863,289
Depreciation Unsealed Rural	64,384	64,384	0	61,394	61,394	61,394	61,394
Depreciation Bridges	559,627	559,627	0	477,998	559,627	559,627	559,627
Depreciation Ancillary Facilities	24,095	24,095	0	26,629	26,629	26,629	26,629
Total Depreciation	1,362,117	1,362,117	0	1,573,288	1,654,917	1,654,917	1,654,917
Total Non- Operating Revenues	1,362,117	2,150,927	0	2,023,288	1,654,917	1,654,917	1,654,917
Total Revenues	2,152,697	2,531,563	280,047	2,841,491	2,480,566	2,486,293	2,497,401
Net Cost to Council	2,451,427	2,453,430	1,865,403	2,464,433	2,548,202	2,595,051	2,656,002

Transport & Communication - RTA Funded Projects- Regional Roads

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Regional Roads Network							
Storm Damage	0	0	803	0	0	0	0
Road Maintenance	754,960	689,907	687,137	764,510	788,934	807,320	817,283
Resealing Works	190,040	190,040	47,125	190,040	200,010	215,150	221,620
Traffic Facilities	49,000	50,000	41,637	49,000	49,950	50,900	51,880
Overhead Allocation							
Infrastructure & Asset	22,970	22,970	22,970	23,300	24,000	24,720	25,460
Corporate Services	12,880	12,880	12,880	12,900	13,290	13,690	14,100
Total Regional Roads Expenditure	1,029,850	965,797	812,551	1,039,750	1,076,184	1,111,780	1,130,343
Capital Expenditure							
Rural Sealed Regional Roads							
RR101 - Sth of Hanleys Creek Stage 2 Repair	0	0	2,110	0	0	0	0
MR301	0	0	184	0	0	0	0
RR101 - Wallarobba to Sandy Crk	400,000	400,000	519,950	0	0	0	0
RR7764 - Bingleburra Rd-Sugarloaf Rd R2R	400,577	400,577	346,100	0	0	0	0
MR301 - Queen St and Rifle St - Stage 2	1,180,000	0	0	0	0	0	0
MR301- 0.3 East of Pt Stephens boundary to Wallaroo Bridge	1,575,000	800,000	410,643	0	0	0	0
MR301- Earl St to Woerdens Rd	0	1,350,000	1,200,424	0	0	0	0
MR301 - Rehabilitation North of Erringhi St for 2.5km - Stage 1	435,000	250,000	0	0	0	0	0
MR301 - Road safety concerns	125,000	0	0	125,000	125,000	0	0
MR301 - Rehabilitation North of Erringhi St for 2.5km - Stage 2	0	0	0	1,240,000	0	0	0
MR301 - Rehabilitation from 2.5km Nth of Erringhi St to Wallarobba/Brookfield Rd	0	0	0	1,750,000	0	0	0
MR301 - Rehabilitation from Wallarobba/ Brookfield Rd to Sth of Parers Hill Stage 1	0	0	0	200,000	0	0	0
RR7778 - Paterson to Gresford Rd Link 30 - 0.10 km -1.5km (Torryburn Bends)	0	0	0	599,000	0	0	0
MR7764 - Bingleburra Road (Allyn River End) 0.6 to 1.8 km	0	0	0	400,577	0	0	0
MR101 - Rehabilitation from Wallarobba/ Brookfield Rd to Sth of Parers Hill Stage 2	0	0	0	0	1,600,000	0	0
MR101 - Nth of Parers Hill to Union Crk	0	0	0	0	1,575,000	0	0
MR101 - Maitland Road Paterson	0	0	0	0	600,000	0	0
MR7764 - Bingleburra Road (Allyn River Intersection)	0	0	0	0	450,000	0	0
RR7778 - Paterson to Gresford Rd Link 20 - 0.0 to 1.6 (Nth of Summerhill Rd)	0	0	0	0	0	600,000	0
R2R Project	0	0	0	0	0	450,000	0
Webbers Creek Rd - 1.4 to 2.4km Starts at Cemetery (R2R)	0	0	0	0	0	0	450,000
MR7764 - Chichester Dam Rd - Nrth of Dungog	0	0	0	0	0	0	600,000
Speed limits	0	0	0	0	0	0	402,000
MR101 -Rehab North of Fairhalls	0	0	0	0	0	0	
Urban Sealed Regional Roads							
Dowling St (Pc10102.515) R2R	0	0	5,960	0	0	0	0
King & Duke (Pc10106.515)	0	495,357	714,432	0	0	0	0
Rural Sealed Regional Road Bridges							
Williams River Flood Channel (RTA)	0	1,200	0	0	0	0	0
Wallaroo Ck Bridge (RTA)	0	196,000	168,483	0	0	0	0
Tfr to RA - RSA	250,000	250,000	0	118,000	35,000	152,000	0
Regional Rds Capital Expenditure	4,365,577	4,143,134	3,368,287	4,432,577	4,385,000	1,202,000	1,452,000
Total Expenditure	5,395,427	5,108,931	4,180,838	5,472,327	5,461,184	2,313,780	2,582,343

Transport & Communication - RTA Funded Projects- Regional Roads Cont'd

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Regional Roads Revenues							
Regional Roads Block Grant	955,000	889,947	267,750	964,550	998,894	1,032,370	1,048,783
Traffic Facilities Program	39,000	40,000	10,000	39,000	40,000	41,000	42,000
Repair Grant Funding	200,000	200,000	200,000	200,000	200,000	200,000	200,000
301/101 Special Grant	3,315,000	2,597,200	1,530,062	3,315,000	3,300,000	0	0
RSA Road Contributions	250,000	296,555	225,843	250,000	368,000	285,000	285,000
R2R Funding	400,577	400,577	300,000	400,577	450,000	450,000	450,000
3x4 Funding	67,000	67,000	0	67,000	67,000	67,000	67,000
Total Regional Roads Revenues	5,226,577	4,491,279	2,533,655	5,236,127	5,423,894	2,075,370	2,092,783
Non Operating Revenues							
Tfr from RA - Sec 94 - 2004 plan	0	0	0	0	0	0	133,000
Tfr from RA - RSA	0	448,802	0	0	0	0	0
Tfr from R.A. - RIC reserve	133,000	133,000	0	0	0	0	117,000
Tfr from RA - FAG	0	0		200,000	0	200,000	200,000
Total Non Operating Revenues	133,000	581,802	0	200,000	0	200,000	450,000
Total Revenues	5,359,577	5,073,081	2,533,655	5,436,127	5,423,894	2,275,370	2,542,783
Net Cost to Council	35,850	35,850	1,647,183	36,200	37,290	38,410	39,560

Transport & Communication - Road Safety Officer

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries & Wages	31,757	31,757	1,960	31,756	32,783	33,850	34,949
Employment On Costs	2,269	2,269	0	2,269	2,170	2,170	2,170
Superannuation	2,212	2,212	166	2,213	1,936	2,316	2,445
Staff Travelling costs	1,050	1,050	72	1,050	1,100	1,150	1,200
Conferences & Training	340	340	0	340	340	340	340
RSO project 01 - Seed Funding	0	0	2,921	0	0	0	0
RSO project 02 - GLS Workshops	2,400	2,400	294	2,400	2,400	2,400	2,400
RSO project 04 - Lower Hunter Speed	0	0	168	0	0	0	0
RSO Misc.	0	0	199	0	0	0	0
Overhead Allocation:							
Infrastructure & Asset	3,910	3,910	3,910	3,900	4,020	4,140	4,260
Corporate Services	6,590	6,590	6,590	6,700	6,900	7,110	7,320
Total Operating Expenditure	50,528	50,528	16,280	50,628	51,649	53,476	55,084

Economic Affairs

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Caravan Park - Clarence Town	140,434	141,186	122,367	143,194	170,706	164,896	169,497
Caravan Park - Dungog	19,013	19,103	11,542	14,164	14,674	15,214	16,154
Saleyards	4,251	4,256	2,245	4,265	4,381	4,491	4,601
Real Estate Development	42,559	42,560	58,441	60,770	49,815	46,788	48,548
Tourism	136,200	140,661	95,293	184,572	184,716	138,707	142,569
VIC Member Services	21,680	21,680	13,331	21,680	22,290	22,920	23,590
Economic Development	64,781	64,781	39,943	61,115	63,076	65,020	67,023
Other Business Undertakings	18,870	13,876	11,529	19,020	19,590	20,180	20,790
Total Operating Expenditure	447,788	448,103	354,691	508,780	529,248	478,216	492,772
Capital Expenditure							
Caravan Park - Clarence Town	21,600	21,791	25,449	142,605	136,927	133,447	14,005
Caravan Park - Dungog	1,000	1,000	0	6,000	6,000	6,000	6,000
Saleyards	4,090	4,085	0	4,446	4,540	4,650	4,760
Real Estate Development	44,021	2,314,794	767,323	349,768	513,681	59,439	51,726
Tourism	5,000	3,962	0	5,000	5,000	5,000	5,000
Total Capital Expenditure	75,711	2,345,632	792,772	507,819	666,148	208,536	81,491
Total Expenditure	523,499	2,793,735	1,147,463	1,016,599	1,195,396	686,752	574,263
Operating Revenues							
Caravan Park - Clarence Town	108,340	108,340	103,280	112,750	116,575	112,310	117,820
Caravan Park - Dungog	3,090	3,090	1,423	3,090	3,190	3,290	3,390
Saleyards	6,680	6,680	6,444	7,050	7,260	7,480	7,700
Real Estate Development	2,000	2,000	1,600	2,000	2,000	2,000	2,000
Tourism	370	370	0	370	390	410	430
VIC Member Services	25,270	25,270	13,883	25,270	26,000	26,740	27,510
Economic Development	0	-4,360	-4,360	0	0	0	0
Other Business Undertakings	12,510	6,510	802	12,510	12,890	13,290	13,710
Total Operating Revenues	158,260	147,900	123,071	163,040	168,305	165,520	172,560
Non-Operating Revenues							
Caravan Park - Clarence Town	11,880	11,880	0	132,456	142,456	132,456	12,456
Caravan Park - Dungog	1,043	1,043	0	704	704	704	704
Saleyards	1,661	1,661	0	1,661	1,661	1,661	1,661
Real Estate Development	75,235	2,346,008	661,902	399,048	551,496	87,119	80,644
Tourism	3,138	3,138	0	3,138	3,138	3,138	3,138
Economic Development	0	4,360	0	0	0	0	0
Total Non-Operating Revenues	92,957	2,368,090	661,902	537,007	699,455	225,078	98,603
Total Revenues	251,217	2,515,990	784,973	700,047	867,760	390,598	271,163
Net Cost to Council	272,282	277,745	362,490	316,552	327,636	296,154	303,100

Economic Affairs Williams River Holiday Park

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Advertising & Promotion	1,550	1,550	0	1,550	1,600	1,650	1,700
Energy Costs	22,350	22,350	19,209	27,040	28,930	20,000	21,400
Equipment M&R	1,550	1,550	3,245	1,550	1,600	1,650	1,700
Cleaning	0	100	131	0	0	0	0
Grounds M&R	4,640	4,640	6,094	4,640	4,780	4,920	5,070
Buildings M&R	5,200	5,126	6,018	5,200	5,340	5,520	5,700
Insurances	4,320	5,072	5,072	5,320	5,850	6,440	7,080
Interest on Loans	754	754	755	333	0	0	0
Interest on Internal Loans	0	0	0	0	22,500	21,980	21,421
Sullage Collection	0	6,564	12,058	0	0	0	0
Dept Local Govt Registration	140	140	0	140	140	140	140
Commission Caretaker	55,860	55,834	48,752	57,535	59,260	61,040	62,870
Telephone Charges	1,240	1,240	649	1,240	1,280	1,320	1,360
Rates & Charges	6,740	6,740	1,985	2,050	2,110	2,170	2,230
Water/Sewer Consumption Charges	11,340	4,776	5,529	11,340	11,680	12,030	12,390
Depreciation	11,880	11,880	0	12,456	12,456	12,456	12,456
Overheads Allocation:							
Economic Development	6,590	6,590	6,590	6,400	6,590	6,790	6,990
Corporate Support	6,280	6,280	6,280	6,400	6,590	6,790	6,990
Total Operating Expenditure	140,434	141,186	122,367	143,194	170,706	164,896	169,497
Capital Expenditure							
Principal Repayment on Loans	5,600	5,791	5,791	6,605	0	0	0
Principal Repayment on Internal Loan	0	0	0	0	6,927	7,447	8,005
Tfr to RA - Building & Grounds Reserves	16,000	16,000	0	16,000	0	6,000	6,000
Cabin Renewal Programme	0	0	0	120,000	120,000	120,000	0
Electrical works	0	0	0	0	10,000	0	0
Buildings and Improvements	0	0	19,658	0	0	0	0
Total Capital Expenditure	21,600	21,791	25,449	142,605	136,927	133,447	14,005
Total Expenditure	162,034	162,977	147,816	285,799	307,633	298,343	183,502
Operating Revenues							
Caravan Site Fees - Short Term Stays	63,300	63,300	70,516	65,100	68,060	70,000	73,100
Caravan Site Fees - Long Term Stays	18,500	18,500	12,441	19,055	19,055	12,000	12,000
Cabin Hire Charges	22,930	22,930	17,282	24,930	25,680	26,460	28,760
Washing Machine Hire Charges	1,860	1,860	978	1,915	1,980	2,000	2,060
Caravan Storage - Long Term	200	200	0	200	200	200	200
Electricity Contributions	1,500	1,500	2,063	1,500	1,550	1,600	1,650
Sundry Income	50	50	0	50	50	50	50
Total Caravan Park Income	108,340	108,340	103,280	112,750	116,575	112,310	117,820
Non Operating Revenues							
Depreciation	11,880	11,880	0	12,456	12,456	12,456	12,456
Tfr from RA - Buildings & Grounds	0	0	0	20,000	30,000	20,000	0
Tfr from RA - Loan funds	0	0	0	100,000	100,000	100,000	0
Total Non Operating Revenues	11,880	11,880	0	132,456	142,456	132,456	12,456
Total Income	120,220	120,220	103,280	245,206	259,031	244,766	130,276
Net Cost to Council	41,814	42,757	44,536	40,593	48,602	53,577	53,226

Economic Affairs - Caravan Park - Dungog

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Advertising & Promotion	100	100	0	100	100	100	500
Rates & Charges	860	878	878	910	930	960	900
Water/Sewer Consumption Charges	410	410	263	410	420	430	500
Buildings M&R	2,080	2,080	1,461	2,080	2,150	2,220	2,290
Cleaning	5,170	5,170	0	0	0	0	0
Grounds M&R	450	450	0	450	470	480	500
Vandalism Costs	0	0	36	0	0	0	0
Energy Costs	2,280	2,280	2,211	2,760	2,950	3,160	3,380
Insurances	550	622	622	650	670	690	710
Depreciation	1,043	1,043	0	704	704	704	704
Overheads Allocation:							
Economic Development	2,880	2,880	2,880	2,800	2,880	2,970	3,060
Corporate Support	3,190	3,190	3,190	3,300	3,400	3,500	3,610
Total Operating Expenditure	19,013	19,103	11,542	14,164	14,674	15,214	16,154
Capital Expenditure							
Tfr to RA - Building & Grounds Reserves	1,000	1,000	0	6,000	6,000	6,000	6,000
Total Capital Expenditure	1,000	1,000	0	6,000	6,000	6,000	6,000
Total Expenditure	20,013	20,103	11,542	20,164	20,674	21,214	22,154
Operating Revenues							
Caravan Site - Short Term Stays	3,090	3,090	1,423	3,090	3,190	3,290	3,390
Total Caravan Park Income	3,090	3,090	1,423	3,090	3,190	3,290	3,390
Non Operating Revenues							
Depreciation	1,043	1,043	0	704	704	704	704
Total Non Operating Revenues	1,043	1,043	0	704	704	704	704
Total Income	4,133	4,133	1,423	3,794	3,894	3,994	4,094
Net Cost to Council	15,880	15,970	10,119	16,370	16,780	17,220	18,060

Economic Affairs - Saleyards

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Rates & Charges	1,160	1,165	1,165	1,204	1,240	1,270	1,300
Pest Control Inspections	350	350	0	350	400	450	500
Depreciation	1,661	1,661	0	1,661	1,661	1,661	1,661
Overheads Allocation:							
Infrastructure & Assets	620	620	620	600	620	640	660
Corporate Support	460	460	460	450	460	470	480
Total Operating Expenditure	4,251	4,256	2,245	4,265	4,381	4,491	4,601
Capital Expenditure							
Tfr to RA - Saleyards	4,090	4,085	0	4,446	4,540	4,650	4,760
Total Capital Expenditure	4,090	4,085	0	4,446	4,540	4,650	4,760
Total Expenditure	8,341	8,341	2,245	8,711	8,921	9,141	9,361
Operating Revenues							
Lease of Saleyards Facility	6,680	6,680	6,444	7,050	7,260	7,480	7,700
Total Operating Revenues	6,680	6,680	6,444	7,050	7,260	7,480	7,700
Non Operating Revenues							
Depreciation	1,661	1,661	0	1,661	1,661	1,661	1,661
Tfr from RA - Saleyards							
Total Non Operating revenues	1,661	1,661	0	1,661	1,661	1,661	1,661
Total Revenues	8,341	8,341	6,444	8,711	8,921	9,141	9,361
Net Cost to Council	0	0	-4,199	0	0	0	0

Economic Affairs - Real Estate Development							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Buildings M&R	500	500	760	500	500	500	500
Grounds M&R	1,040	1,040	528	1,080	1,120	1,160	1,200
Rates & Charges	8,500	8,501	8,485	8,790	9,030	9,270	9,520
Legal Costs	500	500	2,895	500	500	500	500
Water/Sewer Consumption Charges	0	0	-185	0	0	0	0
Energy Costs	280	280	0	270	280	290	300
Insurance	390	390	472	480	490	500	510
Interest on Loans	1,991	1,991	0	28,271	27,101	25,856	24,530
Interest on Loans	22,623	22,623	25,933	14,409	4,114	1,822	4,388
Commission Rental Agency	395	395	13,214	0	10	20	30
Overheads Allocation:							
Infrastructure & Assets	2,200	2,200	2,200	2,250	2,320	2,390	2,460
Corporate Services	4,140	4,140	4,140	4,220	4,350	4,480	4,610
Total Operating Expenditure	42,559	42,560	58,441	60,770	49,815	46,788	48,548
Capital Expenditure							
Real Estate Assets Held for Resale							
Melbee Stg 4	0	285,773	301,958	0	23,500	0	0
Melbee Stg 5	0	0	0	0	0	0	30,000
Purchase Land - Residential		435,000	434,939				
Principal Repayment - ELE	13,596	13,596	0	25,427	27,109	20,400	21,726
Principal Repayment - Loan	30,425	30,425	30,425	324,341	36,572	39,039	0
Tfr to RA - Residential	0	1,550,000	0	0	426,500	0	0
Total Capital Expenditure	44,021	2,314,794	767,323	349,768	513,681	59,439	51,726
Total Expenditure	86,580	2,357,354	825,764	410,538	563,496	106,227	100,274
Operating Revenues							
Rental ACF sites	2,000	2,000	1,600	2,000	2,000	2,000	2,000
Total Operating Revenues	2,000	2,000	1,600	2,000	2,000	2,000	2,000
Non Operating Revenues							
Tfr from Restricted Assets - ELE							
Sale of Real Estate Assets		1,550,000	330,951	0	450,000	0	0
Loan Repayment Deferred Dr - Property Res - Dungog & Dist Tennis Assoc	5,000	5,000	0	5,000	5,000	0	0
Loan Repayment Deferred Dr - Property Res - Showground Secretary's Office deferred debtor	1,600	1,600	0	1,600	1,600	0	0
Tfr from RA Real Estate Reserve	68,635	789,408	0	392,448	94,896	87,119	80,644
Total Non Operating Revenues	75,235	2,346,008	661,902	399,048	551,496	87,119	80,644
Total Revenues	77,235	2,348,008	663,502	401,048	553,496	89,119	82,644
Net Cost to Council	9,345	9,346	162,262	9,490	10,000	17,108	17,630

Economic Affairs - Tourism & Area Promotion							
Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries	68,089	68,089	47,840	66,731	65,660	67,792	69,996
Salary On costs	7,087	7,087	0	7,017	7,300	7,468	7,642
Superannuation	7,227	7,227	6,825	7,236	7,028	7,529	7,773
Staff Travelling	1,030	1,030	1,042	1,030	1,060	1,090	1,120
Conferences & Seminars	1,550	1,550	1,261	1,550	1,600	1,650	1,700
Advertising	2,060	2,060	399	2,060	2,120	2,180	2,250
Postage, Printing & Stationery	2,060	2,060	441	2,060	2,120	2,180	2,250
Energy Costs	2,319	2,319	1,282	1,600	1,710	1,830	1,960
Building M&R	1,040	2,213	3,529	1,040	1,070	1,110	1,140
Office Equipment M&R	520	520	50	520	540	560	580
Cleaning Expenditures	410	237	0	410	420	430	440
Insurances	670	780	780	800	880	970	1,070
Telephone Charges	2,470	2,470	2,206	2,470	2,540	2,620	2,700
Volunteer Expenditure/Uniforms	500	500	300	500	500	500	500
Shire Events Contributions	15,000	15,000	5,402	15,000	15,000	15,000	15,000
Tourism Event	0	3,307	3,307	0	0	0	0
Advantages of Area - Pedalfest	400	456	456	400	400	400	400
Advantages of Area - Local Area Promotion	300	282	0	300	300	300	300
Rates & Charges	1,110	1,116	1,116	1,160	1,190	1,220	1,250
Water/Sewer Consumption Charges	280	280	118	280	290	300	310
CAPEX review - Caravan Parks				50,000	50,000	0	0
Depreciation	3,138	3,138	0	3,138	3,138	3,138	3,138
Overheads Allocation:							
Corporate Support	17,000	17,000	17,000	17,300	17,820	18,350	18,900
Infrastructure & Assets	1,940	1,940	1,940	1,970	2,030	2,090	2,150
Total Operating Expenditures	136,200	140,661	95,293	184,572	184,716	138,707	142,569
Capital Expenditure							
Tfr to RA - Advertise Advantages of Area	4,000	3,962	0	4,000	4,000	4,000	4,000
Tfr to RA - Building & Grounds Reserves	1,000	0	0	1,000	1,000	1,000	1,000
Total Capital Expenditure	5,000	3,962	0	5,000	5,000	5,000	5,000
Total Expenditure	141,200	144,623	95,293	189,572	189,716	143,707	147,569
Operating Revenues							
Sundry Sales (Fax, copier)	60	60	0	60	70	80	90
Advertising Income	310	310	0	310	320	330	340
Total Operating Revenues	370	370	0	370	390	410	430
Non Operating Revenues							
Depreciation	3,138	3,138	0	3,138	3,138	3,138	3,138
Total Non Operating Revenues	3,138	3,138	0	3,138	3,138	3,138	3,138
Total Revenues	3,508	3,508	0	3,508	3,528	3,548	3,568
Net Cost to Council	137,692	141,115	95,293	186,064	186,188	140,159	144,001

Economic Affairs VIC Member Services

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Advertising	5,000	5,000	3,126	5,000	5,150	5,300	5,460
Postage, Printing & Stationery	800	800	169	800	820	840	870
HRT0 Contribution	7,530	7,530	7,096	7,530	7,760	7,990	8,230
Online Booking Service	1,550	1,550	0	1,550	1,600	1,650	1,700
Touch Screen Maintenance	830	830	800	830	820	810	800
Product Acquisitions	3,090	3,090	1,460	3,090	3,180	3,280	3,380
Event Expenditure	820	820	0	820	840	870	900
Website & Internet Maintenance	2,060	2,060	680	2,060	2,120	2,180	2,250
Total Operating Expenditures	21,680	21,680	13,331	21,680	22,290	22,920	23,590
Total Expenditure	21,680	21,680	13,331	21,680	22,290	22,920	23,590
Operating Revenues							
Advertising	520	520	0	520	540	560	580
Sales Forestry Maps	1,030	1,030	636	1,030	1,060	1,090	1,120
Sales Product Acquisitions	4,330	4,330	1,951	4,330	4,460	4,590	4,730
Membership Fees	12,360	12,360	6,248	12,360	12,730	13,110	13,500
Bookings Commission - direct	5,000	5,000	4,869	5,000	5,150	5,300	5,460
On-Line Booking Service	1,030	1,030	0	1,030	1,060	1,090	1,120
Sponsorship	1,000	1,000	0	1,000	1,000	1,000	1,000
Retail Sales Commission	0	0	19	0	0	0	0
Marketing Support HRT0	0	0	160	0	0	0	0
Total Operating Revenues	25,270	25,270	13,883	25,270	26,000	26,740	27,510
Net Cost to Council	-3,590	-3,590	-552	-3,590	-3,710	-3,820	-3,920

Economic Affairs - Economic Development & Promotion

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Salaries	52,954	52,954	37,742	49,338	50,818	52,469	54,174
Salary Oncost	5,554	5,554	0	5,254	5,467	5,611	5,753
Superannuation	5,163	5,163	1,628	4,943	5,241	5,410	5,586
Staff Travelling	310	310	791	310	320	330	340
Conferences & Seminars/Training	1,000	1,000	286	1,000	1,000	1,000	1,000
Printing & Stationery	310	310	0	310	320	330	340
Telephone Charges	260	260	149	260	270	280	290
Business Prospectus	0	0	196	0	0	0	0
Specific Programmes							
Lower Hunter Business Enterprise Centre	1,500	1,500	1,320	1,500	1,500	1,500	1,500
Community Economic Development Project	0	0	91	0	0	0	0
Overheads Allocation							
Caravan & Holiday Parks	-9,480	-9,480	-9,470	-9,200	-9,480	-9,760	-10,050
Corporate Support	7,210	7,210	7,210	7,400	7,620	7,850	8,090
Total Operating Expenditures	64,781	64,781	39,943	61,115	63,076	65,020	67,023
Total Expenditure	64,781	64,781	39,943	61,115	63,076	65,020	67,023
Operating Revenues							
Community Economic Development Project	0	-4,360	-4,360	0	0	0	0
Total Operating Revenues	0	-4,360	-4,360	0	0	0	0
Non Operating Revenues							
Tfr from RA - Community & Famil Tour	0	4,360	0	0	0	0	0
Total Non Operating Revenues	0	4,360	0	0	0	0	0
Total Revenues	0	0	-4,360	0	0	0	0
Net Cost to Council	64,781	64,781	44,303	61,115	63,076	65,020	67,023

Economic Affairs - Other Business Undertakings

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Expenditure							
Private Works Sec 67	10,880	5,880	3,533	10,880	11,210	11,560	11,920
Rates & Charges	1,530	1,536	1,536	1,590	1,630	1,670	1,710
Overheads Allocation							
Corporate Support	4,940	4,940	4,940	5,000	5,150	5,300	5,460
Operations Department	1,520	1,520	1,520	1,550	1,600	1,650	1,700
Total Operating Expenditure	18,870	13,876	11,529	19,020	19,590	20,180	20,790
Operating Revenues							
Private Works Income	12,510	6,510	802	12,510	12,890	13,290	13,710
Total Operating Revenues	12,510	6,510	802	12,510	12,890	13,290	13,710
Total Net Cost to Council	6,360	7,366	10,727	6,510	6,700	6,890	7,080

General Purpose Revenues

Description	Estimate 2012/13	Revised Estimate 2012/13	Actual 30/4/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
Operating Revenues							
General Rates	4,585,181	4,618,280	4,620,815	4,980,717	5,150,061	5,325,163	5,506,218
Special Rate Variation 2008	0	0	0	0	0	0	0
Special Rate Variation 2009	176,895	176,895	176,895	0	0	0	0
Pensioner Rebates- Council	-122,952	-123,336	-124,077	-126,887	-130,690	-134,210	-137,820
Pensioner Subsidy	67,620	67,620	67,901	69,790	71,880	73,820	75,800
FAG Equalisation Component	1,351,120	665,770	499,328	1,364,630	1,391,920	1,419,760	1,448,160
Extra Charges	15,000	15,000	17,696	15,000	15,450	15,920	16,400
Legal Cost Recovery	10,000	12,133	14,989	10,000	10,100	10,100	10,100
Interest On Bank Account	4,000	4,000	3,550	4,000	4,120	4,250	4,380
Interest on Investments	276,920	276,920	246,610	276,920	285,230	293,790	302,600
Alison Ct Resident Loans	-3,360	-3,360	0	-3,360	-3,290	-3,220	-3,150
Bonding Deeds	-1,030	-1,030	0	-1,030	-1,030	-1,070	-1,110
Community Artworks Advisory Committee	-420	-420	0	-500	-420	-500	-500
Interest on Investments Sec 94	32,000	32,000	0	32,000	32,960	32,960	32,960
Developer Contributions Sec 94	50,000	116,833	533,845	50,000	50,000	50,000	50,000
Total Operating Revenues	6,440,974	5,857,305	6,057,551	6,671,280	6,876,291	7,086,763	7,304,038
Non Operating Revenues							
Tfr from RA - FAG	0	690,214	0	0	0	0	0
Total non Operating Revenues	0	690,214	203,759	0	0	0	0
Total Revenues	6,440,974	6,547,519	6,261,310	6,671,280	6,876,291	7,086,763	7,304,038
Capital Movements							
Transfer to RA - FAG 2009/10	0	0	0	0	0	0	0
Developer Contributions Sec 94	82,000	148,833	0	82,000	82,960	82,960	82,960
Total Capital Expenditure	82,000	148,833	0	82,000	82,960	82,960	82,960
Net Cost to Council	6,358,974	6,398,686	6,261,310	6,589,280	6,793,331	7,003,803	7,221,078

2. STATEMENT IN RESPECT TO EACH ORDINARY RATE & SPECIAL RATE TO BE IMPOSED.

Ordinary Rates in respect of the year 1st July 2013 to 30th June 2014 will be levied on all rateable land in the area under the following categories and sub-categories and be subject to base amounts as detailed in the table below:

- (a) Farmland.
- (b) Residential, Residential Clarence Town, Residential Dungog, Residential Village.
- (c) Business, Business Clarence Town, Business Dungog, Business Village.

Council is varying General Income by the 3.4% rate pegging limit as announced by the Minister for Local Government to enable the core delivery of services. Council's capacity to improve existing levels of service to the community and ability to address the current and future needs within the shire are currently hampered by a lack of financial capacity. Council's current services and works program cannot be maintained without going into deficit or increasing funding levels.

CATEGORY SUB-CATEGORY	AD VALOREM AMOUNT CENTS IN \$	BASE \$	AMOUNT % OF TOTAL RATE	ESTIMATED RATE YIELD (\$)
Farmland	0.2716	292.00	14.01	2,066,538
Residential	0.2420	310.65	31.92	1,663,226
Residential - Clarence Town	0.2644	292.00	49.64	192,959
Residential - Dungog	0.5015	130.05	21.03	570,095
Residential - Village	0.2391	242.40	46.13	181,815
Business	0.3950	420.00	47.09	160,183
Business - Clarence Town	0.3850	381.00	49.76	15,313
Business - Dungog	0.4574	349.35	40.32	101,739
Business - Village	0.3113	309.65	49.85	29,197
Total				4,981,065

Overdue Rates and Charges - Interest

In accordance with section 566(3) of the Local Government Act 1993 the Minister for Local Government has specified that the maximum rate of interest payable on overdue rates and charges for 2013/14 will be 9% simple interest.

3. STATEMENT IN RESPECT TO EACH CHARGE PROPOSED TO BE LEVIED.

In accordance with Sec 501 of the Local Government Act 1993 the following charges are proposed to be levied.

Waste Management Charges - for the provision of Waste Management Services to:

		Yield
Business / Commercial Premises	\$230.20 per MGB service	\$79,188.00
Occupied Non-rateable Properties	\$212.90 per MGB service	\$56,844.00

Recycling Charge

A Recycling charge will be levied for commercial and non rateable properties utilising this service and for 2013/2014 the charge will be \$101.80 per bin per annum. The estimated income from these charges is \$335,227.

Stormwater Charge

		Yield
Urban Property	\$25.00 per property	\$36,850
Commercial Property	\$25.00 per property	\$ 4,000

Sanitary Charges

For the provision of sanitary services to:

		Yield
Rateable premises:		
1 Service	\$ 1588.00	
2 Services	\$3,176.00	\$17,468.00
To occupied non-rateable properties	\$ 1588.00	\$ 1,588.00

Domestic Waste Management Charge (DWMC)

In accordance with Sec 496 of the Local Government Act 1993, the following Domestic Waste Management Charges are proposed:

Vacant Domestic Waste Management Charge - for vacant land situated where the Domestic Waste Management Service exists.

		Yield
Per parcel of rateable land	\$32.50	\$13,552

A Domestic Waste Management Charge under Section 496 of the Local Government Act 1993 must be made and levied for each parcel of rateable land for which the service is available. The income from this charge must be calculated not to exceed the "reasonable cost" of providing the service.

The Charge is to cover short term, recurrent and operational costs of waste management, longer term capital costs or future replacement costs.

Any surplus or deficit derived as a result of providing the service for a period must be maintained in the Domestic Waste Management activity. If a surplus occurs the cash component must be held as a restricted asset.

The Protection of the Environment Operations Act 1997 Section 88 component within the Domestic Waste Charge is estimated to be \$30.47 in 2013/14. There will also be additional administration costs for the collection and reporting of this levy.

It is proposed that the following charges be made for Domestic Waste Management for the year 2013/2014.

Domestic Waste Charge (DWC) for Occupied Land

Waste Service per bin	\$201.10
Recycling Service per bin	\$101.80
Total DWC	\$302.90

The estimated yield from Section 496 charges is \$653,049.

A Domestic Recycling charge under Section 496 of the Local Government Act 1993 will be raised to cover the cost associated with providing a kerbside recycling service.

It is proposed that the Domestic Recycling charge for the year 2013/2014 will be \$101.80 per service per annum.

The estimated yield from this charge is \$327,322.

Sewage Management

In accordance with Section 608 of the Local Government Act 1993, an On-site Sewage Management (OSM) fee of \$55 per OSM facility will be levied and included on Council's annual rate notice. This fee will be levied on all assessments that operate On-site Sewage Management Facilities throughout Dungog Shire. The estimated yield from this special fee is \$146,846.

4. STATEMENT OF COUNCIL'S PROPOSED PRICING METHODOLOGY.

PRICING CATEGORIES

Category	Description
A.	Nil Cost Recovery - There is no charge for these types of goods or services. All costs associated with this good/service are met from either general revenues, grants, contributions, or various combinations of same.
B	Minimal Cost Recovery - The price for these items is set to meet a small contribution towards the cost of the item. The majority of the cost of this item is met from either general revenues, grants, contributions, or various combinations of the same.
C	Majority Cost Recovery - The price for these items is set to make a substantial contribution towards the cost of the service.
D	Full Operating Cost Recovery - The price for these items have been set to cover the operating cost of providing the item.
E	Full Cost and Partial Capital Cost Recovery - The price of these items is set to recover annual operating costs and to make a contribution towards the cost of replacement of the infrastructure assets utilised in providing them.
F	Development Contributions - as determined by the relevant Sec 94 (EPA) & Sec 64 (LGA) Contribution Plans, reflects the cost recovery charged to the developer which the Council has determined to assist meeting the future infrastructure requirements of the community as a consequence of development.
R	Regulatory Fees as determined by the relevant legislation applicable to the provision of the service

GST CODES

I	Input Taxed Supply , the Supply is input taxed under Division 40
E	Exempt , the fee or charge is excluded from GST or is outside the scope of the GST legislation under Division 81
F	GST Free , the supply is GST Free under Division 38
T	Taxable Supply , the Fee or Charge is subject to GST.
B	Means deposit bond paid, in the event of default GST would be applicable

ABBREVIATIONS

FCR	Full Cost Recovery
GST	Goods & Services Tax
MGB	Mobile Garbage Bin

5. STATEMENT OF FEES & CHARGES.

GENERAL MANAGERS DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
1	<u>WILLIAMS RIVER HOLIDAY PARK</u>						
	Site Fee includes 2 Adults & 2 Children - 1 Car on site						
	Daily Fees (Low Season)						
	Unpowered Sites	251	6728.333	E	T	\$15.00	\$20.00
	Powered Sites	251	6728.333	E	T	\$20.00	\$25.00
	Extra Adult	251	6728.333	E	T	\$5.00	\$5.50
	Extra Child	251	6728.333	E	T	\$3.00	\$3.50
	Weekly Fees (Low Season)						
	Unpowered Sites	251	6728.333	E	T	\$76.00	\$100.00
	Powered Sites	251	6728.333	E	T	\$130.00	\$135.00
	Extra Adult	251	6728.333	E	T	\$28.00	\$30.00
	Extra Child	251	6728.333	E	T	\$19.00	\$20.00
	Long Term Weekly Fees (Low & High Season)						
	Powered Sites	250	6728.347	E	T	\$71.00	\$73.00
	Extra Adult	250	6728.347	E	T	\$24.00	\$24.75
	Extra Child	250	6728.347	E	T	\$13.50	\$14.00
	Electricity Supply Charge per week	255	6728.426		T	\$6.00	\$6.25
	Electricity Supply Charge per kWH	255	6728.426		T	\$0.22	\$0.25
	Daily Fees (High Season)						
	Unpowered Sites	251	6728.333	E	T	\$21.00	\$25.00
	Powered Sites	251	6728.333	E	T	\$26.00	\$35.00
	Extra Adult	251	6728.333	E	T	\$6.00	\$6.50
	Extra Child	251	6728.333	E	T	\$4.00	\$4.50
	Weekly Fees (High Season)						
	Unpowered Sites	251	6728.333	E	T	\$105.00	\$125.00
	Powered Sites	251	6728.333	E	T	\$175.00	\$180.00
	Extra Adult	251	6728.333	E	T	\$30.00	\$33.00
	Extra Child	251	6728.333	E	T	\$20.00	\$22.00
	Note: Electricity charges regulated with reference to Country Energy residential pricing applicable to Dungog (item 5501) which is revised July 1						
	Williams River Holiday Park other						
	Van Storage per week	252	6728.348	D	T	\$30.00	\$31.00
	Extra Vehicle per night		6728.999	D	T	\$8.00	\$8.50
	Security Key Deposit		6728.999	D	B	\$30.00	\$30.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
Cabin Accommodation (Low Season)							
Large Cabin							
Per night		253	6789.389	E	T	\$65.00	\$67.00
Weekly		253	6789.389	E	T	\$370.00	\$380.00
Small Cabin							
Per night		253	6728.389	E	T	\$52.00	\$53.50
Weekly		253	6789.389	E	T	\$305.00	\$315.00
Additional person per night		253	6789.389	E	T	\$4.50	\$5.00
Additional person per week		253	6789.389	E	T	\$25.00	\$25.00
Cabin Accommodation (High Season)							
Large Cabin							
Per night		253	6789.389	E	T	\$85.00	\$90.00
Weekly		253	6789.389	E	T	\$480.00	\$500.00
Small Cabin							
Per night		253	6789.389	E	T	\$70.00	\$75.00
Weekly		253	6789.389	E	T	\$390.00	\$420.00
Additional person per night		253	6789.389	E	T	\$9.00	\$10.00
Additional person per week		253	6789.389	E	T	\$40.00	\$50.00
Other Charges							
Washing Machine		255	6728.349	E	T	\$2.00	\$2.00
Dryer		255	6728.349	E	T	\$2.00	\$2.00
2 OTHER CAMPING FACILITIES							
Dungog Caravan Park							
Site Fee includes 2 Adults & 2 Children - 1 Car on site							
Daily Fees							
Unpowered Sites		257	6628.333	E	T	\$15.00	\$20.00
Powered Sites		257	6628.333	E	T	\$20.00	\$25.00
Extra Adult		257	6628.333	E	T	\$4.50	\$5.00
Extra Child		257	6628.333	E	T	\$3.00	\$3.50
Self Contained Vehicles - unpowered site		257	6628.333		T	\$15.00	\$16.00
Self Contained Vehicles - powered site		257	6628.333		T	\$20.00	\$22.00
Weekly Fees							
Unpowered Sites		257	6628.333	E	T	\$71.00	\$100.00
Powered Sites		257	6628.333	E	T	\$125.00	\$125.00
Extra Adult		257	6628.333	E	T	\$25.00	\$30.00
Extra Child		257	6628.333	E	T	\$17.00	\$20.00

CORPORATE SERVICES DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
3	<u>RATING CERTIFICATES</u>						
	Rate Certificate - Section 603	512	26.358	R	E	\$65.00	\$70.00
	Urgency Fee	114	28.698	E	T	\$75.00	\$80.00
4	<u>OUTSTANDING NOTICES</u>						
	Certificate as to Notices - Section 735A (LG Act 1993)	516	26.36	C	E	\$60.00	\$60.00
	Certificate as to Orders - Section 121ZP (EPA Act 1979)	516	26.36	C	E	\$60.00	\$60.00
	Certificate as to Notices (Noxious Weeds) - Section 64 (NW Act 1993)	514	1426.359	C	E	\$60.00	\$60.00
	Swimming Pool Certificate - Section 24 (SP Act 1992)	516	26.36	R	E	\$70.00	\$70.00
	Swimming Pool Certificate Fencing Exemption	516	26.36	R	E	\$70.00	\$70.00
5	<u>ACCESS APPLICATIONS (GIPA)</u>						
	Access to Records by actual person about their personal affairs						
	Formal Application Fee	106	28.453	R	E	\$30.00	\$30.00
	Processing Charge - After first 20 hours per hour	106	28.453	R	E	\$30.00	\$30.00
	All other requests						
	Formal Application Fee	106	28.453	R	E	\$30.00	\$30.00
	Processing Charge - After first 1 hour per hour	106	28.453	R	E	\$30.00	\$30.00
	Internal Review Application	106	28.453	R	E	\$40.00	\$40.00
6	<u>PRIVACY & PERSONAL INFORMATION PROTECTION ACT</u>						
	Application Fee	106	28.453	R	E	\$30.00	\$30.00
	Processing Charge - After first 1 hour per hour	106	28.453	R	E	\$30.00	\$30.00
7	<u>INSPECTION OF RATE RECORDS</u>						
	Applicable to all persons except ratepayers obtaining information concerning their own property						
	Inspection of Valuation Books - per entry	110	28.575	C	T	\$4.50	\$4.50
	Inspection on Notices of Transfer - per transfer	110	28.575	C	T	\$5.50	\$5.50
	Inspection of Valuation Books - Without assistance per hour or part thereof	110	28.575	C	T	\$55.00	\$55.00
	Inspection of Valuation Books - Assistance per hour or part thereof	110	28.575	C	T	\$90.00	\$90.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
8	<u>PROPERTY ENQUIRIES</u>						
	Applicable to all persons except ratepayers obtaining information concerning their own property/s						
	Search of information requested on rate/property file - Per hour or part thereof	110	28.575	C	T	\$75.00	\$75.00
	Established/existing holdings search fee	110	28.575	C	T	\$110.00	\$110.00
	Written correspondence concerning enquiries of ratepayers' property / financial details by third parties plus search fee where applicable	110	28.575	C	T	\$55.00	\$55.00
9	<u>PUBLICATIONS</u>						
	Postage - Annual provision of Council business paper.		28.322	C	E	\$150.00	\$150.00
	Postage & Handling - Extraordinary Meeting Minutes each		28.322	C	E	\$6.00	\$10.00
	Postage & Handling - Ordinary Meeting Minutes each		28.322	C	E	\$6.00	\$10.00
	All documents are available for free on Council's website						
10	<u>PHOTOCOPYING</u>						
	Administration Centre						
	A4 - Black and White	108	28.555	C	T	\$0.65	\$0.50
	A-4 Colour	108	28.555	C	T	\$0.65	\$0.60
	A3 - Black and White	108	28.555	C	T	\$1.75	\$1.00
	A3 - Colour	108	28.555	C	T	\$1.75	\$1.50
	Bulk discount 50 or more copies - 15% and further discount of 25% is applicable to Shire community organisations						
11	<u>ADMINISTRATIVE COSTS OTHER</u>						
	Dishonour Fee - electronic or cheque	118	36.117	C	T	\$55.00	\$55.00
	Search of records: Search of archival material excludes Sec 12 (1) requests.		28.999	C	T	\$90.00	\$90.00
	Fax Transmission & Receipt - Per sheet - Minimum charge \$6	108	28.555	C	T	\$0.60	\$0.60
	Production of Documents for Subpoena						
	Ordinary Hours per hour	112	28.664	D	E	\$90.00	\$100.00
	Overtime Hours per hour	112	28.664	D	E	\$115.00	\$120.00
	Less than 5 days notice - per hour	112	28.664	D	E	\$115.00	\$120.00
	Witness Fees						
	Senior Management per hour		28.999	D	E	\$130.00	\$150.00
	Middle Management per hour		28.999	D	E	\$115.00	\$120.00
	Professional Staff per hour		28.999	D	E	\$115.00	\$120.00
	Other Staff per hour		28.999	D	E	\$90.00	\$90.00
	Plus all mileage & accommodation costs		28.999	D	E	FCR	FCR

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
12	<u>GIS PRINTS</u>						
	Property extracts - No layers						
	Black & White - A4		328.639	C	T	\$1.75	\$1.50
	Black & White - A3		328.639	C	T	\$3.30	\$3.00
	GIS Prints including 1 layer						
	Colour - A4		328.639	C	T	\$4.40	\$4.40
	Colour - A3		328.639	C	T	\$6.60	\$6.60
	Colour - A2		328.639	C	T	\$15.00	\$15.00
	Colour - A1		328.639	C	T	\$22.00	\$22.00
	Colour - A0		328.639	C	T	\$38.00	\$38.00
	Electronic Map including 1 layer only		328.639	C	T	\$22.00	\$22.00
	Deposited Plans		328.639	D	T	\$22.00	\$22.00
13	<u>RATE CHARGES</u>						
	Interest on Overdue rates and charges.		Various	R	E	10%	9%
14	<u>LIBRARY FEES</u>						
	Overdue Loans - per Item per day	220	3836.335	B	E	\$0.45	\$0.45
	Reservations/Requests	216	3828.337	B	T	\$1.10	\$1.10
	Inter Library Loan (public) plus reservation fee	216	3828.337	B	T	\$7.00	\$7.00
	Inter Library Loan (tertiary) plus reservation fee	216	3828.337	B	T	\$17.00	\$17.00
	Replacement Library Member Card	222	3836.336	B	T	\$5.70	\$5.70
	Replacement Charge for lost/damaged covers/booklets from Music CDs or Videos	222	3836.336	B	T	\$5.70	\$5.70
	Lost Stock Items (plus cost/reinstatement of item)	222	3836.336	B	T	\$7.00	\$7.00
	Overdue Loans on DVD's- per item per day	220	3836.335	B	T	\$0.30	\$0.45
	Library Bag	217	3828.49	B	T	\$3.60	\$1.40
	Photocopy Service	218	3828.555	B	T	\$0.45	\$0.50
	CD/DVD blank	218	3828.555	C	T	\$2.20	
	Internet - Printing per page						
	Black & White	218	3828.555	D	T	\$0.60	\$0.50
	Colour	218	3828.555	D	T	\$0.60	\$0.60

INFRASTRUCTURE & ASSETS DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
15	<u>PLANT & EQUIPMENT HIRE</u>							
	Plant Item including operator hourly charge normal hours							
	Graders		7228.567	E	T	\$129.80		\$134.00
	Rubber-Tyred Loaders		7228.567	E	T	\$99.00		\$102.00
	Self Propelled Roller		7228.567	E	T	\$93.50		\$96.50
	Tractor with Slasher		7228.567	E	T	\$86.90		\$89.50
	Low Loader		7228.567	E	T	\$143.00		\$147.50
	Council Employee labourer type duties		7228.567	E	T	\$51.70		\$53.50
	Council Employee Tradesman		7228.567	E	T	\$68.20		\$70.50
	Kubota Out-front Mower		7228.567	E	T	\$59.40		\$61.50
	Articulated Crane or Travelling Articulated Crane (includes operator - Dogman extra \$66.00 per hour)		7228.567	E	T	\$187.00		\$192.50
	Weed Spraying - Chemicals charged at cost		7228.567	E	T	\$75.90		\$78.50
	Overtime rate plus 50% of normal hourly charge (excludes weekends & public holidays where different rates will apply.)		7228.567	D	T	Subject to quotation		Subject to quotation
	Plant Item without operator (per day/minimum)							
	Barrier Boards (complete) each		7228.567	E	T	\$8.25		\$8.50
	Temporary Warning Signs each		7228.567	E	T	\$8.25		\$8.50
	Delivery/Collection of barriers/signs		7228.567	D	T	Cost + 21%		Cost + 21%
	Security Damage Deposit - refundable on safe return of item		9066.567		B	\$100.00		\$103.00
16	<u>PRIVATE WORKS CHARGE</u>							
	Undertaking of works on private land under Sec 67(1) of the Local Government Act 1993		7228.567	D	T	Subject to quotation		Subject to quotation
17	<u>ROADS ACT CONTRIBUTION TO WORKS</u>							
	Kerb & Guttering per lineal metre		5014.479	B	T	\$49.50		\$51.00
	Footpaths per lineal metre		5014.479	B	T	\$49.50		\$51.00
18	<u>ROAD RESERVE FEES</u>							
	Petrol Pump Approvals		26.322	B	E	\$90.00		\$95.00
	Advertising - Street Seats	214	3740.317	B	T	At applicants expense		At applicants expense
	Approval for placement of builders waste container on footpath		6026.319	C	T	\$88.00		\$91.00
	Road Acts 1993 (S223) - Local Approval							
	Footway Restaurant (S125)		6026.319	C	E	\$85.00		\$87.50
	Use of Public footpath (S126)		6026.319	C	E	\$85.00		\$87.50
	Street Vending consent		6026.319	C	E	\$85.00		\$87.50
	Public Gates							
	Approval and first registration	102	26.576	B	T	\$231.00		\$250.00
	Annual Fee	102	26.576	B	T	\$88.00		\$91.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
Road Closing Fees								
	Administration Costs		6526.601	D	T	\$1,320.00		\$1,359.50
	Advertising Fee		164.35	D	T	\$935.00		\$963.00
	Search Fees		6526.601	D	T	\$165.00		\$170.00
	LTO & Agency fees for Caveat		6526.601	D	T	\$110.00		\$113.00
	Dept of Lands Costs		6526.601	D	T	\$825.00		\$850.00
	Survey Fee Road Closure			D	T			At applicants expense
	Valuation Fee		6526.601	D	T			
	LTO & Agency Costs Road Closure Plan		6526.601	D	T	At applicants expense		
	Survey Fees Consolidation Plan (Estimate)			D	T			
	LTO & Agency Fee Consolidation Plan		6526.601	D	T			
	Council costs to be paid in full at application stage. Fees will be refunded if application is withdrawn, subject to what stage the process has reached. Applicant needs to request refund at time of withdrawal.					T	\$5,820.00 + GST	\$5,995.00 + GST
Public Roads								
	Road Opening Fee (dig up) excludes restoration charge	246	6526.602	C	T	\$110.00		\$113.00
	Annual Pipeline Agreement - Up to 150mm diameter		5240.48	C	T	\$140.00		\$144.00
	Annual Pipeline Agreement - 150mm to 300mm diameter		5240.48	C	T	\$140.00		\$144.00
	Annual Pipeline Agreement - Over 300mm diameter		5240.48	C	T	\$280.00		\$288.00
	Road Naming Fee (includes advertising, supply & erection of sign).			D	T	\$580.00		\$597.00
	Grazing Lease Application Fee			D	T	\$130.00		\$134.00
Restoration Charges								
	Roads, Footpaths, Driveways, Kerb & Gutter		Various	D	T	Subject to Quotation		Subject to quotation
19	<u>ENGINEERING FEES OTHER</u>							
	Direction Sign Replacement		128.999	B	T	At Cost		At Cost
	Film Permits (as per Film Hunter Guidelines)		128.999			Refer to Economic Development Officer for current Film Hunter Guidelines. Minimum of \$220 (Inc GST)		
	Land Development Control Enquiry (RMS)		128.999	B	T	\$27.50		\$28.50
	Rural Addressing	184	2828.615	B	T	\$145.00		\$149.50
Development Approvals								
	Bond Administration Fee - 1% of value of bonded works with a minimum charge of \$180.00		128.558	B	T	Calculated		Calculated
	Engineering Inspections (per inspection)		128.558	B	T	\$130.00		\$134.00
Keys								
	Refundable Deposit - Per Key		9060.210		B	\$110.00		\$115.00
	Additional Key - Per Key - User Bodies		128.999		T	\$38.50		\$40.00
	Placement of Traffic Counters		128.999		T	\$550.00		\$566.50

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
20	<u>DAMAGE DEPOSITS</u>							
	Relocated Dwellings	926	9060.596	D	B	\$1,300.00		\$1,339.00
	Kerb & Gutter Residential	922	9060.338	D	B	\$650.00		\$669.50
	Kerb & Gutter Commercial	922	9060.338	D	B	\$1,300.00		\$1,339.00
	Footpaths Residential	922	9060.338	D	B	\$650.00		\$669.50
	Footpaths Commercial	922	9060.338	D	B	\$1,300.00		\$1,339.00
21	<u>DOUG WALTERS PAVILION</u>							
	Light Scale Use - eg. meetings, presentations, classes, demonstrations etc	226	4128.213	B	T	\$80.75		\$85.00
	Heavy Use - eg. dances, wedding receptions, discos - subject to Deposit Bond	226	4128.213	B	T	\$207.00		\$215.00
	Damage Deposit Bond - Heavy Use Only		9060.431		B	\$362.25		\$375.00
	Cleaning Charge Applicable to all heavy use events	226	4128.213	B	T	\$213.20		\$220.00
22	<u>ALISON COURT UNITS</u>							
	Weekly Rentals							
	Single		2240.191	E	I	\$75.07		\$84.08
	Married		2240.191	E	I	\$131.02		\$146.74
	Resident Funded - Weekly Rental		2240.191	E	I	\$40.75		\$45.64
23	<u>SWIMMING POOLS</u>							
	Dungog							
	Single Admission				T	\$3.00		\$3.00
	Season Ticket (each)							
	Individual				T	\$130.00		\$130.00
	Family				T	\$275.00		\$275.00
	School Children in Classes - Excluding season ticket holders				T	\$2.00		\$2.00
	Non Swimmers				T	\$2.00		\$2.00
	Pre schoolers over 2 years				T	\$1.00		\$1.00
	Shower Tokens - Hot Water		4318.218		T	\$0.50		\$0.50
	Clarence Town							
	Single Admission							
	- Adults				T	\$3.10		\$3.30
	- Children (+ 5 years)				T	\$2.60		\$2.70
	- Pre Schoolers				T	\$1.60		\$1.60
	- School Children in Classes				T	\$2.00		\$2.00
	Season Ticket (each)							
	Single				T	\$113.30		\$115.00
	Family				T	\$206.00		\$210.00
	Half Season Ticket (each)							
	Single				T	\$92.70		\$95.00
	Family				T	\$113.30		\$115.00
	Non Swimmers				T	\$1.60		\$1.60

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
24	<u>PUBLIC HALLS & FACILITIES</u>							
	Clarence Town Community Centre							
	Paterson School of Arts							
	Refer to the respective Sec 355 Management Committees for casual hire rates. Regular bodies and associations user fees are determined on an annual basis by each committee. All user charges are subject to GST							
	James Theatre Community Centre							
	Hire less than half day - not for profit org					\$50.00		\$66.00
	Hire less than half day - commercial					\$100.00		\$110.00
	Hire full day - not for profit org					\$200.00		\$220.00
	Hire evening - not for profit (performance)							\$110.00
	Hire day & evening - not for profit							\$165.00
	Hire full day - commercial					\$400.00		\$440.00
	Wedding hire - + \$500 bond, \$110 cleaning (Friday to Monday morning and use tables, chairs, portable stages, extra curtaining and screens).							\$880.00
	Set up - not for profit							\$82.50
	Set up - commercial							\$220.00
	Film Society - hall hire full day							\$110.00
	Film Society - movie supply							At cost
	Film Society - projection supply							\$110.00
	Film Society - cleaning fee for kiosk							\$55.00
	Film Society - session fee							\$55.00
	Park Ave Entertainment - ballet 3 day hire							\$71.50
	Park Ave Entertainment - ballet per extra day							\$22.00
	Park Ave Entertainment - exam per day							\$110.00
	Park Ave Entertainment - performance per day							\$220.00
	Air conditioning per hour							\$5.50
	Hire - tables used out of theatre per 3 day hire period each					\$5.00		\$10.00
	Hire - chairs used out of theatre per 3 day hire period each					\$1.00		\$1.50
	Vacy School of Arts							
	Function - 6 hours				T	\$110.00		\$110.00
	Hire - Hour rate				T	\$15.00		\$15.00
	Hire - Community Groups - Hour rate				T	\$8.00		\$8.00
	Bond - In accordance with Risk Management Assessment							
	Clarence Town School of Arts							
	Night Functions - Fee + \$50 refundable bond				T	\$150.00		\$150.00
	Day Functions - Per Hour				T	\$15.00		\$15.00
	Permanent Bookings - Per Hour (Up to 3 hrs)				T	\$11.00		\$11.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
Gresford School of Arts								
	Whole Complex - Hall & Supper Room/Day				T	\$110.00		\$150.00
	Whole Complex - Hall & Supper Room/Hour				T	\$22.00		\$75.00
	Hall/Day				T	\$55.00		\$40.00
	Hall/Hour				T	\$11.00		\$10.00
	Supper Room & kitchen / Day				T	\$55.00		\$75.00
	Supper Room & Kitchen / half day							\$40.00
	Supper Room/ Hour				T	\$11.00		\$10.00
	Hire rate for tables - each per day							\$5.00
	Hire rate for chairs - each per day							\$3.00
Martins Creek School of Arts								
	Day Hire - Per hour				T	\$15.00		\$15.00
	Night Hire - Per hour				T	\$18.00		\$18.00
	Booking Fee				T	\$25.00		\$25.00
25 PARKS & RESERVES								
Bennett Park								
	Electricity – Full use per hour		4428.196		T	\$27.81		\$31.75
	Electricity - Half Use per hour		4428.196		T	\$16.98		\$20.00
Ground Fees - Plus cleaning/damage deposit where usage includes change rooms and/or kiosk								
	Dungog Rugby League (Senior) - Per season	228	4428.198		T	\$683.10		\$703.50
	Dungog Rugby League (Junior) - Per season	228	4428.198		T	\$360.80		\$371.50
	Dungog Senior Touch Football - per season	228	4428.198		T	\$203.00		\$209.00
	Dungog Junior Touch Football - per season	228	4428.198		T	N/A		\$209.00
	Dungog & District Cricket (Junior) - per season	228	4428.198		T	\$360.20		\$371.00
	Dungog & District Cricket (Senior) - per season	228	4428.198		T	\$360.20		\$371.00
	Dungog Soccer Club Inc - per season	228	4428.198		T	\$219.80		\$226.50
	Milo Cricket - per season		4540.48			\$115.30		\$119.00
	Dungog & District Little Athletics - per season	228	4428.198		T	\$108.50		\$112.00
	Dungog & District Little Athletics - Kiosk hire per season	228	4428.198		T	\$95.30		\$98.00
	Casual Usage per day	228	4428.198		T	\$26.20		\$27.00
	Bennett Park - kiosk hire per day	228	4428.198		T	\$52.60		\$54.00
	Cleaning/Damage Deposit - season users		9060.431		B	\$593.00		\$611.00
	Cleaning/Damage Deposit - casual users		9060.431		B	\$236.00		\$243.00
Bennett Park - Storage Shed								
	Large - per annum					\$93.90		\$100.00
	Small - per annum					\$47.10		\$50.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
Vacy Sportsground - Whole complex per day								
	Casual Hire Fee per day				T	\$175.80		\$185.00
	Lights - per hour				T	\$12.75		\$15.00
	Gresford Junior Cricket - per season				T	\$165.42		\$173.69
	Farmers Cricket Club - per season				T	\$378.31		\$397.23
	Gresford/Vacy Football Club				T	\$239.48		\$251.45
	Vacy Primary School - per annum				T	\$787.33		\$826.70
	Vacy RFS (donation only)							\$65.00
Dungog Showground								
<u>Permanent Users</u>								
	Dungog Agricultural & Horticultural Society per year				T	\$2814.00*		\$2,955.00*
	Dungog Rodeo Association - per year				T	\$2814.00*		\$2,955.00*
	Dungog Pony Club - per year - all events				T	\$2,814.00		\$2,955.00*
	Central Coast American Motorcycle Club - per year				T	\$2814.00*		\$2,955.00*
	Pedal Fest - weekend				T	\$390.00		
	Dungog A & H Ladies Auxiliary - per year				T	\$232.00		\$244.00
	Dog Trials - per day				T	\$450.00		\$473.00
	Guides - per year				T	\$614.00		\$645.00
Note - If any of the permanent users * above conduct more that one yearly event, the fee incurred for subsequent events will be 10% of the gross gatetakings.								
Casual Use (Camping rates are 4 persons per site)								
	Bonds - Cleaning - \$683.00/Damage \$1866.00				T	\$2,417.00		\$2,549.00
	Circus/Carnivals - 5 days				T	\$2,814.00		\$2,885.00
	Set up and dismantle fee - Per day- which occurs in conjunction with the casual use fee				T	\$142.00		\$149.00
	Per person over 4 persons per site per night					\$2.00		\$2.00
	C&MHA Vehicle Hard Stand Fee - (per night) power				T	\$16.00		\$17.00
	Hard Stand (Non C&MHA) Vehicle (per night) power				T	\$22.00		\$23.00
	Hard Stand (Non C&MHA) Vehicle (per night) no power				T	\$16.00		\$17.00
	Camping (Tent) Power				T	\$16.00		\$17.00
	Camping (Tent) No Power				T	\$13.00		\$14.00
Community Use								
	Jack Martin Bar (per day)				T	\$62.00		\$65.00
	Northern Bar				T	\$62.00		\$65.00
	Multi-Purpose Pavilion (per event) - per event				T	\$158.00		\$166.00
	Main Arena - Includes Grandstand Ablutions				T	\$451.00		\$474.00
	Set up and dismantle fee - Per day- which occurs in conjunction with the casual use fee				T	\$77.00		\$81.00
	Main Arena Lights and Power - per hour				T	\$34.00		\$36.00
	Showground Kiosk and BBQ				T	\$150.00		\$160.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee	2012/13 Fee	2013/14
Commercial Use								
	Jack Martin Bar - per day				T	\$170.00		\$179.00
	Northern Bar				T	\$170.00		\$179.00
	Multi-Purpose Pavilion - per day				T	\$243.00		\$255.00
	<i>Set up and dismantle fee - Per day- which occurs in conjunction with the casual use fee</i>				T	\$147.00		\$155.00
	Main Arena - Includes Grandstand Ablutions				T	\$766.00		\$805.00
	<i>Set up and dismantle fee - Per day- which occurs in conjunction with the casual use fee</i>				T	\$147.00		\$155.00
	Main Arena Lights and Power -per hour				T	\$34.00		\$36.00
	Overnight Horse Stabling - non event - per horse				T	\$6.00		\$5.00
	Showground Kiosk and BBQ				T	\$240.00		\$250.00
Other buildings and arena lighting to be determined on case by case basis. Intending users should contact the Management Committee in each instance								
Clarence Town Sportsground								
	League - Senior				T	\$219.60		\$226.50
Reg Ford Oval								
	Soccer - Senior				T	\$219.60		\$226.50
	Soccer - Junior				T	\$219.60		\$226.50
	School				T	\$109.80		\$113.00
	Casual Hire Rate - per day				T	\$54.40		\$56.00
Paterson Sportsground								
	Badminton Shed - Parties - per night				T	\$103.00		\$100.00
	Badminton Shed - Camping - per night				T	\$61.80		\$60.00
	Amenities - per day				T	\$10.30		\$10.00
	Camping - Unpowered site - per night				T	\$10.30		\$10.00
	Camping - Powered site - per night				T	\$15.45		\$15.00
	Power usage per kW					\$0.40		\$0.40
Gresford Sporting Complex								
	Senior Cricket					\$350.00		\$358.40
	Junior Cricket					\$350.00		\$358.40
	Football Club - Fee is in addition to donation for lighting use.					\$350.00		\$358.40
	Gresford Public School					\$50.00		\$51.20
	Ground Lighting Use - per hour							\$20.00

PLANNING DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
ADMINISTRATION FEES								
26 Document Signing								
	Re-signing of plan of subdivision by General Manager or authorised person	181	2826.36	E	C	\$150.00	\$150.00	
	Endorsement of Plan of Easement, Transfer, Grant Forms and other legal documents (e.g. Sec 88B Instrument)	183	2826.36	E	C	\$175.00	\$175.00	
27 Copies of Planning Instruments								
	Dungog LEP 2006	176	2828.5	T	C	\$25.00	\$25.00	
	Dungog LEP 2006 – Zoning Maps per sheet:							
	A4 Colour	176	2828.5	T	C	\$4.40	\$4.40	
	A3 Colour	176	2828.5	T	C	\$6.60	\$6.60	
	A2 Colour	176	2828.5	T	C	\$14.00	\$14.00	
	A1 Colour	176	2828.5	T	C	\$20.00	\$20.00	
	A0 Colour	176	2828.5	T	C	\$37.50	\$37.50	
	CD ROM Dungog LEP 2006 Maps	176	2828.5	T	C	\$25.00	\$25.00	
	State Environmental Planning Policies each	188	2828.65	T	C	\$15.00	\$15.00	
	Development Control Plan 1	170	2828.42	T	C	\$80.00	\$80.00	
	Development Control Plan 1 - CD Rom	170	2828.42	T	C	\$25.00	\$25.00	
	Local Area Plans (including maps Colour A4)	176	2828.5	T	C	\$30.00	\$30.00	
	Local Area Plans CD Rom (including Colour maps A4)	176	2828.5	T	C	\$25.00	\$25.00	
	Land Use Strategy	176	2828.5	T	C	\$60.00	\$60.00	
	Land Use Strategy CD Rom	176	2828.5	T	C	\$25.00	\$25.00	
	Copies of Certified Documents, Maps, Plans							
	Clause 262 EPA Regulations (DA's, CC's, CDC's, OC's)	176	2828.5	T	R	\$53.00	\$53.00	
	Flora & Fauna Assessment for SIS determination							
	Full Cost Recovery with a minimum charge of \$2,000		2829	T	D	FCR	FCR	
	Consent Advertising							
	For every development application	166	2828.31	E	C	\$40.00	\$40.00	
	Pool Safety Signs	152	928.62	T	C	\$25.00	\$25.00	
	Pool Registration			E	R		\$10.00	
28 SECTION 94 CONTRIBUTIONS PLAN								
	Contributions Plans are available for inspection free of charge or purchase from the Council administration centre	108	28.555	T	C	\$45.00	\$45.00	
Contributions are indexed quarterly in line with CPI as detailed within the respective contribution plan with such adjustments advertised when made. Contribution Plan No 1, 2004 (as amended) was adopted by resolution of Council on 19 February 2013 and was operational from 6 March 2013.								
29 PRE DA LODGEMENT MEETING								
	Pre DA lodgement meeting - Up to one hour with at least 3 specialist staff			T	C	\$275.00	\$275.00	
30 PROVIDING GPS COORDINATES								
	Providing GPS coordinates of zoning boundaries.			T	C	\$165.00	\$165.00	
	Providing Flood Level Data			T	C	\$165.00	\$165.00	

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
31	<u>LOCAL DEVELOPMENT</u>							
	Designated Development							
	Clause 251 EPA Regulations							
	Development Application Fee Plus			E	R	\$920.00	\$920.00	
	Integrated Development							
	Clause 253 EPA Regulations							
	Additional Fee for each approval body			E	R	\$320.00	\$320.00	
	Approval Fee							
	Additional Processing Fee for Consent Authority			E	R	\$140.00	\$140.00	
32	<u>ADVERTISED APPLICATIONS</u>							
	Clause 252 EPA Regulations							
	Cost for each Insertion in Publication			E	R	\$200.00	\$200.00	
	Additional Maximum Fees							
	(a) In the case of Designated Development			E	R	\$2,220.00	\$2,220.00	
	(b) In the case of Advertised Development			E	R	\$1,105.00	\$1,105.00	
	(c) in the case of Prohibited Development					\$1,105.00	\$1,105.00	
	(d) In the case of development for which an environmental planning instrument requires notice to be given otherwise than as referred to in (a) or (b) above			E	R	\$1,105.00	\$1,105.00	
33	<u>MAINTENANCE OF CERTIFICATE FILE PART 4A</u>							
	Clause 263 EPA Regulations:							
	Certificate Retention/Lodging			E	R	\$36.00	\$36.00	
	Part 4 Certificate				R	\$36.00	\$36.00	
CERTIFICATES								
34	<u>SECTION 149 FEES - ZONING</u>							
	Clause 259 EPA Regulations							
	Section 149 (2) Certificate	508	2826.36	E	R	\$53.00	\$53.00	
	Additional Information 149 (5) - Can only be ordered with a Section 149 (2)	508	2826.36	E	R	\$80.00	\$80.00	
	Urgency Fee - 149(2) & 149(5) (Within one working day)	194	2828.7	T	C	\$125.00	\$125.00	

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
35	<u>BUILDING CERTIFICATES</u>							
	Clause 260 EPA Regulations Sec 149 (b) (2)							
	(a) Class 1 Building (including Class 10 buildings if on site) per dwelling	510	4726.36	E	R	\$250.00	\$250.00	
	(b) Any other building							
	(i) Not exceeding 200m ²	510	4726.36	E	R	\$250.00	\$250.00	
	(ii) 200m ² - 2,000m ²	510	4726.36	E	R	\$250.00	\$250.00	
	Plus over 200m ² per m ²	510	4726.36	E	R	\$0.50	\$0.50	
	(iii) Exceeding 2,000m ²	510	4726.36	E	R	\$1,165.00	\$1,165.00	
	Plus over 2000m ² per m ²	510	4726.36	E	R	\$0.080	\$0.075	
	(c) External Wall only or No floor area					\$245.00	\$245.00	
	(d) Additional Inspections	232	4728.34	E	R	\$90.00	\$90.00	
	Unauthorised Works Building Certificate (for matters listed in EPA Regulation 2000 Clause 260 (3A) as amended).						Fee as per Clause 260	(fees based on value of work equivalent to DA/CC Fees)
	Copy of a Certificate					\$13.00	\$13.00	
Please note that Construction Certificates and Complying Development Certificates can be found within their own sections.								
36	<u>OCCUPATION CERTIFICATES</u>							
	Interim Certificate			T	D	\$115.00	\$120.00	
	Final Certificate			T	D	\$115.00	\$120.00	
	Re-inspection			T	D	\$115.00	\$120.00	
37	<u>SUBDIVISION CERTIFICATES</u>							
	Subdivision Approval			T	D	\$120.00	\$120.00	plus \$120 per additional lot
	Maintenance Bond			T	D	5%	5%	of value of works
	Boundary Adjustment Endorsement			T	D		\$220.00	
38	<u>FIRE SAFETY CERTIFICATES & ANNUAL FIRE SAFETY</u>							
	Fire Safety Inspection per hour (Minimum cost of \$127.00)					\$130.00	\$130.00	
	Initial Reminder of AFSS					Free	Free	
	Subsequent Reminder for AFSS					\$20.00	\$20.00	
39	<u>SWIMMING POOL COMPLIANCE</u>							
	Swimming Pool Compliance Certificate			E	D		\$70.00	
REZONING / STRATEGIC PLANNING								
40	<u>ENVIRONMENTAL MANAGEMENT PLAN REVIEW</u>							
	Deferred Development Application Fee for review of Environmental Management Plan			T		Between \$500 & \$3000	Between \$500 & \$3000	Depending on complexity
<i>As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contracts.</i>								

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
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41 REZONING APPLICATIONS

Notes Concerning Rezoning Applications

(1) In-House Processing of Application.

Includes the initial investigation and report to Council as to whether to prepare a Local Environmental Plan amendment. (Note: A decision to prepare does not commit the Council to ultimately support the plan but is for the purposes of investigation only). The statutory processing of the plan includes advertising, exhibition, referrals, and assessment of submission and reporting to Council.

(2) External Contract Processing.

(External processing is at the total discretion of the General Manager

Stage 1: For the initial investigation and report to Council as to whether to prepare a Local Environmental Plan amendment. (Note: A decision to prepare does not commit the Council to ultimately supporting the plan but is for the purposes of investigation only).

Stage 2: Statutory processing of the plan including advertising, exhibition, referrals, and assessment of submissions and reporting to Council.

Council will provide the applicant with a quotation before commencing Stage 2 work on any application where there is a user-pay fee component.

All fees to be paid in advance of each stage. The quotation will identify stages. Surplus fees will be refunded at the conclusion of the process.

Local Environmental Study Masterplan and Development Control Plan costs to be paid by the applicant **IN FULL AND IN ADVANCE.**

STRATEGIC PLANNING FEES

Preparation of Local Environmental Study

FCR

FCR

Local Environmental Study Assessment

\$2,500.00

\$2,500.00

Masterplan Preparation by Council

FCR

FCR

Development Control Plan Preparation

FCR

FCR

Masterplan Assessment when prepared by developer

\$2,500.00

\$2,500.00

DCP Assessment when prepared by developer

\$2,500.00

\$2,500.00

Spot Rezoning/ LEP Text Amendment/ Vacant Holding

\$5,500.00

\$5,500.00

REZONING

In House Minimum

Plus Full Cost Recovery for excess hours

\$5,500.00

\$5,500.00

Externally Contracted

Plus staff tendered price plus advertising fees

FCR

FCR

Rezoning Involving Subdivision

Rezoning

\$3,000.00

\$3,000.00

Plus per lot created

\$1,000.00

\$1,000.00

Subdivision in Investigation Areas

50% Rezoning fee payable upon lodgement of application non-refundable. Balance payable after Council resolution to proceed but before advertising commences.

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
<u>Residential/Village Rezoning</u>								
	Initial Review by Rezoning Panel					No Cost	No Cost	
	Stage 1 – Payable on Lodgement (<i>does not include the LES preparation which is full cost recovery</i>)							
	<ul style="list-style-type: none"> - Initial review of the documents submitted by rezoning panel - Any issues identified - Meetings with, and correspondence to, the applicant to discuss the application - Site inspection - Report to Council - Local Environmental Study management. 					\$45,000	\$45,000.00	
	Stage 2 – Payable after resolution of Council to prepare Draft LEP							
	<ul style="list-style-type: none"> - Report to the Department of Planning advising of the decision to prepare - Section 62 Consultation with relevant Government Agencies - Review of the submissions under s62 - Review application in relation to the submissions under s62 - Prepare the Draft LEP - Report to the Department of Planning under Section 64 - Review response from Department of Planning Rezoning Panel. 					\$20,000	\$20,000.00	
	Stage 3 – Payable prior to exhibition, fee inclusive of advertising.							
	<ul style="list-style-type: none"> - Issue the Section 65 Certificate (if Council given delegation) - Prepare the advertisement - Prepare the supporting information for exhibition - Review submissions received. 					\$14,000	\$14,000.00	
	Stage 4 – Fee payable after Council resolves to proceed to gazettal							
	<ul style="list-style-type: none"> - Report to Council - Report to the Director General for gazettal 					\$11,000	\$11,000.00	
	LES Preparation					FCR	FCR	
	DGP Preparation					FCR	FCR	
	S94 Contribution Plan					FCR	FCR	

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
DEVELOPMENT APPLICATIONS								
42	<u>RESIDENTIAL DWELLINGS ONLY</u>							
	Clause 247 EPA Regulations							
	Up to \$100,000			E	E	\$455.00	\$455.00	
	Residential Flat Development (SEPP 65)			E	E	\$760.00	\$760.00	An additional fee is payable for development which is required to be referred to a design review panel
43	<u>DEVELOPMENT INVOLVING THE ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, RESIDENTIAL, MEDIUM DENSITY, DWELLINGS, HOSPITAL, SCHOOL, POLICE STATION, DEMOLITION, CARRY OUT OF WORK</u>							
	Up to \$5,000			E	R	\$110.00	\$110.00	
	Between \$5,001 and \$50,000			E	R	\$170.00	\$170.00	Plus \$3 for each \$1,000 or part thereof the estimated cost
	Between \$50,001 and \$250,000			E	R	\$352.00	\$352.00	Plus \$3.64 for each \$1,000 or part thereof the estimated cost
	Between \$250,001 and \$500,000			E	R	\$1,160.00	\$1,160.00	Plus \$2.34 for each \$1,000 or part thereof the estimated cost
	Between \$500,001 and \$1,000,000			E	R	\$1,745.00	\$1,745.00	Plus \$1.64 for each \$1,000 or part thereof the estimated cost
	Between \$1,000,001 and \$10,000,000			E	R	\$2,615.00	\$2,615.00	Plus \$1.44 for each \$1,000 or part thereof the estimated cost
	More than \$10,000,000			E	R	\$15,875.00	\$15,875.00	Plus \$1.19 for each \$1,000 or part thereof the estimated cost
44	<u>DEVELOPMENT INVOLVING THE SUBDIVISION OF LAND</u>							
	Clause 249 EPA Regulations							
	New Road			E	R	\$665.00	\$665.00	Plus \$65 per additional lot
	No New Road			E	R	\$330.00	\$330.00	Plus \$53 per additional lot
	Strata			E	R	\$330.00	\$330.00	Plus \$65 per additional lot
	All inspections with Council officer - per hour per officer including travel time			T	C	\$125.00	\$125.00	
45	<u>ADVERTISING STRUCTURES</u>							
	Clause 246 (B) EPA Regulations							
	Application fee			E	R	\$285.00	\$285.00	
	Plus for each additional advertisement in excess of 1.			E	R	\$93.00	\$93.00	
	Advertising fee in Heritage Conservation Area			E	R	\$180.00	\$180.00	
46	<u>DEVELOPMENT UNDER THE COMMUNITY LAND DEVELOPMENT ACT 1989</u>							
	Deferred Development Application Fee for review of Community Management Statements			T		Between \$500 & \$3000	Between \$500 & \$3000	Depending on complexity
As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contracts.								

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
47	<u>DEVELOPMENT NOT INVOLVING THE ERECTION OF A BUILDING</u>							
	Change of Land Use			E	R	\$285.00	\$285.00	
	Change of Use of Existing Building requiring building works			E	R		\$455.00	
48	<u>REVIEW OF DETERMINATION UNDER SECTION 82 A (3)</u>							
	Clause 257 EPA Regulations The maximum fee for a request for a review under Sec 82 A (3) of the EPA Act is: (a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application. (b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and (c) in the case of a request with respect to any other development as set out in the table below.							
	Up to \$5,000					\$55.00	\$55.00	
	Between \$5,001 and \$250,000					\$85.00	\$85.00	Plus \$1.50 for each \$1,000 or part thereof the estimated cost
	Between \$250,001 and \$500,000					\$500.00	\$500.00	Plus \$0.85 for each \$1,000 or part thereof the estimated cost
	Between \$500,001 and \$1,000,000					\$712.00	\$712.00	Plus \$0.50 for each \$1,000 or part thereof the estimated cost
	Between \$1,000,001 and \$10,000,000					\$987.00	\$987.00	Plus \$0.40 for each \$1,000 or part thereof the estimated cost
	More than \$10,000,001					\$4,737.00	\$4,737.00	Plus \$0.27 for each \$1,000 or part thereof the estimated cost
	Public Notice of Review					\$620.00	\$620.00	
49	<u>REVIEW OF DECISION UNDER SECTION 82B</u>							
	The fee for an application under section 82B for a review of a decision to reject a development application is as follows: If the estimated cost of the development is less than \$100,000							
						\$55.00	\$55.00	
	If the estimated cost of the development is less than \$100,000 or more and less than or equal to \$1,000,000							
						\$150.00	\$150.00	
	If the estimated cost of the development is more than \$1,000,000							
						\$250.00	\$250.00	
50	<u>APPLICATION UNDER SEPP 1</u>							
	Where objection within Council delegation			E	R	\$140.00	\$140.00	
	Where the objection requires concurrence of DoP:							
	Council Fee			E	R	\$140.00	\$140.00	
	DoP Fee			E	R	\$320.00	\$320.00	
51	<u>FLORA & FAUNA ASSESSMENT FOR SIS DETERMINATION</u>							
	Full Cost Recovery with a minimum charge of \$2,000		2829	T	D	FCR	FCR	

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
52	<u>MODIFICATION OF CONSENT</u> Clause 258 EPA Regulations Minor Modification Sec 96 (1) EPA Act							
	Maximum Fee			E	R	\$71.00	\$71.00	Maximum Fee
	Modification Sec 96 (1A) EPA Act Maximum Fee or 50% of original fee whichever is the lesser			E	R	\$645.00	\$645.00	Maximum Fee
	Other Modifications Sec 96 (2) (a) If fee for the original application was less than \$100, 50% of that fee (b) If the fee for the original application was \$100 or more: (i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and (ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and (iii) in the case of an application with respect to any other development application, as set out in the Table to this clause plus an additional amount of not more than \$665 if notice of the application is required to be given under section 96(2) of the Act.							
	Up to \$5,000					\$55.00	\$55.00	
	Between \$5,001 and \$250,000					\$85.00	\$85.00	Plus \$1.50 for each \$1,000 or part thereof the estimated cost
	Between \$250,001 and \$500,000					\$500.00	\$500.00	Plus \$0.85 for each \$1,000 or part thereof the estimated cost
	Between \$500,001 and \$1,000,000					\$712.00	\$712.00	Plus \$0.50 for each \$1,000 or part thereof the estimated cost
	Between \$1,000,001 and \$10,000,000					\$987.00	\$987.00	Plus \$0.40 for each \$1,000 or part thereof the estimated cost
	More than \$10,000,001					\$4,737.00	\$4,737.00	Plus \$0.27 for each \$1,000 or part thereof the estimated cost
	Additional modification fee (SEPP 65)					\$760.00	\$760.00	
	Review of Decision Under Section 96AB					50%	50%	50% of original fee that was payable for application that is subject of review
53	<u>DEVELOPMENT APPLICATION FEE REFUNDS</u> Administration fee per Council Policy Refer to Council Policy C4:6			T	D	\$75.00	\$75.00	
COMPLYING DEVELOPMENT CERTIFICATE								
54	<u>COMPLYING DEVELOPMENT CERTIFICATE</u> For erection of a Building, Commercial, Industrial, Medium Density							
	Less than or Equal to \$5,000			T	D	\$120.00	\$120.00	
	Between \$5,001 and \$250,000			T	D	\$170.00	\$170.00	Plus an additional \$3 per \$1000 of work value or part thereof.
	Between \$250,001 and \$500,000			T	D	\$1,000.00	\$1,000.00	Plus an additional \$1.70 per \$1,000 of work value or part thereof by which the work value exceeds \$250,000
	Between \$500,001 and \$1,000,000			T	D	\$1,420.00	\$1,420.00	Plus an additional \$1.00 per \$1,000 of work value or part thereof by which the work value exceeds \$500,000
	More than \$1,000,000			T	D	\$1,975.00	\$1,975.00	Plus an additional \$0.80 per \$1,000 of work value or part thereof by which the work value exceeds \$1 million

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
CONSTRUCTION CERTIFICATE								
55	<u>FOR ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, MEDIUM DENSITY</u>							
	Not exceeding \$5,000			T	D	\$60.00	\$60.00	Plus 0.5%
	Exceeding \$5,000 but not exceeding \$100,000			T	D	\$60.00	\$60.00	Plus 0.5% for the first \$5,000, plus 0.35% of the amount in excess of \$5,000
	Exceeding \$100,000 but not exceeding \$250,000			T	D	\$65.00	\$65.00	Plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the amount in excess of \$100,000
	Exceeding \$250,000			T	D	\$70.00	\$70.00	Plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the next \$150,000, plus 0.1% of the amount in excess of \$250,000
	PCA appointment where Council has not issued Construction Certificate			T	D		Minimum \$300.00 or \$80.00 (GST incl) per hour where value of work exceeds \$500,000.	
	Minor modification/amendment to Construction Certificate			T	D	\$55.00	\$55.00	Note - Minor amendments comprises alterations to the proposed method of construction not requiring detailed assessment under the provision of the Building Code of Australia eg change frame construction from metal to timber. Determination of what constitutes a minor amendment is at the discretion of Council.
	Major modification/amendment to Construction Certificate			T	D	55% of original fee or \$500 whichever is lesser	55% of original fee or \$500 whichever is lesser	Note - Comprises all modifications which are not considered minor modifications.
ROADS ACT SECTION 138								
56	<u>CONSTRUCTION CERTIFICATE / s138 ROADS ACT APPROVAL</u>							
	Urban/Rural Residential Road					\$199.00	\$199.00	Min or \$10.00 lin/m
	Rural Road & Part Road					\$199.00	\$199.00	Min or \$5.00 lin/m
	Misc Works (Car parks, earthworks etc)					\$199.00	\$199.00	Min or \$2% of construction cost whichever is greater

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2012/13	Fee 2013/14	Clarification
57	<u>PCA / INSPECTION FEES / s138 ROADS ACT INSPECTION FEES</u>							
	Urban/Rural Residential Road					\$199.00	\$199.00	Min or \$18.00 lin/m
	Rural Road (Unsealed) & Part Road					\$199.00	\$199.00	Min or \$9.00 lin/m
	Misc Works (Carparks, earthworks, etc					\$199.00	\$199.00	Min or \$2% of construction cost whichever is greater
58	<u>s138 ROADS ACT APPROVALS - PRIVATE ENTRANCES / FOOTPATHS / DRIVEWAYS</u>							
	Application fee (includes application approval and initial site inspection.					\$200.00	\$200.00	
	Driveway inspection fee					\$120.00	\$120.00	
	Drive re-inspection fee					\$120.00	\$120.00	
LOCAL GOVERNMENT ACT SECTION 68 (transportable dwellings)								
59	<u>SECTION 68 APPROVAL - LOCAL GOVERNMENT ACT 1993</u>							
	Section 68 Approval (Local Government Act 1993)			E	R	\$110.00	\$110.00	
INSPECTIONS								
60	<u>INSPECTION FEES</u> <u>Contestable Services</u>							
	Buildings							
	Foundation			T	D	\$110.00	\$120.00	
	Frame			T	D	\$125.00	\$120.00	
	Drainage			T	D	\$110.00	\$120.00	
	Wet Areas			T	D	\$110.00	\$120.00	
	Relocated Buildings per hour plus \$1.20 per Km			T	D	\$110.00	\$120.00	
	Damp Course			T	D	\$110.00	\$120.00	
	Fire Control			T	D	\$110.00	\$120.00	
	Fire Compliance			T	D	\$110.00	\$120.00	
	Rural Entrance			T	D	\$120.00	\$120.00	
	Landscaping Inspect			T	D	\$110.00	\$120.00	
	Swimming Pool			T	D	\$100.00	\$120.00	
	Stormwater			T	D	\$110.00	\$120.00	
	Final			T	D	\$135.00	\$140.00	
	Re-inspection					Same as original inspection fee		
REFUNDS								
61	<u>DEVELOPMENT APPLICATION REFUNDS</u>							
	Administration Fee per request						\$75.00	
	Fee structure for withdrawal of Development & Other Applications						Refer to Council Policy C4:6	

ENVIRONMENTAL SERVICES DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
62	<u>COMPANION ANIMALS</u>						
	Lifetime Registration						
	Entire Animals	6	9088.362	R	E	\$150.00	\$150.00
	Desexed Animals	6	9088.362	R	E	\$40.00	\$40.00
	Desexed Animals - owned by eligible pensioner	6	9088.362	R	E	\$15.00	\$15.00
	Recognised Breeder	6	9088.362	R	E	\$40.00	\$40.00
	Assistance animals					Nil	Nil
	Pound Fees						
	Maintenance Charge per day						
	Dog	136	536.467	C	E	\$20.00	\$20.00
	Cat	136	536.467	C	E	\$15.00	\$15.00
	Impounding Fee 1st time	136	536.467	C	E	\$40.00	\$40.00
	Impounding Fee 2nd & subsequent	136	536.467	C	E	\$60.00	\$60.00
	Miscellaneous Fees						
	Destruction & Disposal of Animal		672.467	C	T	FCR	FCR
	Hire of Cat Trap \$100 Refundable Deposit plus weekly fee		528.38	E	T	\$20.00	\$20.00
	Hire of Dog Trap \$150 Refundable Deposit plus weekly fee		0528.360	E	T	\$30.00	\$30.00
	RLPB Stock Permit processing fee				T	\$30.00	\$30.00
	Hire of Citronella Collars \$100 refundable deposit plus weekly fee					\$40.00	\$40.00
	Citronella Collars - additional batteries or canisters					FCR	FCR
63	<u>STOCK IMPOUNDING FEES</u>						
	Impounding Fees per head charge						
	Horse, Cow, sheep, goat, pig etc	146	636.467	C	E	\$50.00	\$50.00
	Bull or Stallion	146	636.467	C	E	\$90.00	\$90.00
	Transportation Fees per head Minimum \$50						
	All animals, excluding companion animals	146	636.467	C	E	FCR	FCR
	Pound Fees – Sustenance per head per day						
	All animals, excluding companion animals	146	636.467	C	E	FCR	FCR
	Other Costs						
	Advertising Actual Cost plus	146	636.467	D	T	FCR	FCR
	Release Fee	146	636.467	C	E	\$50.00	\$50.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
64	<u>PUBLIC HEALTH & LICENSING</u>						
	Inspection Fees per inspection						
	Tourist accommodation, Bed & Breakfast		1026.498	C	T	\$170.00	\$180.00
	Smallgoods/Delicatessens		1026.498	C	T	\$170.00	\$180.00
	Refreshment/Dining Room		1026.498	C	T	\$170.00	\$180.00
	Café or Takeaway Food Shop		1026.498	C	T	\$170.00	\$180.00
	Supermarket		1026.498	C	T	\$170.00	\$180.00
	Fishmonger		1026.498	C	T	\$170.00	\$180.00
	Beauty Salon		1026.577	C	T	\$170.00	\$180.00
	Hairdressers		1026.577	C	T	\$170.00	\$180.00
	Skin Penetration		1026.577	C	T	\$170.00	\$180.00
	Roadside Stall		1026.498	C	T	\$170.00	\$180.00
	Undertakers/Mortuary		1026.577	C	T	\$170.00	\$180.00
	Itinerant Vendor		1026.498	C	T	\$170.00	\$180.00
	Inspection of premises with two or more uses, e.g. Hairdresser/Skin Penetration		1026.577	C	T	\$200.00	\$210.00
	General Application, Registration and Inspections						
	Including food premises. Hairdressing, beauty salons, skin penetration, fit outs, change of use, LG Approvals, Tourist accommodation, Bed & Breakfast		1026.498	C	T	\$200.00	\$210.00
	Register Food Premises Administration			C		\$40.00	\$40.00
65	<u>ON SITE SEWAGE MANAGEMENT SYSTEMS</u>						
	Application to install and approval to operate a new system	206	3228.629	C	E	\$240.00	\$250.00
	Amended application fee	206	3228.629	C	E	\$80.00	\$90.00
	Conversion or renewal of existing system		3228.629	C	E	\$150.00	\$160.00
	Application fee for approval to operate	207	3228.714	C	E	\$40.00	\$55.00
	Annual Renewal Fee	207	3228.714	C	E	\$50.00	\$55.00
	Re-inspection fee		3228.323	C	E	\$80.00	\$85.00
	Administration fee on Refunds		28.999	D	T	\$60.00	\$60.00
	Certificate Operating Approval/Inspection Report		3228.362		T	\$50.00	\$55.00
	Communal Sewage Treatment Systems						
	2-5 dwellings or units - standard application fee plus \$65 per unit					\$220.00	\$250.00
	6 and above dwellings or units - standard application fee plus \$65 per unit					\$20.00	\$250.00
	Inspections of communal systems /hr					\$120.00	\$130.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
66	<u>LANDFILL TIPPING FEE</u>						
	<i>All Mixed Waste</i>						
	Mobile garbage bin	198	2928.677		T	\$8.00	\$9.00
	Car/station wagon per vehicle	198	2928.677	E	T	\$8.00	\$9.00
	Van/Utility/Trailer per vehicle	198	2928.677	E	T	\$36.00	\$42.00
	<i>Municipal, Commercial & Industrial</i>						
	Single Rear axle, 2 rear or 4 small rear wheels	202	3028.677	E	T	\$75.00	\$85.00
	Single Rear axle, 4 normal size rear wheels	202	3028.677	E	T	\$140.00	\$153.00
	Tandem rear axle (bogie drive)	202	3028.677	E	T	\$452.00	\$495.00
	Twin street, twin rear axle	202	3028.677	E	T	\$675.00	\$740.00
	Tipping Semi Trailer	202	3028.677	E	T	\$700.00	\$770.00
	<i>Construction & Demolition</i>						
	Single Rear axle, 2 rear or 4 small rear wheels	202	3028.677	E	T	\$120.00	\$132.00
	Single Rear axle, 4 normal size rear wheels	202	3028.677	E	T	\$335.00	\$365.00
	Tandem rear axle (bogie drive)	202	3028.677	E	T	\$865.00	\$945.00
	Twin steer, twin rear axle	202	3028.677	E	T	\$920.00	\$1,003.00
	Tipping Semi Trailer	202	3028.677	E	T	\$1,820.00	\$1,985.00
	<i>Virgin Excavated Natural Materials</i>						
	Single Rear axle, 2 rear or 4 small rear wheels	202	3028.677	E	T	\$184.00	\$210.00
	Single Rear axle, 4 normal size rear wheels	202	3028.677	E	T	\$425.00	\$486.00
	Tandem rear axle (bogie drive)	202	3028.677	E	T	\$830.00	\$950.00
	Twin steer, twin rear axle	202	3028.677	E	T	\$830.00	\$950.00
	Tipping Semi Trailer	202	3028.677	E	T	\$1,150.00	\$1,315.00
	<i>Asbestos & Mixed Waste Containing Asbestos</i>						
	Mobile garbage bin	202	3028.677		T	\$23.00	\$25.00
	Car/station wagon per vehicle	202	3028.677	E	T	\$23.00	\$25.00
	Van/Utility/Trailer	202	3028.677	E	T	\$69.00	\$70.00
	Single Rear axle, 2 rear or 4 small rear wheels	202	3028.677	E	T	\$220.00	\$296.00
	Single Rear axle, 4 normal size rear wheels	202	3028.677	E	T	\$610.00	\$690.00
	Tandem rear axle (bogie drive)	202	3028.677	E	T	\$1,550.00	\$1,650.00
	Twin steer, twin rear axle	202	3028.677	E	T	\$1,650.00	\$1,750.00
	Tipping Semi Trailer	202	3028.677	E	T	\$3,300.00	\$3,600.00
	<i>Green Waste or Clean Timber</i>						
	Car/station wagon per vehicle	202	3028.677	E	T	\$7.00	\$10.00
	Van/Utility/Trailer	202	3028.677	E	T	\$18.00	\$20.00
	Single Rear axle, 2 rear or 4 small rear wheels	202	3028.677	E	T	\$40.00	\$45.00
	Single Rear axle, 4 normal size rear wheels	202	3028.677	E	T	\$72.00	\$80.00
	Tandem rear axle (bogie drive)	202	3028.677	E	T	\$230.00	\$270.00
	Twin steer, twin rear axle	202	3028.677	E	T	\$345.00	\$400.00
	Tipping Semi Trailer	202	3028.677	E	T	\$360.00	\$425.00
	<i>Sale of Green Waste</i>						
	Shredded Mulch - per cubic metre					\$15.00	\$18.00

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2012/13	Fee 2013/14
67	<u>CEMETERY FEES</u>						
	Internment Fee - applicable to all burials			E	T	N/A	200.00
	Lawn Cemetery						
	Purchase of site and standard plaque	330	3528.145	E	T	\$1,700.00	\$1,700.00
	Dual Plaque System, for first plaque add	330	3528.145	E	T	\$200.00	\$200.00
	At Second internment add second plaque	330	3528.145	E	T	\$200.00	\$200.00
	Plus second internment fee	330	3528.145	E	T	\$200.00	\$200.00
	Reservation - Refundable			E	B	\$850.00	\$850.00
	Monumental Section						
	Purchase of site 1.2m x 2.4m		Various	E	T	\$800.00	\$800.00
	Re-opening for 2nd Interment includes ashes		Various	E	T	\$200.00	\$200.00
	Monumental masonry permit all grave sites		Various	D	E	\$110.00	\$120.00
	Columbarium						
	Niche (exclusive of plaque)		Various	E	T	\$600.00	\$600.00
	Columbarium Plaque		Various		T	\$280.00	\$300.00
	Other Cemetery Fees						
	Exhumations Removal Fee		Various	D	T	\$500.00	\$550.00
	Application Burial on Private Property				T	\$200.00	\$220.00
68	<u>ENVIRONMENTAL/REGULATORY SERVICES MISCELLANEOUS FEES</u>						
	Mobile Garbage Bins						
	Replacement		2936.526	C	T	\$90.00	\$95.00
	Hire per MGB per day > 5 MGB's includes delivery		2936.526	C	T	\$6.00	\$8.00
	Compost Bins	195	2928.385	C	T	FCR	FCR

6. STATEMENT OF PROPOSED LOAN BORROWINGS.

Statement of the amounts of any proposed borrowings, the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

During 2013-2014 it is proposed to raise the following loan borrowings within the *General Fund* secured by the rates income of Council.

Buildings	\$100,000
Land	\$434,000
Bridges	\$775,000

LIST OF ACRONYMS USED IN THIS DOCUMENT:

ACRONYM	EXPLANATION
BBSW	Bank Bill Swap Rate
BEC	Business Enterprise Centre
CMA or HCRCMA	Catchment Management Authority - referencing Hunter Central Rivers Catchment Management Authority.
CSP	Community Strategic Plan
DCP	Development Control Plan
DSCC AEN	Dungog Shire Community Centre - Adult Education Network
DSCC	Dungog Shire Community Centre
EHO	Environmental Health Officer
GIPA	Government Information (Public Access) Act
GMAC	General Managers Advisory Committee
HCCREMS	Hunter Central Coast Regional Environmental Strategy - an element of Hunter Council's Inc Environmental Division.
HNEH	Hunter New England Health
IPART	Independent Pricing and Regulatory Authority
LEP	Local Environmental Plan
LGA	Local Government Area
LGSA	Local Government and Shires Association
LHPA	Livestock Health and Pest Authority
NBN Co.	National Broadband Network
NGO's	Non Government Organisations
NPWS	National Parks and Wildlife Service
OEH	NSW Office of Environment and Heritage
OLGR	Office of Liquor Gaming and Racing
OSMS	On site Sewage Management System

ACRONYM	EXPLANATION
POM	Plan of Management
RDA	Regional Development Australia
RMS	Roads and Maritime Services
TAC	Tourism Advisory Committee
UPSS	Underground Petroleum Storage Systems
WHS	Workplace Health and Safety - replaces former terminology of OHS (Occupational Health and Safety)