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## **SECTION 1.**

# **BACKGROUND & GENERAL INFORMATION**

# 1. Introduction

The Operational Plan is a sub-plan of the Delivery Program 2018-2022 and addresses actions in detail as outlined in the Delivery Program for the financial year 2018/2019. As a small rural Council new initiatives are usually only made possible by external grants due to Council’s limited resource base.

The Operational Plan must include a statement of revenue policy and be publicly exhibited for a period of 28 days inviting public submissions. The Council must consider the public submissions made on the Operational Plan before adopting such.



## 2. Comments by the General Manager

As the newly appointed General Manager I am pleased to present Dungog Shire Council's Operational Plan 2018-2019. This Plan provides a clear short term plan to guide Council operations over the 2018-2019 financial year and it is a sub-set of Council's four (4) year Delivery Program as required by the NSW Integrated Planning and Reporting (IP&R) Framework.

The Operational Plan 2018-2019 strongly resonates with the community feedback obtained during the engagement process that Council undertook in the development of the Community Strategic Plan 2030. Council facilitated an extensive community consultation process in 2012 and again in 2018 Council engaged with the community to revise the Community Strategic Plan 2030. Community engagement is central to ensuring a well planned, strong and vibrant future for Dungog.

I am confident that there is a clear integration and logical pathway between the actions listed in the Operational Plan 2018-2019 and the Community Strategic Plan 2030.

The seven (7) community identified themes contained in Council's Operational Plan 2018-2019 and the Community Strategic Plan 2030 include:-

1. Natural Environment
2. Local Economy
3. Community and Culture
4. Rural and Urban Development
5. Recreation and Open Space
6. Public Infrastructure and Services
7. Dungog Shire Council Governance and Finance

The Operational Plan 2018-2019 focusses on outputs as this Plan involves multiple activities over the course of the year, many of which will coalesce over the next four (4) years to achieve Council's broader objectives as identified in the Delivery Program 2018-2022. To assist with the flow of the documents a colour based system has been used to categorise the seven (7) themes. There is also a clear relationship between the seven (7) themes in the Operational Plan 2018-2019 and the budget documentation contained in the Plan.

The 2018-2019 financial year will continue to challenge Dungog Shire Council. The Council has committed to a process of discussion with the community to determine service levels, funding priorities and planning for a sustainable future as a stand alone Council. The NSW Treasury Corporation have observed that Dungog Shire Council's long term sustainability is dependent on Council being able to increase revenues and that one option is to investigate the possibility of applying for a Special Rate Variation. The IP&R Tribunal is the determining body that reviews whether Dungog Shire Council requires a Special Rate Variation to meet the needs and demands of the community. It is noted that Dungog Shire Council have resolved to continue to investigate a Special Rate Variation for the 2019-2020 financial year and that extensive community engagement will form part of the investigative process.

In closing, the IP&R Framework has clear reporting requirement of Dungog Shire Council. In the case of the Operating Plan 2018-2019, as the General Manger I am required to provide a report to Council outlining the performance against the Plan. Likewise, Dungog Shire Council's Mayor has a responsibility to report on the progress of the Community Strategic Plan.

I look forward to implementing the Operating Plan 2018-2019 with the staff of Dungog Shire Council for the benefit of the community and continuing to work closely with the community to create a positive future for the Shire.

CORALIE NICHOLS  
General Manager  
Dungog Shire Council

## **SECTION 2.**

### **2018-2019 OPERATIONAL PLAN**

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# Natural Environment

**Strategy 1: Ensure that appropriate agencies at all levels are involved in addressing issues surrounding climate change.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Better Waste and Recycling Fund	1.1.1 Improve recycling, community engagement and reduce waste generation.  Partner/s: HCCREMS, NSW Office of Environment & Heritage	- Manager of Environmental Services - Mayor & Councillors	Completion of projects contained in the action table approved by NSW Office of Environment & Heritage.
1.2 Involvement and support for regionally based Climate Change Programs	1.2.1 Active member of HCCREMS  Partner/s: HCCREMS	- Manager of Environmental Services - Mayor & Councillors	# of regional programs actively supported by Council
1.3 Climate Change	1.3.1 Work with Hunter Councils to develop and implement regional strategy to address the impacts of climate change  Partner/s: HCCREMS	- Manager Environmental Services - Mayor & Councillors	# of regional strategy recommendations implemented
	1.3.3 Promote Climate Change Adaptation programmes to the community		# of programs promoted in the community.

**Strategy 2: Manage public access and use of natural areas to enhance our environmental experience and to preserve and promote ecological values.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Illegal Dumping	2.1.1 Promote reporting of illegal dumping to Council  Partner/s: Hunter RID Squad	Mayor & Councillors	# of incidents recorded on RIDONLINE
	2.1.2 Support regional Illegal Dumping Squad membership and use of RIDONLINE		- # of fines issued - Attendance at RID Squad Meetings
2.2 Pilchers Reserve	2.2.1 Pursue discussions with NSW Government stakeholders regarding the future management of Pilchers Reserve.	Manager Environmental Services	Discussions held and outcomes realised in relation to future management of Pilchers Reserve

**Strategy 3: Support and manage the responsible use of resources including the minimisation of waste and the promotion of recycling practices in homes, work places, development sites and public places.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Waste diversion and resource recovery	3.1.1 Waste diversion initiatives at the Waste Management Facility and through other Council waste diversion programs and kerbside recycling service  Partner/s: NSW Office of Environment & Heritage	- Manager of Environmental Services - Mayor & Councillors	Meeting Office of Environment & Heritage waste diversion targets
3.2 Waste Minimisation	3.2.1 Actively pursue programs that promote and educate the community in regard to waste minimisation.	Manager Environmental Services	# of programs initiated.
3.3 Waste diversion	3.3.1 Provide kerbside collection of recyclables	Manager Environmental Services	Tonnes of Recyclables collected
	3.3.2 Implement waste Diversion Programs at the landfill	Manager Environmental Services	Tonnes of waste diverted
	3.3.3 Pursue additional waste diversion options in accordance with markets and technological feasibility.	Manager Environmental Services	# of new waste diversion options provided.

**Strategy 4: Raise public awareness of the responsibilities of landholders regarding management of land**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Support Local Land Services	4.1.1 Participate and partner with LLS on local projects.  Partner/s: Hunter Local Land Services	- Manager Environmental Services - Mayor & Councillors	- # projects facilitated in LGA of which Council is involved as partner or other capacity. - Grant funding for LLS programs received within LGA
4.2 Regional Weed Action Plan	4.2.1 Implement strategies in the Regional Weeds Action Plan.	- Manager Environmental Services - Mayor & Councillors	Compliant with target actions in Strategy.
	4.2.2 Property Inspections for new weed incursions		Property Inspections per annum
	4.2.3 Provision of information in relation to weeds through inspection program, phone enquiries and Councils website.		# of properties inspected.
	4.2.4 Local Weeds Committee Partner/s: NSW Agriculture		Committee activity/ programs per annum.
4.3 Improve information and links on Council web page	4.3.1 Continually review the use of Councils website in relation to provision of land management land natural resource information.  Partner/s: Local Land Services	Manager Environmental Services	# of information links and publications on Council's website that are up to date and relevant.

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.4 Public field days and information sessions	4.4.1 Facilitate and partner field days with the LLS and other relevant authorities  Partner/s: HCRCMA NSW Agriculture	Manager Environmental Services	- # of public information sessions provided with Council involvement - # of attendees

**Strategy 5: Involve the community in maintaining and enhancing environmental health**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 On Site Sewage Management	5.1.1 Provision of information in relation to OSMS through inspection program, phone enquires and on Councils website	Manager Environmental Services	# of systems failing as a percentage.
	5.1.2 Ongoing inspection of onsite sewage management systems across the Shire.		# of septic system inspections.
	5.1.3 Ensure new OSMS are designed, installed and maintained in accordance with Council's Policy and the OSMS Development Assessment Framework.		# new septic systems approved
5.2 Noxious Weeds	5.2.1 Maintain email database of property owners, stock agents, carriers and agencies to communicate Council activities and weed management advice.	Manager Environmental Services	- # of participants in Field Days. - # of times group email system used.
5.3 National Tree Day	5.3.1 Provide trees to local community Groups and Schools	Manager Environmental Services	# of trees planted per annum
5.4 Clean Up Australia Day	5.4.1 Facilitate community group involvement	Manager Environmental Services	- # of Groups - Waste collected

**Strategy 6: Ensure that Council's policies and processes adequately protect and enhance our natural environment and biodiversity.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Roadside Environmental Management Strategy	6.1.1 Ensure impacts on natural biodiversity and ecology are considered in construction and maintenance within the road corridor	Manager Environmental Services	Biodiversity retained within the roadside corridor
6.2 Waste Collection Service	6.2.1 Provide waste collection service	Manager Environmental Services	- # of complaints regarding domestic waste collection service. - Contractors compliance with collection contract requirements.



<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
6.3 Landfill Operation	6.3.1 Provide economic and environmentally sustainable Landfill facility	Manager Environmental Services	<ul style="list-style-type: none"> <li>- Landfill operating cost per annum</li> <li>- Percentage of waste to landfill</li> <li>- # of complaints regarding environmental impacts of landfill facility.</li> </ul>
6.4 Noxious Weed Program	6.4.1 Control weeds on public land and within Councils road corridor	Manager Environmental Services	Kilometres of roadside treated
6.5 Development Control	6.5.1 Environmental impact, Biodiversity and Natural Resource Management considered in all development	<ul style="list-style-type: none"> <li>- Manager Environmental Services</li> <li>- Manager of Planning</li> </ul>	<ul style="list-style-type: none"> <li>- # of DA referrals.</li> <li>- # of complaints addressed.</li> </ul>
6.6 Sewage Facilities in Villages.	6.6.1 Work with Hunter Water and other State agencies to develop sustainable management of effluent disposal in village areas.  Partner/s: Hunter Water Corporation	<ul style="list-style-type: none"> <li>- Manager Environmental Services</li> <li>- Mayor &amp; Councillors</li> </ul>	# of meetings held with HWC and other agencies to progress sewer service provision in village areas.
6.7 Clarence Town Sewer	6.7.1 Enforce sewer connection in Clarence Town.	<ul style="list-style-type: none"> <li>- Manager Environmental Services</li> <li>- Environmental Health Officer</li> <li>- HWC</li> </ul>	# of premises not connected to available sewer services.
6.8 HCCREMS Roadside Marker Program	6.8.1 Include the Regional Roadside Marker Program into Councils Roadside Environmental Management Strategy.  Partner/s:HCCREMS	<ul style="list-style-type: none"> <li>- Manager Environmental Services</li> <li>- Executive Manager Assets and Infrastructure</li> </ul>	Roadside markers in place
	6.8.2 Train outdoor staff in policy implementation		Staff training completed.
6.9 Environmental Grants	6.9.1 Apply for grants and carry out work on local projects.  Partner/s: Hunter LLS	<ul style="list-style-type: none"> <li>- Mayor &amp; Councillors</li> <li>- Manager Environmental Services</li> </ul>	<ul style="list-style-type: none"> <li>- # of grants</li> <li>- Amount of Grant money received</li> </ul>

**Strategy 7: Ensure that local waterways and riparian areas are clean and healthy.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
7.1 Erosion and Sediment Control Policy	7.1.1 Take effective measures to limit erosion associated with Council works within the road corridor and public spaces	- Manager Environmental Services - Executive Manager of Infrastructure and Assets	- Pollution incidents investigated by EPA. - Erosion control measures implemented on Council construction sites.
7.2 Grant Funding	7.2.1 Partner LLS in local riparian projects  Partner/s: Local Land Services	- Manager Environmental Services - Mayor & Councillors	# of projects completed
7.3 On-site Sewage Management System inspection and approval program	7.3.1 Inspect existing OSMS to ensure that they are not polluting local waterways	Manager Environmental Services	# of inspections carried out
	7.3.2 Ensure new OSMS comply with recommended set backs from local waterways and rivers		# of new OSMS approved which do not comply with setback requirements from waterways.
7.4 Reduce Point Source pollution within the LGA Catchments	7.4.1 Facilitate and partner with Hunter Water Corporation in reducing pollution sources within the LGA catchments  Partner/s: HWC	Manager Environmental Services	# of joint catchment programs implemented with HWC.
7.5 Healthy Rivers	7.5.1 Continue to provide financial support to Dungog High School for river watch program.	Mayor and Councillors	Funding provided to assist with cost for restocking of equipment as required.
	7.5.2 Collaborate with Hunter Water and other relevant agencies, to take measures to improve river water quality in the Dungog Shire	Manager Environmental Services	Measurable improvements in water quality recorded

**Strategy 8: Manage and reduce the impact of weeds and pest animals on the natural environment.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
8.1 Public Education	8.1.1 Support information stand at Total Field Days.	- Manager Environmental Services - Noxious Weeds Officer	Total Field Days supported.
8.2 Roadside Weeds Treatment Program	8.2.1 Continue a program for management of roadside weeds.	Council Weeds Officer	Length of roadsides tracked.
8.3 Pest Animal Management	8.3.1 Provide links and information to the community on LLS programs  Partner/s: LLS	- Manager Environmental Services	Effective links and information provided to LLS programs

**Strategy 9: Ensure that appropriate regulatory and enforcement agencies are proactive in addressing environmental issues in our Shire.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
9.1 Involvement in HCCREMS	9.1.1 Advocacy role at a regional level with State and Federal Agencies	Manager Environmental Services	# of advocacy events with government agencies in conjunction with HCCREMS.
9.2 Referral	9.2.1 Referral of local issues and enquiries to appropriate regulatory authority	Manager Environmental Services	- # of referrals - # of Complaints received where Council is not the Appropriate Regulatory Authority.
9.3 Underground Petroleum Storage Systems	9.3.1 Provide advice to local operators and ensure appropriate actions are taken by OEH until responsibility is referred to Council on 31 August 2019.	Manager Environmental Services	Level of understanding and local compliance
9.4 Communication and Co-ordination	9.4.1 Work closely with State agencies to improve communication and co-ordination regarding land management issues.  Partner/s: NSW Office of Environment & Heritage	Manager Environmental Services	# of projects/programs implemented

**Strategy 10: Maintain a strong regional approach to the management of our natural environment**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
10.1 Local Land Services (LLS)	10.1.1 Work with Hunter Local Land Services to ensure regional consistency in the application of the LLS Catchment Action Plan.	Manager Environmental Services	# of regional programs in the LGA

# Local Economy

**Strategy 1: Ensure that economic growth and expansion across the Shire is supported by improvement of local public and private infrastructure**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Rail services to Dungog	1.1.1 Work with appropriate individuals and community groups to advocate for the retention of direct rail services to/from Newcastle and the North Coast, as well as improving existing services	- Mayor & Councillors - Economic Development & Tourism Coordinator.	Effective representation is made for the retention of direct rail services

**Strategy 2: Ensure that appropriate public and private sector agencies and business work cooperatively to strengthen and expand the Shire's economic base**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Work with Dungog District Chamber of Commerce to strengthen the local business community.	2.1.1 Identify opportunities for grants, assistance and other funding for projects and events  Partner/s: Dungog & District Chamber of Commerce	Economic Development & Tourism Coordinator	- \$ value of grant monies received. - # of activities/events
2.2 Economic Diversification	2.2.1 Facilitate opportunities for new and innovative businesses in the Shire.	- Economic Development & Tourism Coordinator - Manager Planning	# of business leads identified
	2.2.2 Encourage a diversity of agricultural enterprises throughout the Shire.  Partner/s: Tocal College, DPI, LLS		Identified broadening of diversity in agricultural enterprise
2.3 Business Referral and Advisory Services and Startups	2.3.1 Work with Newcastle Business Centre and the Hunter Region Business Hub at Kurri to offer support and advice to local businesses.	Economic Development & Tourism Coordinator	# of referrals.

**Strategy 3: Promote the Shire as a good location for the establishment of innovative, small scale, sustainable businesses**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Attraction of new businesses, investors and residents to the Shire.	3.1.1 Work with the Dungog District Chamber of Commerce, NSW Office of Regional Development and others to promote Dungog Shire as a place to live, work and invest.	- Economic Development & Tourism Coordinator - Mayor & Councillors	# of business start ups in the Shire.
3.2 Business Liaison	3.2.1 Develop regular business and tourism e-bulletins.	Economic Development & Tourism Coordinator	# of bulletins produced.

**Strategy 4: Dungog Shire Council to work closely with relevant Chambers of Commerce and Progress Associations to promote and share best business practice, offer platforms to lobby government on behalf of business where required, undertake advocacy for education, transport and health, make representation to government on critical Shire issues, and seek out grant and other funding opportunities.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Work with Dungog District Chamber of Commerce to apply for grant funding from State and Federal Government departments and other agencies.	4.1.1 Further development the events industry in Dungog Shire.  Partner/s: Dungog & District Chamber of Commerce	- Economic Development Coordinator - Mayor & Councillors	\$ value of grant monies received.
4.2 Local Business Development	4.2.1 Support the Dungog & District Chamber of Commerce to develop programmes which reward and encourage local purchasing (Buy Local – Sell Local campaign)	- Economic Development Coordinator - Mayor & Councillors	# of programmes and incentives.
4.3 Support the Dungog & District Chamber of Commerce	4.3.1 Support for projects including the Annual Business Awards Dinner.	Economic Development & Tourism Coordinator	# of projects supported.

**Strategy 5: Work with Dungog Regional Tourism to develop a strategic approach to growing visitors across the Shire**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Dungog Regional Tourism Inc.	5.1.1 Support Dungog Regional Tourism Inc. to develop a Dungog Shire Destination Management Plan that meets the State and Federal Government key requirements for accessing future investment.  Partner/s: Dungog Regional Tourism	- Economic Development Tourism and Events Coordinator - Mayor & Councillors	Destination Management Plan developed
5.2 Visitor Information Centre	5.2.1 To work with Dungog Regional Tourism to support and review the VIC operations and performance delivery for the benefit of visitors and local residents.  Partner/s: Dungog Regional Tourism	- General Manager - Economic Development & Tourism Coordinator	- Feedback from VIC users  - # of complaints.  - Review completed and reported back to Council.
5.3 Dungog Regional Tourism Inc.	5.3.1 Support the implementation and review of the Dungog Shire Visitor Economy Plan.	Economic Development & Tourism Coordinator	Plan implemented.
5.4 Barrington Tops Promotion	5.4.1 Work with Dungog Regional Tourism, Midcoast Council, Upper Hunter Council and Singleton Council as well as NPWS, NSW Forests and local operators to promote Barrington Tops and identify opportunities for joint partnerships.	- Economic Development & Tourism Coordinator - Mayor and Councillors	# of partnerships.

**Strategy 6: Encourage a 'buy local – sell local' approach to goods and services**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Encourage a greater focus on local food production, promotion and sales.	6.1.1 Reinvigorate fresh food trail utilising current technology (Apps, Social Media).	Economic Development & Tourism Coordinator	# of events promoting local food production.
6.2 Local Business Promotion	6.2.1 Support the Dungog & District Chamber of Commerce to develop programmes which reward and encourage local purchasing.	- Economic Development & Tourism Coordinator	# of programmes and incentives.

**Strategy 7: Develop a unique brand and identity and value proposition for the Dungog Shire to promote local economic growth and tourism development**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Destination Marketing and promotion	7.1.1 Update hardcopy and online collateral.	- Mayor & Councillors - Economic Development & Tourism Coordinator.	New brand and identity explored.
	7.1.2 Work on actions in the Dungog Destination Management Plan  Partner/s: Dungog Regional Tourism Board		Access to accurate and comprehensive web based visitor information about Dungog Shire.
7.2 Local Area Promotion	7.2.1 Maintain media presence and attend trade shows, expo's and other events to promote local area.	- Mayor & Councillors - Economic Development & Tourism Coordinator	- Presence on Dungog Radio, Dungog Chronicle and other regional media. - # of events attended/involved in

**Strategy 8: Identify and develop, in partnership with local business operators, local tourism opportunities with a focus on overnight stay visitors to the Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Work with existing, new and proposed businesses to develop new tourism product.	8.1.1 Facilitate the development of new accommodation, attractions, events and other support infrastructure.  Partner/s: Dungog Regional Tourism Board	Economic Development & Tourism Coordinator	- New products etc, established. - # of visitors to Dungog Shire.
8.2 Promotion of events in Dungog Shire	8.2.1 Review and improve Council's web based and social media tourism information regarding Dungog Shire events.  Partner/s: Shire Events Inc.	Economic Development & Tourism Coordinator	- Access to accurate and comprehensive web based visitor information about Dungog Shire. - # of visitors to Dungog Shire.
	8.2.2 Works with event organisers to expand the attendance at their event.		
	8.2.3 Target specific types of events that align with Dungog Shire Destination Management Plan for support and development.		

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.3 Land Use Planning	8.3.1 Undertake a review of land use planning framework including strategies, LEP and DCP to identify opportunities for tourism in consultation with tourism operators.	- Manager Planning - Council	Development of DCP or Council Policy.

**Strategy 9: Improve the availability of telecommunications infrastructure to our communities and visitors**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.1 Telecommunications	9.1.1 Provide assistance to agencies involved in local rollout of the National Broadband Network.	- NBN Co. - Economic Development & Tourism Coordinator	Council officers aware of requirements to enable effective implementation within the Shire.
9.2 Improved mobile phone coverage	9.2.1 Ongoing liaison with Federal Government, carriers and others to advocate for enhanced mobile phone capability within the Shire.	- Mayor & Councillors - Economic Development & Tourism Coordinator	Increased coverage achieved.

# Community and Culture

**Strategy 1: Continue to develop programs/initiatives to welcome and support new residents into the Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Meet the Mayor program	1.1.1 Establish a yearly programme	- Community Projects Officer - Mayor	- Program held. - # of people attending.

**Strategy 2: Create options for community participation through volunteerism.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Ongoing links and networks to existing community groups	2.1.1 Provide information, support and links to encourage and maintain participation.  Partner/s: local NGOs & community organisations.	Community Projects Officer	Participation and feedback from community groups.
2.2 Sec 355 Committee Pack	2.2.1 Finalise Sec 355 Management Committee Information Package.	Community Projects Officer	Information package disseminated to Committees and information sessions held.

**Strategy 3: Acknowledge and celebrate the contribution volunteers make to the Dungog Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Acknowledge and celebrate the contribution volunteers make to the Dungog Shire community	3.1.1 Recognise the knowledge, skills and dedication of our volunteers and their contribution to the success and sustainability of our Shire during Volunteers Week each year	- Community Projects Officer - Economic Development & Tourism Coordinator - Mayor & Councillors	- Event held during Volunteer Week. - # of volunteers attending.
	3.1.2 Acknowledge Council Committees and Management Committees, volunteers with the Rural Fire Service and volunteers at the Visitor Information Centre and Library via regular Council communication channels.		



**Strategy 4: Raise public awareness of local activities and events that provide a foundation for community building**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
4.1 Establish email networks and electronic alerts	4.1.1 Established networks to inform, distribute and gather appropriate information.	- Community Projects Officer - Economic Development & Tourism Coordinator	- Responses - Attendances
4.2 Dungog Events Inc	4.2.1 Continue to provide support to Dungog Shire Events Inc and other events held around the Shire.	- Economic Development & Tourism Coordinator - Mayor & Councillors	- # of meetings attended. - # of events supported.
4.3 Community Events	4.3.1 Continue to provide support to specific national days/weeks. - Seniors Week - International Disability Day - NAIDOC Week - International Women's Day - Local Government Week - Youth Week	- Community Projects Officer - Mayor & Councillors	- # events conducted - Participation # - External funding source \$
4.4 Australia Day	4.4.1 Assist the Australia Day Committee in hosting an Australia Day event in Dungog.	- Mayor - Community Projects Officer	- Event conducted # of nominees received.

**Strategy 5: Develop and initiate opportunities for greater participation of young people in local community activities.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
5.1 Partnering with existing organisations to run youth appropriate programmes.	5.1.1 Currently running two (2) regular programmes in partnership for youth participation.  Partner/s: DSCC, community organisations	Community Projects Officer	- Programme/initiative held and participation by local youth. - # of young people involved.

**Strategy 6: Foster the cohesiveness of local community groups**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
6.1 Working with local community groups to promote partnerships.	6.1.1 Encouraging local groups to work in partnership with Council and each other to achieve community goals.	- Community Projects Officer - Mayor	# of partnership projects undertaken.

**Strategy 7: Enhance resident capacity to prepare for and withstand the effects of natural disasters and rapid onset events within the Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Emergency Management Strategic Planning	7.1.1 Development of the EMPLAN Partner/s: LEMC	Executive Manager Infrastructure & Assets	EMPLAN adopted at Regional level.
	7.1.2 Implementation of the EMPLAN		Engagement has been undertaken.
7.2 Community preparedness	7.2.1 Engage with the community for disaster preparedness and resilience.		Engagement has been undertaken.
7.3 Funding	7.3.1 Seek external funding from State & Federal governments to assist with resident capacity to prepare for and withstand the effects of natural disasters.		Funding applications made.

**Strategy 8: Seek external funding from State and Federal Government to assist with better engagement and participation by young people in the Dungog Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Council Advocacy for young people through grant funding	8.1.1 Continue to source funding opportunities to support engagement and participation for young people	Community Project Officer	Achievement of additional funds

**Strategy 9: Foster and support the cultural life of the Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.1 Works in partnership with existing cultural groups and creative industries to maintain, expand and establish cultural opportunities within Shire.	9.1.1 Provide information, funding, venues and links.	- Community Projects Officer - Economic Development & Tourism Coordinator - Mayor & Councillors	# of partnerships..
9.2 Development of Dungog Shire Cultural Plan	9.2.1 Working in partnership with existing organisations.	- Community Project Officer	Completed Cultural Plan.
	9.2.2 Secure funding to develop plan.	- Economic Development & Tourism Coordinator	
9.3 Arts Upper Hunter	9.3.1 Continue to financially support the organisation.	Mayor & Councillors	- # of meetings attended by Councillor delegate. - # of events developed for the Dungog LGA.

**Strategy 10: Ensure that there are locally available services and facilities to cater for people of all ages.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
10.1 Provision of locally responsive services for people of all ages.	10.1.1 Attendance at networking and advocacy meetings regarding service provision in the Dungog Shire	- Mayor & Council - Community Project Officer	Services maintained and continued.
10.2 Regular reviews/inspections of Council facilities.	10.2.1 Regular inspections of facilities to maintain and improve standard of facilities provided.	- S355 Committees. - Executive Manager Infrastructure & Assets	- # of inspections undertaken by Council staff. - Review of facilities by S355 Committee.

**Strategy 11: Ensure that community health and safety issues are identified and addressed.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
11.1 Dungog Shire Health Forum held bi monthly.	11.1.1 Council is the chair of Dungog Shire Health Forum to provide opportunities for health issues to be identified.	- Community Project Officer - Councillors - Community representatives - Hunter New England Health representatives	- Meeting attendances - Issues resolved.
11.2 Dungog Shire Access Committee	11.2.1 Coordination of the Access Committee and identification of hazards.	- Community Projects Officer - Executive Manager Corporate Services - Councillors - Community representatives.	- Meeting attendances - Issues resolved.
11.3 Provision of Cemetery Services	11.3.1 Administer Cemetery Services in Councils seven cemeteries	- Manager Environmental Services	- # of burials - # of complaints
11.4 Food Safety	11.4.1 Carry out inspection of all food outlets	- Manager Environmental Services. - EHO	- # of inspections - Percentage of premises inspected - # of complaints - # of penalties and improvement notices issued
11.5 Communication/education	11.5.1 Educate staff in food outlets on food hygiene	- Manager Environmental Services. - EHO	Usage of Online Training tool – I'm Alert.
11.6 Regional Programs for Food Safety	11.6.1 Participation in Hunter Central Coast Regional Food Group and regional programs	- Manager Environmental Services. - EHO	- # of regional programs implemented - # of regional meetings attended

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
11.7 Health and beauty premises	11.7.1 Carry out inspections of all hairdressing, beauty, skin penetration and mortuary, premises	- Manager Environmental Services. - EHO	- All premises inspected in relation to risk - # of complaints - # of penalties and improvement notices issued - # of premises inspected
11.8 Communication/education	11.8.1 Educate staff in health premises outlets on appropriate hygiene practices	- Manager Environmental Services. - EHO	# of information sessions and programs
11.9 Regional Programs	11.9.1 Participation in Regional Professional forums- - Environmental Health Network - Septic Tank Advisory Group - Hunter Councils Environmental Directors Forum - Regional Waste Strategy Group - Regional Weed Strategy Committee - Waste Educators Group	- Manager Environmental Services. - EHO - ECO - Weeds Officer	# of regional programs implemented and regional meetings attended
11.10 Companion Animals	11.10.1 Administer Companion Animals Program	- Manager Environmental Services. - EHO - Admin Staff	- # of registrations annually - # of complaints - # of Penalties issued - # of Notices served under the Act
	10.10.2 Provide Companion Animal pound services	- Manager Environmental Services. - EHO	- # of dogs impounded - # of Dogs euthanased
11.11 Provision Ranger Services	11.11.1 Compliance with Companion Animals, Australian Road Rules, Protection of the Environmental Operations Act	- Manager Environmental Services. - EHO - Ranger	- # of offences - # of Notices/Penalties Issued - # of Complaints
11.12 Stock Impounding	11.12.1 Compliance with Impounding Act	- Manager Environmental Services. - EHO	# of Complaints
	11.12.2 Remove stock from the road reserve	- Manager Environmental Services. - EHO - Ranger	# of stock impounded

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
11.13 Vehicle impounding	11.13.1 Compliance with Impounding Act	- Manager Environmental Services. - EHO - Ranger	# of vehicles impounded
	11.13.2 Impound abandoned vehicles on Council/public land	- Manager Environmental Services. - EHO - Ranger	# of Complaints
11.14 Approval of activities under Sec 68 of the Local Govt Act	11.14.1 Inspection of Health premises (Non food or hair/beauty premises.	- Manager Environmental services - EHO	- # of applications - # of approvals
	11.14.2 Approval of Onsite Sewage Management Systems (OSSMS)	- Manager Environmental services - EHO	- # of applications - # of approvals
11.15 Swimming Pools and Spas Safety Barrier Inspection Program	11.15.1 Implement Councils Program	- Manager Environmental Services - Environmental Compliance Officer	- # of inspections carried out. - Inspection frequency meets requirements of Swimming Pools Act.
11.16 Public Swimming Pools and Spas	11.16.1 Compliance with Public Health Act.	- Manager Environmental Services - Environmental Compliance Officer	# of premises registered.
11.17 Upgrade cemetery record keeping process	1.17.1 Develop GIS layers for all cemeteries	Council	GIS Layer operational
11.18 Companion Animals Plan	11.18.1 Review Companion Animals Plan	Council	Plan completed
	11.18.2 Review provision of lead free areas		# of lead free areas in LGA

**Strategy 12: Assist community organisations to secure funding and other resources.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
12.1 Grant evening and handbook	12.1.1 Maintain grant handbook for distribution.	- Community Project Officer - Economic Development Coordinator	# of attendees.
12.2 Work with existing organisations in securing funding for development of their organisations.	12.2.1 Hold regular workshops for grant information etc.	- Community Project Officer	Successful grant applications.
	12.2.2 Distribute information about funding via local media and electronically.	- Economic Development Coordinator	
12.3 Network alerts.	12.3.1 Information about grants and other funding opportunities as well as Council program and activities distributed through local and regional media as well as electronically.	- Community Projects Officer - Economic Development & Tourism Coordinator - Mayor & Councillors	Information distributed.

# Rural and Urban Development

**Strategy 1: Ensure that there is adequate land supply to accommodate future expected population growth.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Land Use Planning	1.1.1 Process site specific LEP's consistent with the adopted Shire Wide Land Use Strategy.	Manager Planning	Gazettal of individual LEP's to accommodate specific growth pressures within the LGA.
1.2 Land Use Strategy	1.2.1 Investigate the potential benefits of preparing a land release strategy for Rural Residential Lands.  Partner/s: Planning NSW	Manager Planning	Options paper developed and reported to Council.
1.3 Urban consolidation and expansion.	1.3.1 Work with appropriate agencies to identify potential lands for future expansion of urban areas within the Shire.  Partner/s: Office of Environment & Heritage	- Manager Planning - Mayor and Councillors	5 year review of Dungog Standard Instrument LEP. Due 2019.
1.4 Real Estate Development	1.4.1 Continue to work on the next stage of the Melbee residential subdivision.	General Manager	Melbee residential subdivision progression.
1.5 Improve and strengthen Council's relationship with the Development industry and other stakeholders.	1.5.1 Improve the accessibility and useability of information available in print, web or through the Development Advisory Panel.	Manager Planning	# of times Development Advisory Panel and Rezoning Panel utilized.
	1.5.2. Engagement and dialogue with neighbouring Councils interested in facilitating shared services/resources to reduce costs and improve efficiencies in service delivery, particularly in Development Services.	- Manager Planning - General Manager	Neighbouring Councils engaged and shared services undertaken
1.6 Review of Section 7.11 Plan	1.6.1 Consultant commissioned	Manager Planning	Adoption of simplified and revised Section 7.11 Plan.
1.7 Develop and maintain an appropriate and contemporary manual of engineering standards	1.7.1 Revise the engineering standards listed in Council's Policy Register to reflect contemporary standards and practices.	- Manager Planning - Executive Manager Infrastructure & Assets	Review completed and new manual adopted 2018-2019.
1.8 Fire Safety Program	1.8.1 Complete risk evaluation of existing buildings relevant to land use. 1.8.2 Commence audit on high risk premises.	Manager Planning	- # of buildings upgraded to meet fire safety standards. - No. of complaints in respect of fire safety standards.

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.9 Update Council's Standard Conditions of Consent	1.9.1 Planning, Engineering and Building Officers will review, modify and augment the current list of Standard Conditions to reflect industry best practice.	Manager Planning	Review and adopt industry best practice development conditions to be utilised in the preparation of Development Consents.
1.10 Provision of 110.7 Certificates and Property Information.	1.10.1 Preparation of zoning certificates in accordance with legislative requirements.	Manager Planning	<ul style="list-style-type: none"> <li>- # of 110.7 Certificates issued in a timely manner with minimal returns.</li> <li>- Response times to general written property enquiries is reduced.</li> </ul>
1.11 Flood Plain Management Program	1.11 Provide accurate data in relation to asset management and development	<ul style="list-style-type: none"> <li>- Manager Environmental Services.</li> <li>- Manager Planning</li> <li>- Executive Manager Infrastructure &amp; Assets</li> </ul>	# of stages and flood plain management plans completed
1.12 Grant Funding	1.12 Apply for grant funding from OEHL to carry out Flood Plain Management studies	Manager Environmental Services.	<ul style="list-style-type: none"> <li>- Amount of funding received</li> <li>- # of Plans funded.</li> </ul>
1.13 Maintain and increase Council's Market Share of Contestable Building Activities.	1.13 Construction Certificates and Complying Development Certificates are issued within timeframes comparable with Private Certifiers.	Manager Planning	# of Construction Certificates and Complying Development Certificates being issued by Council
	1.13.2 Greater promotion regarding Council's Building Services through the website		<ul style="list-style-type: none"> <li>- Website usage statistics</li> <li>- Feedback from Building Services users</li> </ul>

**Strategy 2: Maintain a long term planning approach that caters for diversity and choice in rural and village living.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Consolidate and grow existing urban centres within the Shire.	2.1.1 Continue to review and prepare Local Approval Plans for Dungog, Clarence Town, Paterson, Vacy and Gresford.	<ul style="list-style-type: none"> <li>- Manager Planning</li> <li>- General Manager</li> <li>- Mayor &amp; Councillors</li> </ul>	Stability and/or increase in the population numbers and housing stock within the towns and villages.
2.2 Strategic Planning	2.2.1 Undertake a Shire Wide Rural Land Strategy to determine the appropriateness of existing rural planning provisions in a regional context.	<ul style="list-style-type: none"> <li>- Manager Planning</li> <li>- General Manager</li> <li>- Council</li> </ul>	Preparation of a Draft Rural Strategy.



PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.3 To facilitate aesthetically pleasing and environmentally sustainable development.	2.3.1 Prepare an urban design chapter of Dungog DCP No. 1.	- Manager Planning - General Manager - Council	- Adoption of urban design chapter which is consistent with Standard Instrument LEP. - Innovative design and building practice information is available on Council's website.

**Strategy 3: Ensure the availability of land to facilitate commercial and industrial growth.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Land Development	3.1.1 Continue to promote availability of Council owned industrial land.	Economic Development & Tourism Coordinator.	# of lots sold.
3.2 Land Use Planning	3.2.1 Maintain the system to monitor uptake and development of existing commercial and industrial land.	- Manager Planning - Mayor & Councillors	Create an electronic monitoring system.
3.3 Develop an understanding of the availability and suitability of commercial and industrial sites within the Shire and the preferred types of development.	3.3.1 Conduct a study to identify potential lands for future commercial and industrial growth within the Shire.	- Manager Planning - General Manager - Council	Additional areas identified and earmarked for future industrial and commercial activity/zoning.
	3.3.2 Conduct a review of all Council's operational land holdings with a view to it informing a development prospectus.		Draft prospectus prepared and available to development community.

**Strategy 4: Ensure that our land use planning for the Shire acknowledges the importance of our rural character and agricultural activities.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Improvement in Council's policy framework to enable delivery of high quality development outcomes.	4.1.1 Reviewing Dungog Development Control Plan No. 1 and Council's Planning Policies.	Manager Planning	Adoption of a revised DCP which is consistent with the Standard Instrument LEP and industry best practice.
4.2 Processing of Development Applications to ensure the ongoing environmental sustainability of the LGA.	4.2.1 Assess Development Applications in accordance with Council's Planning Framework and Environmental Planning and Assessment legislative requirements.	Manager Planning	- New approved development does not compromise the viability of existing rural and agricultural activities. - Increase in the # of DA's processed within 40 days.



<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
4.3 Facilitation of environmentally sensitive tourism development.	4.3.1 Prepare a tourism chapter within Council's Development Control Plan to ensure that tourism development is in keeping with the rural character of the area.	<ul style="list-style-type: none"> <li>- Manager Planning</li> <li>- Council</li> <li>- Dungog Regional Tourism Board</li> <li>- Economic Development &amp; Tourism Coordinator.</li> </ul>	<ul style="list-style-type: none"> <li>- Tourism chapter of Dungog DCP developed in consultation with community and local businesses.</li> <li>- Increase in the # of tourist related applications lodged with Council.</li> </ul>
4.4 Policy Development	4.4.1 Develop a Council policy that identifies and acknowledges local areas of scenic significance.	<ul style="list-style-type: none"> <li>- Manager Planning</li> <li>- Council</li> </ul>	Scenic preservation Policy developed in consultation with the community.
4.5 Upgrade of information systems	4.5.1 Upgrade of Council's mapping resources to include a rural capability layer and a vegetation layer to inform future development.  Partner/s: HCCREMS	Manager Planning	Council's mapping layers enhanced to enable improved strategic planning and environmental assessment.
4.6 Investigation of Illegal and Unauthorised Development.	4.6.1 Identifications of non-compliant developments through a consents audit process.	Manager Planning	<ul style="list-style-type: none"> <li>- Education programme developed to highlight to the public the need to obtain consent for certain types of development.</li> <li>- Regularisation of unauthorised Development, where possible.</li> <li>- Greater use of legal mechanisms to restrain environmentally harmful illegal development.</li> </ul>
	4.6.2 Investigations of complaints received from the public.		
4.7 Representation of Dungog Council in legal matters pertaining to Planning.	4.7.1 Preparation of Evidence for Court proceedings and acting as an expert witness on Council's behalf.	Manager Planning	<ul style="list-style-type: none"> <li>- Legal disputes are dealt with in a manner consistent with Council's adopted planning provisions.</li> <li>- Reduction in the # of matters progressing to litigation through the use of mediation and conciliation.</li> </ul>

**Strategy 5: Ensure the heritage and streetscapes of our villages are preserved and enhanced and our town entrances are signposted.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
5.1 Local Heritage Fund	5.1.1 Obtaining funding from Heritage Branch of Planning NSW.	Manager Planning	# of projects completed that preserve and enhance heritage buildings and places in the LGA.
5.2 Heritage Advisory Service	5.2.1 Provide specialist advice on both strategic and development related heritage matters.	Manager Planning	# of community members using the Service and improvement in heritage related development outcomes for buildings and places.
5.3 To improve the appearance and presentation of urban areas within the LGA, fostering a sense of community pride.	5.3.1 Engage with local communities to identify projects, seek funding and work cooperatively towards beautification of local towns and villages.	- Mayor & Councillors - Community Project Officer	Works undertaken that improve the amenity of towns and villages by Council or community organisations.
5.4 Increased local heritage awareness of indigenous Australians in Dungog Shire.	5.4.1 Seek grant funding to engage with local indigenous people and the relevant Land Councils for information on their history within the Dungog Shire.  Partner/s: Local Aboriginal Land Councils	Mayor & Councillors	Greater understanding and documentation of the role of indigenous Australians in the history of the Dungog LGA.

# Recreation and Open Space

**Strategy 1: Apply for a Special Rate Variation to the NSW Government via the IPART process with the specific purpose of creating general revenue opportunities for Dungog Shire Council to fund recreational maintenance and upgrades in the Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Community Engagement	1.1.1 With regard to funding recreational maintenance and upgrades undertake further community meetings and consultations across the Shire to outline the proposed SRV level and impact that has been determined by the Council.	<ul style="list-style-type: none"> <li>- General Manager</li> <li>- Executive Manager Corporate Services</li> <li>- Executive Manager Infrastructure &amp; Assets</li> <li>- Mayor &amp; Councillors</li> </ul>	Community Meetings Undertaken
	1.1.2 Continue to utilise the Community Reference Panel for in depth consultation regarding the SRV proposal and funding public infrastructure.	<ul style="list-style-type: none"> <li>- General Manager</li> <li>- Executive Manager Corporate Services</li> <li>- Executive Manager Infrastructure &amp; Assets</li> <li>- Mayor &amp; Councillors</li> </ul>	Community Reference Panel engaged
1.2 Make application to the NSW Government via the IPART process for a Special Rate Variation	1.2.1 Notify the IPART of Council's intent to apply for a Special Rate Variation	<ul style="list-style-type: none"> <li>- General Manager</li> <li>- Executive Manager Corporate Services</li> </ul>	Notification to IPART is undertaken.
	1.2.2 Make Application to the NSW Government via the IPART process for a Special Rate Variation	<ul style="list-style-type: none"> <li>- General Manager</li> <li>- Executive Manager Corporate Services</li> </ul>	Application is made

**Strategy 2: Ensure that community assets and facilities and public infrastructure are planned for, improved and maintained to a reasonable standard.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Asset Management	2.1.1 Development and implementation of Council's Asset Management Plan	Executive Manager Infrastructure & Assets	Asset Management Plans are developed and implemented.
	2.1.2 Development of new Sec 7.11 Contributions Plan	<ul style="list-style-type: none"> <li>- Manager Planning</li> <li>- Executive Manager Infrastructure &amp; Assets</li> </ul>	New Sec 7.11 Plan is developed and implemented.
	2.1.3 Ensure Plans of Management are improved and maintained to reflect current issues and community needs	Executive Manager Infrastructure & Assets	Plans of Management are reviewed and reported to Council
2.2 Sporting Grounds	2.2.1 Support Council's Management Committees	<ul style="list-style-type: none"> <li>- Executive Manager Infrastructure &amp; Assets</li> <li>- Mayor &amp; Councillors</li> </ul>	Management Committees regularly report to Council
	2.2.2 Seek ongoing collaboration with alternate providers of infrastructure for recreational and sporting facilities.	Executive Manager Infrastructure & Assets	Continued use of non-Council owned facilities is permitted.

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
2.3 Asset Maintenance	2.3.1 Maintain facilities and assets within budgetary limitations.	Executive Manager Infrastructure & Assets.	Facilities are maintained within budgetary restraints
2.4 Infrastructure Planning	2.4.1 Undertake a capacity audit of existing sporting and recreational facilities.	- Council - NSW Sports and Recreation	Plan developed that will support future demands of open space.
2.5 Funding	2.5.1 Seek external funding from both State and Federal Governments to assist with better planning and provision of recreation and open space facilities within Dungog Shire	- Executive Manager Infrastructure & Assets. - Councillors - Sec 355 Committees.	Grant applications are made Council lobbies both State and Federal Government for funding of public infrastructure Value of grant funding received per annum \$.

**Strategy 3: Ensure that local recreational and sporting facilities reflect the needs and interests of a growing community**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
3.1 Asset Management	3.1.1 Development and implementation of Council's Asset Management Plan	Executive Manager Infrastructure & Assets	Asset Management Plan is developed within budgetary constraints
3.2 Sporting Grounds	3.2.1 Support Council's Management Committees	- Executive Manager Infrastructure & Assets - Mayor and Councillors	Management Committees regularly report to Council
	3.2.2 Maintain. Collaboration with alternate providers of infrastructure for recreational and sporting facilities.	Executive Manager Infrastructure & Assets	Continued use of non-Council owned facilities is permitted.
3.3 Plans of Management	3.3.1 Ensure Plans of Management are improved and maintained to reflect current issues and community needs	Executive Manager Infrastructure & Assets	# of Plans of Management implemented and reviewed.
3.4 Infrastructure Planning	3.4.1 Undertake a capacity audit of existing sporting and recreational facilities.  Partner/s: NSW Sports and Recreation	Executive Manager Infrastructure & Assets	Plan developed and reported to Council that will support future demands of open space.

**Strategy 4: Ensure that sporting and recreational spaces are well maintained and provide appropriate facilities and amenities for locals and visitors.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
4.1 Sporting Facility Maintenance	4.1.1 Continue to promote a partnership approach with local communities, sporting and recreational groups for the management and maintenance of local sporting facilities	Executive Manager Infrastructure & Assets	Continued support from local groups and community involvement in S355 Committees.
4.2 Weed Eradication	4.2.1 Spraying of Bindii and Clover weeds on sportsfields.	Executive Manager Infrastructure & Assets	Annual spray programme undertaken.
4.3 Park Playground Inspections	4.3.1 Inspected monthly.	Executive Manager Infrastructure & Assets	# of Playgrounds Inspected on a Monthly basis.
4.4 Park Mowing	4.4.1 Mowing undertaken on a rolling programme.	Executive Manager Infrastructure & Assets	All parks to be mowed once per month or as seasonally required.
4.5 Sporting Ground Mowing	4.5.1 Mowing undertaken on a rolling programme.	Executive Manager Infrastructure & Assets	All parks to be mowed twice per month or as seasonally required.
4.6 Swimming Pools Contractor Management.	4.6.1 Monitoring of contractor performance and compliance with Public Health requirements.	Executive Manager Infrastructure & Assets	<ul style="list-style-type: none"> <li>- # of non-compliances with contract.</li> <li>- # of complaints received directly by Council.</li> </ul>

**Strategy 5: Review the provision of improved camping and caravan facilities throughout the Shire.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
5.1 Review of camping/caravanning facilities	5.1.1 Review the provision of areas for caravanning and camping throughout the Shire.	Economic Development & Tourism Coordinator	Review completed and reported to Council.

**Strategy 6: Encourage and support a diversity of sporting and recreational activities throughout the Shire**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
6.1 Asset Maintenance	6.1.1 Maintain and promote the use of recreational and sports facilities.	Executive Manager Infrastructure and Assets.	Grounds facilities are maintained to seasonal requirements within budget limits..
6.2 Sporting diversity	6.2.1 Continue discussions with the Office of Sport in relation to the promotion of various sporting activities	Community Projects Officer	Establishment of sports development days for the schools.
6.3 Funding Programs	6.3.1 Conduct annual workshops in relation to sporting grant funding.	Community Projects Officer	Annual Workshop held.
6.4 Sporting Facility Maintenance	6.4.1 Continue to promote a partnership approach with local communities, sporting and recreational groups for the management and maintenance of local sporting facilities	Executive Manager Infrastructure & Assets	Continued support from local groups and community involvement in S355 Committees.
6.5 Equity of use	6.5.1 Council and its representatives manage access to its sporting and recreational facilities to ensure equity amongst users	- Executive Manager Infrastructure & Assets - S355 Committees	Availability of grounds to meet user requirements
6.6 Pricing	6.6.1 Review Council's fee structure to encourage community use of local sports and recreational facilities.	Council	Consistent framework for fees applied Shire wide.
6.7 Accessibility	6.7.1 Implement the actions as identified within the Councils Disability Inclusion Plan that are relevant to Councils Sport & Recreation facilities.	- Council - Access Committee	# of actions implemented.
6.8 New Section 7.11 Plan	6.8.1 Develop Section 7.11 Plan for developer contributions that is achievable and reflects the increased need for community facilities within individual districts generated by development	Council	New Section 7.11 Plan developed.

**Strategy 7: Ensure that appropriate access to public land is maintained**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
7.1 Access to Public Lands	7.1.1 Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for and accommodate a diversity of uses and interests.	Economic Development & Tourism Coordinator	# of formal letters issued to Agencies in relation to complaints received by Council.
7.2 Cemeteries Mowing	7.2.1 Mowing undertaken on a rolling programme.	Manager Environmental Services	General Cemeteries to be mowed quarterly. Lawn Cemetery to be mowed bi-month.

**Strategy 8: Liaise with appropriate agencies to ensure that recreational areas including national parks, forests and waterways are accessible and well cared for.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1 Tourist Infrastructure	8.1.1 Continue to lobby National Parks & Wildlife Service and Forestry Corporation of NSW to upgrade visitor amenities, signage, camping infrastructure and interpretative facilities.	<ul style="list-style-type: none"> <li>- Dungog Regional Tourism</li> <li>- Economic Development and Tourism Coordinator.</li> </ul>	<ul style="list-style-type: none"> <li>- # of visitors to the areas managed by NPWS &amp; Forestry Corporation of NSW</li> </ul>

# Public Infrastructure & Services

## Strategy 1: Improve the safety and functionality of our road network.

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Council Advocacy	1.1.1 Lobby State and Federal Governments for allocation of additional funding for local road upgrade and maintenance.	Mayor & Councillors	Additional funds secured for road upgrades.
1.2 Road Asset Management Policy and Plans	1.2.1 Review and update Council's Road Asset Management Policy and Plans	Executive Manager Infrastructure & Assets	Policies and Plans are reviewed and adopted by Council
1.3 Unsealed Rural Road Network Review	1.3.1 Review the Unsealed Road Network to provide improved equity for residents	Executive Manager Infrastructure & Assets	Unsealed Rural Road Network is reviewed and reported to Council
1.4 Funding	1.4.1 Continue to submit bids for funding through State and Federal Grants for the road network	- Executive Manager Infrastructure & Assets - Mayor & Councillors	Bids are submitted.
1.5 Road Safety	1.5.1 Undertake road safety audits across the Shire.  Partner/s: Roads and Maritime Services	Executive Manager Infrastructure & Assets	% age of road network reviewed.
1.6 Road Funding	1.6.1 Development of Route Access Strategy documents for the balance of Council's Regional Road Network.	Executive Manager Infrastructure & Assets	- Route Access documents developed and reported to Council. - Priority projects are known by the community and Government.
1.7 Timber Bridge Upgrades	1.7.1 Development of a Timber Bridge replacement program.	Executive Manager Infrastructure & Assets	- Program developed - Program implemented

## Strategy 2: Ensure a local police presence throughout the Shire.

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Provide ongoing support to NSW Police Service through a range of networks.	2.1.1 Participate in Community Safety Precinct Committees.	- Council & community representatives. - Council, OLGR and Licensees. - Dungog Shire Events.	- Attendance at quarterly meetings.
	2.1.3 Major event notification to ensure awareness of Local Area Commands for potential increased resource demands.  Partner/s: NSW Police Association		- # of alcohol related incidents. - Impact of event on local community.
2.2 Lobbying for greater police presence in our Shire.	2.2.1 Ongoing communications to the Local Member and Minister for Police in relation to Police numbers.  Partner/s: NSW Police Association	Mayor & Councillors	Increased local Police numbers within the Shire.



PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.3 Lobby State Government to ensure that local Police are supported by the provision of local facilities.	2.3.1 Make representations to relevant Ministers on alternative housing solutions.  Partner/s: NSW Police Association	Mayor & Councillors	Improvements to Police residences undertaken.
2.4 Foster community awareness to report incidents to Crimestoppers.	2.4.1 Support awareness through promotions and Council's website.  Partner/s: NSW Police	- Community Project Officer - Mayor and Councillors	Local Area Command trends reflect a higher level of reporting to PAL.

**Strategy 3: Ensure that our communities have local access to quality educational and health & social services/facilities.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Health Services	3.1.1 Host quarterly Health Forums with HNEH and NGO's.	Community Projects Officer.	Health Forums conducted.
3.2 Increase awareness of the Health Services that are available within the Shire.	3.2.1 Support development of suitable promotional material.	Community Projects Officer.	Promotional material disseminated through community.
	3.2.2 Provide information through Council's website.		
	3.2.3. Participation in the Hunter New England Health Local Health Committee (Dungog Branch)  Partners: HNEH	Mayor and relevant Councillor	Attendance at Committee meetings Advocacy/support for availability of health services within the Dungog Shire Community awareness of available health services

**Strategy 4: Ensure our local bridge network is safe and able to accommodate heavy vehicle load requirements**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.1 Bridge Assessments	4.1.1 Undertake Bridge inspections on a regular basis	Executive Manager Infrastructure & Assets	All bridges are inspected once per annum
	4.1.2 Undertake load assessments on bridges where identified by bridge inspections and/or for heavy vehicle route assessments	Executive Manager Infrastructure & Assets	Load assessments are undertaken as required
	4.1.3 Install and monitor load restrictions on bridges where the need is identified	Executive Manager Infrastructure & Assets	Load restrictions implemented where required Load restrictions are monitored
4.2 Timber Bridge Upgrades	4.2.1 A timber bridge replacement/upgrade program is developed	Executive Manager Infrastructure & Assets	A timber bridge replacement/upgrade program is developed
	4.2.2 Timber bridges are upgraded or replaced to meet current load standards	Executive Manager Infrastructure & Assets	# of timber bridges upgraded or replaced

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
4.3 Community Consultation	4.3.1 The community is consulted with respect to the timber bridge replacement/upgrade program	- Executive Manager Infrastructure & Assets - Mayor and Councillors	Community consultation is undertaken and ongoing
4.4 Funding	4.4.1 Grants are applied for from both State and Federal Government	Executive Manager Infrastructure & Assets	# of grant applications made # of successful applications
	4.4.2 Council sources funding for matching grants where required	- Council - Mayor & Councillors	Funding is sourced to match grant funding where required
	4.4.3 Council engages with the State and Federal Governments for improved funding for timber bridge replacement	- Council - Mayor	The Council lobbies both State and Federal Government for improved funding for timber bridge replacement

**Strategy 5: Improve the provision of transport services to communities within the Shire.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
5.1 Rail Services.	5.1.1 Lobby State Government to ensure that local passenger rail services are maintained and improved.	Mayor & Councillors	General Public Access to rail services is retained.
	5.1.2 Lobby State Government for improved accessibility at local stations.		Station upgrades are undertaken.
5.2 Community Transport.	5.2.1 Continue to support Dungog and District Neighbourcare in relation to community transport needs.	- Community Project Officer - Mayor & Councillors	Funding levels to Neighbourcare are maintained.

**Strategy 6: Ensure that community assets and facilities and public infrastructure are maintained and improved to a reasonable standard.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.1 Water/Sewer	6.1.1 Ongoing participation with the Hunter Water Community Consultative Committee	Mayor	Attendance at meetings.
6.2 Unsealed Road Grading	6.2.1 Maintenance grading works as per Council's adopted programme.	Executive Manager Infrastructure & Assets	% of programme completed.
6.3 Rural Local Sealed Roads Shoulder Grading	6.3.1 Shoulder grading undertaken as required.	Executive Manager Infrastructure & Assets	Minimum 5% by length of Rural Local Sealed Roads are shoulder graded.
6.4 Rural Regional Roads Shoulder Grading	6.4.1 Shoulder grading undertaken as required.	Executive Manager Infrastructure & Assets	Minimum 7.5% by length of Rural Regional Sealed Roads are shoulder graded.
6.5 Rural Local Sealed Roads – Roadside Slashing	6.5.1 Slashing undertaken on rolling programme.	Executive Manager Infrastructure & Assets	All sealed Rural Local Roads slashed twice per annum or as seasonally required..

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
6.6 Rural Regional Roads – Roadside Slashing	6.6.1 Slashing undertaken on rolling programme.	Executive Manager Infrastructure & Assets	All Regional Roads slashed three times per annum or as seasonally required.
6.7 Construction and Rehabilitation Works	6.7.1 Works undertaken as funding allows.	Executive Manager Infrastructure & Assets	% of annual rehabilitation and construction funding spent.
6.8 Rural Local Sealed Roads - Resealing	6.8.1 Resealing undertaken as per Council's programme.	Executive Manager Infrastructure & Assets	Minimum 3% by length of Rural Local Sealed Roads are Resealed.
6.9 Regional Roads – Resealing	6.9.1 Resealing undertaken as per Council's programme.	Executive Manager Infrastructure & Assets	Minimum 3% by length of Rural Regional Roads are resealed.
6.10 Urban Local Sealed Roads – Resealing	6.10.1 Resealing undertaken as per Council's programme.	Executive Manager Infrastructure & Assets	Minimum 3% by length of Rural Local Sealed Roads are resealed.
6.11 Concrete Footpath Inspections	6.11.1 Inspections carried out on a regular basis.	Executive Manager Infrastructure & Assets	Dowling Street High Pedestrian Section of footpath inspected every 3 months and the remaining network inspected once per annum.
6.12 Public Toilet Inspection and Cleaning	6.12.1 Undertaken twice per week.	Executive Manager Infrastructure & Assets	Maintenance schedule is met.
6.13 Street and Gutter Clean	6.13.1 Undertaken twice per week in Dungog.	Executive Manager Infrastructure & Assets	Maintenance schedule is met.
6.14 Guardrail	6.14.1 Guardmesh is replaced as funding allows – generally as part of rehabilitation works.	Executive Manager Infrastructure & Assets	Length of guardmesh replaced.

**Strategy 7: Ensure that the provision of public infrastructure and services reflect the needs of a growing and changing population.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
7.1 Emergency Management	7.1.1 Review of EMPLAN	Executive Manager Infrastructure & Assets	EMPLAN Reviewed
	7.1.2 Implementation of EMPLAN		EMPLAN Implemented
7.2 Emergency Services	7.2.1 Ongoing liaison with local RFS and SES volunteers to ensure that they are being adequately resourced.	Executive Manager Infrastructure & Assets.	Local organisations adequately equipped to meet required service levels.
7.3 Sewerage Services	7.3.1 Continue to advocate for the provision of reticulated sewerage to the villages of Paterson/Vacy/Gresford.	Mayor & Councillors	Recognition within the Hunter Water long term Capital Works Program.
7.4 Aged accommodation	7.4.1 Maintain Alison Court units to an acceptable standard.	Executive Manager Infrastructure & Assets.	No. of complaints less than 5 per annum.
7.5 Bike Plan	7.5.1 Review and update Council's Bike Plan.	Executive Manager Infrastructure & Assets.	Bike Plan endorsed by Council and strategies
7.6 Infrastructure & Services Gap Analysis.	7.6.1 Undertake a gap analysis in consultation with the community and current service providers.	Executive Manager Infrastructure & Assets	- Consultation undertaken - Gap analysis is reported to Council.

**Strategy 8: Advocate for improved rail services in the Dungog Shire**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
8.1. Rail Services.	8.1. Lobby State Government to ensure that local passenger rail services and timetables are appropriate, maintained and improved	Mayor & Councillors	General Public Access to rail services is retained

**Strategy 9: Ensure that community assets, facilities and public infrastructure are planned for, improved and maintained to a reasonable standard**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
9.1 Asset Management	9.1.1 Development and implementation of Asset Management Plans.	Executive Manager Infrastructure & Assets.	Asset Management Plans are implemented.
	9.1.2 Development of new Sec 94 Contributions Plan	Manager Planning & Executive Manager Infrastructure & Assets	New Sec 94 Plan is implemented.
	9.1.3 Review of Plans of Management for community facilities.	Executive Manager Infrastructure & Assets.	Plans of Management are reported to Council
9.2 Asset Maintenance	9.2.1 Maintain facilities and assets within budgetary limitations.	Executive Manager Infrastructure & Assets.	# of complaints received.
9.3 Funding	9.3.1 Continue to explore opportunities to submit grant applications for facility upgrades.	- Executive Manager Infrastructure & Assets. - Mayor & Councillors - Sec 355 Committees.	Value of grant funding received per annum \$.
9.4 Community Facilities	8.4.1 Review the quantity, locality and accessibility of public toilets within the Shire.	Executive Manager Infrastructure & Assets.	Report submitted to Council and Capital Works Program developed.

**Strategy 10: Apply for a Special Rate Variation to the NSW Government via the IPART process with the specific purpose of creating general revenue opportunities for Dungog Shire Council to fund public infrastructure maintenance and upgrades in the Shire, with a keen focus on the road and bridge network.**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
10.1 Community Engagement	10.1.1 With regard to funding public infrastructure maintenance and upgrades undertake further community meetings and consultations across the Shire to outline the proposed SRV level and impact that has been determined by Council.	- General Manager - Executive Manager Corporate Services - Executive Manager Infrastructure & Assets - Mayor & Councillors	Community Meetings Undertaken
	10.1.2 Continue to utilise the Community Reference Panel for in depth consultation regarding the SRV proposal and funding public infrastructure.	- General Manager - Executive Manager Corporate Services - Executive Manager Infrastructure & Assets - Mayor & Councillors	Community Reference Panel engaged

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
10.2 Make application to the NSW Government via the IPART process for a Special Rate Variation.	10.2.1 Notify the IPART of Council's intent to apply for a Special Rate Variation	- General Manager - Executive Manager Corporate Services	Notification to IPART is undertaken.
	10.2.2. Make Application to the NSW Government via the IPART process for a Special Rate Variation	- General Manager - Executive Manager Corporate Services	Application is made

# Council Governance & Finance

**Strategy 1: Councillors are responsive, accessible and actively involved within local communities**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
1.1 Councillor representation	1.1.1 Councillors maintain relationship with key Management Committees.	Councillors.	Councillors attendance at meetings.
1.2 Councillor access information provided on website.	1.2.1 Web page information maintained.	Strategic Projects Officer	Information is current.
1.3 Councillor information sessions	1.3.1 Briefing sessions provided to Councillors on a regular basis.	General Manager	A minimum of 8 information sessions held per annum.
1.4 Mandatory Councillor training	1.4.1 Ensure information disseminated in a timely manner.	Office of Local Government/ General Manager	# of Councillors that attend.
1.5 Enhance opportunities for Councillors to participate in professional development activities.	1.5.1 Professional development opportunities identified.	- Mayor & Councillors	- # of Councillors who undertake professional development activities. - Community satisfaction with Councillors performance.
	1.5.2 Assessment of individual Councillors key competencies.  Partner/s: LGNSW		

**Strategy 2: Decision-making processes are open, transparent and inclusive**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
2.1 Governance – Meetings.	2.1.1 Review and adopt Council's Code of Meeting Practice after Council elections.	- General Manager - Councillors	# of items referred to Closed Session annually.
2.2 Governance – Delegations	2.2.1 Review and adopt Council Delegations of Authority after Council elections.	- General Manager - Councillors	Delegations reviewed by 31 August 2018.
2.3 Governance – Public Access	2.3.1 Continue to fulfil Council's obligations under the Government Information (Public Access) Act.	Executive Manager Corporate Services	Publications guide updated regularly.

**Strategy 3: Council undertakes broad and effective communication and engagement with the communities across the Shire**

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
3.1 Mayoral Update	3.1.1 Mayoral Updates are disseminated to media outlets on a weekly basis.	Mayor	Happenings within Dungog Chronicle 90% of the time.
3.2 Maintain relationship with the media	3.2.1 Media releases prepared on issues as they arise.	Mayor/General Manager	# of press releases issued per annum.
	3.2.2 Staff respond to media requests for interview/feedback.	General Manager	# of media interviews undertaken.
3.3 Review Community Engagement Strategy	3.3.1 Community Engagement Plan.	General Manager	Strategy reviewed and reported to Council.

**Strategy 4: Council's governance and organisational structure reflects the vision, priorities and directions outlined in the Community Strategic Plan 2030**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
4.1 Governance – Corporate	4.1.1 Review of Council's organisational structure after Council elections.	- General Manager - Mayor & Councillors	Organisation structure adopted by September 2018.
	4.1.2 Annual review of General Managers performance.	Mayor & Councillor Committee	Performance review undertaken.
4.2 Governance - Corporate Brand	4.1.2 Review Dungog Shire Council's brand and reputation in accordance with the aspiration of Council's Community Strategic Plan 2030	- General Manager - Mayor and Councillors	Review completed with Council

**Strategy 5: Council undertakes prudent financial management to ensure its long-term viability**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
5.1 Finance – Budget	5.1.1 Continue to provide monthly works cost statement to Council.	Executive Manager Corporate Services.	Monthly report to Council.
5.2 Finance – Debt Recovery	5.2.1 Continue to proactively manage debt recovery action.	Executive Manager Corporate Services.	Outstanding rates <7%
5.3 Finance – Fleet Operations	5.3.1 Review Council's fleet operations to ensure returns on investment.	Executive Manager Infrastructure & Assets	Positive return to Plant Reserve annually.
5.4 Finance – Investments	5.4.1 Invest surplus funds in accordance with Council policy.	Executive Manager Corporate Services.	Investment returns equal 90 day BBSW.
5.5 Investments	5.5.1 Investigate the feasibility of outsourcing the management of Council's investment portfolio to a third party.	Executive Manager Corporate Services	Report submitted to Council following evaluation.
5.6 Finance – Budget	5.6.1 Develop and model 10 year financial plans to guide deliberations on future funding decision for Council.	Executive Manager Corporate Services	Models developed with robust scenarios for Council's consideration.
5.7 Financial Sustainability	5.7.1 Consult with the community on the need for a Special Rate Variation to ensure Council's financial sustainability over the long term.	- Council - General Manager - Executive Manager Corporate Services	Report submitted following evaluation.
	5.7.2 Develop a long term financing strategy to fund renewal of infrastructure including additional Special Rate Variations and borrowings.		



**Strategy 6: Review of Council’s Workforce Management Plan to ensure Council has the right employees, with the right skills, to deliver the services required by the community, both now and in the future in accordance with the Dungog Shire Council Delivery Program 2018-2022.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
6.1 Corporate	6.1.1 Salary System meets Local Government Award requirements.	General Manager	Nil disputes to IRC.
6.2 Risk	6.2.1 Ongoing review of Councils Workplace, Health and Safety systems and processes.	General Manager Executive Manager Corporate Services	Nil WHS prosecutions.
6.3 Employee Relations	6.3.1 Maintain funding for Council’s Employee Assistance Program.	Executive Manager Corporate Services	Budget commitment.
6.4 Governance – Policy Development	6.4.1 Development of a suitable range of Human Resource policies to assist staff.	Executive Manager Corporate Services	Policies submitted to Council by 30 June 2019.
6.5 Governance – Workforce Strategy	6.5.1 Implement strategic initiatives within Council’s Workforce Strategy.	Executive Manager Corporate Services	Six monthly report to Council.

**Strategy 7: Council maintains a regional outlook and seeks opportunities for strategic alliances with neighbouring councils.**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
7.1 Hunter Joint Organisation	7.1.1 Ongoing advocacy role at Board level.	Mayor	Attendance at Board Meetings.
	7.1.2 General Managers Advisory Committee	General Manager	Attendance at GMAC.
	7.1.3 Representation on professional network groups by staff with regional advocacy matters being reported through to GMAC	General Manager	# of regional advocacy matters addressed
7.2 Strategic Services Aust Ltd	7.2.1 Ensure that the business activities of the company protect the interests of the shareholders.	General Manager	Annual report to shareholders.
7.3 Resource Sharing	7.3.1 Engagement and dialogue with neighbouring councils interested in facilitating shared services/resources to reduce costs and improve efficiencies in service delivery.	Senior Management.	# of resource sharing initiatives Council involved in per annum.



**Strategy 8: Council will advocate for the communities in the Dungog Shire by actively pursuing constructive relationships with the other spheres of government**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
8.1 Governance – Advocacy	8.1.1 Attend regional State Cabinet meetings.	- Mayor - General Manager	Annual meetings attended.
	8.1.2 Attend regional State Action Plan meetings.	- Mayor - General Manager	Annual meetings attended.
	8.1.3 Maintain regular contact with local State & Federal members and their support staff.	- Mayor	Regular contact maintained.
	8.1.4 Follow established protocols when seeking meetings with various Ministers.	- Mayor - General Manager	Request to local member and briefing paper supplied.
	8.1.5 Maintain relationship with Hunter Regional Director of Premiers & Cabinet	- General Manager	Six monthly meeting held

**Strategy 9: Communities across the Shire have access to a range of communication formats for receipt and exchange of information**

<b>PROGRAM / ACTIVITY</b>	<b>CURRENT ACTIONS</b>	<b>RESPONSIBILITY</b>	<b>PERFORMANCE INDICATORS</b>
9.1 Corporate Support – Information Systems	9.1.1 Enhance Council's Information Systems so as to meet the current and future needs of the organisation	Executive Manager Corporate Services.	- System upgrade undertaken - Organisation operates on current version of software for LG Application.
	9.1.2 Monitor Council's managed services provider to ensure system outages /downtime meets service agreement.		Downtime less than 1% of annual working hours.
	9.1.3 Implement mobile computing modules to key users.		Mobile computing operational.
	9.1.4 Maintain an online presence.		Council's website accessible 95% of time.
	9.1.5 Monitor information uploaded to Council's website.		Nil complaints in relation to copyright/privacy breaches.

## 10. OTHER COUNCIL PROGRAMS AND ACTIVITIES SUPPORTING COUNCIL GOVERNANCE AND FINANCE

PROGRAM / ACTIVITY	CURRENT ACTIONS	RESPONSIBILITY	PERFORMANCE INDICATORS
10.1 Governance – Records Management	10.1.1 Safeguard Council's records and meet legislative responsibilities.	Executive Manager Corporate Services.	<ul style="list-style-type: none"> <li>- % of records held in record repository.</li> <li>- Compliance with State Records Act.</li> </ul>
10.2 Governance – Risk Management	10.2.1 Undertake annual Public Liability and WHS Audits	Executive Manager Corporate Services.	<ul style="list-style-type: none"> <li>- Audits undertaken.</li> <li>- Improved performance.</li> </ul>
	10.2.2 Attend regional risk management meetings and disseminate information to relevant staff.		80% of meetings attended.
	10.2.3 Maintain Council's insurance portfolio.		Insurance renewed annually within timeframe
	10.2.4 Monitor Council's workers compensation claims.		<ul style="list-style-type: none"> <li>- Claims are monitored and RTW programs implemented.</li> <li>- Workers Compensation Premium is monitored and minimised where possible.</li> </ul>
	10.2.5 Monitor Council's Return to Work programmes.		# of employees with greater than 5 days lost time per annum.
	10.2.6 Lead the organisation in respect of new online risk register database.		Completed 30 June 2018.
	10.2.7 Development and review of business and continuity plan.		<ul style="list-style-type: none"> <li>- Completed 30 June 2018.</li> <li>- Business continuity plan tested annually.</li> </ul>
10.3 Corporate Support - Service NSW Agency	10.3.1 Ensure Service NSW payments agency is operational during Council opening hours	Executive Manager Corporate Services.	Trained staff available to meet operational requirements
	10.3.2 Comply with Service NSW performance and statutory expectations.		Nil Deficiency/Compliance reports.

## **SECTION 3.**

# **COUNCIL'S REVENUE STRATEGY**

# 1. STATEMENT CONTAINING DETAILED ESTIMATE OF COUNCIL'S INCOME AND EXPENDITURE.

## BUDGET COMMENTARY 2018-2021 BUDGET

### Introduction

The draft budget document shows a deficit situation of \$ 104,297 for financial year 2018-19.

Council's financial budget for the ensuing year is submitted with the inclusion of the rate peg limit of 2.3%. The increases for general rates are detailed in Table 1.

	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>
<b>Notional Yield</b>	<b>5,670,327</b>	<b>5,755,381</b>	<b>5,841,711</b>	<b>5,929,336</b>

Waste management charges have been increased with the individual charges being; Domestic waste \$305, domestic & non-domestic recycling \$132, commercial waste \$330, non-rateable waste \$330 and vacant waste \$32.50. Note that recycling charges include a projected \$20 increase due to structural changes in the recycling industry in China (Red Sword Policy). Transfer to reserves for works has again been factored into these budget areas and in line with the Local Government (General) Regulation 2005, any surplus or deficit generated from Domestic Waste and Domestic Recycling are transferred to a Domestic Waste restricted asset.

The Protection of the Environment Operations Act 1997 Section 88 levy again applies in this budget to all waste entering the Short Street, Dungog landfill. The estimated charge this year will be \$81.

Charges in relation to Onsite Sewage Management have increased to \$80; this fee now applies as the initial inspection fee as well as being the charge for both the initial approval to operate and renewals of approval to operate. Initial inspections will no longer attract a fee; however re-inspections will continue to attract a fee.

Council's fees and charges have been modified wherever practicable, although many of the statutory fees have remained unchanged for a number of years. The relevant Government Departments have not considered the financial impact that their decisions are having on the ratepayer as a whole. The concept of user pays with certain regulatory fees is questionable as the pricing structure has remained unchanged for many years.

Workers compensation has remained fairly static at \$100K, based on current premium estimates. It is stressed that the level of premium is predominantly calculated on claims history and may need to be altered depending on claims history adjustments at year-end. Public liability claims excess has been retained at previous levels and again any savings will be transferred to an insurance equalisation reserve to spread the burden of future claims from past events.

Salaries have been costed with an increase of 2.5% which is the anticipated award increase.

Changes have been made to staff travelling expenses where applicable to more accurately reflect the costs incurred. Although these changes may result in an increase or decrease within a particular cost area the charge is an internal charge and is offset in plant hire income with no real effect to the bottom line result.

Indexation has been applied to recurrent items at the anticipated CPI index rate of 1.8% with energy costs indexed at 2.5% (Street Lighting at 5%) in line with anticipated increases. Water and sewerage charges have been increase by 2.5% for residential holdings and 2.5% for business. An oncost rate of 50.5% has been applied to jobs utilising day labour.

Major revenue items include unrestricted general rates \$5.67M, interest on investments \$411K, FAG general \$1.44M, FAG Local Roads component \$507K, roads to recovery funding \$802K, regional road capital funding \$3.96M, Local Roads/Bridge Funding \$5.36M (50% Grant and 50% loan borrowings), domestic waste & recycling charges \$1.53M, other waste & recycling charges \$231K, stormwater levy \$41K, OSM special rates \$222K, building inspection fees \$46K, DA fees and Complying \$95K, and Service NSW agency commissions \$96K. Other funding is sourced from loans, contributions, grants, reserves and user charges.

Recurrent expenditures and some transfers to restricted assets have been retained in this year's budget; these expenditures are important as capital works are funded by these reserve funds.

Table 2 summarises the major capital items included within the budget document, while a commentary on recurrent items is provided after the table.

<b>Table 2 - Capital Expenditure Items</b>			
<b>Area</b>	<b>Project</b>	<b>Budget</b>	<b>Funding Source</b>
Bridges	Spooner Bridge	1,028,000	Grant/Loan, 50:50 Ratio
	Wheelabout Bridge	1,610,000	Grant/Loan, 50:50 Ratio
	Bullockeys Bridge	1,670,000	Grant/Loan, 50:50 Ratio
	Coulston Bridge	1,050,610	Grant/Loan, 50:50 Ratio
Regional Roads	MR101-Paterson	1,322,000	Grant
	MR101- Merchants Road	510,000	Grant
	MR101- Dowling Street	2,139,000	Grant
	RR7764- Allyn River Road	677,000	Grant
Urban Roads	Dowling Street Shoulder	880,000	Grant
Rural Roads	Limeburners Creek Rd – Boatfalls Estate	351,000	Grant
Parks	John Tucker Park	690,000	Grant
	Total Reserve- Boat Ramp	34,000	Grant
Engineering	Plant Purchases	1,003,000	Reserve Plant
SES	Buildings & Grounds	6,000	Revenue
Public Cemetery	Cemetery Capital Works	5,000	Revenue
Library	Books etc.	30,000	Grants

## **Corporate & Client Services**

Recurrent expenditures and most transfers to restricted assets have remained at similar levels to last year.

Plant purchases are in accordance with the plant replacement program. All costs for plant are funded from reserve.

Information Technology upgrade expenditure of \$260,000 has been funded from Reserves.

Employees' leave entitlements have been partially funded, with an amount of \$50K being allocated to the restriction. Increases in the provisions for unused long service leave in recent years requires additional funds be restricted to reduce the possibility of Council's exposure should a large turnover of senior and long serving staff occur.

## **Public Order & Safety**

Fire protection services – the budget has been prepared on the basis of a statutory contribution to the NSW Fire Brigades of \$23K and the NSW Rural Fire Service of \$301K, any increases over these amounts will result in the need to decrease other operating items within this budget area. The balance of the budget is prepared based on recurrent funding levels for individual line items.

Animal control – companion animal fines and impounding fees have not been included as they are immaterial and cannot be relied upon. Expenses have remained static with CPI increases only applied.

SES – Council's statutory contribution is estimated at \$22K, anything over this will have a detrimental effect on the budget.

Enforcement LG Regulations – Processing costs have increased in line with current trends and compliance services continuing to be undertaken in house by the Environmental Compliance Officer. Fine revenue is expected to remain at \$12K, swimming pool registrations and inspections income of \$8K is projected.

## **Health**

Health administration & food control – Food shop inspections locally has contributed to an estimate of \$8K, being consistence with previous periods. All other expenditure has been retained at similar levels to previous years.

Noxious weeds control – operating expenses have increased in line with actual costs.

## **Community Services & Education**

Community services & education – funding for this position has not been guaranteed by the NSW Department of Community Services and has again not been included, all other items remain static with CPI increases applied. Transfers to reserves remains at 1/3 of DINS rental.

Alison Court – all operating expenditure increased by CPI.

## **Housing & Community Amenities**

Town Planning – All costs are CPI indexed.

Public Amenities – All costs are CPI indexed.

Public Cemeteries - Other costs are CPI indexed.

Other Sanitation & Garbage – Pan collection costs remain static with the cost to Council for the service contractor being passed onto the recipients of this service; however any decreases in the number of users of the service will result in additional cost to Council due to contract agreements with the service

provider. Reduction in numbers is expected to continue with the commissioning of the Clarence Town sewer scheme. On-site Sewerage Management (OSM) fees have increased to \$80 per annum.

Stormwater Drainage – remains static, the stormwater levy will generate revenue of \$42K which is to be used for asset data collection and planning, construction and maintenance of drainage systems and stormwater treatment measures.

Other Waste Management – shows a net return of \$162K. The contribution from domestic waste has been retained at 60% of the landfill operational costs, all other costs being CPI or wage indexed. Section 88 levy estimates and income have been included. Commercial and non rateable waste charges have been set at a higher level than domestic waste services, with recycling charges being the same across all categories of service.

Domestic Waste Management (DWM) & Domestic Recycling (DRM) – these areas are a revenue neutral area with all profits and losses funded by transfers to/from reserves in accordance with legislation. Contractor charges for collection are indexed by CPI in line with the contract.

### **Recreation & Culture**

Library, Museums, Community Centres, Public Halls, Sporting Grounds, Clarence Town Swimming Pool, Dungog Swimming Pool and Parks and Gardens have all remained static other than CPI indexed.

### **Mining Manufacturing & Construction**

Building Control – has remained static other than CPI indexation.

Quarries & pits – this budget area has been reported retrospectively in previous years based on the cost of winning material.

### **Transport & Communication**

Maintenance allocations have generally been increased by estimated CPI of 1.8%.

Capital road & bridge projects are fully funded from either grant funding, restricted contributions or via Loans. The most significant works planned for 2018/19 is the \$5.4M replacement of Bridges (Bullockeys, Wheelabout, Coulston and Spooner). The loan expense component of the debt associated with these bridges is \$156K.

FAG general revenue is \$1.44M, FAG Local Roads component is \$507K, roads to recovery funding \$802K, regional road capital funding \$3.96M (Primarily MR101).

Road Safety Officer has been reduced to allow for delivery of a funded program.

### **Economic Affairs**

Williams River Holiday Park – remains static, includes increases to energy, water and caretaker commission, offset by increases in site fee revenue.

Saleyards – the net return on lease income after expenditure has been transferred to restricted assets with no significant change to prior year budget.

Real Estate Development - Loan repayments externally for land south of Melbee and Common Road have been shown, funding for which comes from Real Estate reserves, the balance of which is dependent on continuing sales from Melbee Estate. The next stage in the estate land release is due to occur in the 2018/19 financial year.

Tourism/Economic Development – Operational areas remaining relatively static with minor increases in salary, and energy costs.

## **General Purpose Revenues**

General rates have been budgeted to increase by 2.3%. The FAG equalisation component has been anticipated at \$1.5M. Interest from investments and Council's bank account have increased to \$411k with \$32K applicable to Section 94 developer contributions held and being transferred to restricted assets and \$1K applicable to bonding deeds.

## **Summary**

As Councillors can see the budget document again highlights a considerable deficit and requires continued fiscal restraint. Several years of budget "pruning" has resulted in a document with no real scope for significant savings without cutting service levels. The need to service additional statutory requirements, growing community expectations and the increased costs associated with the continued maintenance requirements of Council's existing operations leaves no room to move within the existing revenue structures.

General rate income which provides the majority of operating revenues is insufficient to meet the current and future needs of the community, and generally any increases under rate capping are not sufficient to cover award wage increases, let alone increased costs associated with road and bridge maintenance in particular.

Many of the capital works projects within the budget are being funded from restricted assets and without replenishing or topping up these restricted asset accounts Council is further reducing its capacity to undertake future capital works.

During the course of the budget review process many projects have been excluded because of lack of available funds. Council needs to be mindful that if any projects are to be added they will have to have funding sources identified and or reduce projects or service levels from another area of the budget to counteract the addition. Conversely the removal of any individual projects needs to take into account that any wages component of that project will have to be reallocated to other budget areas.



## Council - Summary Income & Expenditure

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Expenditure</b>					
Corporate & Client Services	4,822,111	5,137,458	4,736,786	4,872,715	4,849,765
Public Order & Safety	724,354	750,371	765,717	776,284	787,114
Health	163,882	162,918	166,141	169,316	173,062
Community Services & Education	249,852	265,892	267,333	270,197	274,340
Housing & Community Amenities	3,807,465	4,001,842	4,117,824	4,122,115	4,198,904
Recreation & Culture	1,993,479	1,878,927	1,839,422	1,876,225	1,890,198
Mining Manufacture & Construction	434,177	441,298	448,138	455,168	462,088
Transport & Communication	14,142,564	19,813,403	14,123,153	10,888,546	11,016,347
Economic Affairs	1,219,969	1,292,716	509,475	508,305	518,631
General Purpose Revenues	335,144	82,000	82,000	82,000	82,000
<b>Sub Total General Fund</b>	<b>27,892,997</b>	<b>33,826,825</b>	<b>27,055,989</b>	<b>24,020,871</b>	<b>24,252,449</b>
<b>Total Expenditure</b>	<b>27,892,997</b>	<b>33,826,825</b>	<b>27,055,989</b>	<b>24,020,871</b>	<b>24,252,449</b>
<b>Revenue</b>					
Corporate & Client Services	3,063,136	3,267,148	3,046,112	2,896,951	3,125,935
Public Order & Safety	269,513	295,115	295,595	296,085	296,585
Health	68,854	68,850	69,840	70,850	72,120
Community Services & Education	192,557	208,990	210,700	212,560	215,710
Housing & Community Amenities	2,893,294	3,295,644	3,310,456	3,386,070	3,456,742
Recreation & Culture	876,050	970,690	820,298	816,943	818,625
Mining Manufacture & Construction	220,906	221,897	223,307	224,776	226,024
Transport & Communication	11,400,969	16,653,874	10,819,887	7,539,322	7,586,889
Economic Affairs	942,457	1,074,115	260,592	255,992	262,758
General Purpose Revenues	7,577,476	7,666,205	7,789,091	7,914,001	8,040,966
<b>Sub Total General Fund</b>	<b>27,505,212</b>	<b>33,722,528</b>	<b>26,845,878</b>	<b>23,613,550</b>	<b>24,102,354</b>
<b>Total Revenue</b>	<b>27,505,212</b>	<b>33,722,528</b>	<b>26,845,878</b>	<b>23,613,550</b>	<b>24,102,354</b>
<b>Net Cost</b>					
Corporate & Client Services	1,758,975	1,870,310	1,690,674	1,975,764	1,723,830
Public Order & Safety	454,841	455,256	470,122	480,199	490,529
Health	95,028	94,068	96,301	98,466	100,942
Community Services & Education	57,295	56,902	56,633	57,637	58,630
Housing & Community Amenities	914,171	706,198	807,368	736,045	742,162
Recreation & Culture	1,117,429	908,237	1,019,124	1,059,282	1,071,573
Mining Manufacture & Construction	213,271	219,401	224,831	230,392	236,064
Transport & Communication	2,741,595	3,159,529	3,303,266	3,349,224	3,429,458
Economic Affairs	277,512	218,601	248,883	252,313	255,873
General Purpose Revenues	-7,242,332	-7,584,205	-7,707,091	-7,832,001	-7,958,966
<b>Sub Total General Fund</b>	<b>387,785</b>	<b>104,297</b>	<b>210,111</b>	<b>407,321</b>	<b>150,095</b>
<b>Net Cost to Council</b>	<b>387,785</b>	<b>104,297</b>	<b>210,111</b>	<b>407,321</b>	<b>150,095</b>

## Council - Income & Expenditure

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Corporate & Client Services	2,329,564	2,700,761	2,477,221	2,617,828	2,539,220
Public Order & Safety	718,354	744,371	754,717	765,284	776,114
Health	163,882	162,918	166,141	169,316	173,062
Community Services & Education	213,299	229,126	231,507	235,427	239,537
Housing & Community Amenities	3,541,507	3,681,949	3,789,365	3,783,994	3,861,992
Recreation & Culture	1,844,831	1,720,318	1,748,132	1,795,471	1,826,609
Mining Manufacture & Construction	424,177	431,298	438,138	445,168	452,088
Transport & Communication	8,401,123	8,820,753	8,968,347	9,058,618	9,163,630
Economic Affairs	492,570	455,244	464,963	474,945	485,201
<b>Sub-Total General Fund</b>	<b>18,129,307</b>	<b>18,946,738</b>	<b>19,038,531</b>	<b>19,346,051</b>	<b>19,517,453</b>
<b>Total Operating Expenditure</b>	<b>18,129,307</b>	<b>18,946,738</b>	<b>19,038,531</b>	<b>19,346,051</b>	<b>19,517,453</b>
<b>Non Operating Expenditure</b>					
Corporate & Client Services	2,492,547	2,436,697	2,259,565	2,254,887	2,310,545
Public Order & Safety	6,000	6,000	11,000	11,000	11,000
Community Services & Education	36,553	36,766	35,826	34,770	34,803
Housing & Community Amenities	265,958	319,893	328,459	338,121	336,912
Recreation & Culture	148,648	158,609	91,290	80,754	63,589
Mining Manufacture & Construction	10,000	10,000	10,000	10,000	10,000
Transport & Communication	5,741,441	10,992,650	5,154,806	1,829,928	1,852,717
Economic Affairs	727,399	837,472	44,512	33,360	33,430
General Purpose Revenues	335,144	82,000	82,000	82,000	82,000
<b>Sub-Total General Fund</b>	<b>9,763,690</b>	<b>14,880,087</b>	<b>8,017,458</b>	<b>4,674,820</b>	<b>4,734,996</b>
<b>Total Non Operating Expenditure</b>	<b>9,763,690</b>	<b>14,880,087</b>	<b>8,017,458</b>	<b>4,674,820</b>	<b>4,734,996</b>
<b>Total Expenditure</b>	<b>27,892,997</b>	<b>33,826,825</b>	<b>27,055,989</b>	<b>24,020,871</b>	<b>24,252,449</b>
<b>Operating Revenues</b>					
Corporate & Client Services	191,578	191,418	189,918	191,340	194,624
Public Order & Safety	34,810	44,770	45,250	45,740	46,240
Health	67,390	68,850	69,840	70,850	72,120
Community Services & Education	113,490	113,990	115,700	117,560	120,710
Housing & Community Amenities	2,775,851	3,055,362	3,123,650	3,200,149	3,269,108
Recreation & Culture	84,361	88,690	90,298	91,943	93,625
Mining Manufacture & Construction	90,360	91,350	92,540	93,759	95,007
Transport & Communication	6,209,126	12,107,031	6,393,044	3,112,479	3,160,046
Economic Affairs	213,630	201,603	208,080	214,692	221,458
General Purpose Revenues	7,577,476	7,666,205	7,789,091	7,914,001	8,040,966
<b>Sub-Total General Fund</b>	<b>17,358,072</b>	<b>23,629,269</b>	<b>18,117,411</b>	<b>15,052,513</b>	<b>15,313,904</b>
<b>Total Operating Revenues</b>	<b>17,358,072</b>	<b>23,629,269</b>	<b>18,117,411</b>	<b>15,052,513</b>	<b>15,313,904</b>
<b>Non Operating Revenues</b>					
Corporate & Client Services	2,871,558	3,075,730	2,856,194	2,705,611	2,931,311
Public Order & Safety	234,704	250,345	250,345	250,345	250,345
Health	1,464	0	0	0	0
Community Services & Education	79,067	95,000	95,000	95,000	95,000
Housing & Community Amenities	117,443	240,282	186,806	185,921	187,634
Recreation & Culture	791,689	882,000	730,000	725,000	725,000
Mining Manufacture & Construction	130,546	130,547	130,767	131,017	131,017
Transport & Communication	5,191,843	4,546,843	4,426,843	4,426,843	4,426,843
Economic Affairs	728,827	872,512	52,512	41,300	41,300
General Purpose Revenues	0	0	0	0	0
<b>Sub-Total General Fund</b>	<b>10,147,141</b>	<b>10,093,259</b>	<b>8,728,467</b>	<b>8,561,037</b>	<b>8,788,450</b>
<b>Total Non Operating Revenues</b>	<b>10,147,141</b>	<b>10,093,259</b>	<b>8,728,467</b>	<b>8,561,037</b>	<b>8,788,450</b>
<b>Total Revenue</b>	<b>27,505,213</b>	<b>33,722,528</b>	<b>26,845,878</b>	<b>23,613,550</b>	<b>24,102,354</b>
<b>Net Result By Fund</b>					
General Fund	387,784	104,297	210,111	407,321	150,095
<b>Net Cost to Council</b>	<b>387,784</b>	<b>104,297</b>	<b>210,111</b>	<b>407,321</b>	<b>150,095</b>

## Corporate & Client Services

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Corporate Support	1,035,922	1,372,545	1,132,659	1,151,962	1,152,485
Governance	582,737	516,180	515,245	623,970	533,087
Engineering Administration	293,345	403,041	416,825	424,717	431,760
Other Support Services	417,560	408,995	412,492	417,179	421,888
<b>Total Operating Expenditure</b>	<b>2,329,564</b>	<b>2,700,761</b>	<b>2,477,221</b>	<b>2,617,828</b>	<b>2,539,220</b>
<b>Capital Expenditure</b>					
Corporate Support	55,428	95,428	55,432	58,518	59,704
Governance	0	30,000	30,000	0	30,000
Engineering Administration	2,411,570	2,285,719	2,146,312	2,170,351	2,194,823
Other Support Services	25,549	25,550	27,821	26,018	26,018
<b>Total Capital Expenditure</b>	<b>2,492,547</b>	<b>2,436,697</b>	<b>2,259,565</b>	<b>2,254,887</b>	<b>2,310,545</b>
<b>Total Expenditure</b>	<b>4,822,111</b>	<b>5,137,458</b>	<b>4,736,786</b>	<b>4,872,715</b>	<b>4,849,765</b>
<b>Operating Revenues</b>					
Corporate Support	121,710	121,550	123,807	126,102	128,436
Engineering Administration	46,000	46,000	46,900	47,820	48,760
Other Support Services	23,868	23,868	19,211	17,418	17,428
<b>Total Operating Revenues</b>	<b>191,578</b>	<b>191,418</b>	<b>189,918</b>	<b>191,340</b>	<b>194,624</b>
<b>Non Operating Revenues</b>					
Corporate Support	186,030	371,000	46,000	46,000	46,000
Governance	70,000	0	0	0	0
Engineering Administration	2,362,865	2,452,067	2,544,742	2,388,162	2,607,715
Other Support Services	252,663	252,663	265,452	271,449	277,596
<b>Total Non Operating Revenues</b>	<b>2,871,558</b>	<b>3,075,730</b>	<b>2,856,194</b>	<b>2,705,611</b>	<b>2,931,311</b>
<b>Total Revenues</b>	<b>3,063,136</b>	<b>3,267,148</b>	<b>3,046,112</b>	<b>2,896,951</b>	<b>3,125,935</b>
<b>Net Cost to Council</b>	<b>1,758,975</b>	<b>1,870,310</b>	<b>1,690,674</b>	<b>1,975,764</b>	<b>1,723,830</b>

## Administration - Corporate Support

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Administration Salaries & Allowances	927,133	1,091,252	1,108,537	1,126,247	1,144,407
Administration Leave Entitlements	104,928	118,548	120,770	123,040	125,370
Superannuation	107,304	125,956	129,108	132,338	135,648
Vacancy Rate- Salaries (3.5%)	0	-142,873	-146,445	-150,106	-153,859
Fringe Benefits tax	68,206	68,206	69,433	70,683	71,955
Employment costs other	2,730	2,710	2,760	2,820	2,880
Conferences & Seminars	10,920	10,860	11,080	11,300	11,530
Staff Travelling	61,640	61,630	62,860	64,110	65,390
Advertising	26,390	26,270	26,800	27,340	27,890
Auditors Remuneration	41,000	43,200	44,060	44,940	45,840
Internal Audit	30,000	30,000	30,600	31,210	31,830
Printing & Stationery	31,670	31,520	32,150	32,790	33,450
Postages	30,780	30,630	31,240	31,860	32,500
Insurances	26,250	26,250	27,560	28,940	30,390
Subscriptions & Publications	13,110	13,110	13,110	13,110	13,110
Telephone Rents & Charges	30,030	30,030	31,530	33,110	34,770
Office equipment M&R	3,640	3,640	3,810	3,990	4,180
Office furniture M&R	3,790	3,790	3,970	4,160	4,360
Hunter Records - Retrieval & Storage	4,016	4,016	4,016	4,016	4,016
Interest on Loans & Advances	25,374	25,374	25,374	22,288	0
Legal Expenses	10,180	10,180	10,180	10,180	10,180
Legal Expenses - Rate Recovery	15,970	15,970	15,970	15,970	15,970
Bank Fees & Charges	34,800	34,630	35,320	36,030	36,750
Operational Leases - Computer & Copier	69,210	68,870	70,250	71,660	73,090
Hardware/Software Licensing & Support	404,560	663,520	407,800	415,140	422,612
Printing/Stationery & Consumables	24,000	23,880	24,360	24,850	25,350
Valuer Generals Fees	38,990	38,800	39,580	40,370	41,180
Revaluation of Property Assets	10,000	0	1,500	1,750	1,750
Property Related Searches	1,110	1,100	1,120	1,140	1,160
Rates & Charges	2,480	2,480	2,540	2,600	2,670
Water/Sewer Consumption Charges	1,640	1,640	1,670	1,700	1,730
Energy Costs	14,340	14,340	14,700	15,070	15,450
Building M&R	10,660	10,620	10,850	11,080	11,320
Cleaning	21,800	21,780	22,310	22,850	23,410
Provision for Doubtful Debts	1,000	1,000	1,000	1,000	1,000
Depreciation Building & Equipment	37,532	46,000	46,000	46,000	46,000
Allocation of Corporate Overheads to:					
AMP overhead	-61,804	-61,804	-61,804	-61,804	-61,804
Other General fund activities	-1,124,580	-1,124,580	-1,143,010	-1,161,810	-1,180,990
<b>Total Operating Expenditure</b>	<b>1,060,798</b>	<b>1,372,545</b>	<b>1,132,659</b>	<b>1,151,962</b>	<b>1,152,485</b>

## Administration - Corporate Support Cont'd

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Capital Expenditure</b>					
Furniture & Fittings	5,000	5,000	5,000	5,000	5,000
Furniture & Fittings - Carpet	0	40,000	0	0	0
Office Equipment	2,000	2,000	2,000	2,000	2,000
<b>Total Capital Renewal</b>	<b>7,000</b>	<b>47,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Capital Other</b>					
Principal Repayment on loans	36,428	36,428	36,432	39,518	40,704
Tfr to RA - Revaluation Reserve	2,000	2,000	2,000	2,000	2,000
Tfr to RA - Building/Special Projects	10,000	10,000	10,000	10,000	10,000
<b>Total Capital Other</b>	<b>48,428</b>	<b>48,428</b>	<b>48,432</b>	<b>51,518</b>	<b>52,704</b>
<b>Total Capital</b>	<b>55,428</b>	<b>95,428</b>	<b>55,432</b>	<b>58,518</b>	<b>59,704</b>
<b>Total Expenditure</b>	<b>1,116,226</b>	<b>1,467,973</b>	<b>1,188,091</b>	<b>1,210,480</b>	<b>1,212,189</b>
<b>Operating Revenues</b>					
Certificates Sec 603	17,730	17,650	18,000	18,360	18,730
Annual Charges - Petrol Pumps	860	860	880	900	920
Public Gates & Ramps	5,540	5,510	5,620	5,730	5,840
Sundry Sales & Commissions	4,410	4,390	4,480	4,570	4,660
GIPA & Privacy	150	150	150	150	150
RTA Agency Commissions	86,530	86,530	88,087	89,672	91,286
HCRCMA Commission	6,490	6,460	6,590	6,720	6,850
<b>Total Operating Revenues</b>	<b>121,710</b>	<b>121,550</b>	<b>123,807</b>	<b>126,102</b>	<b>128,436</b>
<b>Non Operating Revenue</b>					
Depreciation	37,532	46,000	46,000	46,000	46,000
Tfr from RA - Special Projects Misc	20,000	20,000	0	0	0
Tfr from RA - Special Projects Property Reval	0	80,000	0	0	0
Tfr from RA - SRV	20,000	20,000	0	0	0
Tfr from RA - Special Projects IT	30,000	125,000	0	0	0
Tfr from RA - Special Projects Training	0	40,000	0	0	0
<b>Total Non Operating Revenues</b>	<b>186,030</b>	<b>371,000</b>	<b>46,000</b>	<b>46,000</b>	<b>46,000</b>
<b>Total Revenue</b>	<b>307,740</b>	<b>492,550</b>	<b>169,807</b>	<b>172,102</b>	<b>174,436</b>
<b>Net Cost to Council</b>	<b>808,487</b>	<b>975,423</b>	<b>1,018,284</b>	<b>1,038,378</b>	<b>1,037,753</b>

## Administration - Governance

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Mayoral Allowance	14,570	15,200	15,500	15,810	16,130
Councillor Fees	77,930	81,000	82,620	84,270	85,960
Councillor Travelling	11,000	11,000	12,000	12,000	12,000
Delegates Expenses	11,000	11,000	11,000	11,000	11,000
Councillor Development	30,000	30,000	20,000	30,000	20,000
Code Conduct Investigations	2,000	2,000	2,000	2,000	2,000
Mobile Telephone	500	500	500	500	500
Meeting Expenses	3,000	4,000	4,000	4,000	4,500
C&O Insurance	11,030	10,500	11,030	11,580	12,160
LGSA membership	21,960	23,767	24,240	24,720	25,210
Hunter Council's Membership + Project funding	7,000	24,000	24,000	24,000	24,000
Arts Upper Hunter Inc Contributions	7,373	7,373	7,505	7,640	7,777
Sec 356 Expenditure	6,507	6,500	6,500	6,500	6,500
Sec 356 - Fee Refunds	2,000	2,000	2,000	2,000	2,000
Sec 356 - Legal Expenses Contributions	2,000	2,000	2,000	2,000	2,000
Sec 356 - Anzac Day	273	300	300	300	300
Sec 356 - Australia Day Activities	3,000	3,000	3,000	3,000	3,000
Council Elections	90,000	0	0	90,000	0
General Manager - Appraisal	3,054	3,500	3,500	4,000	4,200
Overheads Allocation					
Corporate Support	278,540	278,540	283,550	288,650	293,850
<b>Total Operating Expenditure</b>	<b>582,737</b>	<b>516,180</b>	<b>515,245</b>	<b>623,970</b>	<b>533,087</b>
<b>Capital Expenditure</b>					
Tfr to RA - Elections	0	30,000	30,000	0	30,000
<b>Total Capital</b>	<b>0</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>30,000</b>
<b>Total Expenditure</b>	<b>582,737</b>	<b>546,180</b>	<b>545,245</b>	<b>623,970</b>	<b>563,087</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Election Reserve	70,000	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost to Council</b>	<b>512,737</b>	<b>546,180</b>	<b>545,245</b>	<b>623,970</b>	<b>563,087</b>

## Administration - Engineering Administration

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Administration Salaries & Allowances	408,129	405,683	415,632	425,832	436,282
Employment On costs	50,287	50,084	50,902	51,742	52,602
Superannuation	41,414	41,163	42,192	43,242	44,322
Employment costs other	1,000	1,000	1,000	1,000	1,000
Conferences & Seminars	10,000	10,000	10,000	10,000	10,000
Staff Travelling	115,000	115,000	117,300	119,650	122,040
Office Expenses	6,000	6,000	6,000	6,000	6,000
Advertising	6,500	6,500	6,500	6,500	6,500
Two Way Radios	8,000	8,000	6,000	6,000	6,000
Weight of Loads Membership	15,218	15,537	15,850	16,170	16,490
Consultancy fees	65,000	65,000	66,300	67,630	68,980
Risk Management Public Liability Insurance	168,336	168,336	176,750	185,590	194,870
Public Liability Claims Excess	2,700	2,700	2,700	2,700	2,700
Legal Expenses	1,110	1,100	1,100	1,100	1,100
IPWEA Roads Directorate	2,520	2,510	2,560	2,610	2,660
Depreciation	28,386	41,000	41,000	41,000	41,000
Overheads Allocation					
Corporate Support	53,100	53,100	54,060	55,030	56,020
Allocation of Corporate Overheads to:					
General Fund Operations	-301,685	-301,685	-307,230	-312,870	-318,610
<b>Fleet Operations</b>					
Plant maintenance & running expense	813,436	818,591	839,629	852,500	864,257
Operational Plant Income	-1,493,360	-1,501,578	-1,526,420	-1,551,709	-1,577,453
Depreciation - Plant	292,254	395,000	395,000	395,000	395,000
<b>Total Operating Expenditure</b>	<b>293,345</b>	<b>403,041</b>	<b>416,825</b>	<b>424,717</b>	<b>431,760</b>
<b>Capital Expenditure</b>					
Plant Purchases	1,018,700	1,018,700	847,900	847,900	847,900
Engineering Equipment - Office Equipment	1,600	1,600	1,600	1,600	1,600
<b>Total Capital Renewal</b>	<b>1,020,300</b>	<b>1,020,300</b>	<b>849,500</b>	<b>849,500</b>	<b>849,500</b>
Tfr to Restricted Asset - Plant	1,341,270	1,215,419	1,246,812	1,270,851	1,295,323
Tfr to Restricted Asset - ELE	50,000	50,000	50,000	50,000	50,000
<b>Total Capital Other</b>	<b>1,391,270</b>	<b>1,265,419</b>	<b>1,296,812</b>	<b>1,320,851</b>	<b>1,345,323</b>
<b>Total Capital</b>	<b>2,411,570</b>	<b>2,285,719</b>	<b>2,146,312</b>	<b>2,170,351</b>	<b>2,194,823</b>
<b>Total Expenditure</b>	<b>2,704,915</b>	<b>2,688,760</b>	<b>2,563,137</b>	<b>2,595,068</b>	<b>2,626,583</b>
<b>Operating Revenues</b>					
Inspection Fees DA etc	45,000	45,000	45,900	46,820	47,760
Sale of Old Materials & Depot Sundry	500	500	500	500	500
Sundry Income	500	500	500	500	500
<b>Total Operating revenues</b>	<b>46,000</b>	<b>46,000</b>	<b>46,900</b>	<b>47,820</b>	<b>48,760</b>
<b>Non Operating Revenues</b>					
Depreciation	320,640	436,000	436,000	436,000	436,000
Tfr from RA - Plant	1,833,885	1,839,050	1,938,725	1,782,145	2,001,698
Profit on Sale of Asset - Plant	12,000	12,000	5,000	5,000	5,000
Cost of Asset sold - Plant	196,340	165,017	165,017	165,017	165,017
<b>Total Non Operating Revenue</b>	<b>2,362,865</b>	<b>2,452,067</b>	<b>2,544,742</b>	<b>2,388,162</b>	<b>2,607,715</b>
<b>Total Revenue</b>	<b>2,408,865</b>	<b>2,498,067</b>	<b>2,591,642</b>	<b>2,435,982</b>	<b>2,656,475</b>
<b>Net Cost to Council</b>	<b>296,050</b>	<b>190,693</b>	<b>-28,505</b>	<b>159,086</b>	<b>-29,892</b>

## Administration - Support Services

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Operations Salaries	107,732	110,267	113,020	115,850	118,750
Operations On Costs	13,880	14,091	14,320	14,550	14,790
Operations Superannuation	11,084	11,345	11,550	11,760	11,970
Operations Travel Cost	24,000	24,000	24,480	24,970	25,470
Employees Leave Entitlements	212,186	200,726	204,130	207,620	211,190
Superannuation	248,048	233,921	238,130	242,420	246,780
Public Holidays NEI	90,421	83,181	85,260	87,390	89,570
Sick Leave NEI	73,764	68,183	69,890	71,640	73,430
Compassionate leave	3,410	3,410	3,500	3,590	3,680
Special Leave	11,430	11,430	11,720	12,010	12,310
Industry Allowance	26,985	23,775	24,370	24,980	25,600
On Call Allowance	9,105	9,105	9,270	9,440	9,610
Consult Committee & Award Restructure	16,800	16,800	17,100	17,420	17,730
Workers Compensation Insurance	99,763	99,763	100,760	101,770	102,790
Workers Comp Insurance Excess	2,000	2,000	2,000	2,000	2,000
EEO Support	200	200	200	200	200
Staff Training Corporate development	89,390	89,360	91,330	93,340	95,420
MEU Executive Representation	4,520	4,520	4,520	4,520	4,520
Medical expenses & first aid	3,000	3,000	3,000	3,000	3,000
OH&S Requirements	9,970	9,970	10,130	10,280	10,430
Safety Equipment/Clothing	13,280	13,280	13,520	13,760	14,010
Depot Operational Costs	193,869	195,277	198,685	203,362	208,150
Stores Unaccounted for.	1,000	1,000	1,000	1,000	1,000
Overheads Charge					
Corporate Support	111,400	111,400	113,630	115,900	118,220
Waste Management	-24,770	-24,770	-25,270	-25,780	-26,300
General fund functions	-9,950	-9,950	-10,170	-10,390	-10,620
Road Grant Projects	-65,008	-36,410	-36,400	-36,400	-36,400
Wages Oncost Distributed to Functions	-846,139	-846,139	-867,173	-888,733	-910,832
Stores Oncost Distributed to Functions	-13,810	-13,740	-14,010	-14,290	-14,580
<b>Total Operating Expenditure</b>	<b>417,560</b>	<b>408,995</b>	<b>412,492</b>	<b>417,179</b>	<b>421,888</b>
<b>Capital Expenditure</b>					
<b>Capital Renewal</b>					
Depot Capex	0	0	0	0	0
<b>Total Capital Renewal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Other</b>					
Tfr to RA - ELE Internal Loan Int	6,938	6,938	2,271	468	468
Tfr to RA - Property Depot	28,598	0	0	0	0
Tfr to RA - ELE loan repayments	17,274	18,612	25,550	25,550	25,550
<b>Total Capital</b>	<b>52,810</b>	<b>25,550</b>	<b>27,821</b>	<b>26,018</b>	<b>26,018</b>
<b>Total Expenditure</b>	<b>443,109</b>	<b>434,545</b>	<b>440,313</b>	<b>443,197</b>	<b>447,906</b>
<b>Operating Revenues</b>					
MEU Reimbursement	4,520	4,520	4,520	4,520	4,520
Depot Sales - Water	410	410	420	430	440
PL/PI Insurance Rebate	8,000	8,000	8,000	8,000	8,000
Workers Compensation Rebate	4,000	4,000	4,000	4,000	4,000
Internal Loan - interest payments	6,938	6,938	2,271	468	468
Regional Procurement Rebate	0	8,000	8,000	8,000	8,000
<b>Total Operating Revenues</b>	<b>23,868</b>	<b>23,868</b>	<b>19,211</b>	<b>17,418</b>	<b>17,428</b>
<b>Non Operating Revenue</b>					
ELE Repayment Common Road	18,612	18,612	25,550	25,550	25,550
Net Increase ELE	234,051	234,051	239,902	245,899	252,046
<b>Total Non operating Revenues</b>	<b>252,663</b>	<b>252,663</b>	<b>265,452</b>	<b>271,449</b>	<b>277,596</b>
<b>Total Revenues</b>	<b>276,531</b>	<b>276,531</b>	<b>284,663</b>	<b>288,867</b>	<b>295,024</b>
<b>Net Cost to Council</b>	<b>166,579</b>	<b>158,014</b>	<b>155,650</b>	<b>154,330</b>	<b>152,882</b>



## Public Order & Safety

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Fire Control	571,223	592,115	599,405	606,845	614,435
Animal Control	33,130	33,130	33,750	34,390	35,040
State Emergency Service	47,421	51,600	52,530	53,490	54,510
Enforcement Local Govt. Regulations	67,566	67,526	69,032	70,559	72,129
<b>Total Operating Expenditure</b>	<b>719,340</b>	<b>744,371</b>	<b>754,717</b>	<b>765,284</b>	<b>776,114</b>
<b>Capital Expenditure</b>					
State Emergency Services	6,000	6,000	11,000	11,000	11,000
<b>Total Capital Expenditure</b>	<b>6,000</b>	<b>6,000</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>
<b>Total Expenditure</b>	<b>725,340</b>	<b>750,371</b>	<b>765,717</b>	<b>776,284</b>	<b>787,114</b>
Fire Control	6,000	6,000	6,000	6,000	6,000
Animal Control	7,130	17,100	17,150	17,210	17,270
Enforcement of Local Gov't Regs	21,680	21,670	22,100	22,530	22,970
<b>Total Operating Revenues</b>	<b>34,810</b>	<b>44,770</b>	<b>45,250</b>	<b>45,740</b>	<b>46,240</b>
<b>Non-Operating Revenues</b>					
Fire Control	219,893	231,345	231,345	231,345	231,345
State Emergency Service	14,811	19,000	19,000	19,000	19,000
<b>Total Non-Operating Revenues</b>	<b>234,704</b>	<b>250,345</b>	<b>250,345</b>	<b>250,345</b>	<b>250,345</b>
<b>Total Revenues</b>	<b>269,514</b>	<b>295,115</b>	<b>295,595</b>	<b>296,085</b>	<b>296,585</b>
<b>Net Cost to Council</b>	<b>455,826</b>	<b>455,256</b>	<b>470,122</b>	<b>480,199</b>	<b>490,529</b>

## Public Order & Safety - Fire Protection

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operational Expenditure</b>					
NSW Fire Brigades Contribution	19,280	23,000	23,460	23,930	24,410
NSW Rural Fire Service Contribution	295,330	301,240	307,260	313,410	319,680
Volunteers Welfare N.C.I.	1,690	1,500	1,530	1,560	1,590
Fire fighting Activities N.C.I.	1,120	1,110	1,130	1,150	1,170
Rates & Charges N.C.I.	9,630	9,640	9,880	10,130	10,380
Water Consumption N.C.I.	5,480	5,480	5,620	5,760	5,900
Depreciation	219,893	231,345	231,345	231,345	231,345
Overheads Charge					
Infrastructure & Asset	12,300	12,300	12,550	12,800	13,060
Corporate Support	6,500	6,500	6,630	6,760	6,900
<b>Total Operating Expenditure</b>	<b>571,223</b>	<b>592,115</b>	<b>599,405</b>	<b>606,845</b>	<b>614,435</b>
<b>Total Expenditure</b>	<b>571,223</b>	<b>592,115</b>	<b>599,405</b>	<b>606,845</b>	<b>614,435</b>
<b>Operating Revenues</b>					
Mt Richardson Rentals	6,000	6,000	6,000	6,000	6,000
<b>Total Operating Revenues</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Non Operating Revenues</b>					
Depreciation	219,893	231,345	231,345	231,345	231,345
<b>Total Non Operating Revenues</b>	<b>219,893</b>	<b>231,345</b>	<b>231,345</b>	<b>231,345</b>	<b>231,345</b>
<b>Total Revenues</b>	<b>225,893</b>	<b>237,345</b>	<b>237,345</b>	<b>237,345</b>	<b>237,345</b>
<b>Net Cost to Council</b>	<b>345,330</b>	<b>354,770</b>	<b>362,060</b>	<b>369,500</b>	<b>377,090</b>

## Public Order & Safety - Animal Control

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<u>Companion Animals</u>					
Impounding & Sustenance	2,000	2,000	2,000	2,000	2,000
Publicity & Promotion	100	100	100	100	100
Destruction of Animals	440	440	450	460	470
Overheads:					
Corporate Services	7,500	7,500	7,650	7,800	7,960
Enforcement of Local Gov't Regulations	17,400	17,400	17,750	18,110	18,470
Environmental Services	5,200	5,200	5,300	5,410	5,520
<u>Livestock Impounding</u>					
Impounding Costs	490	490	500	510	520
<b>Total Operating Expenditure</b>	<b>33,130</b>	<b>33,130</b>	<b>33,750</b>	<b>34,390</b>	<b>35,040</b>
<b>Total Expenditure</b>	<b>33,130</b>	<b>33,130</b>	<b>33,750</b>	<b>34,390</b>	<b>35,040</b>
<b>Operating Revenues</b>					
<u>Companion Animals</u>					
Companion Animals Commission	4,000	14,000	14,000	14,000	14,000
Impounding & Sustenance	2,760	2,740	2,790	2,850	2,910
Cat Trap Rentals & deposits	150	150	150	150	150
<u>Stock Impounding</u>					
Impounding Fees	220	210	210	210	210
<b>Total Operating Revenues</b>	<b>7,130</b>	<b>17,100</b>	<b>17,150</b>	<b>17,210</b>	<b>17,270</b>
<b>Total Revenues</b>	<b>7,130</b>	<b>17,100</b>	<b>17,150</b>	<b>17,210</b>	<b>17,270</b>
<b>Net Cost to Council</b>	<b>26,000</b>	<b>16,030</b>	<b>16,600</b>	<b>17,180</b>	<b>17,770</b>

## Public Order & Safety - SES

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
SES Contributions	22,470	22,470	23,030	23,610	24,200
Building M&R	3,220	3,210	3,280	3,340	3,420
Insurances	2,020	2,020	2,220	2,440	2,680
Depreciation	14,811	19,000	19,000	19,000	19,000
Rates & Charges	1,700	1,700	1,740	1,780	1,820
Overheads:					
Operations Department	1,700	1,700	1,730	1,760	1,800
Corporate Services	1,500	1,500	1,530	1,560	1,590
<b>Total Operating Expenditure</b>	<b>46,475</b>	<b>51,600</b>	<b>52,530</b>	<b>53,490</b>	<b>54,510</b>
<b>Capital Expenditure</b>					
Tfr to RA - Building & Grounds Reserves	6,000	6,000	6,000	6,000	6,000
<b>Total Capital Expenditure</b>	<b>6,000</b>	<b>6,000</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>
<b>Total Expenditure</b>	<b>52,475</b>	<b>57,600</b>	<b>63,530</b>	<b>64,490</b>	<b>65,510</b>
<b>Non Operating Revenues</b>					
Depreciation	14,811	19,000	19,000	19,000	19,000
<b>Total Non Operating Revenues</b>	<b>14,811</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>
<b>Total Revenue</b>	<b>14,811</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>	<b>19,000</b>
<b>Net Cost to Council</b>	<b>37,664</b>	<b>38,600</b>	<b>44,530</b>	<b>45,490</b>	<b>46,510</b>

## Public Order & Safety - Enforcement of Local Gov't Regulations

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries	33,434	33,434	34,269	35,125	36,003
Salary Oncosts	2,774	2,774	2,843	2,914	2,986
Staff Travelling	9,000	9,000	9,180	9,360	9,550
Legal & fine processing costs	3,760	3,740	3,810	3,890	3,970
Superannuation	3,438	3,438	3,510	3,580	3,650
Collection of Derelict Vehicles	760	750	770	790	810
Audit Fees - Drives24	2,150	2,140	2,180	2,220	2,260
RID Squad Membership	1,500	1,500	1,500	1,500	1,500
Equipment	530	530	540	550	560
Swimming Pool & Resuscitation Signs	530	530	540	550	560
Overheads:					
From Companion Animals	-17,400	-17,400	-17,750	-18,110	-18,470
Corporate Services	9,300	9,300	9,490	9,680	9,870
Environmental Services	17,790	17,790	18,150	18,510	18,880
<b>Total Expenditure</b>	<b>67,566</b>	<b>67,526</b>	<b>69,032</b>	<b>70,559</b>	<b>72,129</b>
<b>Operating Revenues</b>					
Swimming Pool Inspections	8,300	8,300	8,470	8,640	8,810
Registration Pools & Spas	220	210	210	210	210
Registration Public Pools	100	100	100	100	100
Sale of Pool Signs	530	530	540	550	560
Abandoned articles impounding fee	530	530	540	550	560
Fines - Infringement Processing Bureau	12,000	12,000	12,240	12,480	12,730
<b>Total Operating Revenues</b>	<b>21,680</b>	<b>21,670</b>	<b>22,100</b>	<b>22,530</b>	<b>22,970</b>
<b>Net Cost to Council</b>	<b>45,886</b>	<b>45,856</b>	<b>46,932</b>	<b>48,029</b>	<b>49,159</b>

Health Services					
Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Health Services	28,040	29,860	30,470	31,090	31,720
Noxious Weeds	118,566	133,058	135,671	138,226	141,342
<b>Total Operating Expenditure</b>	<b>146,606</b>	<b>162,918</b>	<b>166,141</b>	<b>169,316</b>	<b>173,062</b>
<b>Total Expenditure</b>	<b>146,606</b>	<b>162,918</b>	<b>166,141</b>	<b>169,316</b>	<b>173,062</b>
<b>Operating Revenues</b>					
Health Services	12,155	8,960	9,670	10,400	11,140
Noxious Weeds	49,410	59,890	60,170	60,450	60,980
<b>Total Operating Revenues</b>	<b>61,565</b>	<b>68,850</b>	<b>69,840</b>	<b>70,850</b>	<b>72,120</b>
<b>Non-Operating Revenues</b>					
Noxious Weeds	790	0	0	0	0
<b>Total Non-Operating Revenues</b>	<b>790</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>62,355</b>	<b>68,850</b>	<b>69,840</b>	<b>70,850</b>	<b>72,120</b>
<b>Net Cost to Council</b>	<b>84,251</b>	<b>94,068</b>	<b>96,301</b>	<b>98,466</b>	<b>100,942</b>

Health Services - Health Admin & Food Control					
Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<b><u>1. Health Administration</u></b>					
Staff Travelling	760	750	770	790	810
Overheads:					
Corporate Support	3,890	3,890	3,970	4,050	4,130
Environmental Services	6,840	6,840	6,980	7,120	7,260
<b>Total Health Admin Expenditures</b>	<b>11,490</b>	<b>11,480</b>	<b>11,720</b>	<b>11,960</b>	<b>12,200</b>
<b><u>2. Food Control</u></b>					
Staff Travelling	2,220	2,210	2,250	2,300	2,350
Consumables	220	800	820	840	860
Overheads:					
Corporate Support	3,500	3,500	3,570	3,640	3,710
Environmental Services	11,870	11,870	12,110	12,350	12,600
<b>Total Food Control Expenditures</b>	<b>17,810</b>	<b>18,380</b>	<b>18,750</b>	<b>19,130</b>	<b>19,520</b>
<b>Total Operating Expenditure</b>	<b>29,300</b>	<b>29,860</b>	<b>30,470</b>	<b>31,090</b>	<b>31,720</b>
<b>Total Expenditure</b>	<b>29,300</b>	<b>29,860</b>	<b>30,470</b>	<b>31,090</b>	<b>31,720</b>
<b>Operating Revenues</b>					
<b><u>Health Revenues</u></b>					
Food Shop Inspections	8,200	8,160	8,820	9,500	10,190
Public Health Licenses	800	800	850	900	950
<b>Total Operating Revenues</b>	<b>9,000</b>	<b>8,960</b>	<b>9,670</b>	<b>10,400</b>	<b>11,140</b>
<b>Total Revenue</b>	<b>9,000</b>	<b>8,960</b>	<b>9,670</b>	<b>10,400</b>	<b>11,140</b>
<b>Net Cost to Council</b>	<b>20,300</b>	<b>20,900</b>	<b>20,800</b>	<b>20,690</b>	<b>20,580</b>

## Health Services - Noxious Weeds Control

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries Contribution	34,108	34,108	34,961	35,836	36,732
Staff Training	1,120	1,120	1,140	1,170	1,190
Conferences & Seminars	3,080	3,080	3,080	3,080	3,080
Administration	1,690	1,690	1,740	1,780	1,830
Advertising Community Information	550	550	560	570	580
Community Awareness Programme	1,140	1,140	1,120	1,110	1,090
EPA Licence	590	590	600	610	620
Private Property Inspections	58,770	58,730	60,160	61,630	63,140
Weeds Software	2,400	2,400	2,600	2,600	2,600
Destruction of Weeds	19,970	19,950	19,860	19,830	20,310
Depreciation	1,464	0	0	0	0
Overheads					
Corporate Support	3,740	3,740	3,810	3,890	3,970
Environmental Services	5,960	5,960	6,080	6,200	6,320
<b>Total Operating Expenditure</b>	<b>134,582</b>	<b>133,058</b>	<b>135,671</b>	<b>138,226</b>	<b>141,342</b>
<b>Total Expenditure</b>	<b>134,582</b>	<b>133,058</b>	<b>135,671</b>	<b>138,226</b>	<b>141,342</b>
<b>Operating Revenues</b>					
Grants - Noxious Weeds Regional Group	57,000	58,500	58,750	59,000	59,500
Property Information Certificates	1,390	1,390	1,420	1,450	1,480
<b>Total Operating Revenues</b>	<b>58,390</b>	<b>59,890</b>	<b>60,170</b>	<b>60,450</b>	<b>60,980</b>
<b>Non Operating Revenues</b>					
Depreciation	1,464	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>1,464</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>59,854</b>	<b>59,890</b>	<b>60,170</b>	<b>60,450</b>	<b>60,980</b>
<b>Net Cost to Council</b>	<b>74,728</b>	<b>73,168</b>	<b>75,501</b>	<b>77,776</b>	<b>80,362</b>

## Community Services & Education

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Community Project Officer	47,507	50,666	50,457	51,647	52,857
Community Services Contributions	13,302	8,100	8,100	8,100	8,100
Other Community Services	22,949	25,370	25,710	26,070	26,450
Alison Court Housing	166,007	144,990	147,240	149,610	152,130
<b>Total Operating Expenditure</b>	<b>249,765</b>	<b>229,126</b>	<b>231,507</b>	<b>235,427</b>	<b>239,537</b>
<b>Capital Expenditure</b>					
Other Community Services	1,353	1,566	1,596	1,630	1,663
Alison Court	26,340	35,200	34,230	33,140	33,140
<b>Total Capital Expenditure</b>	<b>27,693</b>	<b>36,766</b>	<b>35,826</b>	<b>34,770</b>	<b>34,803</b>
<b>Total Expenditure</b>	<b>277,458</b>	<b>265,892</b>	<b>267,333</b>	<b>270,197</b>	<b>274,340</b>
<b>Operating Revenues</b>					
Other Community Services	6,660	7,400	7,390	7,490	7,590
Alison Court	104,818	106,590	108,310	110,070	113,120
<b>Total Operating Revenues</b>	<b>111,478</b>	<b>113,990</b>	<b>115,700</b>	<b>117,560</b>	<b>120,710</b>
<b>Non-Operating Revenues</b>					
Other Community Services	23,171	17,000	17,000	17,000	17,000
Alison Court	63,492	78,000	78,000	78,000	78,000
<b>Total Non-Operating Revenues</b>	<b>86,663</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>
<b>Total Revenues</b>	<b>198,141</b>	<b>208,990</b>	<b>210,700</b>	<b>212,560</b>	<b>215,710</b>
<b>Net Cost to Council</b>	<b>79,317</b>	<b>56,902</b>	<b>56,633</b>	<b>57,637</b>	<b>58,630</b>



## Community Services - Community Project Officer - Community Services General

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<b><u>Community Project Officer</u></b>					
Salaries	33,889	33,660	34,509	35,369	36,249
Employment Oncosts	3,349	4,793	3,482	3,552	3,622
Superannuation	3,384	3,463	3,556	3,646	3,736
Staff Travelling	550	550	560	570	580
Conference & Seminars	500	500	500	500	500
Overheads Allocation:					
Corporate Services	7,700	7,700	7,850	8,010	8,170
<b>Total Community Project Officer</b>	<b>49,372</b>	<b>50,666</b>	<b>50,457</b>	<b>51,647</b>	<b>52,857</b>
<b><u>Community Services Contributions</u></b>					
Community Services Projects Initiatives	5,000	5,000	5,000	5,000	5,000
Youth Week	0	1,100	1,100	1,100	1,100
Seniors Week	0	500	500	500	500
International Disability Day	0	500	500	500	500
International Women's Day	0	1,000	1,000	1,000	1,000
<b>Total Community Services Contribs</b>	<b>5,000</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>
<b>Other Community Services</b>					
DINS Building M&R	1,980	1,980	2,030	2,080	2,130
Rates & Charges	1,210	1,210	1,240	1,270	1,300
Water/Sewer Consumption Charges	1,440	1,450	1,490	1,530	1,570
Insurances	1,830	1,830	2,010	2,210	2,430
Depreciation	15,245	17,000	17,000	17,000	17,000
Overheads Allocation:					
Corporate Services	1,000	1,000	1,020	1,040	1,060
Infrastructure & Assets	900	900	920	940	960
<b>Total Other Community Services</b>	<b>23,605</b>	<b>25,370</b>	<b>25,710</b>	<b>26,070</b>	<b>26,450</b>
<b>Total Operating Expenditure</b>	<b>77,977</b>	<b>84,136</b>	<b>84,267</b>	<b>85,817</b>	<b>87,407</b>
<b>Capital Expenditure</b>					
Tfr to RA - DINS Rental Building Reserves	1,353	1,566	1,596	1,630	1,663
<b>Total Capital Expenditure</b>	<b>1,353</b>	<b>1,566</b>	<b>1,596</b>	<b>1,630</b>	<b>1,663</b>
<b>Total Expenditure</b>	<b>79,330</b>	<b>85,702</b>	<b>85,863</b>	<b>87,447</b>	<b>89,070</b>
<b>Operating Revenues</b>					
Youth Week	1,100	1,100	1,100	1,100	1,100
International Womens Day	1,000	1,000	1,000	1,000	1,000
Seniors Week	500	500	500	500	500
DINS Rental	4,190	4,700	4,790	4,890	4,990
<b>Total Operating Revenue</b>	<b>6,790</b>	<b>7,400</b>	<b>7,390</b>	<b>7,490</b>	<b>7,590</b>
<b>Non Operating Revenue</b>					
Depreciation	15,245	17,000	17,000	17,000	17,000
<b>Total Non Operating Revenue</b>	<b>15,245</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Total Revenue</b>	<b>22,035</b>	<b>24,400</b>	<b>24,390</b>	<b>24,490</b>	<b>24,590</b>
<b>Net Cost to Council</b>	<b>57,295</b>	<b>61,302</b>	<b>61,473</b>	<b>62,957</b>	<b>64,480</b>

## Community Services & Education - Aged Housing Accommodation

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<u>Alison Court</u>					
Buildings M&R	14,560	14,530	14,850	15,190	15,530
Pest Control & Inspections	3,500	3,480	3,550	3,620	3,690
Grounds M&R	8,640	8,630	8,840	9,040	9,260
Cleaning Expenses	2,120	2,120	2,180	2,240	2,300
Insurances	14,400	10,000	11,000	12,100	13,310
Rates & Charges	3,240	3,240	3,320	3,400	3,490
Water/Sewer Consumption Charges	11,540	11,490	11,720	11,950	12,190
Energy Costs	1,500	1,500	1,540	1,580	1,620
Depreciation	63,822	78,000	78,000	78,000	78,000
Overheads Allocation:					
Corporate Services	5,800	5,800	5,920	6,040	6,160
Infrastructure & Assets	6,200	6,200	6,320	6,450	6,580
<b>Total Operating Expenditure</b>	<b>135,322</b>	<b>144,990</b>	<b>147,240</b>	<b>149,610</b>	<b>152,130</b>
<b>Capital Expenditure</b>					
Tfr to RA	35,200	35,200	34,230	33,140	33,140
<b>Total Capital Expenditure</b>	<b>35,200</b>	<b>35,200</b>	<b>34,230</b>	<b>33,140</b>	<b>33,140</b>
<b>Total Expenditure</b>	<b>170,522</b>	<b>180,190</b>	<b>181,470</b>	<b>182,750</b>	<b>185,270</b>
<b>Operating Income</b>					
Rentals	106,700	106,590	108,310	110,070	113,120
<b>Total Operating Income</b>	<b>106,700</b>	<b>106,590</b>	<b>108,310</b>	<b>110,070</b>	<b>113,120</b>
<b>Non Operating Revenues</b>					
Depreciation	63,822	78,000	78,000	78,000	78,000
<b>Total Non Operating Revenues</b>	<b>63,822</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>	<b>78,000</b>
<b>Total Revenues</b>	<b>170,522</b>	<b>184,590</b>	<b>186,310</b>	<b>188,070</b>	<b>191,120</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>-4,400</b>	<b>-4,840</b>	<b>-5,320</b>	<b>-5,850</b>

## Housing & Community Amenities

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Town Planning	861,806	862,554	907,146	842,056	857,306
Environmental Protection	108,188	81,793	88,659	90,582	92,576
Public Conveniences	110,298	113,303	115,403	117,583	119,813
Public Cemeteries	52,147	52,010	53,530	55,070	56,670
Other Sanitation & Garbage	263,092	263,052	264,701	269,363	274,143
Urban Stormwater Drainage	85,588	88,517	90,243	88,654	89,124
Waste Management Operations	777,468	804,349	820,583	845,056	863,357
Domestic Waste Recycling	327,980	435,358	444,080	452,980	462,060
Domestic Waste Management	954,940	981,013	1,005,020	1,022,650	1,046,943
<b>Total Operating Expenditure</b>	<b>3,541,507</b>	<b>3,681,949</b>	<b>3,789,365</b>	<b>3,783,994</b>	<b>3,861,992</b>
<b>Capital Expenditure</b>					
Public Conveniences	0	0	2,500	0	0
Public Cemeteries	5,000	5,000	5,000	5,000	5,000
Urban Stormwater Drainage	33,082	36,951	35,362	33,561	24,221
Waste Management Operations	117,036	117,036	118,117	118,200	118,284
Domestic Waste Recycling	57,010	63,784	67,410	71,300	75,320
Domestic Waste Management	53,830	97,122	100,070	110,060	114,087
<b>Total Capital Expenditure</b>	<b>265,958</b>	<b>319,893</b>	<b>328,459</b>	<b>338,121</b>	<b>336,912</b>
<b>Total Expenditure</b>	<b>3,807,465</b>	<b>4,001,842</b>	<b>4,117,824</b>	<b>4,122,115</b>	<b>4,198,904</b>
<b>Operating Revenues</b>					
Town Planning	161,930	171,810	171,430	174,110	176,830
Environmental Protection	22,000	0	0	0	0
Public Cemeteries	35,850	37,460	38,860	40,280	41,730
Other Sanitation & Garbage	224,330	241,930	254,520	268,750	273,990
Urban Stormwater Drainage	41,301	41,548	41,548	41,548	41,548
Waste Management Operations	896,680	985,337	1,000,712	1,018,471	1,036,600
Domestic Waste Recycling	384,990	499,142	511,490	524,280	537,380
Domestic Waste Management	1,008,770	1,078,135	1,105,090	1,132,710	1,161,030
<b>Total Operating Revenues</b>	<b>2,775,851</b>	<b>3,055,362</b>	<b>3,123,650</b>	<b>3,200,149</b>	<b>3,269,108</b>
<b>Non-Operating Revenues</b>					
Town Planning	0	55,000	0	0	0
Public Conveniences	16,955	20,000	20,000	20,000	20,000
Public Cemeteries	507	6,800	6,800	4,300	4,300
Urban Stormwater & Drainage	54,909	60,000	60,000	60,000	60,000
Waste Management Operations	45,072	98,482	100,006	101,621	103,334
<b>Total Non-Operating Revenues</b>	<b>117,443</b>	<b>240,282</b>	<b>186,806</b>	<b>185,921</b>	<b>187,634</b>
<b>Total Revenues</b>	<b>2,893,294</b>	<b>3,295,644</b>	<b>3,310,456</b>	<b>3,386,070</b>	<b>3,456,742</b>
<b>Net Cost to Council</b>	<b>914,171</b>	<b>706,198</b>	<b>807,368</b>	<b>736,045</b>	<b>742,162</b>

## Housing & Community Amenities - Town Planning

Description	Actual 18/4/2018	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries	240,826	379,204	385,518	391,978	398,598
Salary Oncosts	0	38,123	38,898	39,688	40,498
Superannuation	24,711	38,427	39,390	40,370	41,380
Staff Travelling	4,163	25,380	25,890	26,410	26,940
Conference & Seminars	0	2,100	2,100	2,100	2,100
Advertising	8,127	12,300	12,550	12,800	13,060
Legal Expenses	5,637	54,710	55,800	56,920	58,060
Legal Advice	0	5,480	5,590	5,700	5,810
Consultants	10,070	15,000	15,000	15,000	15,000
Consultants - Heritage Advisory	0	6,000	6,000	6,000	6,000
Strategic Planning (Comprehensive LEP)	0	0	80,000	0	0
Strategic Planning (LAP'S), Rural Land Use Study	0	56,000	6,000	6,000	6,000
Street Naming	98	1,000	1,000	1,000	1,000
Rural Addressing	2,536	1,700	1,740	1,780	1,820
Overheads Charged					
Building Control	-118,070	-118,070	-120,430	-122,840	-125,300
Overheads Allocation:					
Corporate Support	131,100	131,100	133,720	136,390	139,120
Infrastructure & Asset	134,100	134,100	136,780	139,520	142,310
Environmental Services	58,600	58,600	59,770	60,970	62,190
Building Control	21,400	21,400	21,830	22,270	22,720
<b>Total Operating Expenditure</b>	<b>523,299</b>	<b>862,554</b>	<b>907,146</b>	<b>842,056</b>	<b>857,306</b>
<b>Total Expenditure</b>	<b>523,299</b>	<b>862,554</b>	<b>907,146</b>	<b>842,056</b>	<b>857,306</b>
<b>Operating Revenues</b>					
Sec 149 Certificates	26,274	30,000	26,000	26,000	26,000
Sub-division Certificates	5,784	3,950	4,030	4,120	4,210
D.A. Fees & Complying	84,025	94,100	95,990	97,910	99,870
Advertising Development Apps	9,988	14,410	14,700	15,000	15,300
Pre lodgement - Development Apps	2,455	1,560	1,600	1,640	1,680
Consent Modifications	9,378	8,380	8,550	8,730	8,910
Re-Zoning Application Fees	9,000	8,500	8,500	8,500	8,500
Rural Addressing Fees	7,059	2,260	2,310	2,360	2,410
Road Naming Fees	1,182	1,520	1,550	1,580	1,610
Heritage Advisory Grant	0	2,000	3,000	3,000	3,000
Planning Reform Grant	0	3,000	3,000	3,000	3,000
Development Control Plans	0	90	100	110	120
DECC Grant - Flood Management Studies	30,970	0	0	0	0
Environment Planning Policies Local	0	590	610	630	650
Environment Planning Policies State	0	250	260	270	280
Urgency Fees Sec 149	1,526	960	980	1,000	1,020
Sundry Sales & Locality Maps	0	240	250	260	270
<b>Total Operating Revenues</b>	<b>187,639</b>	<b>171,810</b>	<b>171,430</b>	<b>174,110</b>	<b>176,830</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Sec94, RLS	0	55,000	0	0	0
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Planning Income</b>	<b>187,639</b>	<b>226,810</b>	<b>171,430</b>	<b>174,110</b>	<b>176,830</b>
<b>Net Cost to Council</b>	<b>335,660</b>	<b>635,744</b>	<b>735,716</b>	<b>667,946</b>	<b>680,476</b>

## Housing & Community Amenities - Environmental Protection

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries	252,382	257,812	263,758	269,848	276,098
Less Direct Apportionment OSM	-59,016	-59,016	-60,492	-62,004	-63,554
Less Direct Apportionment Noxious Weeds	-34,108	-34,108	-34,961	-35,836	-36,732
Salary Oncosts	25,530	25,980	26,471	26,971	27,491
Superannuation	49,837	50,672	51,937	53,237	54,567
Staff Travelling	22,030	21,920	22,360	22,810	23,270
Conferences & Seminars	2,150	2,150	2,200	2,250	2,300
UNHREMS program	14,276	14,276	19,276	19,276	19,276
Community Based Environment Programs	2,000	2,000	2,000	2,000	2,000
Williams River Flood Strategy - Dungog	33,000	0	0	0	0
<b>Overheads Allocated:</b>					
Corporate Support	66,650	66,650	67,980	69,340	70,730
<b>Overheads Distributed:</b>					
Town Planning	-58,600	-58,600	-59,770	-60,970	-62,190
Companion Animals	-5,200	-5,200	-5,300	-5,410	-5,520
Waste Management	-39,383	-39,383	-40,170	-40,970	-41,790
Recycling	-23,410	-23,410	-23,880	-24,360	-24,850
Domestic Waste Management	-44,490	-44,490	-45,380	-46,290	-47,220
Public Cemeteries	-5,600	-5,600	-5,710	-5,820	-5,940
Enforcement Local Govt Regs	-17,790	-17,790	-18,150	-18,510	-18,880
Onsite Sewerage Management	-47,400	-47,400	-48,350	-49,320	-50,310
Health Services	-24,670	-24,670	-25,160	-25,660	-26,170
<b>Total Operating Expenditure</b>	<b>108,188</b>	<b>81,793</b>	<b>88,659</b>	<b>90,582</b>	<b>92,576</b>
<b>Total Expenditure</b>	<b>108,188</b>	<b>81,793</b>	<b>88,659</b>	<b>90,582</b>	<b>92,576</b>
<b>Operating Revenues</b>					
Williams River Flood Strategy Grant	22,000	0	0	0	0
HCRMA Contribution Comm Programs	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Operating Revenues</b>					
Tfr from RA - State of Environment Report	0	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost to Council</b>	<b>86,188</b>	<b>81,793</b>	<b>88,659</b>	<b>90,582</b>	<b>92,576</b>

## Housing & Community Amenities - Public Toilets Maintenance

Description	Actual 18/4/2018	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Pest Control & Inspection	435	810	860	910	960
Maintenance & Repair	82,306	66,610	68,000	69,440	70,900
Energy Costs	5,645	5,450	5,630	5,810	6,000
Insurances	1,644	2,070	2,280	2,510	2,760
Water/Sewer Consumption Charges	1,981	8,580	8,760	8,950	9,140
Depreciation	0	20,000	20,000	20,000	20,000
Overheads Allocation					
Corporate Support	1,300	1,300	1,330	1,360	1,390
AMP loan borrowing overhead	0	5,633	5,633	5,633	5,633
Infrastructure & Assets	2,850	2,850	2,910	2,970	3,030
<b>Total Operating Expenditure</b>	<b>96,161</b>	<b>113,303</b>	<b>115,403</b>	<b>117,583</b>	<b>119,813</b>
<b>Capital Expenditure</b>					
Public Amenities - Upgrade	0	0	2,500	0	0
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>96,161</b>	<b>113,303</b>	<b>117,903</b>	<b>117,583</b>	<b>119,813</b>
<b>Non Operating Revenues</b>					
Depreciation	0	20,000	20,000	20,000	20,000
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Total Revenues</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Cost to Council</b>	<b>96,161</b>	<b>93,303</b>	<b>97,903</b>	<b>97,583</b>	<b>99,813</b>

## Housing & Community Amenities - Public Cemeteries

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Dungog Columbarium M&R	980	980	1,000	1,010	1,030
Paterson Columbarium M&R	260	260	260	260	260
Other Cemetery Maintenance	38,760	38,680	40,030	41,410	42,820
Rates & Charges	1,340	1,340	1,370	1,400	1,440
HWC Water Charges	250	250	250	250	250
Depreciation	4,357	4,300	4,300	4,300	4,300
Overheads Allocation					
Corporate Support	600	600	610	620	630
Environmental Services	5,600	5,600	5,710	5,820	5,940
<b>Total Operating Expenditure</b>	<b>52,147</b>	<b>52,010</b>	<b>53,530</b>	<b>55,070</b>	<b>56,670</b>
<b>Capital Expenditure</b>					
Cemetery capital works	5,000	5,000	5,000	5,000	5,000
<b>Total Capital Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Total Expenditure</b>	<b>57,147</b>	<b>57,010</b>	<b>58,530</b>	<b>60,070</b>	<b>61,670</b>
<b>Operating Revenues</b>					
Cemetery Fees & charges	35,680	37,290	38,690	40,110	41,560
Land rental N.E.I.	170	170	170	170	170
<b>Total Operating Revenues</b>	<b>35,850</b>	<b>37,460</b>	<b>38,860</b>	<b>40,280</b>	<b>41,730</b>
<b>Non Operating Revenues</b>					
Tfr RA - Cemetery Works	0	2,500	2,500	0	0
Depreciation	507	4,300	4,300	4,300	4,300
<b>Total Non Operating Revenues</b>	<b>507</b>	<b>6,800</b>	<b>6,800</b>	<b>4,300</b>	<b>4,300</b>
<b>Total Revenues</b>	<b>36,357</b>	<b>44,260</b>	<b>45,660</b>	<b>44,580</b>	<b>46,030</b>
<b>Net Cost to Council</b>	<b>20,790</b>	<b>12,750</b>	<b>12,870</b>	<b>15,490</b>	<b>15,640</b>

## Housing & Community Amenities - Other Sanitation & Garbage

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<b>1. Pan Collection Service</b>					
Collection Service Contract	7,800	7,800	7,800	7,800	7,800
Overheads Allocation					
Corporate Support	4,000	4,000	4,000	4,000	4,000
<b>Total Pan Collection Expenditure</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>
<b>2. Onsite Sewage Management</b>					
Salaries Contribution	59,015	59,015	60,491	62,003	63,553
Salary On costs Contribution	47,400	47,400	48,350	49,320	50,310
Conferences & Seminars	500	500	1,500	1,500	1,500
Consumables	230	220	220	220	220
Staff Travelling	10,000	10,000	10,000	10,000	10,000
Overheads Allocation					
Corporate Support	71,100	71,100	72,520	73,970	75,450
<b>Total OSM Expenditure</b>	<b>188,245</b>	<b>188,235</b>	<b>193,081</b>	<b>197,013</b>	<b>201,033</b>
<b>3. Other Sanitation &amp; Garbage Services</b>					
Gresford Sullage Collection	5,060	5,040	5,140	5,240	5,340
Overheads Allocation					
Corporate Support	800	800	820	840	860
<b>Total Other Sanitation Expenditure</b>	<b>5,860</b>	<b>5,840</b>	<b>5,960</b>	<b>6,080</b>	<b>6,200</b>
<b>4. Street Cleaning</b>					
Cleaning Activities	40,920	40,900	41,330	41,760	42,220
Rates & Charges	5,830	5,840	5,990	6,140	6,290
Sec 88 Charges	8,927	8,927	5,000	5,000	5,000
Overheads Allocation					
Corporate Support	1,510	1,510	1,540	1,570	1,600
<b>Total Street Cleaning Expenditure</b>	<b>57,187</b>	<b>57,177</b>	<b>53,860</b>	<b>54,470</b>	<b>55,110</b>
<b>Total Expenditure</b>	<b>263,092</b>	<b>263,052</b>	<b>264,701</b>	<b>269,363</b>	<b>274,143</b>
<b>Operating Revenues</b>					
<b>1. Pan Collection Service</b>					
Sanitary Charges-Residential	7,800	7,800	6,700	6,700	6,700
Extra Charges	100	100	100	100	100
<b>Total Sanitation Services Revenues</b>	<b>7,900</b>	<b>7,900</b>	<b>6,800</b>	<b>6,800</b>	<b>6,800</b>
<b>2. Onsite Sewage Management</b>					
OSM Special Charge	204,750	222,400	236,000	250,000	255,000
Certificate Operating Approval - OSM	380	380	240	240	240
Septic tank Application fees	11,300	11,250	11,480	11,710	11,950
<b>Total Onsite Sewage Revenues</b>	<b>216,430</b>	<b>234,030</b>	<b>247,720</b>	<b>261,950</b>	<b>267,190</b>
<b>Total Operating Revenues</b>	<b>224,330</b>	<b>241,930</b>	<b>254,520</b>	<b>268,750</b>	<b>273,990</b>
<b>Total Revenues</b>	<b>224,330</b>	<b>241,930</b>	<b>254,520</b>	<b>268,750</b>	<b>273,990</b>
<b>Net Cost to Council</b>	<b>38,762</b>	<b>21,122</b>	<b>10,181</b>	<b>613</b>	<b>153</b>



## Housing & Community Amenities - Urban Stormwater Drainage

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Urban Stormwater Drainage M & R	19,760	21,220	21,600	21,990	22,400
Interest on Loans & Advances	8,219	4,597	5,893	3,864	3,864
Depreciation	54,909	60,000	60,000	60,000	60,000
Overheads Allocation:					
Infrastructure & Asset	2,200	2,200	2,240	2,280	2,330
Corporate Support	500	500	510	520	530
<b>Total Operating Expenditure</b>	<b>85,588</b>	<b>88,517</b>	<b>90,243</b>	<b>88,654</b>	<b>89,124</b>
<b>Capital Expenditure</b>					
Principal Repayment on loans	28,904	31,230	31,230	10,636	1,296
Tfr to RA - Stormwater	4,178	5,721	4,132	22,925	22,925
<b>Total Capital Expenditure</b>	<b>33,082</b>	<b>36,951</b>	<b>35,362</b>	<b>33,561</b>	<b>24,221</b>
<b>Total Expenditure</b>	<b>118,670</b>	<b>125,468</b>	<b>125,605</b>	<b>122,215</b>	<b>113,345</b>
<b>Operating Revenues</b>					
Residential Stormwater Levy	<b>37,296</b>	37,543	37,543	37,543	37,543
Commercial Stormwater Levy	<b>3,805</b>	3,805	3,805	3,805	3,805
Extra Charges	<b>200</b>	200	200	200	200
<b>Total Operating Revenues</b>	<b>41,301</b>	<b>41,548</b>	<b>41,548</b>	<b>41,548</b>	<b>41,548</b>
<b>Non Operating Revenues</b>					
Depreciation	54,909	60,000	60,000	60,000	60,000
<b>Total Non Operating Revenues</b>	<b>54,909</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Total Revenues</b>	<b>96,210</b>	<b>101,548</b>	<b>101,548</b>	<b>101,548</b>	<b>101,548</b>
<b>Net Cost to Council</b>	<b>22,460</b>	<b>23,920</b>	<b>24,057</b>	<b>20,667</b>	<b>11,797</b>

## Housing & Community Amenities - Other Waste Management Operations

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Contractor - Waste Charges Trade	40,630	40,430	41,240	42,060	42,900
Contractor - Recycling Commercial	12,420	12,360	12,610	12,860	13,120
Contractor - Recycling Non Ratable	6,810	6,770	6,910	7,050	7,190
Section 88 - Commercial Waste	37,700	37,510	38,260	39,030	39,810
Landfill Operations	344,248	343,658	356,630	369,890	383,440
EPA Licensing	4,100	4,100	4,200	4,300	4,400
Leachate Analysis Martins Creek	1,080	1,070	1,090	1,110	1,130
Environmental Monitoring Dungog	9,140	9,100	9,280	9,470	9,660
Telephone Charges	530	530	540	550	560
Recycling Facilities M&R	2,150	2,150	2,190	2,240	2,280
Energy Costs	2,380	2,380	2,470	2,560	2,650
Rates & Charges	1,160	1,160	1,190	1,220	1,250
Remediation Works (all landfills) SRV	15,000	15,000	15,000	15,000	15,000
Landfill Remediation Provision Discount	23,965	25,403	26,927	28,542	30,255
Illegal Dumping	1,000	1,000	1,000	1,000	1,000
Sec 88 Charges	370,862	369,193	376,572	384,101	391,780
Ewaste Program	10,000	0	0	0	0
Landfill Remediation Depreciation	14,079	14,079	14,079	14,079	14,079
Drummuster	1,059	1,059	1,078	1,098	1,118
Mattress Collection	5,090	5,090	5,181	5,274	5,369
Waste Diversion Programs	34,540	34,540	35,161	35,794	36,438
Green waste	15,000	15,000	15,000	15,270	15,544
Plant & Equipment Maintenance	8,354	8,354	8,505	8,658	8,814
Weighbridge Software Licencing and Calibration	6,000	6,000	6,000	6,000	6,000
Depreciation	7,028	59,000	59,000	59,000	59,000
Overheads Allocation:					
Corporate Support	35,300	35,300	36,010	36,730	37,460
Operations	10,450	10,450	10,660	10,870	11,090
Environmental Services	39,383	39,383	40,170	40,970	41,790
<b>Total Gross Operational Costs</b>	<b>1,059,458</b>	<b>1,100,069</b>	<b>1,126,953</b>	<b>1,154,726</b>	<b>1,183,127</b>
Domestic Waste Contribution (60%)	-281,990	-295,720	-306,370	-309,670	-319,770
<b>Net Operational costs</b>	<b>777,468</b>	<b>804,349</b>	<b>820,583</b>	<b>845,056</b>	<b>863,357</b>
<b>Capital Expenditure</b>					
Tfr to Restricted Asset - Landfill remediation	38,000	38,000	39,000	39,000	39,000
Tfr to Roads	4,536	4,536	4,617	4,700	4,784
Tfr to RA	10,000	10,000	10,000	10,000	10,000
Tfr to RA - Rehabilitation	64,500	64,500	64,500	64,500	64,500
<b>Total Capital Expenditure</b>	<b>117,036</b>	<b>117,036</b>	<b>118,117</b>	<b>118,200</b>	<b>118,284</b>
<b>Total Expenditure</b>	<b>894,504</b>	<b>921,385</b>	<b>938,700</b>	<b>963,256</b>	<b>981,641</b>

## Housing & Community Amenities - Other Waste Management Operations Cont'd

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Revenues</b>					
Commercial Waste Charges	108,160	111,540	114,330	117,190	120,120
Non Rateable Waste Charges	76,480	78,870	80,840	82,860	84,930
Waste Charge Vacant	15,242	15,242	15,620	16,010	16,410
Recycling - Commercial	20,812	24,420	25,030	25,660	26,300
Recycling - Non Ratable	9,225	10,824	11,090	11,370	11,650
Extra Charges	350	350	360	370	380
Sec 88 Levy - Operations	28,710	28,710	29,284	29,869	30,466
Sec 88 Levy - Domestic Waste	206,400	205,393	209,500	213,690	217,963
Sec 88 Levy - Events	2,225	2,214	2,258	2,303	2,349
Sec 88 Levy - Landfill capping	26,705	26,575	27,106	27,648	28,200
Sec 88 Levy - Street cleaning	8,901	8,857	9,034	9,214	9,398
Sec 88 Levy - Landfill	97,920	97,442	99,390	101,377	103,404
Shed Sales	18,910	18,820	19,200	19,580	19,970
Drum Muster	1,080	1,070	1,090	1,110	1,130
Sale of Woodchip	5,380	5,360	5,470	5,580	5,690
Better Waste & Recycling Fund	64,630	64,630	65,920	67,240	68,580
Event Bin	2,000	2,000	0	0	0
Operational Landfill Tipping Fees	57,500	57,500	57,500	57,500	57,500
Operational Green Waste Tipping Fees	7,000	7,000	7,000	7,000	7,000
EPA - weighbridge	0	0	0	0	0
Steel Sales	30,000	60,000	60,000	60,000	60,000
Landfill Tipping Fees	109,050	158,520	160,690	162,900	165,160
<b>Total Operating Revenues</b>	<b>896,680</b>	<b>985,337</b>	<b>1,000,712</b>	<b>1,018,471</b>	<b>1,036,600</b>
<b>Non Operating Revenues</b>					
Depreciation	45,072	98,482	100,006	101,621	103,334
<b>Total Non-Operating Revenues</b>	<b>45,072</b>	<b>98,482</b>	<b>100,006</b>	<b>101,621</b>	<b>103,334</b>
<b>Total Revenues</b>	<b>941,752</b>	<b>1,083,819</b>	<b>1,100,718</b>	<b>1,120,092</b>	<b>1,139,934</b>
<b>Net Cost to Council</b>	<b>-47,248</b>	<b>-162,434</b>	<b>-162,018</b>	<b>-156,836</b>	<b>-158,293</b>

## Housing & Community Amenities - Domestic Recycling

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Recycling Collection Contractor	279,340	386,728	394,460	402,350	410,400
Landfill Recycling Collection	1,260	1,250	1,280	1,310	1,340
Overheads Allocation:					
Corporate Support	23,970	23,970	24,460	24,960	25,470
Environmental Services	23,410	23,410	23,880	24,360	24,850
<b>Total Operating Expenditure</b>	<b>327,980</b>	<b>435,358</b>	<b>444,080</b>	<b>452,980</b>	<b>462,060</b>
<b>Capital Expenditure</b>					
Tfr to RA - Recycling	32,010	38,784	42,410	46,300	50,320
Tfr to RA - Urban Roads	25,000	25,000	25,000	25,000	25,000
<b>Total Capital Expenditure</b>	<b>57,010</b>	<b>63,784</b>	<b>67,410</b>	<b>71,300</b>	<b>75,320</b>
<b>Total Expenditure</b>	<b>384,990</b>	<b>499,142</b>	<b>511,490</b>	<b>524,280</b>	<b>537,380</b>
<b>Operating Revenues</b>					
Domestic Recycling Charges	392,850	507,012	519,560	532,550	545,860
Pensioner Rebates-Council	-20,460	-20,480	-20,990	-21,510	-22,050
Pensioner Rebates Dept Local Govt	11,250	11,260	11,540	11,830	12,130
Extra Charges	1,350	1,350	1,380	1,410	1,440
<b>Total Operating revenues</b>	<b>384,990</b>	<b>499,142</b>	<b>511,490</b>	<b>524,280</b>	<b>537,380</b>
<b>Total Revenues</b>	<b>384,990</b>	<b>499,142</b>	<b>511,490</b>	<b>524,280</b>	<b>537,380</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Housing & Community Amenities - Domestic Waste Management

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Garbage Collection Contractor	272,220	285,830	291,550	297,380	303,330
Operational expenses (Bin Delivery Etc)	1,640	1,640	1,670	1,700	1,730
Events waste Sec 88	1,120	1,120	1,250	1,250	1,250
Events waste	1,100	1,090	1,100	1,120	1,130
Special Rubbish Cleanups	51,430	51,180	52,200	53,240	54,300
Dungog Landfill Charge	281,990	295,720	306,370	309,670	319,770
Sec 88 Charges	206,400	205,393	209,090	213,690	217,963
Overheads Allocation:					
Corporate Support	80,230	80,230	81,830	83,470	85,140
Operations	10,450	10,450	10,630	10,810	11,000
Operations - Depot Rental	3,870	3,870	3,950	4,030	4,110
Environmental Services	44,490	44,490	45,380	46,290	47,220
<b>Total Operating Expenditure</b>	<b>954,940</b>	<b>981,013</b>	<b>1,005,020</b>	<b>1,022,650</b>	<b>1,046,943</b>
<b>Capital Expenditure</b>					
Tfr to RA - DWM	28,730	72,022	74,344	83,770	87,223
Tfr to RA - Urban Roads	25,100	25,100	25,726	26,290	26,864
<b>Total Capital Expenditure</b>	<b>53,830</b>	<b>97,122</b>	<b>100,070</b>	<b>110,060</b>	<b>114,087</b>
<b>Total Expenditure</b>	<b>1,008,770</b>	<b>1,078,135</b>	<b>1,105,090</b>	<b>1,132,710</b>	<b>1,161,030</b>
<b>Operating Revenues</b>					
Waste Charge Domestic	1,019,640	1,097,085	1,124,510	1,152,620	1,181,440
Pensioner Rebates-Council	-34,380	-42,110	-43,160	-44,240	-45,350
Pensioner Rebates Dept Local Govt	23,510	23,160	23,740	24,330	24,940
<b>Total DWM Operating revenues</b>	<b>1,008,770</b>	<b>1,078,135</b>	<b>1,105,090</b>	<b>1,132,710</b>	<b>1,161,030</b>
<b>Total Revenues</b>	<b>1,008,770</b>	<b>1,078,135</b>	<b>1,105,090</b>	<b>1,132,710</b>	<b>1,161,030</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Recreation & Culture

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Public Libraries	209,216	190,273	193,076	197,096	201,066
Museums	75,349	90,544	92,314	94,204	96,264
Community Centres	52,215	56,993	57,980	59,058	60,196
Public Halls	281,758	228,580	233,200	238,160	243,520
Sporting Grounds	500,951	410,702	417,482	422,398	429,958
Parks & Reserves	311,191	329,080	331,530	334,270	337,080
Dungog Swimming Pool	238,077	229,547	234,459	249,456	253,416
Clarence Town Swimming Pool	176,074	184,599	188,091	200,829	205,109
<b>Total Operating Expenditure</b>	<b>1,844,831</b>	<b>1,720,318</b>	<b>1,748,132</b>	<b>1,795,471</b>	<b>1,826,609</b>
<b>Capital Expenditure</b>					
Public Libraries	44,669	63,769	46,369	41,419	41,469
Museums	60,000	0	0	0	0
Community Centres	1,000	1,000	1,000	1,000	1,000
Public Halls	1,000	1,000	1,000	1,000	1,000
Sporting Grounds	33,121	85,490	35,540	29,922	12,707
Parks & Reserves	2,000	2,000	2,000	2,000	2,000
Dungog Swimming Pool	3,350	3,350	3,381	3,413	3,413
Clarence Town Swimming Pool	3,508	2,000	2,000	2,000	2,000
<b>Total Capital Expenditure</b>	<b>148,648</b>	<b>158,609</b>	<b>91,290</b>	<b>80,754</b>	<b>63,589</b>
<b>Total Expenditure</b>	<b>1,993,479</b>	<b>1,878,927</b>	<b>1,839,422</b>	<b>1,876,225</b>	<b>1,890,198</b>
<b>Operating Revenues</b>					
Public Libraries	43,040	47,430	48,300	49,180	50,090
Community Centres	8,672	8,672	8,819	8,969	9,122
Public Halls	2,100	2,090	2,130	2,170	2,210
Sporting Grounds	26,934	26,854	27,341	27,851	28,364
Parks & Reserves	500	500	500	500	500
Dungog Swimming Pool	1,643	1,643	1,677	1,711	1,746
Clarence Town Swimming Pool	1,472	1,501	1,531	1,562	1,593
<b>Total Operating Revenues</b>	<b>84,361</b>	<b>88,690</b>	<b>90,298</b>	<b>91,943</b>	<b>93,625</b>
<b>Non-Operating Revenues</b>					
Public Libraries	52,337	66,500	49,000	44,000	44,000
Museums	89,795	45,000	45,000	45,000	45,000
Community Centres	25,232	30,000	30,000	30,000	30,000
Public Halls	181,158	128,000	128,000	128,000	128,000
Sporting Grounds	211,030	342,500	208,000	208,000	208,000
Parks & Reserves	161,921	180,000	180,000	180,000	180,000
Dungog Swimming Pool	54,370	45,000	45,000	45,000	45,000
Clarence Town Swimming Pool	15,846	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenues</b>	<b>791,689</b>	<b>882,000</b>	<b>730,000</b>	<b>725,000</b>	<b>725,000</b>
<b>Total Revenues</b>	<b>876,050</b>	<b>970,690</b>	<b>820,298</b>	<b>816,943</b>	<b>818,625</b>
<b>Net Cost to Council</b>	<b>1,117,429</b>	<b>908,237</b>	<b>1,019,124</b>	<b>1,059,282</b>	<b>1,071,573</b>

## Recreation & Culture - Public Libraries

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries	59,567	48,286	49,488	50,728	51,998
Salary Oncost	5,681	4,726	4,803	4,883	4,963
Superannuation	7,011	5,871	6,015	6,165	6,315
Staff Travelling	500	500	500	510	520
Conference & Seminars	500	500	500	560	560
Regional Library Contribution	30,210	30,210	31,270	32,370	33,510
NSW.net	5,000	5,000	5,000	5,000	5,000
Telephone Rent & Charges	1,200	1,200	1,200	1,200	1,200
Copyright Charges Public Music	200	200	200	200	200
Library Promotions	500	800	900	1,000	1,000
Buildings Maintenance	5,000	5,000	5,000	5,000	5,000
Furniture & Fittings M&R	1,000	1,000	1,000	1,000	1,000
Office Equipment M&R	1,000	1,000	1,020	1,040	1,060
Grounds Maintenance	650	650	660	680	690
Cleaning Expenditures	3,940	5,000	5,200	5,400	5,600
Books Maintenance	1,000	1,000	0	0	0
Freight Charges	4,610	6,000	6,200	6,400	6,600
Postages	900	900	900	900	900
Energy Costs	6,660	6,660	6,830	7,000	7,180
Insurance	3,630	3,630	3,990	4,390	4,830
Rates & Charges	420	440	460	480	500
Horizon Upgrade Services	600	600	600	600	600
Periodicals & Newspapers	4,000	4,000	4,000	4,000	4,000
Printing & Stationery	1,000	1,000	1,000	1,000	1,000
Depreciation	52,337	44,000	44,000	44,000	44,000
Overheads Allocation:					
Corporate Services	12,100	12,100	12,340	12,590	12,840
<b>Total Operating Expenditure</b>	<b>209,216</b>	<b>190,273</b>	<b>193,076</b>	<b>197,096</b>	<b>201,066</b>
<b>Capital Expenditure</b>					
PC Upgrade	2,500	2,500	0	0	0
Replace Carpet	0	20,000	0	0	0
Air Conditioner Upgrade	0	0	5,000	0	0
Large Print Books (LSP Funds)	4,000	4,000	4,000	4,000	4,000
DVD Collection (LSP Funds)	2,000	2,000	2,000	2,000	2,000
CD Music Collection	1,500	600	700	750	800
Book Purchases	30,000	30,000	30,000	30,000	30,000
Tfr to RA - Office Equipment	2,169	2,169	2,169	2,169	2,169
Tfr to RA - Building Improvements	2,500	2,500	2,500	2,500	2,500
<b>Total Capital Expenditure</b>	<b>44,669</b>	<b>63,769</b>	<b>46,369</b>	<b>41,419</b>	<b>41,469</b>
<b>Total Expenditure</b>	<b>253,885</b>	<b>254,042</b>	<b>239,445</b>	<b>238,515</b>	<b>242,535</b>
<b>Operating Revenues</b>					
State Library NSW Subsidy & Grant	32,120	36,840	37,580	38,330	39,100
State Library NSW Local Priority Grant	6,150	6,600	6,730	6,860	7,000
Reservation Fees	1,200	300	300	300	300
Photocopying & Printing	750	900	900	900	900
Library Bags	70	40	40	40	40
Fines Late Returns	2,200	2,200	2,200	2,200	2,200
Fines Lost Stock	300	300	300	300	300
Sale of Old Stock	250	250	250	250	250
<b>Total Operating Revenues</b>	<b>43,040</b>	<b>47,430</b>	<b>48,300</b>	<b>49,180</b>	<b>50,090</b>
<b>Non Operating Revenues</b>					
Depreciation	52,337	44,000	44,000	44,000	44,000
Tfr from RA - Special Project	0	20,000	0	0	0
Tfr from RA & Grant funding	0	2,500	5,000	0	0
Tfr from RA - Shire Properties	0	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>52,337</b>	<b>66,500</b>	<b>49,000</b>	<b>44,000</b>	<b>44,000</b>
<b>Total Revenues</b>	<b>95,377</b>	<b>113,930</b>	<b>97,300</b>	<b>93,180</b>	<b>94,090</b>
<b>Net Cost to Council</b>	<b>158,508</b>	<b>140,112</b>	<b>142,145</b>	<b>145,335</b>	<b>148,445</b>

## Recreation & Culture - Museums

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Buildings M &R	5,340	5,340	5,470	5,590	5,730
Pest Control & inspections	1,120	1,120	1,150	1,180	1,210
Grounds maintenance	2,820	2,810	2,870	2,930	2,990
Insurances	13,200	13,200	14,520	15,970	17,570
Rates & Charges	2,710	2,710	2,780	2,850	2,920
Water/Sewer Consumption Charges	2,660	2,660	2,760	2,860	2,960
Depreciation	29,795	45,000	45,000	45,000	45,000
Overheads Allocation:					
Infrastructure & Assets	1,670	1,670	1,700	1,730	1,760
AMP loan borrowing overhead	14,364	14,364	14,364	14,364	14,364
Corporate Services	1,670	1,670	1,700	1,730	1,760
<b>Total Operating Expenditure</b>	<b>75,349</b>	<b>90,544</b>	<b>92,314</b>	<b>94,204</b>	<b>96,264</b>
<b>Capital Expenditure</b>					
AMP items	60,000	0	0	0	0
<b>Total Capital Expenditure</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>135,349</b>	<b>90,544</b>	<b>92,314</b>	<b>94,204</b>	<b>96,264</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Special Projects Loan	60,000	0	0	0	0
Depreciation	29,795	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenues</b>	<b>89,795</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Total Revenues</b>	<b>89,795</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Net Cost to Council</b>	<b>45,554</b>	<b>45,544</b>	<b>47,314</b>	<b>49,204</b>	<b>51,264</b>



**Recreation & Culture - Community & Cultural Centres - Clarence Town  
Community Centre & Senior Citizens Centre**

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Buildings M & R	2,630	2,620	2,670	2,730	2,780
Electricity	1,554	1,554	1,581	1,609	1,637
Pest Control & inspections	390	390	400	410	420
Grounds maintenance	580	580	590	610	620
Insurances	6,600	6,600	7,260	7,990	8,790
Rates & Charges	2,830	2,840	2,910	2,980	3,050
Water/Sewer Consumption Charges	4,830	4,840	4,960	5,080	5,210
Depreciation	25,232	30,000	30,000	30,000	30,000
Overheads Allocation:					
Infrastructure & Assets	1,130	1,130	1,150	1,170	1,190
AMP loan borrowing overhead	5,309	5,309	5,309	5,309	5,309
Corporate Services	1,130	1,130	1,150	1,170	1,190
<b>Total Operating Expenditures</b>	<b>52,215</b>	<b>56,993</b>	<b>57,980</b>	<b>59,058</b>	<b>60,196</b>
<b>Capital Expenditure</b>					
Tfr to RA - Artworks Committee Reserve	1,000	1,000	1,000	1,000	1,000
<b>Total Capital Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Expenditure</b>	<b>53,215</b>	<b>57,993</b>	<b>58,980</b>	<b>60,058</b>	<b>61,196</b>
<b>Operating Revenues</b>					
Pre School Rental	4,791	4,791	4,877	4,965	5,055
Medical Practice Rental	3,381	3,381	3,442	3,504	3,567
Interest Artworks Advisory Funds	500	500	500	500	500
<b>Total Operating Revenues</b>	<b>8,672</b>	<b>8,672</b>	<b>8,819</b>	<b>8,969</b>	<b>9,122</b>
<b>Non Operating revenues</b>					
Depreciation	25,232	30,000	30,000	30,000	30,000
<b>Total Non Operating Revenues</b>	<b>25,232</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Total Revenues</b>	<b>33,904</b>	<b>38,672</b>	<b>38,819</b>	<b>38,969</b>	<b>39,122</b>
<b>Net Cost to Council</b>	<b>19,311</b>	<b>19,321</b>	<b>20,161</b>	<b>21,089</b>	<b>22,074</b>

## Recreation & Culture - Public Halls

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Fire, Pest & Maintenance Inspections	4,090	4,080	4,160	4,250	4,330
Doug Walters Pavilion	2,480	2,470	2,530	2,580	2,640
James Theatre	2,030	2,030	2,080	2,130	2,180
Clarence Town School of Arts	2,030	2,030	2,080	2,130	2,180
Gresford School of Arts	2,030	2,030	2,080	2,130	2,180
Martins Creek School of Arts	2,030	2,030	2,080	2,130	2,180
Paterson School of Arts	2,030	2,030	2,080	2,130	2,180
Vacy School of Arts	2,690	2,680	2,740	2,800	2,860
AMP Items	64,000	0	0	0	0
Insurances	34,130	34,130	37,540	41,290	45,420
Energy Costs	3,030	3,030	3,110	3,190	3,270
Rates & Charges	11,050	11,060	11,340	11,620	11,910
Water/Sewer Consumption Charges	6,330	6,330	6,490	6,650	6,820
Risk Management- SRV	2,000	2,000	2,000	2,000	2,000
Depreciation	117,158	128,000	128,000	128,000	128,000
Overheads Allocation:					
Corporate Services	5,800	5,800	5,920	6,040	6,160
AMP loan borrowing overhead	12,950	12,950	12,950	12,950	12,950
Infrastructure & Assets	5,900	5,900	6,020	6,140	6,260
<b>Total Operating Expenditure</b>	<b>281,758</b>	<b>228,580</b>	<b>233,200</b>	<b>238,160</b>	<b>243,520</b>
<b>Capital Expenditure</b>					
Tfr to RA - Building Reserves	1,000	1,000	1,000	1,000	1,000
<b>Total Capital Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Expenditure</b>	<b>282,758</b>	<b>229,580</b>	<b>234,200</b>	<b>239,160</b>	<b>244,520</b>
<b>Operating Revenues</b>					
Hire Charges Doug Walters Pavilion	2,100	2,090	2,130	2,170	2,210
<b>Total Operating Revenues</b>	<b>2,100</b>	<b>2,090</b>	<b>2,130</b>	<b>2,170</b>	<b>2,210</b>
<b>Non Operating Revenues</b>					
Tfr from Loan Borrowings	64,000	0	0	0	0
Depreciation	117,158	128,000	128,000	128,000	128,000
<b>Total Non Operating revenues</b>	<b>181,158</b>	<b>128,000</b>	<b>128,000</b>	<b>128,000</b>	<b>128,000</b>
<b>Total Revenue</b>	<b>183,258</b>	<b>130,090</b>	<b>130,130</b>	<b>130,170</b>	<b>130,210</b>
<b>Net Cost to Council</b>	<b>99,500</b>	<b>99,490</b>	<b>104,070</b>	<b>108,990</b>	<b>114,310</b>

## Recreation & Culture - Sporting Grounds

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Buildings M & R	5,420	5,390	5,520	5,660	5,790
Dungog High School Soccer Ground - Lease	1,300	1,300	1,350	1,400	1,450
Grounds M & R	70,390	70,240	72,370	74,540	76,770
AMP Items	84,500	0	0	0	0
Bennett Park - Lights M & R	3,610	3,590	3,660	3,730	3,800
Pest Control Inspections	4,220	4,200	4,280	4,370	4,460
Energy Costs	8,350	8,350	8,710	9,080	9,460
Insurances	29,570	29,570	32,530	35,780	39,360
Rates & Charges	12,650	12,660	12,980	13,300	13,630
Water/Sewer Consumption Charges	24,620	24,500	24,990	25,490	26,000
Interest on Loans	21,427	19,038	19,038	16,804	16,804
Depreciation	211,030	208,000	208,000	208,000	208,000
Overheads Allocation:					
Corporate Services	6,300	6,300	6,430	6,560	6,690
AMP loan borrowing overhead	14,764	14,764	14,764	14,764	14,764
Infrastructure & Asset	2,800	2,800	2,860	2,920	2,980
<b>Total Operating Expenditure</b>	<b>500,951</b>	<b>410,702</b>	<b>417,482</b>	<b>422,398</b>	<b>429,958</b>
<b>Capital Expenditure</b>					
Tfr to RA - Paterson Sportsground	2,720	2,700	2,750	2,810	2,870
Dungog Sportsground Pre-Dev Investigation	0	25,000	0	0	0
Clarence Town Sportsground Pre-Dev Investigation	0	25,000	0	0	0
Principal Repayment on Loans	30,401	32,790	32,790	27,112	9,837
<b>Total Capital Expenditure</b>	<b>33,121</b>	<b>85,490</b>	<b>35,540</b>	<b>29,922</b>	<b>12,707</b>
<b>Total Expenditure</b>	<b>534,072</b>	<b>496,192</b>	<b>453,022</b>	<b>452,320</b>	<b>442,665</b>
<b>Operating Revenues</b>					
Bennett Park Lighting	2,820	2,810	2,870	2,930	2,990
Bennett Park Ground Fees	1,970	1,960	2,000	2,040	2,080
Bennett Park Tennis Club	130	130	130	130	130
Bennett Park Storage Shed Hire	450	450	460	470	480
Rental Income Abelard Street	8,230	8,190	8,350	8,520	8,690
Paterson Sportsground Leases	2,720	2,700	2,750	2,810	2,870
DHS Soccer Ground - users fees	1,295	1,295	1,295	1,295	1,295
Sporting Grounds Grants	0	0	0	0	0
Rents and other income	9,319	9,319	9,486	9,656	9,829
<b>Total Operating Revenues</b>	<b>26,934</b>	<b>26,854</b>	<b>27,341</b>	<b>27,851</b>	<b>28,364</b>
<b>Non Operating Revenues</b>					
Depreciation	211,030	208,000	208,000	208,000	208,000
Tfr from RA -Dungog Sportsground	0	25,000	0	0	0
Tfr from RA -Paterson Sportsground	0	25,000	0	0	0
<b>Total Non Operating Revenues</b>	<b>211,030</b>	<b>342,500</b>	<b>208,000</b>	<b>208,000</b>	<b>208,000</b>
<b>Total Revenues</b>	<b>237,964</b>	<b>369,354</b>	<b>235,341</b>	<b>235,851</b>	<b>236,364</b>
<b>Net Cost to Council</b>	<b>296,108</b>	<b>126,838</b>	<b>217,681</b>	<b>216,469</b>	<b>206,301</b>

## Recreation & Culture - Parks & Gardens

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Gardens M&R	108,260	108,090	109,810	111,580	113,390
Risk Management - Trees, Signs, etc	10,000	10,000	10,000	10,000	10,000
Energy Costs	2,840	2,840	2,980	3,120	3,270
Insurances	1,170	1,170	1,290	1,420	1,560
Rates & Charges	9,440	9,450	9,690	9,930	10,180
Water/Sewer Consumption Charges	8,050	8,020	8,280	8,550	8,820
Flood Damage	0	0	0	0	0
Depreciation	161,921	180,000	180,000	180,000	180,000
Overheads Allocations:					
Corporate Services	6,200	6,200	6,320	6,450	6,580
Infrastructure & Assets	3,100	3,100	3,160	3,220	3,280
<b>Total Operating Expenditure</b>	<b>311,191</b>	<b>329,080</b>	<b>331,530</b>	<b>334,270</b>	<b>337,080</b>
<b>Capital Expenditure</b>					
Parks Capital Works	0	0	0	0	0
Boat Ramp Clarence Town	0	0	0	0	0
Bridge Reserve	0	0	0	0	0
Tfr to RA - Building & Grounds Reserves	2,000	2,000	2,000	2,000	2,000
<b>Total Capital Expenditure</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Total Expenditure</b>	<b>313,191</b>	<b>331,080</b>	<b>333,530</b>	<b>336,270</b>	<b>339,080</b>
<b>Operating Revenues</b>					
Rentals N.E.I.	500	500	500	500	500
<b>Total Operating Revenues</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Non Operating Revenues</b>					
Depreciation	161,921	180,000	180,000	180,000	180,000
Tfr from RA - Frank Robinson Park	0	0	0	0	0
<b>Total Non Operating Revenue</b>	<b>161,921</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>
<b>Total Revenue</b>	<b>162,421</b>	<b>180,500</b>	<b>180,500</b>	<b>180,500</b>	<b>180,500</b>
<b>Net Cost to Council</b>	<b>150,770</b>	<b>150,580</b>	<b>153,030</b>	<b>155,770</b>	<b>158,580</b>

## Recreation & Culture - Dungog Swimming Pool

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Pool Management Contractor	76,341	77,341	78,733	90,000	90,000
Telephone Rents & Charges	400	400	410	420	430
Energy Costs	30,100	30,100	30,850	31,620	32,410
Insurances	17,120	17,120	18,830	20,710	22,780
Maintenance & Repairs	19,460	19,400	19,820	20,240	20,680
Chemical Supplies	13,190	13,130	13,390	13,660	13,930
Rates & Charges	1,330	1,330	1,360	1,390	1,420
Water/Sewer Consumption Charges	8,160	8,120	8,280	8,450	8,620
Depreciation	54,370	45,000	45,000	45,000	45,000
Overhead Allocations:					
Corporate Support	5,800	5,800	5,920	6,040	6,160
AMP loan borrowing overhead	8,806	8,806	8,806	8,806	8,806
Infrastructure & Asset	3,000	3,000	3,060	3,120	3,180
<b>Total Operational Expenditures</b>	<b>238,077</b>	<b>229,547</b>	<b>234,459</b>	<b>249,456</b>	<b>253,416</b>
<b>Capital Expenditure</b>					
Plant & Equip	2,000	2,000	2,000	2,000	2,000
Tfr to RA	1,350	1,350	1,381	1,413	1,413
<b>Total Capital Expenditure</b>	<b>3,350</b>	<b>3,350</b>	<b>3,381</b>	<b>3,413</b>	<b>3,413</b>
<b>Total Expenditure</b>	<b>241,427</b>	<b>232,897</b>	<b>237,840</b>	<b>252,869</b>	<b>256,829</b>
<b>Operating Revenues</b>					
Pool Managers Payment	1,343	1,343	1,367	1,391	1,416
Heating Tokens Showers	300	300	310	320	330
<b>Total Operating Revenue</b>	<b>1,643</b>	<b>1,643</b>	<b>1,677</b>	<b>1,711</b>	<b>1,746</b>
<b>Non Operating Revenues</b>					
Depreciation	54,370	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenue</b>	<b>54,370</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Total Revenues</b>	<b>56,013</b>	<b>46,643</b>	<b>46,677</b>	<b>46,711</b>	<b>46,746</b>
<b>Net Cost to Council</b>	<b>185,414</b>	<b>186,254</b>	<b>191,163</b>	<b>206,158</b>	<b>210,083</b>

## Recreation & Culture - Clarence Town Swimming Pool

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Pool Management Contractor	79,000	79,000	80,422	91,000	93,000
Telephone Rents & Charges	410	410	420	430	440
Energy Costs	17,150	17,150	17,580	18,020	18,470
Insurances	9,200	9,200	10,120	11,130	12,240
Maintenance & Repairs	7,230	7,200	7,360	7,510	7,670
Chemical Supplies	7,810	7,770	7,930	8,090	8,250
Rates & Charges	2,040	2,050	2,100	2,150	2,200
Water/Sewer Consumption Charges	7,800	7,760	7,920	8,080	8,240
Depreciation	36,375	45,000	45,000	45,000	45,000
Overhead Allocations:					
Corporate Support	5,800	5,800	5,920	6,040	6,160
AMP loan borrowing overhead	259	259	259	259	259
Infrastructure & Asset	3,000	3,000	3,060	3,120	3,180
<b>Total Operational Expenditures</b>	<b>176,074</b>	<b>184,599</b>	<b>188,091</b>	<b>200,829</b>	<b>205,109</b>
<b>Capital Expenditure</b>					
Tfr to RA Plant & Equipment	1,508	2,000	2,000	2,000	2,000
Replace roof over filter room	2,000	0	0	0	0
<b>Total Capital Expenditure</b>	<b>3,508</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Total Expenditure</b>	<b>179,582</b>	<b>186,599</b>	<b>190,091</b>	<b>202,829</b>	<b>207,109</b>
<b>Operating Revenues</b>					
Pool Managers Payment	1,472	1,501	1,531	1,562	1,593
<b>Total Operating Revenue</b>	<b>1,472</b>	<b>1,501</b>	<b>1,531</b>	<b>1,562</b>	<b>1,593</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Special Projects	2,500	0	0	0	0
Depreciation	13,346	45,000	45,000	45,000	45,000
<b>Total Non Operating Revenue</b>	<b>15,846</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>Total Revenue</b>	<b>17,318</b>	<b>46,501</b>	<b>46,531</b>	<b>46,562</b>	<b>46,593</b>
<b>Net Cost to Council</b>	<b>162,264</b>	<b>140,098</b>	<b>143,560</b>	<b>156,267</b>	<b>160,516</b>

## Mining Manufacturing & Construction

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Building Control	303,630	310,751	317,371	324,151	331,071
Quarries & Pits	120,547	120,547	120,767	121,017	121,017
<b>Total Operating Expenditure</b>	<b>424,177</b>	<b>431,298</b>	<b>438,138</b>	<b>445,168</b>	<b>452,088</b>
<b>Capital Expenditure</b>					
Quarries & Pits	10,000	10,000	10,000	10,000	10,000
<b>Total Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Expenditure</b>	<b>434,177</b>	<b>441,298</b>	<b>448,138</b>	<b>455,168</b>	<b>462,088</b>
<b>Operating Revenues</b>					
Building Control	90,360	91,350	92,540	93,759	95,007
<b>Total Operating Revenues</b>	<b>90,360</b>	<b>91,350</b>	<b>92,540</b>	<b>93,759</b>	<b>95,007</b>
<b>Non-Operating Revenues</b>					
Quarries & Pits	130,547	130,547	130,767	131,017	131,017
<b>Total Non-Operating Revenues</b>	<b>130,547</b>	<b>130,547</b>	<b>130,767</b>	<b>131,017</b>	<b>131,017</b>
<b>Total Revenues</b>	<b>220,907</b>	<b>221,897</b>	<b>223,307</b>	<b>224,776</b>	<b>226,024</b>
<b>Net Cost to Council</b>	<b>213,270</b>	<b>219,401</b>	<b>224,831</b>	<b>230,392</b>	<b>236,064</b>

## Mining Manufacturing & Construction - Building Control

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries & Wages	94,548	100,645	103,162	105,742	108,382
Salary On Cost	10,532	11,038	11,246	11,456	11,676
Superannuation	9,730	10,358	10,613	10,883	11,153
Staff Travelling	22,550	22,440	22,890	23,350	23,820
Conferences & Seminars	500	500	500	500	500
Professional Services - Inspections	6,000	6,000	6,000	6,000	6,000
Overheads Distributed					
Town Planning	-21,400	-21,400	-21,830	-22,270	-22,720
Overheads Allocation:					
Corporate Support	63,100	63,100	64,360	65,650	66,960
Planning Support Staff	118,070	118,070	120,430	122,840	125,300
<b>Total Operating Expenditure</b>	<b>303,630</b>	<b>310,751</b>	<b>317,371</b>	<b>324,151</b>	<b>331,071</b>
<b>Operating Revenues</b>					
Annual fire safety inspection	1,860	1,850	1,890	1,930	1,970
Construction Certificates	30,000	30,000	30,000	30,000	30,000
Occupation Certificates	10,000	10,000	10,000	10,000	10,000
Sec 149 (B) Certificates	1,500	1,500	1,500	1,500	1,500
Building Inspection Fees	45,000	46,000	47,150	48,329	49,537
Commission Fees LSL	1,000	1,000	1,000	1,000	1,000
Resided Dwellings	1,000	1,000	1,000	1,000	1,000
<b>Total Operating Revenues</b>	<b>90,360</b>	<b>91,350</b>	<b>92,540</b>	<b>93,759</b>	<b>95,007</b>
<b>Net Cost to Council</b>	<b>213,270</b>	<b>219,401</b>	<b>224,831</b>	<b>230,392</b>	<b>236,064</b>

## Mining Manufacturing & Construction - Quarries & Pits

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Rates & Charges	3,220	3,220	3,330	3,460	3,340
Lease Clarence Town Quarry	550	550	550	550	550
Contribution to Road Maintenance	10,601	10,601	10,581	10,561	10,541
Quarry Licensing & Survey Program	2,980	2,980	2,970	2,970	2,960
Quarry Depreciation	94,326	94,326	94,306	94,286	94,266
Quarry DA Approval	1,000	1,000	1,000	1,000	1,000
Overheads Allocation					
Infrastructure & Assets	1,370	1,370	1,400	1,430	1,460
Operations	6,500	6,500	6,630	6,760	6,900
<b>Total Operating Expenditure</b>	<b>120,547</b>	<b>120,547</b>	<b>120,767</b>	<b>121,017</b>	<b>121,017</b>
<b>Capital Expenditure</b>					
Quarry Rehabilitation - Tfr to RA	10,000	10,000	10,000	10,000	10,000
<b>Total Capital Expenditure</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Expenditure</b>	<b>130,547</b>	<b>130,547</b>	<b>130,767</b>	<b>131,017</b>	<b>131,017</b>
<b>Non Operating Revenues</b>					
Quarry Revenues	130,547	130,547	130,767	131,017	131,017
<b>Total Non Operating Revenues</b>	<b>130,547</b>	<b>130,547</b>	<b>130,767</b>	<b>131,017</b>	<b>131,017</b>
<b>Total Revenues</b>	<b>130,547</b>	<b>130,547</b>	<b>130,767</b>	<b>131,017</b>	<b>131,017</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Transport & Communication

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Urban Roads Network	910,338	913,887	919,298	924,722	931,628
Rural Roads Network	4,966,822	4,996,888	5,029,105	5,061,986	5,095,514
Regional Roads Network	1,232,400	1,237,216	1,261,840	1,286,937	1,312,516
Bridge Infrastructure	974,340	1,340,352	1,410,236	1,420,298	1,430,562
Ancillary Functions	317,223	332,410	347,868	364,675	393,410
<b>Total Operating Expenditure</b>	<b>8,401,123</b>	<b>8,820,753</b>	<b>8,968,347</b>	<b>9,058,618</b>	<b>9,163,630</b>
<b>Capital Expenditure</b>					
Urban Roads Network	18,612	905,050	773,346	25,550	12,776
Rural Roads Network	1,192,819	351,470	0	300,000	474,121
Regional Roads Network	4,382,600	4,219,400	2,065,000	1,287,028	1,148,470
Bridge Infrastructure	147,410	5,516,730	2,296,460	217,350	217,350
<b>Total Capital Expenditure</b>	<b>5,741,441</b>	<b>10,992,650</b>	<b>5,134,806</b>	<b>1,829,928</b>	<b>1,852,717</b>
<b>Total Expenditure</b>	<b>14,142,564</b>	<b>19,813,403</b>	<b>14,103,153</b>	<b>10,888,546</b>	<b>11,016,347</b>
<b>Operating Revenues</b>					
Urban Roads Network	20,620	20,610	20,660	20,710	20,760
Local Rural Roads Network	1,247,906	6,670,661	3,087,217	560,311	721,657
Regional Roads Network	4,940,600	5,415,760	3,285,167	2,531,458	2,417,629
Road Safety Officer	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>6,209,126</b>	<b>12,107,031</b>	<b>6,393,044</b>	<b>3,112,479</b>	<b>3,160,046</b>
<b>Non-Operating Revenues</b>					
Local Roads Network Depreciation	4,383,703	4,383,703	4,383,703	4,383,703	4,383,703
Local Rural Roads Network	173,140	163,140	43,140	43,140	43,140
Regional Roads Network	635,000	0	0	0	0
<b>Total Non-Operating Revenues</b>	<b>5,191,843</b>	<b>4,546,843</b>	<b>4,426,843</b>	<b>4,426,843</b>	<b>4,426,843</b>
<b>Total Revenues</b>	<b>11,400,969</b>	<b>16,653,874</b>	<b>10,819,887</b>	<b>7,539,322</b>	<b>7,586,889</b>
<b>Net Cost to Council</b>	<b>2,741,595</b>	<b>3,159,529</b>	<b>3,283,266</b>	<b>3,349,224</b>	<b>3,429,458</b>

## Transport & Communication - Local Road & Bridges - Maintenance

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<b><u>Urban Roads</u></b>					
Urban Streets M&R	203,660	207,733	211,888	216,126	220,448
Urban Streets - Shoulder & Kerb M&R	42,860	43,717	44,592	45,483	46,393
Urban Streets Reseals	80,630	82,243	83,887	85,565	87,277
Special Rate Variation 2008 Urban Rds	40,000	40,000	40,000	40,000	40,000
Special Rate Variation 2009 Urban Rd Rehab	50,000	50,000	50,000	50,000	50,000
Depreciation	465,550	465,550	465,550	465,550	465,550
Interest on Internal Loans - Common Road	6,938	3,944	2,271	468	0
Overheads Distribution:					
Infrastructure & Assets	11,700	11,700	11,930	12,170	12,410
Corporate Services	9,000	9,000	9,180	9,360	9,550
<b>Total Urban Roads Network</b>	<b>910,338</b>	<b>913,887</b>	<b>919,298</b>	<b>924,722</b>	<b>931,628</b>
<b><u>Rural Roads</u></b>					
Sealed Roads M&R	632,140	644,783	657,678	670,832	684,249
Sealed Roads Reseals	354,300	361,386	368,614	375,986	383,506
Special Rate Variation 2008 Rural Sealed Rds	55,000	55,000	55,000	55,000	55,000
Special Rate Variation 2009 Rural Rds					
Shoulder/Edge Treatment	28,000	28,000	28,000	28,000	28,000
Quarry Contributions - Roads	10,810	10,780	11,170	11,590	12,000
Depreciation	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668
Unsealed Roads M&R	449,600	458,592	467,764	477,119	486,661
Unsealed Roads Upgrades	68,740	70,115	71,517	72,947	74,406
Special Rate Variation 2008 Rural Unsealed Rds - Resheet	55,000	55,000	55,000	55,000	55,000
Special Rate Variation 2009 Rural Rds					
Drainage	30,000	30,000	30,000	30,000	30,000
Depreciation	411,164	411,164	411,164	411,164	411,164
Overheads Distribution:					
Infrastructure & Assets	35,000	35,000	35,700	36,410	37,140
Corporate Services	21,400	21,400	21,830	22,270	22,720
<b>Total Rural Roads Network</b>	<b>4,966,822</b>	<b>4,996,888</b>	<b>5,029,105</b>	<b>5,061,986</b>	<b>5,095,514</b>
<b><u>Bridge Infrastructure</u></b>					
Urban Bridges - M&R	3,270	3,254	3,319	3,385	3,453
Rural Bridges - M&R	259,860	469,372	478,759	488,335	498,101
Interest on Loans	12,127	168,733	228,755	228,755	228,755
Depreciation	678,383	678,383	678,383	678,383	678,383
Overheads Distribution:					
Infrastructure & Assets	13,220	13,160	13,420	13,690	13,960
Corporate Services	7,480	7,450	7,600	7,750	7,910
<b>Total Bridge Infrastructure</b>	<b>974,340</b>	<b>1,340,352</b>	<b>1,410,236</b>	<b>1,420,298</b>	<b>1,430,562</b>
<b><u>Ancillary Services</u></b>					
Footpaths M&R	42,100	42,942	43,801	44,677	45,570
Footpaths M&R - Shire Works	0	10,975	11,195	11,419	11,647
Street Trees, Tree Guards etc.	10,760	1,173	1,196	1,220	11,647
Street Seats M&R	1,150	1,150	1,160	1,180	1,245
Street Lighting	117,530	129,283	142,211	156,432	172,076
Traffic Facilities	60,190	61,394	62,622	63,874	65,152
Special Rate Variation 2008 Traffic Facilities (linemarking)	25,955	25,955	25,955	25,955	25,955
Special Rate Variation 2009 Roadside Hazard Reduction	37,000	37,000	37,000	37,000	37,000
Depreciation	12,938	12,938	12,938	12,938	12,938
Overheads Distribution:					
Infrastructure & Assets	3,100	3,100	3,160	3,220	3,280
Corporate Services	6,500	6,500	6,630	6,760	6,900
<b>Total Ancillary Services</b>	<b>317,223</b>	<b>332,410</b>	<b>347,868</b>	<b>364,675</b>	<b>393,410</b>
<b>Total Operating Expenditure</b>	<b>7,168,723</b>	<b>7,583,537</b>	<b>7,706,507</b>	<b>7,771,681</b>	<b>7,851,114</b>

## Transport & Communication - Local Roads & Bridges - Capital

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Capital Expenditure</b>					
<b>Urban Road Network</b>					
Dowling Street Shoulders - Mary Street to Mackay Street	0	879,500	0	0	0
Lord Street - Mary to Myles Street	0	0	200,000	0	0
Webbers Creek Road - 0.0 to 1.9km	0	0	547,796	0	1
Principal repayments Common Road	18,612	25,550	25,550	25,550	12,775
<b>Total Urban Road Network</b>	<b>18,612</b>	<b>905,050</b>	<b>773,346</b>	<b>25,550</b>	<b>12,776</b>
<b>Rural Road Network</b>					
Limeburners Crk Rd - West of Boatfalls Estate(FAG/R2R)	700,915	351,470	0	0	0
Summerhill Road - West of Moonabung Road	0	0	0	0	474,121
Paterson River Rd - Nth of Coulston Bridge	0	0	0	300,000	0
Tfr to RA - FAG	491,904	0	0	0	0
<b>Total Rural Road Network</b>	<b>1,192,819</b>	<b>351,470</b>	<b>0</b>	<b>300,000</b>	<b>474,121</b>
<b>Bridge Infrastructure</b>					
Rural Local - Sealed	-	-	-	-	-
Bridges General - Capital inspections and testing	130,000	0	0	0	0
Bullockeys Bridge	-	1,670,504	0	0	0
Wheelabout Bridge	-	1,610,510	0	0	0
Coulston Bridge	-	1,050,610	1,050,610	0	0
Spooner Bridge	-	1,028,500	1,028,500	0	0
Bridge Loan Repayments	-	156,606			
Bridge Loan Repayments (Proposed SRV)	-	0	217,350	217,350	217,350
Principal Repay't on Loans	17,410				
<b>Total Bridge Infrastructure</b>	<b>147,410</b>	<b>5,516,730</b>	<b>2,296,460</b>	<b>217,350</b>	<b>217,350</b>
<b>Total Capital Expenditure</b>	<b>1,358,841</b>	<b>6,773,250</b>	<b>3,069,806</b>	<b>542,900</b>	<b>704,247</b>
<b>Total Expenditure</b>	<b>8,527,564</b>	<b>14,356,787</b>	<b>10,776,313</b>	<b>8,314,581</b>	<b>8,555,361</b>

## Transport & Communication - Local Roads & Bridges Network - Revenues

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Revenues</b>					
<b>Urban Roads</b>					
Street Lighting Subsidy RTA	18,000	18,000	18,000	18,000	18,000
Minor Rentals NEI	2,620	2,610	2,660	2,710	2,760
<b>Total Urban Roads Revenues</b>	<b>20,620</b>	<b>20,610</b>	<b>20,660</b>	<b>20,710</b>	<b>20,760</b>
<b>Local Roads Network</b>					
Grant Funding	0	2,680,062	1,039,555	0	0
Loan Borrowing		2,680,062	1,039,555		
Proposed SRV for Bridge Loan Repayments			217,350	217,350	217,350
FAG Local Roads	846,436	507,597	389,287	342,961	504,307
Roads to Recovery	401,470	802,940	401,470	0	0
<b>Total Rural Local Roads Revenues</b>	<b>1,247,906</b>	<b>6,670,661</b>	<b>3,087,217</b>	<b>560,311</b>	<b>721,657</b>
<b>Bridge Construction Funding</b>					
Grants & Contributions	0	0	0	0	0
<b>Total Bridge Construction Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>1,268,526</b>	<b>6,691,271</b>	<b>3,107,877</b>	<b>581,021</b>	<b>742,417</b>
<b>Non Operating Revenues</b>					
Tfr from RA - FAG	130,000	120,000	0	0	0
Tfr from RA - Waste	43,140	43,140	43,140	43,140	43,140
<b>Total NOR Reserves etc</b>	<b>173,140</b>	<b>163,140</b>	<b>43,140</b>	<b>43,140</b>	<b>43,140</b>
Depreciation Urban Rds	465,550	465,550	465,550	465,550	465,550
Depreciation Sealed Rural Rds	2,815,668	2,815,668	2,815,668	2,815,668	2,815,668
Depreciation Unsealed Rural	411,164	411,164	411,164	411,164	411,164
Depreciation Bridges	678,383	678,383	678,383	678,383	678,383
Depreciation Ancillary Facilities	12,938	12,938	12,938	12,938	12,938
<b>Total Depreciation</b>	<b>4,383,703</b>	<b>4,383,703</b>	<b>4,383,703</b>	<b>4,383,703</b>	<b>4,383,703</b>
<b>Total Non- Operating Revenues</b>	<b>4,556,843</b>	<b>4,546,843</b>	<b>4,426,843</b>	<b>4,426,843</b>	<b>4,426,843</b>
<b>Total Revenues</b>	<b>5,825,369</b>	<b>11,238,114</b>	<b>7,534,720</b>	<b>5,007,864</b>	<b>5,169,260</b>
<b>Net Cost to Council</b>	<b>2,702,195</b>	<b>3,118,673</b>	<b>3,241,593</b>	<b>3,306,717</b>	<b>3,386,101</b>

## Transport & Communication - RMS Funded Projects - Regional Roads

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
<b>Regional Roads Network</b>					
Road Maintenance	901,640	902,700	920,754	939,169	957,952
Resealing Works	236,390	237,660	242,413	247,261	252,207
Traffic Facilities	54,970	56,000	57,000	58,000	59,000
Overhead Allocation					
Infrastructure & Asset	25,800	26,742	27,277	27,823	28,379
Corporate Services	13,600	14,114	14,396	14,684	14,978
<b>Total Regional Roads Expenditure</b>	<b>1,232,400</b>	<b>1,237,216</b>	<b>1,261,840</b>	<b>1,286,937</b>	<b>1,312,516</b>
<b>Capital Expenditure</b>					
MR101 - Greenhills to Hilldale Road	1,853,200	0	0	0	0
MR101 - Rehabilitation West of Gostwyck Bridge	550,000	0	0	0	0
RR7778 - Gresford Road - Nth of Summerhill Road (REPAIR)	0	0	817,000	0	0
MR101 - East of Merchants Road	0	510,000	0	0	0
MR101 - Nth of Grace Ave to Horns Crossing Road	0	0	1,248,000	0	0
RR7764 - Bingleburra Road - Jersey Kerb	0	190,000	0	0	0
MR101 - Dungog Rd Link - .410-1.610km (Nth of Cooreei Bridge)	657,000	0	0	0	0
MR301 - Clarence Town Road	0	260,000	0	767,000	0
MR301 - Clarence Town Road - 2.15km to 3.05km North of Woerdens Road (REPAIR)					747,000
MR101 - Maitland Road 140m Sth of William St to Albert St	1,322,400	1,322,400	0	0	0
MR101 -Dowling St	0	1,260,000	0	0	0
MR128 - Durham Road Paterson Road Intersection	0	0	0	520,028	0
RR7764 - Hooke Street - Dowling Street to Lord Street	0		0	0	401,470
RR7764 - Allyn River Road	0	677,000	0		0
<b>Regional Rds Capital Expenditure</b>	<b>4,382,600</b>	<b>4,219,400</b>	<b>2,065,000</b>	<b>1,287,028</b>	<b>1,148,470</b>
<b>Total Expenditure</b>	<b>5,615,000</b>	<b>5,456,616</b>	<b>3,326,840</b>	<b>2,573,965</b>	<b>2,460,986</b>
<b>Regional Roads Revenues</b>					
Regional Roads Block Grant	1,128,000	1,150,360	1,173,167	1,196,430	1,220,159
Traffic Facilities Program	45,000	46,000	47,000	48,000	49,000
Repair Grant Funding	250,000	250,000	250,000	250,000	250,000
101 Special Grant	3,175,600	2,582,400	1,248,000	0	0
Quarry Road Contributions	275,000	0	0	0	0
R2R Funding	0	0	0	401,470	401,470
FAG Local Funding	0	360,000	500,000	568,558	430,000
Blackspot		960,000			
3x4 Funding	67,000	67,000	67,000	67,000	67,000
<b>Total Regional Roads Revenues</b>	<b>4,940,600</b>	<b>5,415,760</b>	<b>3,285,167</b>	<b>2,531,458</b>	<b>2,417,629</b>
<b>Non Operating Revenues</b>					
Tfr from RA - Quarry Contributions	275,000	0	0	0	0
Tfr from RA - FAG	360,000	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>635,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>5,575,600</b>	<b>5,415,760</b>	<b>3,285,167</b>	<b>2,531,458</b>	<b>2,417,629</b>
<b>Net Cost to Council</b>	<b>39,400</b>	<b>40,856</b>	<b>41,673</b>	<b>42,507</b>	<b>43,357</b>

## Economic Affairs

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Caravan Park - Clarence Town	207,472	177,690	181,650	185,720	189,920
Caravan Park - Dungog	6,590	6,830	6,980	7,140	7,290
Saleyards	17,983	18,150	18,240	18,340	18,440
Real Estate Development	25,608	24,522	25,015	25,515	26,025
Tourism	132,107	126,454	129,279	132,197	135,207
VIC Member Services	16,882	9,960	10,120	10,280	10,440
Economic Development	71,808	77,338	79,059	80,823	82,629
Other Business Undertakings	14,120	14,300	14,620	14,930	15,250
<b>Total Operating Expenditure</b>	<b>492,570</b>	<b>455,244</b>	<b>464,963</b>	<b>474,945</b>	<b>485,201</b>
<b>Capital Expenditure</b>					
Caravan Park - Clarence Town	374,658	16,000	23,000	23,000	23,000
Saleyards	5,300	5,260	5,300	5,360	5,430
Real Estate Development	342,441	811,212	11,212	0	0
Tourism	5,000	5,000	5,000	5,000	5,000
<b>Total Capital Expenditure</b>	<b>727,399</b>	<b>837,472</b>	<b>44,512</b>	<b>33,360</b>	<b>33,430</b>
<b>Total Expenditure</b>	<b>1,219,969</b>	<b>1,292,716</b>	<b>509,475</b>	<b>508,305</b>	<b>518,631</b>
<b>Operating Revenues</b>					
Caravan Park - Clarence Town	178,033	177,523	183,560	189,722	195,998
Saleyards	8,150	8,110	8,240	8,400	8,570
Real Estate Development	2,000	2,000	2,000	2,000	2,000
Tourism	450	450	470	490	510
VIC Member Services	18,757	7,110	7,250	7,390	7,540
Other Business Undertakings	6,240	6,410	6,560	6,690	6,840
<b>Total Operating Revenues</b>	<b>213,630</b>	<b>201,603</b>	<b>208,080</b>	<b>214,692</b>	<b>221,458</b>
<b>Non-Operating Revenues</b>					
Caravan Park - Clarence Town	360,822	35,000	15,000	15,000	15,000
Caravan Park - Dungog	704	0	0	0	0
Saleyards	15,133	15,300	15,300	15,300	15,300
Real Estate Development	347,441	816,212	16,212	5,000	5,000
Tourism	4,727	6,000	6,000	6,000	6,000
<b>Total Non-Operating Revenues</b>	<b>728,827</b>	<b>872,512</b>	<b>52,512</b>	<b>41,300</b>	<b>41,300</b>
<b>Total Revenues</b>	<b>942,457</b>	<b>1,074,115</b>	<b>260,592</b>	<b>255,992</b>	<b>262,758</b>
<b>Net Cost to Council</b>	<b>277,512</b>	<b>218,601</b>	<b>248,883</b>	<b>252,313</b>	<b>255,873</b>

## Economic Affairs - Williams River Holiday Park

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Advertising & Promotion	1,690	1,680	1,710	1,740	1,770
Energy Costs	31,520	31,520	32,310	33,120	33,950
Equipment M&R	2,010	2,000	2,040	2,080	2,120
Grounds M&R	25,350	5,340	5,470	5,600	5,730
Buildings M&R	5,990	5,980	6,120	6,250	6,390
Insurances	6,050	6,050	6,660	7,330	8,060
Interest on loans	11,500	0	0	0	0
Commission Caretaker	76,540	76,160	77,680	79,230	80,810
Telephone Charges	1,350	1,350	1,380	1,410	1,440
Rates & Charges	3,030	3,070	3,150	3,230	3,310
Water/Sewer Consumption Charges	14,470	14,400	14,690	14,980	15,280
Licences & Support Booking System	2,050	2,040	2,080	2,120	2,160
Depreciation	12,822	15,000	15,000	15,000	15,000
Overheads Allocation:					
Economic Development	6,400	6,400	6,530	6,660	6,790
Corporate Support	6,700	6,700	6,830	6,970	7,110
<b>Total Operating Expenditure</b>	<b>207,472</b>	<b>177,690</b>	<b>181,650</b>	<b>185,720</b>	<b>189,920</b>
<b>Capital Expenditure</b>					
Booking System	18,000	0	0	0	0
Principal Repayment on Loan	10,658	0	0	0	0
Tfr to RA - Building & Grounds Reserves	16,000	16,000	23,000	23,000	23,000
Cabin Renewal Programme	330,000	0	0	0	0
<b>Total Capital Expenditure</b>	<b>374,658</b>	<b>16,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>
<b>Total Expenditure</b>	<b>582,130</b>	<b>193,690</b>	<b>204,650</b>	<b>208,720</b>	<b>212,920</b>
<b>Operating Revenues</b>					
Caravan Site Fees - Short Term Stays	101,840	121,350	124,780	128,280	131,850
Caravan Site Fees - Long Term Stays	13,773	13,773	14,020	14,272	14,528
Cabin Hire Charges	58,400	38,400	40,670	42,990	45,350
Washing Machine Hire Charges	2,110	2,100	2,150	2,200	2,250
Caravan Storage - Long Term	200	200	200	200	200
Electricity Contributions	1,660	1,650	1,690	1,730	1,770
Sundry Income	50	50	50	50	50
<b>Total Caravan Park Income</b>	<b>178,033</b>	<b>177,523</b>	<b>183,560</b>	<b>189,722</b>	<b>195,998</b>
<b>Non Operating Revenues</b>					
Depreciation	12,822	15,000	15,000	15,000	15,000
Sale of Old Cabins	20,000	20,000	0	0	0
Tfr from RA - Buildings & Grounds	98,000	0	0	0	0
Tfr from RA - Loan funds	230,000	0	0	0	0
<b>Total Non Operating Revenues</b>	<b>360,822</b>	<b>35,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Total Income</b>	<b>538,855</b>	<b>212,523</b>	<b>198,560</b>	<b>204,722</b>	<b>210,998</b>
<b>Net Cost to Council</b>	<b>43,275</b>	<b>-18,833</b>	<b>6,090</b>	<b>3,998</b>	<b>1,922</b>

## Economic Affairs - Caravan Park - Dungog

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Rates & Charges	70	70	70	70	70
Water/Sewer Consumption Charges	510	510	520	530	540
Buildings M&R	1,090	1,080	1,100	1,130	1,150
Energy Costs	3,040	3,040	3,120	3,200	3,280
Insurances	1,880	2,130	2,170	2,210	2,250
<b>Total Operating Expenditure</b>	<b>6,590</b>	<b>6,830</b>	<b>6,980</b>	<b>7,140</b>	<b>7,290</b>
<b>Total Expenditure</b>	<b>6,590</b>	<b>6,830</b>	<b>6,980</b>	<b>7,140</b>	<b>7,290</b>
<b>Non Operating Revenues</b>					
<b>Total Non Operating Revenues</b>	<b>704</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>704</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost to Council</b>	<b>5,886</b>	<b>6,830</b>	<b>6,980</b>	<b>7,140</b>	<b>7,290</b>

## Economic Affairs - Saleyards

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Rates & Charges	1,210	1,210	1,240	1,270	1,300
Pest Control Inspections	490	490	490	500	510
Depreciation	15,133	15,300	15,300	15,300	15,300
Overheads Allocation:					
Infrastructure & Assets	700	700	710	720	730
Corporate Support	450	450	460	470	480
<b>Total Operating Expenditure</b>	<b>17,983</b>	<b>18,150</b>	<b>18,240</b>	<b>18,340</b>	<b>18,440</b>
<b>Capital Expenditure</b>					
Tfr to RA - Saleyards	5,300	5,260	5,300	5,360	5,430
<b>Total Capital Expenditure</b>	<b>5,300</b>	<b>5,260</b>	<b>5,300</b>	<b>5,360</b>	<b>5,430</b>
<b>Total Expenditure</b>	<b>23,283</b>	<b>23,410</b>	<b>23,540</b>	<b>23,700</b>	<b>23,870</b>
<b>Operating Revenues</b>					
Lease of Saleyards Facility	8,150	8,110	8,240	8,400	8,570
<b>Total Operating Revenues</b>	<b>8,150</b>	<b>8,110</b>	<b>8,240</b>	<b>8,400</b>	<b>8,570</b>
<b>Non Operating Revenues</b>					
Depreciation	15,133	15,300	15,300	15,300	15,300
Tfr from RA - Saleyards					
<b>Total Non Operating revenues</b>	<b>15,133</b>	<b>15,300</b>	<b>15,300</b>	<b>15,300</b>	<b>15,300</b>
<b>Total Revenues</b>	<b>23,283</b>	<b>23,410</b>	<b>23,540</b>	<b>23,700</b>	<b>23,870</b>
<b>Net Cost to Council</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Economic Affairs - Real Estate Development

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Buildings M&R	500	500	500	500	500
Grounds M&R	1,170	1,000	1,000	1,000	1,000
Rates & Charges	12,410	12,990	13,310	13,640	13,980
Legal Costs	500	500	500	500	500
Water/Sewer Consumption Charges	0	500	500	500	500
Energy Costs	250	250	250	250	250
Insurance	520	520	530	540	550
Interest on Loans	2,968	972	975	975	975
Overheads Allocation:					
Infrastructure & Assets	2,530	2,530	2,580	2,630	2,680
Corporate Services	4,760	4,760	4,860	4,960	5,060
<b>Total Operating Expenditure</b>	<b>25,608</b>	<b>24,522</b>	<b>25,015</b>	<b>25,515</b>	<b>26,025</b>
<b>Capital Expenditure</b>					
Principal Repayment - Loan	42,441	11,212	11,212	0	0
Tfr to RA - Residential	<b>300,000</b>	800,000	0	0	0
<b>Total Capital Expenditure</b>	<b>342,441</b>	<b>811,212</b>	<b>11,212</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>368,049</b>	<b>835,734</b>	<b>36,227</b>	<b>25,515</b>	<b>26,025</b>
<b>Operating Revenues</b>					
Rental ACF sites	2,000	2,000	2,000	2,000	2,000
<b>Total Operating Revenues</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Non Operating Revenues</b>					
Tfr from Restricted Assets - ELE					
Sale of Real Estate Assets	300,000	800,000	0	0	0
Loan Repayment Deferred Dr - Property Res - Dungog & Dist Tennis Assoc	5,000	5,000	5,000	5,000	5,000
Tfr from RA Real Estate Reserve	42,441	11,212	11,212	0	0
<b>Total Non Operating Revenues</b>	<b>347,441</b>	<b>816,212</b>	<b>16,212</b>	<b>5,000</b>	<b>5,000</b>
Total Revenues	<b>349,441</b>	<b>818,212</b>	<b>18,212</b>	<b>7,000</b>	<b>7,000</b>
<b>Net Cost to Council</b>	<b>18,608</b>	<b>17,522</b>	<b>18,015</b>	<b>18,515</b>	<b>19,025</b>

## Economic Affairs - Tourism & Area Promotion

Description	Revised Estimate 2016/17	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries	67,121	68,702	70,419	72,180	73,984
Salary On costs	7,690	9,188	9,364	9,545	9,731
Superannuation	5,639	5,704	5,846	5,992	6,142
Staff Travelling	1,120	1,110	1,130	1,150	1,170
Conferences & Seminars	1,690	1,680	1,710	1,740	1,770
Advertising	2,260	2,240	2,280	2,330	2,380
Postage, Printing & Stationery	690	680	690	700	710
Energy Costs	1,760	1,760	1,800	1,850	1,900
Building M&R	1,120	1,120	1,150	1,170	1,200
Office Equipment M&R	550	550	560	570	580
Cleaning Expenditures	450	450	460	470	480
Insurances	1,010	1,010	1,110	1,220	1,340
Telephone Charges	2,710	2,690	2,740	2,790	2,850
Volunteer Expenditure/Uniforms	500	500	500	500	500
Shire Events Contributions	10,000	0	0	0	0
Advantages of Area - Local Area Promotion	700	700	700	700	700
Rates & Charges	1,330	1,330	1,360	1,390	1,420
Water/Sewer Consumption Charges	320	320	330	340	350
Depreciation	4,727	6,000	6,000	6,000	6,000
Overheads Allocation:					
Corporate Support	18,500	18,500	18,870	19,250	19,640
Infrastructure & Assets	2,220	2,220	2,260	2,310	2,360
<b>Total Operating Expenditures</b>	<b>132,107</b>	<b>126,454</b>	<b>129,279</b>	<b>132,197</b>	<b>135,207</b>
<b>Capital Expenditure</b>					
Tfr to RA - Advertise Advantages of Area	4,000	4,000	4,000	4,000	4,000
Tfr to RA - Building & Grounds Reserves	1,000	1,000	1,000	1,000	1,000
<b>Total Capital Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Total Expenditure</b>	<b>137,107</b>	<b>131,454</b>	<b>134,279</b>	<b>137,197</b>	<b>140,207</b>
<b>Operating Revenues</b>					
Sundry Sales (Fax, copier)	100	100	110	120	130
Advertising Income	350	350	360	370	380
<b>Total Operating Revenues</b>	<b>450</b>	<b>450</b>	<b>470</b>	<b>490</b>	<b>510</b>
<b>Non Operating Revenues</b>					
Depreciation	4,727	6,000	6,000	6,000	6,000
<b>Total Non Operating Revenues</b>	<b>4,727</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Total Revenues</b>	<b>5,177</b>	<b>6,450</b>	<b>6,470</b>	<b>6,490</b>	<b>6,510</b>
<b>Net Cost to Council</b>	<b>131,930</b>	<b>125,004</b>	<b>127,809</b>	<b>130,707</b>	<b>133,697</b>

## Economic Affairs - VIC Member Services

Description	Actual 18/4/2018	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Advertising	2,498	3,100	3,160	3,220	3,280
Postage, Printing & Stationery	111	880	900	920	940
Touch Screen Maintenance	800	770	750	730	710
Product Acquisitions	1,027	2,080	2,120	2,160	2,200
Event Expenditure	0	900	920	940	960
Website & Internet Maintenance	1,976	2,230	2,270	2,310	2,350
<b>Total Operating Expenditures</b>	<b>6,412</b>	<b>9,960</b>	<b>10,120</b>	<b>10,280</b>	<b>10,440</b>
<b>Total Expenditure</b>	<b>6,412</b>	<b>9,960</b>	<b>10,120</b>	<b>10,280</b>	<b>10,440</b>
<b>Operating Revenues</b>					
Advertising	0	550	560	570	580
Sales Forestry Maps	404	1,110	1,130	1,150	1,170
Sales Product Acquisitions	1,787	2,310	2,360	2,410	2,460
Bookings Commission - direct	0	3,140	3,200	3,260	3,330
Tfr from Membership Reserve	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>2,191</b>	<b>7,110</b>	<b>7,250</b>	<b>7,390</b>	<b>7,540</b>
<b>Net Cost to Council</b>	<b>4,221</b>	<b>2,850</b>	<b>2,870</b>	<b>2,890</b>	<b>2,900</b>

## Economic Affairs - Economic Development & Promotion

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Salaries	54,780	56,070	57,471	58,908	60,381
Salary Oncost	5,793	5,900	6,016	6,135	6,257
Superannuation	5,635	5,768	5,912	6,060	6,211
Staff Travelling	350	350	360	370	380
Conferences & Seminars/Training	1,000	1,000	1,000	1,000	1,000
Printing & Stationery	350	350	360	370	380
Telephone Charges	300	300	310	320	330
Subscriptions/Licences	0	2,000	2,000	2,000	2,000
<b>Specific Programmes</b>					
Lower Hunter Business Enterprise Centre	2,200	2,200	2,200	2,200	2,200
Community Economic Development	0	2,000	2,000	2,000	2,000
Overheads Allocation					
Caravan & Holiday Parks	-6,400	-6,400	-6,530	-6,660	-6,790
Corporate Support	7,800	7,800	7,960	8,120	8,280
<b>Total Operating Expenditures</b>	<b>71,808</b>	<b>77,338</b>	<b>79,059</b>	<b>80,823</b>	<b>82,629</b>
<b>Total Expenditure</b>	<b>71,808</b>	<b>77,338</b>	<b>79,059</b>	<b>80,823</b>	<b>82,629</b>
<b>Operating Revenues</b>					
Contributions & Donations - Sundry	0	0	0	0	0
<b>Total Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Operating Revenues</b>					
<b>Total Non Operating Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Cost to Council</b>	<b>71,808</b>	<b>77,338</b>	<b>79,059</b>	<b>80,823</b>	<b>82,629</b>

## Economic Affairs - Other Business Undertakings

Description	Actual 18/4/2018	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Expenditure</b>					
Private Works Sec 67	2,653	5,570	5,700	5,820	5,950
Rates & Charges	1,687	1,680	1,720	1,760	1,800
Overheads Allocation					
Corporate Support	5,300	5,300	5,410	5,520	5,630
Operations Department	1,750	1,750	1,790	1,830	1,870
<b>Total Operating Expenditure</b>	<b>11,389</b>	<b>14,300</b>	<b>14,620</b>	<b>14,930</b>	<b>15,250</b>
<b>Operating Revenues</b>					
Private Works Income	1,589	6,410	6,560	6,690	6,840
<b>Total Operating Revenues</b>	<b>1,589</b>	<b>6,410</b>	<b>6,560</b>	<b>6,690</b>	<b>6,840</b>
<b>Total Net Cost to Council</b>	<b>9,801</b>	<b>7,890</b>	<b>8,060</b>	<b>8,240</b>	<b>8,410</b>

## General Purpose Revenues

Description	Revised Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	Estimate 2021/22
<b>Operating Revenues</b>					
General Rates	5,507,372	5,670,327	5,755,381	5,841,711	5,929,336
Pensioner Rebates- Council	-123,740	-119,020	-122,000	-125,050	-128,180
Pensioner Subsidy	68,060	65,460	67,100	68,780	70,500
FAG Equalisation Component	1,493,490	1,523,360	1,553,830	1,584,910	1,616,610
Extra Charges	20,500	20,400	20,810	21,230	21,660
Legal Cost Recovery	10,000	10,000	10,000	10,000	10,000
Interest On Bank Account	4,100	4,080	4,170	4,260	4,350
Interest on Investments	264,110	411,158	419,390	427,780	436,340
Bonding Deeds	-1,060	-1,060	-1,090	-1,120	-1,150
Community Artworks Advisory Committee	-500	-500	-500	-500	-500
Interest on Investments Sec 94	32,000	32,000	32,000	32,000	32,000
Developer Contributions Sec 94	303,144	50,000	50,000	50,000	50,000
<b>Total Operating Revenues</b>	<b>7,577,476</b>	<b>7,666,205</b>	<b>7,789,091</b>	<b>7,914,001</b>	<b>8,040,966</b>
<b>Total Revenues</b>	<b>7,577,476</b>	<b>7,666,205</b>	<b>7,789,091</b>	<b>7,914,001</b>	<b>8,040,966</b>
<b>Capital Movements</b>					
Transfer to RA	0	0	0	0	0
Transfer to RA - FAG 2009/10	0	0	0	0	0
Special Rate Variation	0	0	0	0	0
Shire Works	0	0	0	0	0
Developer Contributions Sec 94	335,144	82,000	82,000	82,000	82,000
<b>Total Capital Expenditure</b>	<b>335,144</b>	<b>82,000</b>	<b>82,000</b>	<b>82,000</b>	<b>82,000</b>
<b>Net Cost to Council</b>	<b>7,242,332</b>	<b>7,584,205</b>	<b>7,707,091</b>	<b>7,832,001</b>	<b>7,958,966</b>

## 2. STATEMENT IN RESPECT TO EACH ORDINARY RATE & SPECIAL RATE TO BE IMPOSED.

Ordinary Rates in respect of the year 1st July 2018 to 30th June 2019 will be levied on all rateable land in the area under the following categories and sub-categories and be subject to base amounts as detailed in the table below:

- (a) Farmland.
- (b) Residential, Residential Clarence Town, Residential Dungog, Residential Village.
- (c) Business, Business Clarence Town, Business Dungog, Business Village.

Council is varying General Income by the 2.3% rate pegging limit as announced by the Minister for Local Government to enable the core delivery of services. Council's capacity to improve existing levels of service to the community and ability to address the current and future needs within the shire are currently hampered by a lack of financial capacity. Council's current services and works program cannot be maintained without going into deficit or increasing funding levels.

CATEGORY SUB-CATEGORY	AD VALOREM AMOUNT CENTS IN \$	BASE \$	AMOUNT % OF TOTAL RATE	ESTIMATED RATE YIELD (\$)
Farmland	0.3172	332.80	15	2,095,022
Residential	0.2674	339.30	32	2,117,066
Residential - Clarence Town	0.3529	265.70	37	239,884
Residential – Dungog	0.5456	158.30	22	682,906
Residential – Village	0.2636	265.90	45	208,544
Business	0.4350	45.90	48	169,447
Business - Clarence Town	0.4230	388.55	49	18,999
Business – Dungog	0.5042	382.40	41	105,490
Business – Village	0.3461	339.45	47	32,969
<b>Total</b>				<b>5,670,327</b>

### Overdue Rates and Charges - Interest

In accordance with section 566(3) of the Local Government Act 1993 the Minister for Local Government has not yet specified the maximum rate of interest payable on overdue rates and charges for 2018/19. Council will apply the maximum rate when determined by the Minister.

### 3. STATEMENT IN RESPECT TO EACH CHARGE PROPOSED TO BE LEVIED.

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In accordance with Sec 501 of the Local Government Act 1993 the following charges are proposed to be levied.

Waste Management Charges – for the provision of Waste Management Services to:

Business / Commercial Premises	\$330.00 per MGB service	Yield \$111,540
Occupied Non-rateable Properties	\$330.00 per MGB service	\$78,870

#### Recycling Charge

A Recycling charge will be levied for commercial and non rateable properties utilising this service and for 2018/2019 the charge will be \$132 per bin per annum. The estimated income from these charges is \$35,244.

#### Stormwater Charge

Urban Property	\$25 per property	Yield \$37,543
Commercial Property	\$25 per property	\$3,805

#### Sanitary Charges

For the provision of sanitary services to:

Rateable premises: 1 Service - Regular	\$ 1,560.00	Yield \$7,800
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#### Domestic Waste Management Charge (DWMC)

In accordance with Sec 496 of the Local Government Act 1993, the following Domestic Waste Management Charges are proposed:

Vacant Domestic Waste Management Charge - for vacant land situated where the Domestic Waste Management Service exists.

Per parcel of rateable land	\$32.50	Yield \$15,243
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A Domestic Waste Management Charge under Section 496 of the Local Government Act 1993 must be made and levied for each parcel of rateable land for which the service is available. The income from this charge must be calculated not to exceed the "reasonable cost" of providing the service.

The Charge is to cover short term, recurrent and operational costs of waste management, longer term capital costs or future replacement costs.

Any surplus or deficit derived as a result of providing the service for a period must be maintained in the Domestic Waste Management activity. If a surplus occurs the cash component must be held as a restricted asset.

It is proposed that the following charges be made for Domestic Waste Management for the year 2018/2019:

#### Domestic Waste Charge (DWC) for Occupied Land

Waste Service per bin	\$305.00
Recycling Service per bin	\$132.00
Total DWC	\$437.00

The estimated yield from Section 496 charges is \$1,097,085.

A Domestic Recycling charge under Section 496 of the Local Government Act 1993 will be raised to cover the cost associated with providing a kerbside recycling service.

It is proposed that the Domestic Recycling charge for the year 2018/2019 will be \$132 per service per annum. The estimated yield from this charge is \$474,804.

#### **Sewage Management**

In accordance with Section 608 of the Local Government Act 1993, an On-site Sewage Management (OSM) fee of \$80 per OSM facility will be levied and included on Council's annual rate notice. This fee will be levied on all assessments that operate On-site Sewage Management Facilities throughout Dungog Shire. The estimated yield from this special fee is \$222,400.

#### 4. STATEMENT OF COUNCIL'S PROPOSED PRICING METHODOLOGY.

### PRICING CATEGORIES

Category	Description
<b>A.</b>	<b>Nil Cost Recovery-</b> There is no charge for these types of goods or services. All costs associated with this good/service are met from either general revenues, grants, contributions, or various combinations of same.
<b>B</b>	<b>Minimal Cost Recovery</b> - The price for these items is set to meet a small contribution towards the cost of the item. The majority of the cost of this item is met from either general revenues, grants, contributions, or various combinations of the same.
<b>C</b>	<b>Majority Cost Recovery</b> - The price for these items is set to make a substantial contribution towards the cost of the service.
<b>D</b>	<b>Full Operating Cost Recovery</b> - The price for these items have been set to cover the operating cost of providing the item.
<b>E</b>	<b>Full Cost and Partial Capital Cost Recovery</b> - The price of these items is set to recover annual operating costs and to make a contribution towards the cost of replacement of the infrastructure assets utilised in providing them.
<b>F</b>	<b>Development Contributions</b> - as determined by the relevant Sec 94 (EPA) & Sec 64 (LGA) Contribution Plans, reflects the cost recovery charged to the developer which the Council has determined to assist meeting the future infrastructure requirements of the community as a consequence of development.
<b>R</b>	<b>Regulatory Fees</b> as determined by the relevant legislation applicable to the provision of the service

### GST CODES

<b>I</b>	<b>Input Taxed Supply</b> , the Supply is input taxed under Division 40
<b>E</b>	<b>Exempt</b> , the fee or charge is excluded from GST or is outside the scope of the GST legislation under Division 81
<b>F</b>	<b>GST Free</b> , the supply is GST Free under Division 38
<b>T</b>	<b>Taxable Supply</b> , the Fee or Charge is subject to GST.
<b>B</b>	Means deposit bond paid, in the event of default GST would be applicable

### ABBREVIATIONS

<b>FCR</b>	Full Cost Recovery
<b>GST</b>	Goods & Services Tax
<b>MGB</b>	Mobile Garbage Bin



## **5. STATEMENT OF FEES & CHARGES.**

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# GENERAL MANAGERS DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2017/18	Fee 2018/19
<b>1</b>	<b><u>WILLIAMS RIVER HOLIDAY PARK</u></b>						
	Site Fee includes 2 Adults & 2 Children - 1 Car on site						
	<b>Daily Fees (Low Season)</b>						
	Unpowered Sites	251	6728.333	E	T	\$23.00	\$24.00
	Powered Sites	251	6728.333	E	T	\$28.00	\$28.00
	Extra Adult	251	6728.333	E	T	\$6.50	\$6.50
	Extra Child	251	6728.333	E	T	\$4.50	\$4.50
	<b>Weekly Fees (Low Season)</b>						
	Unpowered Sites	251	6728.333	E	T	\$112.00	\$115.00
	Powered Sites	251	6728.333	E	T	\$150.00	\$155.00
	Extra Adult	251	6728.333	E	T	\$34.00	\$35.00
	Extra Child	251	6728.333	E	T	\$22.00	\$22.00
	<b>Long Term Weekly Fees (Low &amp; High Season)</b>						
	Powered Sites	250	6728.347	E	T	\$80.00	\$82.00
	Extra Adult	250	6728.347	E	T	\$28.00	\$29.00
	Extra Child	250	6728.347	E	T	\$16.00	\$16.00
	Electricity Supply Charge per week	255	6728.426		T	\$12.00	\$12.00
	Electricity Supply Charge per kWh	255	6728.426		T	\$0.29	\$0.31
	<b>Daily Fees (High Season)</b>						
	Unpowered Sites	251	6728.333	E	T	\$28.00	\$29.00
	Powered Sites	251	6728.333	E	T	\$39.00	\$40.00
	Extra Adult	251	6728.333	E	T	\$8.00	\$8.00
	Extra Child	251	6728.333	E	T	\$6.00	\$6.00
	<b>Weekly Fees (High Season)</b>						
	Unpowered Sites	251	6728.333	E	T	\$137.00	\$140.00
	Powered Sites	251	6728.333	E	T	\$205.00	\$210.00
	Extra Adult	251	6728.333	E	T	\$36.00	\$37.00
	Extra Child	251	6728.333	E	T	\$24.00	\$25.00
	Note: Electricity charges regulated with reference to energy providers residential pricing applicable to Dungog which is revised July 1						
	<b>Williams River Holiday Park other</b>						
	Van Storage per week	252	6728.348	D	T	\$34.00	\$35.00
	Extra Vehicle per night		6728.999	D	T	\$8.00	\$8.00
	Security Key Deposit		6728.999	D	B	\$30.00	\$30.00

**Cabin Accommodation (Low Season)****Large Cabin**

Per night	253	6789.389	E	T	\$72.00	\$72.00
Weekly	253	6789.389	E	T	\$405.00	\$405.00

**Small Cabin**

Per night	253	6728.389	E	T	\$60.00	\$60.00
Weekly	253	6789.389	E	T	\$340.00	\$340.00
Additional person per night	253	6789.389	E	T	\$6.00	\$6.00
Additional person per week	253	6789.389	E	T	\$27.00	\$27.00

**Cabin Accommodation (High Season)****Large Cabin**

Per night	253	6789.389	E	T	\$96.00	\$96.00
Weekly	253	6789.389	E	T	\$530.00	\$530.00

**Small Cabin**

Per night	253	6789.389	E	T	\$80.00	\$80.00
Weekly	253	6789.389	E	T	\$450.00	\$450.00
Additional person per night	253	6789.389	E	T	\$11.00	\$11.00
Additional person per week	253	6789.389	E	T	\$54.00	\$54.00

**Other Charges**

Washing Machine	255	6728.349	E	T	\$2.00	\$2.00
Dryer	255	6728.349	E	T	\$2.00	\$2.00

**2 OTHER CAMPING FACILITIES****Wharf Reserve**

Site Fee includes 2 Adults & 2 Children - 1 Car on site

**Daily Fees**

Unpowered Sites	257	6628.333	E	T	\$22.00	\$22.00
Powered Sites	257	6628.333	E	T	\$27.00	\$28.00
Extra Adult	257	6628.333	E	T	\$5.50	\$5.50
Extra Child	257	6628.333	E	T	\$4.00	\$4.00
Self Contained Vehicles - unpowered site	257	6628.333		T	\$18.00	\$18.00
Self Contained Vehicles - powered site	257	6628.333		T	\$24.00	\$25.00

**Weekly Fees**

Unpowered Sites	257	6628.333	E	T	\$110.00	\$112.00
Powered Sites	257	6628.333	E	T	\$135.00	\$138.00
Extra Adult	257	6628.333	E	T	\$33.00	\$34.00
Extra Child	257	6628.333	E	T	\$22.00	\$22.00

## CORPORATE SERVICES DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2017/18	Fee 2018/19
<b>3</b>	<b><u>RATING CERTIFICATES</u></b>						
	Rate Certificate - Section 603	512	26.358	R	E	\$80.00	\$80.00
	Urgency Fee	114	28.698	E	T	\$90.00	\$100.00
<b>4</b>	<b><u>OUTSTANDING NOTICES</u></b>						
	Certificate as to Notices - Section 735A (LG Act 1993)	516	26.36	C	E	\$60.00	\$70.00
	Certificate as to Orders - Section 121ZP (EPA Act 1979)	516	26.36	C	E	\$60.00	\$70.00
	Certificate as to Notices (Noxious Weeds) - Section 64 (NW Act 1993)	514	1426.359	C	E	\$60.00	\$70.00
<b>5</b>	<b><u>ACCESS APPLICATIONS (GIPA)</u></b>						
	<b>Access to Records by actual person about their personal affairs</b>						
	Formal Application Fee	106	28.453	R	E	\$30.00	\$30.00
	Processing Charge - After first 20 hours per hour	106	28.453	R	E	\$30.00	\$30.00
	<b>All other requests</b>						
	Formal Application Fee	106	28.453	R	E	\$30.00	\$30.00
	Processing Charge - After first 1 hour per hour	106	28.453	R	E	\$30.00	\$30.00
	Internal Review Application	106	28.453	R	E	\$40.00	\$40.00
<b>6</b>	<b><u>PRIVACY &amp; PERSONAL INFORMATION PROTECTION ACT</u></b>						
	Application Fee	106	28.453	R	E	\$30.00	\$30.00
	Processing Charge - After first 1 hour per hour	106	28.453	R	E	\$30.00	\$30.00
<b>7</b>	<b><u>INSPECTION OF RATE RECORDS</u></b>						
	Applicable to all persons except ratepayers obtaining information concerning their own property						
	Inspection of Valuation Books - per entry	110	28.575	C	T	\$5.50	\$5.50
	Inspection on Notices of Transfer - per transfer	110	28.575	C	T	\$5.50	\$5.50
	Inspection of Valuation Books - Without assistance per hour or part thereof	110	28.575	C	T	\$60.00	\$60.00
	Inspection of Valuation Books - Assistance per hour or part thereof	110	28.575	C	T	\$110.00	\$110.00

## 8 PROPERTY ENQUIRIES

Applicable to all persons except ratepayers obtaining information concerning their own property/s

Search of information requested on rate/property file - Per hour or part thereof	110	28.575	C	T	\$85.00	\$85.00
Established/existing holdings search fee	110	28.575	C	T	\$110.00	\$110.00
Written correspondence concerning enquiries of ratepayers' property / financial details by third parties plus search fee where applicable	110	28.575	C	T	\$65.00	\$65.00

## 9 PUBLICATIONS

Postage - Annual provision of Council business paper.		28.322	C	E	\$150.00	\$150.00
Postage & Handling - Extraordinary Meeting Minutes each		28.322	C	E	\$12.00	\$15.00
Postage & Handling - Ordinary Meeting Minutes each		28.322	C	E	\$12.00	\$15.00

All documents are available for free on Council's website

## 10 COPYING & SCANNING

Administration Centre

A4 - Black and White	108	28.555	C	T	\$0.50	\$0.50
A-4 Colour	108	28.555	C	T	\$0.60	\$0.60
A3 - Black and White	108	28.555	C	T	\$1.00	\$1.00
A3 - Colour	108	28.555	C	T	\$1.50	\$1.50

Bulk discount 50 or more copies - 15% and further discount of 25% is applicable to Shire community organisations, Pensioners and Students. (Proof required)

## 11 ADMINISTRATIVE COSTS OTHER

Dishonour Fee - electronic or cheque	118	36.117	C	T	FCR	FCR
Admin Fee for processing a Dishonoured payment - electronic or cheque	118	36.117	C	T	\$25.00	\$30.00
Search of records: Search of archival material excludes Sec 12 (1) requests.		28.999	C	T	\$90.00	\$90.00
Fax Transmission & Receipt - Per sheet - <b>Minimum charge \$6</b>	108	28.555	C	T	\$0.60	\$1.10
Projector Hire - Business or Private (per day)		28.999	C	T	\$110.00	\$110.00
Projector Hire - Not for Profit Organisation (per day)		28.999	C	T	\$66.00	\$66.00
Projector Hire - Refundable Security Deposit		28.999	C	N	\$100.00	\$100.00
<b>Production of Documents for Subpoena</b>						
Ordinary Hours per hour	112	28.664	D	E	\$110.00	\$110.00
Overtime Hours per hour	112	28.664	D	E	\$150.00	\$150.00
Less than 5 days notice - per hour	112	28.664	D	E	\$150.00	\$150.00

<b>Witness Fees</b>						
Senior Management per hour	28.999		D	E	\$180.00	\$200.00
Middle Management per hour	28.999		D	E	\$145.00	\$150.00
Professional Staff per hour	28.999		D	E	\$145.00	\$150.00
Other Staff per hour	28.999		D	E	\$110.00	\$110.00
<b>Plus all mileage &amp; accommodation costs</b>	28.999		D	E	FCR	FCR
<hr/>						
<b>12 GIS PRINTS &amp; SCANNING</b>						
<b>Property extracts - No layers</b>						
Black & White - A4	328.639		C	T	\$1.50	\$1.50
Black & White - A3	328.639		C	T	\$3.00	\$3.30
<b>GIS Prints including 1 layer</b>						
Colour - A4	328.639		C	T	\$4.40	\$4.40
Colour - A3	328.639		C	T	\$6.60	\$6.60
Colour - A2	328.639		C	T	\$15.00	\$15.00
Colour - A1	328.639		C	T	\$22.00	\$22.00
Colour - A0	328.639		C	T	\$38.00	\$44.00
Electronic Map including 1 layer only	328.639		C	T	\$22.00	\$22.00
Deposited Plans	328.639		D	T	\$22.00	\$22.00
<hr/>						
<b>13 RATE CHARGES</b>						
Interest on Overdue rates and charges.	Various		R	E	7.5%	7.5%
<hr/>						
<b>14 LIBRARY FEES</b>						
Overdue Loans - per Item per day	220	3836.335	B	E	\$0.45	\$0.45
Inter Library Loan (public) plus reservation fee	216	3828.337	B	T	\$11.00	\$11.20
Inter Library Loan (tertiary) plus reservation fee	216	3828.337	B	T	\$21.00	\$21.40
Replacement Library Member Card	222	3836.336	B	T	\$5.70	\$5.70
Replacement Charge for lost/damaged covers/booklets from Music CDs or Videos	222	3836.336	B	T	\$5.70	\$5.70
Lost Stock Items (plus cost/reinstatement of item)	222	3836.336	B	T	\$7.00	\$8.00
Overdue Loans on DVD's- per item per day	220	3836.335	B	T	\$0.45	\$0.45
Library Bag	217	3828.49	B	T	\$2.00	\$2.00
CD/DVD blank	218	3828.555	C	T	\$2.20	\$2.20
<b>Internet - Printing/Photocopy/Scan per page</b>						
A4 - Black & White	218	3828.555	D	T	\$0.50	\$0.50
A4 - Colour	218	3828.555	D	T	\$0.60	\$0.60
A3 - Black and White	108	28.555	C	T	\$1.00	\$1.00
A3 - Colour	108	28.555	C	T	\$1.50	\$1.50
Bulk discount 50 or more copies - 15% and further discount of 25% is applicable to Shire community organisations						

# INFRASTRUCTURE & ASSETS DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2017/18	Fee	2018/19
<b>15</b>	<b><u>PLANT &amp; EQUIPMENT HIRE</u></b>							
	<b>Plant Item including operator hourly charge normal hours</b>							
	Graders		7228.567	E	T	\$144.00		<b>\$145.00</b>
	Rubber-Tyred Loaders		7228.567	E	T	\$114.00		<b>\$115.00</b>
	Smooth Drum Roller		7228.567	E	T	\$100.00		<b>\$100.00</b>
	Tractor with Slasher		7228.567	E	T	\$92.00		<b>\$92.50</b>
	Low Loader		7228.567	E	T	\$148.00		<b>\$148.00</b>
	Water Cart		7228.567	E	T	\$100.00		<b>\$100.00</b>
	Water Usage (per kl)		7228.567	E	T	\$3.20		<b>\$3.30</b>
	Council Employee labourer type duties		7228.567	E	T	\$57.00		<b>\$58.00</b>
	Council Employee Tradesman/Supervisor		7228.567	E	T	\$73.50		<b>\$75.00</b>
	Articulated Crane (Travelling at same rate to and from depot or current location (includes operator - Dogman extra \$66.00 per hour)		7228.567	E	T	\$200.00		<b>\$205.00</b>
	Overtime rate plus 50% of normal hourly charge (excludes weekends & public holidays where different rates will apply.)		7228.567	D	T	Subject to quotation		<b>Subject to quotation</b>
	<b>Plant Item without operator (per day/minimum)</b>							
	Barrier Boards (complete) each		7228.567	E	T	\$9.00		<b>\$9.00</b>
	Temporary Warning Signs each		7228.567	E	T	\$9.00		<b>\$9.00</b>
	Delivery/Collection of barriers/signs		7228.567	D	T	Cost + 21%		<b>Cost + 21%</b>
	<b>Security Damage Deposit - refundable on safe return of item</b>		9066.567		B	\$110.00		<b>\$120.00</b>
<b>16</b>	<b><u>PRIVATE WORKS CHARGE</u></b>							
	Undertaking of works on private land under Sec 67(1) of the Local Government Act 1993		7228.567	D	T	Subject to quotation		<b>Subject to quotation</b>
<b>17</b>	<b><u>ROADS ACT CONTRIBUTION TO WORKS</u></b>							
	Kerb & Guttering per lineal metre		5014.479	B	T	\$55.00		<b>\$56.00</b>
	Footpaths per lineal metre		5014.479	B	T	\$53.00		<b>\$54.00</b>
<b>18</b>	<b><u>ROAD RESERVE FEES</u></b>							
	Petrol Pump Approvals		26.322	B	E	\$107.00		<b>\$150.00</b>
	Advertising - Street Seats	214	3740.317	B	T	At applicants expense		<b>At applicants expense</b>
	Approval for placement of builders waste container on footpath		6026.319	C	T	\$110.00		<b>\$115.00</b>
	<b>Road Acts 1993 (S223) - Local Approval</b>							
	Footway Restaurant (S125)		6026.319	C	E	\$92.50		<b>\$95.00</b>
	Use of Public footpath (S126)		6026.319	C	E	\$92.50		<b>\$95.00</b>
	Tables/ Chairs on footpath (per sqm; p/a)		6026.319	C	E	\$49.00		<b>\$50.00</b>
	Street Vending consent		6026.319	C	E	\$92.50		<b>\$95.00</b>
	<b>Section 138 Roads Act Approvals - Private Entrances /Footpaths/ Driveways</b>							
	Application fee (includes application approval and initial site inspection).					\$200.00		<b>\$205.00</b>
	Driveway inspection fee					\$120.00		<b>\$122.50</b>
	Driveway re-inspection fee					\$120.00		<b>\$122.50</b>

<b>Public Gates</b>							
Approval and first registration	102	26.576	B	T	\$280.00	<b>\$350.00</b>	
Annual Fee	102	26.576	B	T	\$102.50	<b>\$105.00</b>	
<b>Road Closing Fees</b>							
Administration Costs		6526.601	D	T	\$1,500.00	<b>\$1,550.00</b>	
Plus applicant to pay all advertising, search, survey, valuation and other agency fees		164.35	D	T	Full Cost Recovery	<b>FCR</b>	
<b>Public Roads</b>							
Road Opening Fee (dig up) excludes restoration charge	246	6526.602	C	T	\$140.00	<b>\$145.00</b>	
Annual Pipeline Agreement - Up to 150mm diameter		5240.48	C	T	\$165.00	<b>\$170.00</b>	
Annual Pipeline Agreement - 150mm to 300mm diameter		5240.48	C	T	\$185.00	<b>\$190.00</b>	
Annual Pipeline Agreement - Over 300mm diameter		5240.48	C	T	\$320.00	<b>\$330.00</b>	
Road Naming Fee (includes advertising, supply & erection of sign).			D	T	\$650.00	<b>\$660.00</b>	
Grazing Lease Application Fee			D	T	\$145.00	<b>\$150.00</b>	
<b>Restoration Charges</b>							
Roads, Footpaths, Driveways, Kerb & Gutter		Various	D	T	Subject to Quotation	<b>Subject to quotation</b>	
<b>Heavy Vehicle Access</b>							
Heavy Vehicle Access Permit - Desktop Assessment (including NHVR)					\$70.00	<b>\$70.00</b>	
Heavy Vehicle Access Permit - Full investigation (including NHVR) - Per Hour					\$70.00	<b>\$70.00</b>	
<b>19 ENGINEERING FEES OTHER</b>							
Direction Sign Replacement		128.999	B	T	At Cost	<b>At Cost</b>	
Film Permits (as per Film Hunter Guidelines )		128.999			<b>Refer to Economic Development Officer for current Film Hunter Guidelines. Minimum of \$220 (Inc GST)</b>		
Rural Addressing	184	2828.615	B	T	\$185.00	<b>\$190.00</b>	
<b>Development Approvals</b>							
Bond Administration Fee - 1% of value of bonded works with a minimum charge of \$180.00		128.558	B	T	Calculated	<b>Calculated</b>	
Engineering Inspections (per inspection)		128.558	B	T	\$120.00	<b>\$122.50</b>	
<b>Keys</b>							
Refundable Deposit - Per Key		9060.210		B	\$120.00	<b>\$120.00</b>	
Additional Key - Per Key - User Bodies		128.999		T	\$50.00	<b>\$50.00</b>	
Placement of Traffic Counters		128.999		T	\$680.00	<b>\$680.00</b>	



<b>20</b>	<b><u>DAMAGE DEPOSITS</u></b>						
	Relocated Dwellings	926	9060.596	D	B	\$1,550.00	<b>\$1,600.00</b>
	Kerb & Gutter Residential	922	9060.338	D	B	\$750.00	<b>\$770.00</b>
	Kerb & Gutter Commercial	922	9060.338	D	B	\$1,550.00	<b>\$1,600.00</b>
	Footpaths Residential	922	9060.338	D	B	\$750.00	<b>\$770.00</b>
	Footpaths Commercial	922	9060.338	D	B	\$1,550.00	<b>\$1,600.00</b>
<b>21</b>	<b><u>DOUG WALTERS PAVILION</u></b>						
	Light Scale Use (less than 20 people) - eg. meetings, presentations, classes, demonstrations etc	226	4128.213	B	T	\$90.00	<b>\$95.00</b>
	Heavy Use (more than 20 people) - eg. dances, wedding receptions, discos - subject to Deposit Bond	226	4128.213	B	T	\$225.00	<b>\$235.00</b>
	Damage Deposit Bond - Heavy Use Only		9060.431		B	\$350.00	<b>\$350.00</b>
	Cleaning Charge Applicable where cleaning not undertaken satisfactorily after event.	226	4128.213	B	T	\$120.00	<b>\$150.00</b>
	Key Hire - See section 19						
<b>22</b>	<b><u>SWIMMING POOLS</u></b>						
	<b>Dungog</b>						
	Single Admission				T	\$3.50	<b>\$3.50</b>
	<b>Season Ticket (each)</b>						
	Individual				T	\$140.00	<b>\$140.00</b>
	Family				T	\$300.00	<b>\$300.00</b>
	School Children in Classes - Excluding season ticket holders				T	\$2.30	<b>\$2.30</b>
	Non Swimmers				T	\$2.00	<b>\$2.00</b>
	Children 5 years & under				T	\$2.00	<b>\$2.00</b>
	Shower Tokens - Hot Water		4318.218		T	\$1.00	<b>\$1.00</b>
	<b>Clarence Town</b>						
	Single Admission						
	- Adults				T	\$3.50	<b>\$3.50</b>
	- Children (+ 5 years)				T	\$3.00	<b>\$3.00</b>
	- Pre Schoolers / Non-swimmers				T	\$2.00	<b>\$2.00</b>
	- School Children in Classes				T	\$2.30	<b>\$2.30</b>
	<b>Season Ticket (each)</b>						
	Single				T	\$130.00	<b>\$130.00</b>
	Family				T	\$230.00	<b>\$230.00</b>
	<b>Half Season Ticket (each)</b>						
	Single				T	\$100.00	<b>\$100.00</b>
	Family				T	\$130.00	<b>\$130.00</b>

**23 PUBLIC HALLS & FACILITIES****Paterson School of Arts**

Hall Hire per day	T	\$200.00	<b>\$200.00</b>
Casual Hire per hour	T	\$20.00	<b>\$20.00</b>
Kitchen Hire per use	T	\$50.00	<b>\$50.00</b>
Meeting Room per use	T	\$20.00	<b>\$20.00</b>

**James Theatre Community Centre**

Hire less than half day - not for profit org		\$66.00	<b>\$66.00</b>
Hire less than half day - commercial		\$110.00	<b>\$110.00</b>
Hire full day - not for profit org		\$220.00	<b>\$220.00</b>
Hire evening - not for profit (performance)		\$110.00	<b>\$110.00</b>
Hire day & evening - not for profit		\$165.00	<b>\$165.00</b>
Hire full day - commercial		\$440.00	<b>\$440.00</b>
Wedding hire - + \$500 bond, \$110 cleaning (Friday to Monday morning and use tables, chairs, portable stages, extra curtaining and screens).		\$880.00	<b>\$880.00</b>
Set up - not for profit		\$82.50	<b>\$82.50</b>
Set up - commercial		\$220.00	<b>\$220.00</b>
Film Society - hall hire full day		\$110.00	<b>\$110.00</b>
Film Society - movie supply	At cost		<b>At cost</b>
Film Society - projection supply		\$110.00	<b>\$110.00</b>
Film Society - cleaning fee for kiosk		\$55.00	<b>\$55.00</b>
Film Society - session fee		\$55.00	<b>\$55.00</b>
Park Ave Entertainment - ballet 3 day hire		\$71.50	<b>\$71.50</b>
Park Ave Entertainment - ballet per extra day		\$22.00	<b>\$22.00</b>
Park Ave Entertainment - exam per day		\$110.00	<b>\$110.00</b>
Park Ave Entertainment - performance per day		\$220.00	<b>\$220.00</b>
Air conditioning per hour		\$5.50	<b>\$5.50</b>
Hire - tables used out of theatre per 3 day hire period each		\$10.00	<b>\$10.00</b>
Hire - chairs used out of theatre per 3 day hire period each		\$1.50	<b>\$1.50</b>

**Vacy School of Arts**

Function - 6 hours	T	\$110.00	<b>\$110.00</b>
Hire - Hour rate	T	\$15.00	<b>\$15.00</b>
Hire - Community Groups - Hour rate	T	\$8.00	<b>\$8.00</b>
Hire - Tables per day	T	\$5.00	<b>\$5.00</b>
Hire - Chairs per day	T	\$0.50	<b>\$0.50</b>
Bond - In accordance with Risk Management Assessment			

**Clarence Town School of Arts**

Night Hire (5pm - midnight)		T	\$150.00	\$200.00
Deposit for night hire		T	\$120.00	\$200.00
Day Hire (9am - 5pm)		T	\$75.00	\$100.00
Day Hire Deposit		T	\$120.00	\$120.00
Casual Rate - Per Hour		T	\$15.00	\$20.00
Regular Hire - Per Hour		T	\$11.00	\$15.00
Regular Hire - Deposit		T	\$120.00	\$120.00
Storage Fee - per week				\$10.00
Utility Penalty Fee (air-conditioning, lights, water) p/h				\$3.53
Hire - tables per day		T	\$5.00	\$5.00
Hire - Chairs per day		T	\$10.00	\$10.00

**Clarence Town Community Centre**

Hire - Full Day		T	\$110.00	\$110.00
Hire - Hourly Rate		T	\$15.00	\$15.00
Cleaning charge (applicable where cleaning not undertaken satisfactorily after event)		T	\$120.00	\$125.00
Key Hire - See section 19				

**Gresford School of Arts**

Whole Complex - Hall & Supper Room/Day		T	\$160.00	\$160.00
Whole Complex - Hall & Supper Room per half day		T	\$100.00	\$100.00
Hall only per day		T	\$80.00	\$80.00
Hall only per half day		T	\$50.00	\$50.00
Hall only per hour			\$10.00	\$10.00
Supper Room & kitchen per day		T	\$80.00	\$80.00
Supper Room & kitchen per half day			\$50.00	\$50.00
Supper Room & kitchen per Hour		T	\$10.00	\$10.00
Hire rate for tables - each per day			\$5.00	\$5.00
Hire rate for chairs - each per day			\$3.00	\$3.00

**Martins Creek School of Arts**

Casual Hire - Per hour		T	\$20.00	\$20.00
Day Hire - per day		T	\$150.00	\$150.00
Bond		T	\$150.00	\$150.00

**24 PARKS & RESERVES****Bennett Park**

Electricity – Full use per hour	4428.196	T	\$40.00	\$45.00
Electricity - Half Use per hour	4428.196	T	\$27.50	\$30.00

**Ground Fees - Plus cleaning/damage deposit where usage includes change rooms and/or kiosk**

Dungog Rugby League (Senior) - Per season	228	4428.198	T	\$780.00	\$795.00
Dungog Rugby League (Junior) - Per season	228	4428.198	T	\$415.00	\$420.00
Dungog Senior Touch Football - per season	228	4428.198	T	\$240.00	\$245.00
Dungog Junior Touch Football - per season	228	4428.198	T	\$240.00	\$245.00
Dungog & District Cricket (Junior) - per season	228	4428.198	T	\$415.00	\$420.00
Dungog & District Cricket (Senior) - per season	228	4428.198	T	\$415.00	\$420.00
Dungog Soccer Club Inc - per season (Barnes Oval)	228	4428.198	T	\$265.00	\$270.00

Barnes Oval Lighting	228	4428.198	T		<b>At Cost</b>
Milo Cricket - per season		4540.48		\$135.00	<b>\$135.00</b>
Dungog & District Little Athletics - per season	228	4428.198	T	\$135.00	<b>\$135.00</b>
Dungog High School - per annum	228	4428.198	T	\$135.00	<b>\$140.00</b>
Dungog Primary School - per annum	228	4428.198	T	\$135.00	<b>\$140.00</b>
St Joseph's Primary School - per annum	228	4428.198	T	\$135.00	<b>\$140.00</b>
Casual Usage per day	228	4428.198	T	\$65.00	<b>\$68.00</b>
Bennett Park - kiosk hire per day	228	4428.198	T	\$65.00	<b>\$68.00</b>
Kiosk Hire Annual Fee	228	4428.198	T	\$125.00	<b>\$125.00</b>
Cleaning/Damage Deposit - season users		9060.431	B	\$650.00	<b>\$660.00</b>
Cleaning/Damage Deposit - casual users		9060.431	B	\$270.00	<b>\$275.00</b>
<b>Bennett Park - Storage Shed</b>					
Large - per annum				\$115.00	<b>\$115.00</b>
Small - per annum				\$60.00	<b>\$60.00</b>
<b>Vacy Sportsground - Whole complex per day</b>					
Casual Hire Fee per day			T	\$225.00	<b>\$250.00</b>
Lights - per hour			T	\$30.16	<b>\$31.40</b>
Gresford/Vacy Junior Cricket - per season			T	\$234.00	<b>\$234.00</b>
Farmers Cricket Club - per season			T	\$487.34	<b>\$506.00</b>
Gresford/Vacy Football Club			T	\$322.40	<b>\$335.30</b>
Vacy Primary School - per annum			T	\$1,019.20	<b>\$1,060.00</b>
<b>Clarence Town Sportsground</b>					
League - Senior			T	\$265.00	<b>\$795.00</b>
<b>Reg Ford Oval</b>					
Clarence Town Football Club			T	\$265.00	<b>\$270.00</b>
School			T	\$135.00	<b>\$140.00</b>
Casual Hire Rate - per day			T	\$65.00	<b>\$68.00</b>
<b>Paterson Sportsground</b>					
Amenities - per day			T	\$10.00	<b>\$10.00</b>
Camping - Unpowered site - per night			T	\$10.00	<b>\$10.00</b>
Camping - Powered site - per night			T	\$15.00	<b>\$15.00</b>
Camping - powered site including showers - per night			T	\$25.00	<b>\$25.00</b>
Power usage per kW			T	\$0.40	<b>\$0.40</b>
<b>Gresford Sporting Complex</b>					
Senior Cricket			T	\$375.00	<b>\$385.00</b>
Junior Cricket			T	\$375.00	<b>\$385.00</b>
Football Club - Fee is in addition to donation for lighting use			T	\$375.00	<b>\$385.00</b>
Gresford Public School			T	\$55.00	<b>\$60.00</b>
Outside Sporting Users - In excess of 3 games			T	\$30.00	<b>\$32.50</b>
Ground Lighting Use - per hour			T	\$20.00	<b>\$22.00</b>
Sporting Field Line Marking			T	At Cost	<b>At Cost</b>

<b>Dungog Showground</b>			
<b>Permanent Users</b>			
Dungog Agricultural & Horticultural Society - per year	T	\$3,050.00	<b>\$3,050.00</b>
Dungog Rodeo Association - per year	T	\$3,050.00	<b>\$3,050.00</b>
Dungog Pony Club - per year - all events	T	\$3,050.00	<b>\$3,050.00</b>
Dungog A & H Ladies Auxiliary - per year	T	\$250.00	<b>\$250.00</b>
Dog Trials - per day	T	\$488.00	<b>\$488.00</b>
Girl Guides - per year	T	\$665.00	<b>\$665.00</b>
Relay for Life	T		<b>\$488.00</b>
<b>Note - The above fees do not include use of Grandstand Kitchen/Dining Room or Showground Kiosk</b>			
<b>Community Use</b>			
Jack Martin Bar (per day)	T	\$67.00	<b>\$67.00</b>
Northern Bar	T	\$67.00	<b>\$67.00</b>
Multi-Purpose Pavilion - per event	T	\$170.00	<b>\$170.00</b>
Main Arena - Includes Grandstand Ablutions and Jack Martin Bar	T	\$488.00	<b>\$488.00</b>
Main Arena Lights and Power - per hour (applies over \$350 usage)	T	\$38.00	<b>\$38.00</b>
Per Day hire of entire ground locked up for exclusive use (excludes kitchen/dining & kiosk)	T		<b>\$725.00</b>
Showground Kiosk and BBQ (/ hour)	T	\$20.00	<b>\$20.00</b>
Showground Kiosk and BBQ (/ day)	T	\$165.00	<b>\$165.00</b>
<b>Commercial Use</b>			
Jack Martin Bar - per day	T	\$184.00	<b>\$184.00</b>
Northern Bar	T	\$184.00	<b>\$184.00</b>
Multi-Purpose Pavilion - per day	T	\$260.00	<b>\$260.00</b>
Main Arena - Includes Grandstand Ablutions and Jack Martin Bar	T	\$830.00	<b>\$830.00</b>
Per Day hire of entire ground locked up for exclusive use (excludes kitchen/dining & kiosk)	T		<b>\$1,274.00</b>
<i>Set up and dismantle fee - Per day- which occurs in conjunction with the casual use fee</i>	T	\$160.00	<b>\$160.00</b>
Main Arena Lights and Power -per hour	T	\$38.00	<b>\$38.00</b>
<b>Grandstand Facilities</b>			
Cleaning Bond - Casual Use Only	T	\$700.00	<b>\$ 700.00</b>
Kitchen per day	T		<b>\$150.00</b>
Kitchen per hour	T		<b>\$20.00</b>
Dining Room per day	T		<b>\$150.00</b>
Dining Room per hour	T		<b>\$20.00</b>
Combined use of kitchen and dining room per day	T		<b>\$200.00</b>
Combined use of kitchen and dining room per hour			<b>\$30.00</b>
Overnight Horse Yarding - non event - per horse	T	\$5.00	<b>\$5.00</b>
Overnight Horse Stabling - non event - per horse		\$15.00	<b>\$15.00</b>
<b>Please Note: A Damages Bond will be applied according to the type of event and determined by a Risk Assessment Process.</b>			
<b>Camping (Camping rates are 4 persons per site)</b>			
Camping (Tent) Power	T	\$17.00	<b>\$17.00</b>
Camping (Tent) No Power	T	\$14.00	<b>\$14.00</b>
Per person over 4 persons per site per night		\$2.00	<b>\$2.00</b>

## PLANNING DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	GST Status	Pricing Category	Fee 2017/18	Fee 2018/19	Clarification
<b>ADMINISTRATION FEES</b>								
<b>25</b>	<b><u>DOCUMENT SIGNING</u></b>							
	Re-signing of plan of subdivision by General Manager or authorised person	181	2826.36	E	C	\$150.00	<b>\$150.00</b>	
	Endorsement of Plan of Easement, Transfer, Grant Forms and other legal documents (e.g. Sec 88B Instrument)	183	2826.36	E	C	\$175.00	<b>\$175.00</b>	
<b>26</b>	<b><u>COPIES OF PLANNING INSTRUMENTS</u></b>							
	Dungog LEP 2014	176	2828.5	T	C	\$25.00	<b>\$25.00</b>	
	Dungog LEP 2014 – Zoning Maps per sheet:							
	A4 Colour	176	2828.5	T	C	\$4.40	<b>\$4.40</b>	
	A3 Colour	176	2828.5	T	C	\$6.60	<b>\$6.60</b>	
	A2 Colour	176	2828.5	T	C	\$14.00	<b>\$14.00</b>	
	A1 Colour	176	2828.5	T	C	\$20.00	<b>\$20.00</b>	
	A0 Colour	176	2828.5	T	C	\$37.50	<b>\$37.50</b>	
	CD ROM Dungog LEP 2006 Maps	176	2828.5	T	C	\$25.00	<b>\$25.00</b>	
	State Environmental Planning Policies each	188	2828.65	T	C	\$15.00	<b>\$15.00</b>	
	Development Control Plan 1	170	2828.42	T	C	\$80.00	<b>\$80.00</b>	
	Development Control Plan 1 - CD Rom	170	2828.42	T	C	\$25.00	<b>\$25.00</b>	
	Local Area Plans (including maps Colour A4)	176	2828.5	T	C	\$30.00	<b>\$30.00</b>	
	Local Area Plans CD Rom (including Colour maps A4)	176	2828.5	T	C	\$25.00	<b>\$25.00</b>	
	Land Use Strategy	176	2828.5	T	C	\$60.00	<b>\$60.00</b>	
	Land Use Strategy CD Rom	176	2828.5	T	C	\$25.00	<b>\$25.00</b>	
	<b>Copies of Certified Documents, Maps, Plans</b>							
	Clause 262 EPA Regulations (DA's, CC's, CDC's, OC's)	176	2828.5	T	R	\$53.00	<b>\$53.00</b>	
	<b>Consent Advertising</b>							
	For every development application	166	2828.31	E	C	\$40.00	<b>\$40.00</b>	
<b>27</b>	<b><u>PROPERTY ENQUIRIES</u></b>							
	Search for information request on Property/DA/CC files.	110	28.575	T	C	\$80.00	<b>\$80.00</b>	
	Dwelling Entitlement/existing holding search fee	110	28.575	T	C	\$110.00	<b>\$110.00</b>	
	Retrieval & investigation for historical consents.	110	28.575	T	C	\$55.00	<b>\$55.00</b>	
<b>28</b>	<b><u>SECTION 7.11 CONTRIBUTIONS PLAN</u></b>							
	Contributions Plans are available for inspection free of charge or purchase from the Council administration centre	108	28.555	T	C	\$50.00	<b>\$50.00</b>	
	CD Rom	108	28.555	T	C	\$ 25.00	<b>\$25.00</b>	
<p>Contributions are indexed quarterly in line with CPI as detailed within the respective contribution plan with such adjustments advertised when made.</p> <p>Contribution Plan No 1, 2004 (as amended) was adopted by resolution of Council on 18 July 2017 and was operational from 6 March 2013.</p>								
<b>29</b>	<b><u>PRE DA LODGEMENT MEETING</u></b>							
	Pre DA lodgement meeting - Up to one hour with at least 3 specialist staff			T	C	\$300.00	<b>\$300.00</b>	

<b>30 PROVIDING GPS COORDINATES</b>								
Providing GPS coordinates of zoning boundaries.			T	C	\$165.00		<b>\$165.00</b>	
Providing Flood Level Data			T	C	\$170.00		<b>\$170.00</b>	
<b>31 LOCAL DEVELOPMENT</b>								
<b>Designated Development</b>								
Clause 251 EPA Regulations Development Application Fee Plus			E	R	\$920.00		<b>\$920.00</b>	
<b>Integrated Development</b>								
Clause 253 EPA Regulations Additional Fee for each approval body Approval Fee			E	R	\$320.00		<b>\$320.00</b>	
Additional Processing Fee for Consent Authority			E	R	\$140.00		<b>\$140.00</b>	
<b>32 ADVERTISED APPLICATIONS</b>								
Cost for each Insertion in Publication			E	D	\$200.00		<b>\$200.00</b>	
<b>Clause 252 EPA Regulations</b>								
<b>Additional Maximum Fees</b>								
(a) In the case of Designated Development			E	R	\$2,220.00		<b>\$2,220.00</b>	
(b) In the case of Advertised Development			E	R	\$1,105.00		<b>\$1,105.00</b>	
(c) in the case of Prohibited Development					\$1,105.00		<b>\$1,105.00</b>	
(d) In the case of development for which an environmental planning instrument requires notice to be given otherwise than as referred to in (a) or (b) above			E	R	\$1,105.00		<b>\$1,105.00</b>	
<b>33 MAINTENANCE OF CERTIFICATE FILE PART 6</b>								
Clause 263 EPA Regulations: Certificate Retention/Lodging Part 6 Certificate			E	R	\$36.00		<b>\$36.00</b>	
				R	\$36.00		<b>\$36.00</b>	
<b>CERTIFICATES</b>								
<b>34 SECTION 10.7 FEES - ZONING</b>								
Clause 259 EPA Regulations								
Section 10.7 (2) Certificate	508	2826.36	E	R	\$53.00		<b>\$53.00</b>	
Additional Information 10.7 (5) - Can only be ordered with a Section 10.7 (2)	508	2826.36	E	R	\$80.00		<b>\$80.00</b>	
Urgency Fee - 10.7(2) & 10.7(5) (Within one working day)	194	2828.7	T	C	\$125.00		<b>\$125.00</b>	

<b>35 BUILDING CERTIFICATES</b>								
Clause 260 EPA Regulations Sec 6.26 (b) (2)								
(a) Class 1 Building (including Class 10 buildings if on site) per dwelling	510	4726.36	E	R	\$250.00	<b>\$250.00</b>		
(b) Any other building								
(i) Not exceeding 200m <sup>2</sup>	510	4726.36	E	R	\$250.00	<b>\$250.00</b>		
(ii) 200m <sup>2</sup> - 2,000m <sup>2</sup>	510	4726.36	E	R	\$250.00	<b>\$250.00</b>		
Plus over 200m <sup>2</sup> per m <sup>2</sup>	510	4726.36	E	R	\$0.50	<b>\$0.50</b>		
(iii) Exceeding 2,000m <sup>2</sup>	510	4726.36	E	R	\$1,165.00	<b>\$1,165.00</b>		
Plus over 2000m <sup>2</sup> per m <sup>2</sup>	510	4726.36	E	R	\$0.075	<b>\$0.075</b>		
(c) External Wall only or No floor area							\$250.00	<b>\$250.00</b>
(d) Additional Inspections							232 4728.34 E R \$90.00	<b>\$90.00</b>
Unauthorised Works Building Certificate (for matters listed in EPA Regulation 2000 Clause 260 (3A) as amended).							<b>Fee as per Clause 260</b>	(fees based on value of work equivalent to DA/CC Fees)
Copy of a Certificate					\$13.00		<b>\$13.00</b>	
<b>Please note that Construction Certificates and Complying Development Certificates can be found within their own sections.</b>								
<b>36 OCCUPATION CERTIFICATES</b>								
Interim Certificate			T	D	\$120.00	<b>\$120.00</b>		
Final Certificate			T	D	\$120.00	<b>\$120.00</b>		
Re-inspection			T	D	\$120.00	<b>\$120.00</b>		
<b>37 SUBDIVISION CERTIFICATES</b>								
Subdivision Approval			T	D	\$120.00	<b>\$125.00</b>	plus \$125 per additional lot	
Maintenance Bond			T	D	5%	<b>5%</b>	of value of works	
Boundary Adjustment Endorsement			T	D	\$220.00	<b>\$230.00</b>		
<b>38 FIRE SAFETY CERTIFICATES &amp; ANNUAL FIRE SAFETY</b>								
Fire Safety Inspection per hour (Minimum cost of \$130.00)					\$130.00	<b>\$130.00</b>		
Initial Reminder of AFSS					Free	<b>Free</b>		
Subsequent Reminder for AFSS					\$20.00	<b>\$20.00</b>		
<b>REZONING / STRATEGIC PLANNING</b>								
<b>39 ENVIRONMENTAL MANAGEMENT PLAN REVIEW</b>								
Deferred Development Application Fee for review of Environmental Management Plan					Between \$500 & \$3000	<b>Between \$500 &amp; \$3000</b>	Depending on complexity	
<i>As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contracts.</i>								



#### 40 PREPARATION OF LEP'S AND DCP'S - REZONING

##### Amendments to Dungog Local Environmental Plan

<b>Category 1.</b>			
Simple rezoning applications that do not require additional studies such as mapping anomalies and are consistent with the present LEP and other adopted strategic documents.			
At lodgement of application	\$3,000.00	<b>\$3,000.00</b>	
After Gateway Determination by Department of Planning & Infrastructure	\$3,000.00	<b>\$3,000.00</b>	

<b>Category 2.</b>			
Small to medium rezoning application where there are a limited number of issues and a limited local impact. These applications are often termed 'spot' or site specific rezonings.			
At lodgement of application	\$6,000.00	<b>\$6,000.00</b>	
After Gateway Determination by Department of Planning & Infrastructure	\$6,000.00	<b>\$6,000.00</b>	
<b>Note 1:</b> Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited.			

<b>Category 3.</b>			
Rezoning applications which are significant and complex applications with a wide range of issues, or particularly constrained and complicated sites. These applications often require consultation with a wide range of government agencies, the wider community and affected landowners. These applications may require the concurrent preparation of a Development Control Plan and/or Section 7.11 Plan.			
At lodgement of application	\$30,000.00	<b>\$30,000.00</b>	
After Gateway Determination by Department of Planning & Infrastructure	\$30,000.00	<b>\$30,000.00</b>	
After Council resolves to proceed to gazettal of Draft LEP.	\$30,000.00	<b>\$30,000.00</b>	
<b>Note 1:</b> Council may charge an additional fee for the express purpose of auditing information provided with the rezoning application. The amount of the fee will vary subject to the issue(s) being audited.			

<b>DEVELOPMENT CONTROL PLANS &amp; PRECINCT PLANS</b>			
Preparation or review of Development Control Plan Chapters for new development proposals	\$20,000.00	<b>\$20,000.00</b>	Plus full cost recovery for planning advice
Preparation or review of Precinct Plan for new development proposals	\$15,000.00	<b>\$15,000.00</b>	Plus full cost recovery or planning advice
Preparation or review of minor amendment to Development Control Plan Chapter or Precinct Plan	\$10,000.00	<b>\$10,000.00</b>	Plus full cost recovery or planning advice
Public hearing for an amendment to Dungog Local Environmental Plan	FCR	<b>FCR</b>	
Section 7.11 Contributions Plan	FCR	<b>FCR</b>	
<b>REZONING</b>			
Rezoning enquiries requiring research and written reply	\$100.00	<b>\$100.00</b>	
Rezoning enquiries requiring research, site inspection and written reply.	\$200.00	<b>\$200.00</b>	

<b>DEVELOPMENT APPLICATIONS</b>						
<b>41</b>	<b>RESIDENTIAL DWELLINGS ONLY</b> Clause 247 EPA Regulations					
	Up to \$100,000	E	R	\$455.00	<b>\$455.00</b>	An additional fee is payable for development involving an application for the modification of the development consent, that is referred which is required to be referred to a design review panel for advice
	Residential Apartment Development (SEPP 65)	E	R	\$3,000.00	<b>\$3,000.00</b>	
<b>42</b>	<b>DEVELOPMENT INVOLVING THE ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, RESIDENTIAL, MEDIUM DENSITY, DWELLINGS, HOSPITAL, SCHOOL, POLICE STATION, DEMOLITION, CARRY OUT OF WORK. Clause 246B EPA Regulations</b>					
	Up to \$5,000	E	R	\$110.00	<b>\$110.00</b>	
	Between \$5,001 and \$50,000	E	R	\$170.00	<b>\$170.00</b>	Plus \$3 for each \$1,000 (or part thereof) of the estimated cost
	Between \$50,001 and \$250,000	E	R	\$352.00	<b>\$352.00</b>	Plus \$3.64 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000
	Between \$250,001 and \$500,000	E	R	\$1,160.00	<b>\$1,160.00</b>	Plus \$2.34 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000
	Between \$500,001 and \$1,000,000	E	R	\$1,745.00	<b>\$1,745.00</b>	Plus \$1.64 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000
	Between \$1,000,001 and \$10,000,000	E	R	\$2,615.00	<b>\$2,615.00</b>	Plus \$1.44 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000
	More than \$10,000,000	E	R	\$15,875.00	<b>\$15,875.00</b>	Plus \$1.19 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000
<b>43</b>	<b>DEVELOPMENT INVOLVING A NOT FOR PROFIT ORGANISATION</b>					
	Development Application for Not For Profit Organisation.	E		N/A	<b>NIL</b>	Must provide proof of Registered NFP Organisation and the event to benefit the local community.
<b>44</b>	<b>DEVELOPMENT INVOLVING THE SUBDIVISION OF LAND</b> Clause 249 EPA Regulations					
	New Road	E	R	\$665.00	<b>\$665.00</b>	Plus \$65 per additional lot
	No New Road	E	R	\$330.00	<b>\$330.00</b>	Plus \$53 per additional lot
	Strata	E	R	\$330.00	<b>\$330.00</b>	Plus \$65 per additional lot
	All inspections with Council officer - per hour per officer including travel time	T	C	\$125.00	<b>\$125.00</b>	
<b>45</b>	<b>ADVERTISING STRUCTURES</b> Clause 246 (B) EPA Regulations					
	Application fee	E	R	\$285.00	<b>\$285.00</b>	
	Plus for each additional advertisement in excess of 1.	E	R	\$93.00	<b>\$93.00</b>	
<b>46</b>	<b>DEVELOPMENT UNDER THE COMMUNITY LAND DEVELOPMENT ACT 1989</b>					
	Deferred Development Application Fee for review of Community Management Statements	T		Between \$500 & \$3000	<b>Between \$500 &amp; \$3000</b>	Depending on complexity
As the fee is a deferred DA fee, the applicant will be invoiced prior to the review of the documentation with the amount dependent on the complexity of the community management statement/contracts.						

<b>47 DEVELOPMENT NOT INVOLVING THE ERECTION OF A BUILDING</b>							
Change of Land Use	E	R	\$285.00	<b>\$285.00</b>			
Change of Use of Existing Building requiring building works	E	C	\$455.00	<b>\$455.00</b>			
<b>48 REVIEW OF DETERMINATION UNDER SECTION 8.2 (1)(a)</b>							
Clause 257 EPA Regulations							
The maximum fee for a request for a review under Sec 8.2 (1)(a) of the EPA Act is:							
(a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application.							
(b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and							
(c) in the case of a request with respect to any other development as set out in the table below.							
Up to \$5,000	E	R	\$55.00	<b>\$55.00</b>			
Between \$5,001 and \$250,000	E	R	\$85.00	<b>\$85.00</b>	Plus \$1.50 for each \$1,000 or part thereof the estimated cost		
Between \$250,001 and \$500,000	E	R	\$500.00	<b>\$500.00</b>	Plus \$0.85 for each \$1,000 or part thereof the estimated cost		
Between \$500,001 and \$1,000,000	E	R	\$712.00	<b>\$712.00</b>	Plus \$0.50 for each \$1,000 or part thereof the estimated cost		
Between \$1,000,001 and \$10,000,000	E	R	\$987.00	<b>\$987.00</b>	Plus \$0.40 for each \$1,000 or part thereof the estimated cost		
More than \$10,000,001	E	R	\$4,737.00	<b>\$4,737.00</b>	Plus \$0.27 for each \$1,000 or part thereof the estimated cost		
Public Notice of Review			\$620.00	<b>\$620.00</b>			
<b>49 REVIEW OF DECISION UNDER SECTION 8.2 (1)(c)</b>							
The fee for an application under section 8.2 (1)(c) for a review of a decision to reject a development application is as follows:							
If the estimated cost of the development is less than \$100,000	E	R	\$55.00	<b>\$55.00</b>			
If the estimated cost of the development is less than \$100,000 or more and less than or equal to \$1,000,000	E	R	\$150.00	<b>\$150.00</b>			
If the estimated cost of the development is more than \$1,000,000	E	R	\$250.00	<b>\$250.00</b>			
<b>50 DEVELOPMENT REQUIRING CONCURRENCE</b>							
Where objection within Council delegation	E	R	\$140.00	<b>\$140.00</b>			
Where the objection requires concurrence of DoP:							
Council Fee	E	R	\$140.00	<b>\$140.00</b>			
DoP Fee	E	R	\$320.00	<b>\$320.00</b>			
<b>51 FLORA &amp; FAUNA ASSESSMENT FOR SIS DETERMINATION</b>							
Full Cost Recovery with a minimum charge of \$2,000	2829	T	D	FCR	<b>FCR</b>		

<b>52 MODIFICATION OF CONSENT</b>					
Clause 258 EPA Regulations					
<b>Minor Modification Sec 4.55 (1) EPA Act</b>					
Maximum Fee	E	R	\$71.00	<b>\$71.00</b>	Maximum Fee
<b>Modification Sec 4.55 (1A) EPA Act</b>					
Maximum Fee or 50% of original fee whichever is the lesser	E	R	\$645.00	<b>\$645.00</b>	Maximum Fee
<b>Other Modifications Sec 4.55 (2)</b>					
(a) If fee for the original application was less than \$100, 50% of that fee					
(b) If the fee for the original application was \$100 or more:					
(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and					
(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190 and					
(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause					
plus an additional amount of not more than \$665 if notice of the application is required to be given under section 4.55(2) or 4.56 of the Act, \$760 where design verification required.					
Up to \$5,000	E	R	\$55.00	<b>\$55.00</b>	
Between \$5,001 and \$250,000	E	R	\$85.00	<b>\$85.00</b>	\$85 plus an additional \$1.50 for each \$1,000 (or part thereof) of the estimated cost
Between \$250,001 and \$500,000	E	R	\$500.00	<b>\$500.00</b>	\$500, plus \$0.85 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000
Between \$500,001 and \$1,000,000	E	R	\$712.00	<b>\$712.00</b>	\$712 plus \$0.50 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000
Between \$1,000,001 and \$10,000,000	E	R	\$987.00	<b>\$987.00</b>	\$987 plus \$0.40 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000
More than \$10,000,001	E	R	\$4,737.00	<b>\$4,737.00</b>	\$4,737 plus \$0.27 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000
Additional modification fee (SEPP 65)	E	R	\$3,000.00	<b>\$3,000.00</b>	
Review of Decision Under Section 8.2 (1)(b)	E	R	50%	<b>50%</b>	50% of original fee that was payable for application that is subject of review
<b>COMPLYING DEVELOPMENT CERTIFICATE</b>					
<b>53 COMPLYING DEVELOPMENT CERTIFICATE</b>					
<b>For erection of a Building, Commercial, Industrial, Medium Density</b>					
Less than or Equal to \$5,000	T	D	\$120.00	<b>\$120.00</b>	
Between \$5,001 and \$250,000	T	D	\$170.00	<b>\$170.00</b>	Plus an additional \$3 per \$1000 of work value or part thereof.
Between \$250,001 and \$500,000	T	D	\$1,000.00	<b>\$1,000.00</b>	Plus an additional \$1.70 per \$1,000 of work value or part thereof by which the work value exceeds \$250,000
Between \$500,001 and \$1,000,000	T	D	\$1,420.00	<b>\$1,420.00</b>	Plus an additional \$1.00 per \$1,000 of work value or part thereof by which the work value exceeds \$500,000
More than \$1,000,000	T	D	\$1,975.00	<b>\$1,975.00</b>	Plus an additional \$0.80 per \$1,000 of work value or part thereof by which the work value exceeds \$1 million

<b>CONSTRUCTION CERTIFICATE</b>						
<b>54</b>	<b>FOR ERECTION OF A BUILDING, COMMERCIAL, INDUSTRIAL, MEDIUM DENSITY</b>					
	Not exceeding \$5,000	T	D	\$60.00	<b>\$60.00</b>	Plus 0.5%
	Exceeding \$5,000 but not exceeding \$100,000	T	D	\$60.00	<b>\$60.00</b>	Plus 0.5% for the first \$5,000, plus 0.35% of the amount in excess of \$5,000
	Exceeding \$100,000 but not exceeding \$250,000	T	D	\$65.00	<b>\$65.00</b>	Plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the amount in excess of \$100,000
	Exceeding \$250,000	T	D	\$70.00	<b>\$70.00</b>	Plus 0.5% for the first \$5,000, plus 0.35% of the next \$95,000, plus 0.2% of the next \$150,000, plus 0.1% of the amount in excess of \$250,000
	PCA appointment where Council has not issued Construction Certificate	T	D	Minimum \$300.00 or \$80.00 (GST incl) per hour where value of work exceeds \$500,000.	<b>Minimum \$300.00 or \$80.00 (GST incl) per hour where value of work exceeds \$500,000.</b>	
	Minor modification/amendment to Construction Certificate	T	D	\$55.00	<b>\$55.00</b>	<b>Note</b> - Minor amendments comprises alterations to the proposed method of construction not requiring detailed assessment under the provision of the Building Code of Australia eg change frame construction from metal to timber. Determination of what constitutes a minor amendment is at the discretion of Council.
	Major modification/amendment to Construction Certificate	T	D	55% of original fee or \$500 whichever is lesser	<b>55% of original fee or \$500 whichever is lesser</b>	Note - Comprises all modifications which are not considered minor modifications.
<b>ROADS ACT SECTION 138</b>						
<b>55</b>	<b>CONSTRUCTION CERTIFICATE / s138 ROADS ACT APPROVAL</b>					
	Urban Road	T	D	\$199.00	<b>\$199.00</b>	Min or \$12.00 lin/m
	Rural Residential Road	T	D	\$199.00	<b>\$199.00</b>	Min or \$10.00 lin/m
	Rural Road (Unsealed) & Part Road	T	D	\$199.00	<b>\$199.00</b>	Min or \$5.00 lin/m
	Misc Works (Car parks, earthworks, internal access roads, battle axe handles, etc)	T	D	\$199.00	<b>\$199.00</b>	Min or 2% of construction cost whichever is greater

<b>56</b>	<b>PCA / INSPECTION FEES / s138 ROADS ACT INSPECTION FEES</b>					
	Urban Road	T	D	\$199.00	\$199.00	Min or \$20.00 lin/m
	Rural Residential Road	T	D	\$199.00	\$199.00	Min or \$18.00 lin/m
	Rural Road (Unsealed) & Part Road	T	D	\$199.00	\$199.00	Min or \$9.00 lin/m
	Misc Works (Carparks, earthworks, etc)	T	D	\$199.00	\$199.00	Min or 2% of construction cost whichever is greater
<b>57</b>	<b>s138 ROADS ACT APPROVALS - PRIVATE ENTRANCES / FOOTPATHS / DRIVEWAYS</b>					
	Application fee (includes application approval and initial site inspection.			\$200.00	\$200.00	
	Driveway inspection fee			\$120.00	\$120.00	
	Drive re-inspection fee			\$120.00	\$120.00	
<b>LOCAL GOVERNMENT ACT SECTION 68 (transportable dwellings)</b>						
<b>58</b>	<b>SECTION 68 APPROVAL - LOCAL GOVERNMENT ACT 1993</b>					
	Section 68 Approval (Local Government Act 1993)	E	R	\$522.00	\$522.00	
<b>INSPECTIONS</b>						
<b>59</b>	<b>INSPECTION FEES</b>					
	<b>Contestable Services</b>					
	<b>Buildings</b>					
	Foundation	T	D	\$120.00	\$120.00	
	Frame	T	D	\$120.00	\$120.00	
	Drainage	T	D	\$120.00	\$120.00	
	Wet Areas	T	D	\$120.00	\$120.00	
	Relocated Buildings per hour plus \$1.20 per Km	T	D	\$120.00	\$120.00	
	Damp Course	T	D	\$120.00	\$120.00	
	Fire Control	T	D	\$120.00	\$120.00	
	Fire Compliance	T	D	\$120.00	\$120.00	
	Rural Entrance	T	D	\$120.00	\$120.00	
	Landscaping Inspect	T	D	\$120.00	\$120.00	
	Swimming Pool	T	D	\$120.00	\$120.00	
	Stormwater	T	D	\$120.00	\$120.00	
	Final	T	D	\$140.00	\$140.00	
	Re-inspection			Same as original inspection fee	Same as original inspection fee	
<b>REFUNDS</b>						
<b>60</b>	<b>DEVELOPMENT APPLICATION, CONSTRUCTION CERTIFICATE &amp; COMPLYING DEVELOPMENT CERTIFICATE REFUNDS</b>					
	Administration Fee per request			\$80.00	\$80.00	
	Fee structure for withdrawal of Development & Other Applications				Refer to Council Policy C4:6	

# ENVIRONMENTAL SERVICES DEPARTMENT

Item	Description/Item	Rec Code	Ledger No	Pricing Category	GST Status	Fee 2017/18	Fee 2018/19
<b>61</b>	<b><u>COMPANION ANIMALS</u></b>						
	<b>Lifetime Registration</b>						
	Entire Animals	6	9088.382	R	E	\$201.00	\$207.00
	Desexed Animals	6	9088.382	R	E	\$55.00	\$57.00
	Desexed Animals - owned by eligible pensioner	6	9088.382	R	E	\$23.00	\$24.00
	Animal under 6 months not desexed	6	9088.382	R	E	\$55.00	\$57.00
	Recognised Breeder	6	9088.382	R	E	\$55.00	\$57.00
	Assistance animals					Nil	Nil
	Inspection of dangerous or restricted dog enclosures	6	9088.382	R	E	\$150.00	\$150.00
	Desexed animal sold from pound	6	9088.382	R	E	\$27.50	\$28.50
	<b>Pound Fees</b>						
	Maintenance Charge per day						
	Dog	136	536.467	C	E	\$30.00	\$30.00
	Cat	136	536.467	C	E	\$25.00	\$25.00
	Impounding Fee 1st time	136	536.467	C	E	\$60.00	\$60.00
	Impounding Fee 2nd & subsequent	136	536.467	C	E	\$80.00	\$80.00
	<b>Miscellaneous Fees</b>						
	Surrender Companion Animal					\$70.00	\$70.00
	Destruction & Disposal of Animal		672.467	C	T	FCR	FCR
	Hire of Cat Trap \$100 Refundable Deposit plus weekly fee		528.38	E	T	\$20.00	\$20.00
	Hire of Dog Trap \$150 Refundable Deposit plus weekly fee		0528.360	E	T	\$30.00	\$30.00
	RLPB Stock Permit processing fee				T	\$30.00	\$30.00
<b>62</b>	<b><u>STOCK IMPOUNDING FEES</u></b>						
	<b>Impounding Fees per head charge</b>						
	Horse, Cow, sheep, goat, pig etc	146	636.467	C	E	\$55.00	\$55.00
	Bull or Stallion	146	636.467	C	E	\$95.00	\$95.00
	<b>Transportation Fees per head Minimum \$50</b>						
	All animals, excluding companion animals	146	636.467	C	E	FCR	FCR
	<b>Pound Fees – Sustenance per head per day</b>						
	All animals, excluding companion animals	146	636.467	C	E	FCR	FCR
	<b>Other Costs</b>						
	Advertising Actual Cost plus	146	636.467	D	T	FCR	FCR
	Release Fee	146	636.467	C	E	\$55.00	\$55.00

**63 PUBLIC HEALTH & LICENSING****Inspection Fees per inspection**

Tourist accommodation, Bed & Breakfast	1026.498	C	T	\$200.00	\$200.00
Smallgoods/Delicatessens	1026.498	C	T	\$200.00	\$200.00
Refreshment/Dining Room	1026.498	C	T	\$200.00	\$200.00
Café or Takeaway Food Shop	1026.498	C	T	\$200.00	\$200.00
Supermarket	1026.498	C	T	\$200.00	\$200.00
Fishmonger	1026.498	C	T	\$200.00	\$200.00
Beauty Salon	1026.577	C	T	\$200.00	\$200.00
Hairdressers	1026.577	C	T	\$200.00	\$200.00
Skin Penetration	1026.577	C	T	\$200.00	\$200.00
Roadside Stall	1026.498	C	T	\$200.00	\$200.00
Undertakers/Mortuary	1026.577	C	T	\$200.00	\$200.00
Itinerant Vendor	1026.498	C	T	\$200.00	\$200.00
Inspection of premises with two or more uses, e.g. Hairdresser/Skin Penetration	1026.577	C	T	\$225.00	\$225.00

**General Application, Registration and Inspections**

Including food premises. Hairdressing, beauty salons, skin penetration, fit outs, change of use, LG Approvals, Tourist accommodation, Bed & Breakfast

Register Food Premises Administration		C		\$40.00	\$40.00
Caravan Park approval to operate (per site) (Min \$65)	1026.577	C	T	\$6.00	\$6.00
Renewal or continuation of approval to operate caravan park or periodic inspection required by condition of approval ( per site) (Min \$65)	1026.577	C	T	\$6.00	\$6.00
Replacement fee in name of new proprietor	1026.577	C	T	\$65.00	\$65.00
Inspection and issue of certificate of completion for manufactured Home or associated structure in caravan park	1026.577	C	T	\$65.00	\$65.00

**64 ON SITE SEWAGE MANAGEMENT SYSTEMS**

Application to install and approval to operate a new system	206	3228.629	C	E	\$280.00	\$290.00
Amended application fee	206	3228.629	C	E	\$110.00	\$110.00
Conversion or renewal of existing system		3228.629	C	E	\$190.00	\$190.00
Application fee for approval to operate	207	3228.714	C	E	\$75.00	\$80.00
Annual Renewal Fee	207	3228.714	C	E	\$75.00	\$80.00
Re-inspection fee		3228.323	C	E	\$110.00	\$110.00
Administration fee on Refunds		28.999	D	T	\$75.00	\$80.00
Certificate Operating Approval/Inspection Report		3228.362		T	\$75.00	\$80.00
Prepurchase Inspection		3228.629			\$110.00	\$120.00



<b>Communal Sewage Treatment Systems</b>							
2-5 dwellings or units - standard application fee <b>plus \$65 per unit</b>					\$290.00	\$290.00	
6 and above dwellings or units - standard application fee <b>plus \$65 per unit</b>					\$290.00	\$290.00	
Inspections of communal systems /hr					\$150.00	\$150.00	
Application fee for re-use of waste water treatment tank for rainwater storage	3228.629				\$110.00	\$120.00	
<b>65 SWIMMING POOLS</b>							
Inspection of Private Swimming Pools (includes 1 follow up inspection)					\$150.00	\$150.00	
Reinspection fee (applies to 3rd follow up)					\$100.00	\$100.00	
Application for pool fencing exemption	516	928.721	R	E	\$50.00	\$50.00	
Registration - NSW Swimming Pools Register					\$10.00	\$10.00	
Resuscitation Sign					\$25.00	\$25.00	
<b>Public Health Act - Public Swimming Pools &amp; Spas</b>							
Registration of Public Swimming Pool or Spa (per premises)					\$100.00	\$100.00	
<b>66 LANDFILL TIPPING FEE</b>							
<b>All Mixed Waste (per tonne)</b>					\$230.00	\$242.00	
Mobile garbage bin	198	2928.677		T	\$20.00	\$20.00	
Car/station wagon per vehicle	198	2928.677	E	T	\$30.00	\$30.00	
Van/Utility/Trailer per vehicle	198	2928.677	E	T	\$65.00	\$65.00	
<b>Miscellaneous Waste</b>							
Mattresses	198	2928.677	E	T	\$27.00	\$27.00	
<b>Gas Cylinders</b>							
Small LPG	198	2928.677	E	T	\$10.00	\$10.00	
Large and Non LPG	198	2928.677	E	T	\$25.00	\$25.00	
Car LPG	198	2928.677	E	T	\$35.00	\$35.00	
<b>Soft Plastics - commercial generators per tonne</b>					\$75.00	\$75.00	
<b>Paper /cardboard- Commercial generators - per tonne</b>					\$75.00	\$75.00	
<b>Virgin Excavated Natural Materials (per tonne)</b>	202	3028.677	E	T	\$140.00	\$140.00	
<b>Asbestos &amp; Mixed Waste Containing Asbestos (per tonne)</b>	202	3028.677	E	T	\$360.00	\$360.00	
<b>Green Waste or Clean Timber (per tonne)</b>	202	3028.677	E	T	\$140.00	\$140.00	
<b>Animal Waste - General Solid Waste</b>							
Small Animal (Dogs, cats, birds, ducks, etc.) per carcass					\$15.00	\$15.00	
Medium Animal (Goats, sheep, pigs etc) per carcass.					\$25.00	\$25.00	
Large Animals (Livestock, horses, cattle, etc) per carcass. (Landfill requires 24 hours notice prior to delivery of large animal waste).					\$90.00	\$90.00	
<b>Sale of Green Waste</b>							
Shredded Mulch - per cubic metre					\$25.00	\$25.00	
Weigh Docket (not public weighbridge)			E	T	\$35.00	\$35.00	

**67 CEMETERY FEES**

Internment Fee - applicable to all burials			E	T	\$240.00	\$240.00
<b>Lawn Cemetery</b>						
Purchase of site and standard plaque	330	3528.145	E	T	\$2,150.00	\$2,200.00
Dual Plaque System, for first plaque add	330	3528.145	E	T	\$240.00	\$250.00
At Second interment add second plaque	330	3528.145	E	T	\$240.00	\$250.00
Plus second interment fee	330	3528.145	E	T	\$240.00	\$250.00
Reservation - Refundable			E	B	\$950.00	\$950.00
<b>Monumental Section</b>						
Purchase of site 1.2m x 2.4m		Various	E	T	\$950.00	\$1,000.00
Re-opening for 2nd Interment includes ashes		Various	E	T	\$270.00	\$300.00
Monumental masonry permit all grave sites		Various	D	E	\$150.00	\$150.00
<b>Columbarium</b>						
Niche (exclusive of plaque)		Various	E	T	\$690.00	\$700.00
Columbarium Plaque		Various		T	\$350.00	\$360.00
<b>Other Cemetery Fees</b>						
Exhumations Removal Fee		Various	D	T	\$550.00	\$550.00
Application Burial on Private Property				T	\$250.00	\$250.00

**68 ENVIRONMENTAL/REGULATORY SERVICES MISCELLANEOUS FEES****Mobile Garbage Bins**

Replacement	2936.526		C	T	\$95.00	\$95.00
Hire per MGB per day > 5 MGB's includes delivery	2936.526		C	T	\$10.00	\$10.00
Impounding Fee for articles, cars, trailers, signs etc.	928		C	T	\$100.00	\$100.00
Impounded Articles Storage Fee (Cars, trailers, signs etc) per day					\$35.00	\$35.00
Towing Fee					FCR	FCR
Impounded articles advertising fee	928		C	T	FCR	FCR

## **6. STATEMENT OF PROPOSED LOAN BORROWINGS.**

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Statement of the amounts of any proposed borrowings, the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

Loan borrowings are proposed for the 2018/19 year:

Bridge Infrastructure matching funding	\$3,750,000
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## LIST OF ACRONYMS USED IN THIS DOCUMENT:

ACRONYM	EXPLANATION
BBSW	Bank Bill Swap Rate
BEC	Business Enterprise Centre
CMA or HCRCMA	Catchment Management Authority – referencing Hunter Central Rivers Catchment Management Authority.
CSP	Community Strategic Plan
DCP	Development Control Plan
DSCC AEN	Dungog Shire Community Centre – Adult Education Network
DSCC	Dungog Shire Community Centre
EHO	Environmental Health Officer
GIPA	Government Information (Public Access) Act
GMAC	General Managers Advisory Committee
HCCREMS	Hunter Central Coast Regional Environmental Strategy – an element of Hunter Council's Inc Environmental Division.
HNEH	Hunter New England Health
IPART	Independent Pricing and Regulatory Authority
LEP	Local Environmental Plan
LGA	Local Government Area
LGSA	Local Government and Shires Association
LHPA	Livestock Health and Pest Authority
LLS	Local Land Services
NBN Co.	National Broadband Network
NGO's	Non Government Organisations
NPWS	National Parks and Wildlife Service
OEH	NSW Office of Environment and Heritage
OLGR	Office of Liquor Gaming and Racing

<b>ACRONYM</b>	<b>EXPLANATION</b>
OSMS	On site Sewage Management System
POM	Plan of Management
RDA	Regional Development Australia
RMS	Roads and Maritime Services
TAC	Tourism Advisory Committee
UPSS	Underground Petroleum Storage Systems
WHS	Workplace Health and Safety – replaces former terminology of OHS (Occupational Health and Safety)